

Proposed Ordinance 2021-0286 UPDATED Amendment Tracker

Regional Transit Committee, November 17, 2021

#	1 st Page & Line #	Sponsor	Amendment Description
1	Pg. 5 Line 93	Balducci	<p>Metro Connects planning {PL1}</p> <ul style="list-style-type: none"> • Would require Metro to provide a report on the funding gap, funding options, and a planning process to implement Metro Connects (due by May 5, 2022)
2	Pg. 5 Line 93	Robertson, Troutner, Baggett, Chang, Guier, Lisk, Mclrvin, Pascal, Cimaomo, Hill, Pauly	<p>RapidRide prioritization process {RR2}</p> <ul style="list-style-type: none"> • Would amend the reporting section of the ordinance to require that a RapidRide prioritization plan, which will include the tiers of lines to be developed in priority order, to be transmitted by June 30, 2024, and accepted by motion. • Would amend the reporting section of the ordinance to require updated information in the annual System Evaluation report on the performance of current equivalent routes to RapidRide candidate lines, as well as a status update on planned RapidRide lines. • Would outline a process and timeline for the prioritization of RapidRide implementation for the Interim Network, in alignment with the RapidRide prioritization plan, and would provide more detail about how candidate RapidRide lines should be prioritized for implementation and that the RTC will receive oral updates on Metro’s proposed capital plans at least once each biennium following the submittal of the Executive’s proposed budget. • Would include language that existing RapidRide routes will be prioritized for investment based on the factors used for evaluating candidates, such as equity and sustainability, and other factors such as safety, age and facility condition.
3	Pg. 5 Line 94	Robertson, Troutner, Baggett, Chang, Guier, Lisk, Mclrvin, Pascal, Cimaomo, Hill, Pauly	<p>Growth {GM1}</p> <ul style="list-style-type: none"> • Would amend the reporting section of the ordinance to require that Metro include in its annual report on its performance measure dashboard how Metro will align with VISION 2050 • Would add a “Growth” measure to the performance measures in the Strategic Plan to measure the percentage of housing units and jobs in regionally- and county-designated growth centers and the percentage of jobs within regionally- and county-designated manufacturing/industrial centers that are within ½ mile of frequent transit service stops or stations • Would add a “Planned Growth” measure to be developed as part of the performance measures in the Strategic Plan to coordinate with the PSRC to map the alignment of transit service with planned growth

#	1 st Page & Line #	Sponsor	Amendment Description
4	Pg. 5 Line 97	Robertson, Troutner, Baggett, Chang, Guier, Lisk, Mclrvn, Pascal, Cimaomo, Hill, Pauly	<p>Equity metrics {E2}</p> <ul style="list-style-type: none"> • Would add the requirement that the route-level Equity Prioritization Scores (EPS) and Opportunity Index Scores (OIS) equity metrics be included in the annual System Evaluation report • Would add language to the Service Guidelines to summarize how equity is measured based on Equity Priority Area Scores • Would require that bus-stop level Census block group Equity Priority Area (EPAS) data be made available on request
5	ATT A p. 23	Robertson, Troutner, Baggett, Chang, Guier, Lisk, Mclrvn, Pascal, Cimaomo, Hill, Pauly	<p>Flexible Services {MC2}</p> <ul style="list-style-type: none"> • Technical amendment to add “flexible” to the list of Metro’s family of services in the Strategic Plan
6	ATT B p. 5	Robertson, Troutner, Baggett, Chang, Guier, Lisk, Mclrvn, Pascal, Cimaomo, Hill, Pauly	<p>Service Reductions {R1}</p> <ul style="list-style-type: none"> • Would clarify that very low productivity routes (less than 10 rides per hour) may be considered for potential changes in system type, for example changing from fixed-route service to DART service. These very low productivity routes will be identified in the annual System Evaluation report as candidates for potential changes in service type. • Would clarify that Metro considers adjustments to fixed-route service to reduce the impacts of reductions on riders and may also consider flexible service as an alternative (through the process outlined in the “Planning Flexible Services” section of the Service Guidelines) if it is likely to result in significant cost savings and be successful.
7	ATT B p. 15	Robertson, Troutner, Baggett, Chang, Guier, Lisk, Mclrvn, Pascal, Cimaomo, Hill, Pauly	<p>Productivity metrics {P1}</p> <ul style="list-style-type: none"> • Would add language to the Service Guidelines to describe how productivity is measured and how it is used to determine the prioritization of routes for reduction (that is, that low-productivity routes are prioritized for reduction, and specifically, that low-productivity routes with low equity scores are the highest priority for reduction).

#	1 st Page & Line #	Sponsor	Amendment Description
8	ATT B p. 17	Robertson, Troutner, Baggett, Chang, Guier, Lisk, Mclrvn, Pascal, Cimaomo, Hill, Pauly	<p>Service Restructures: goals and project area {RS1}</p> <ul style="list-style-type: none"> • Would clarify that, for each restructure, Metro would work with affected jurisdictions and community stakeholders to develop area-specific goals and strategies • Would add to the list of common goals for all restructures that restructures deliver integrated service that responds to changes in community needs and the transit network, such as connections to high-capacity transit services • Would add to the list of common goals for all restructures that restructures conducted under stable or growing resource scenarios would provide service at least similar to existing Metro service unless community-defined priorities in the project area suggest different service characteristics will better meet the needs • Would clarify that Metro may refine a project area based on feedback from stakeholders and that equity priority areas will be identified within each restructure area
9	ATT B p. 18	Balducci	<p>Service Restructures: service description {ST1}</p> <ul style="list-style-type: none"> • Would require Metro to provide a description of both Metro and other transit agency service in the project area both before and after a proposed restructure to provide a clear indication of the transit service available to riders
10	ATT B p. 18	Robertson, Troutner, Baggett, Chang, Guier, Lisk, Mclrvn, Pascal, Cimaomo, Hill, Pauly	<p>Service Restructures: service that is replaced by another agency's service {ST2}</p> <ul style="list-style-type: none"> • Would define service that is fully or partially “replaced” by Sound Transit or another agency’s service to be defined using the definition of “duplicative service” in the Planning and Designing Service section • If Metro can meet the goals of the restructure Metro may redeploy service hours that are replaced • Would require Metro to describe how the restructure goals have been met and the progress toward achieving the long-range vision of Metro Connects • Would add additional considerations to the determination about whether routes are considered duplicative: Metro should consider transit access based on the frequency of service, for frequent service considering locations within ½ mile of a stop or station as having access and for other services, considering locations within ¼ mile of a stop or station

#	1 st Page & Line #	Sponsor	Amendment Description
11A	ATT B p. 28	Balducci	<p>Marine services {WT1}</p> <p>This amendment would make changes to the Service Guidelines and Metro Connects related to marine services, including:</p> <ul style="list-style-type: none"> • It would clarify that marine services are currently funded by dedicated funding sources and would continue to be funded by those sources in the future, or by other sources specifically dedicated to marine travel. • It would state that planning for expansion of new marine service routes <u>should</u> (changed from "must" in original Amendment 11) consider the cost-benefit comparison of water taxi service to land-based service, including both fixed-route and flexible options and must use the County's adopted Service Guidelines. • It would state that passenger ferry service can provide fast and reliable connections "in appropriate locations" and can supplement the countywide transportation system "where it serves the network as well as, or better than, traditional fixed-route transit service." • It would ask Metro to develop a <u>technical report</u> (changed from a "Marine Services Strategic Plan" in the original Amendment 11) to update the analysis completed for the King County Ferry District 2014-2018 Strategic Plan to determine the desired level of water taxi service and the property tax rate that is needed. • It would remove language from Metro Connects related to investing in terminal infrastructure and new vessels to support service expansion, as well as language about coordinating with fixed-route and flexible services for improved transit connectivity.
12	ATT C p. 23	Robertson, Troutner, Baggett, Chang, Guier, Lisk, Mclrvn, Pascal, Cimaomo, Hill, Pauly, Zahilay	<p>RapidRide K & R lines {RR1}</p> <ul style="list-style-type: none"> • This is a technical amendment. It would add language to clarify Metro's intent (and confirm the published maps in Metro Connects) that the RapidRide K and R lines will be the next to be developed and are anticipated to be completed by the time of the Interim Network
13	ATT C p. 35	Robertson, Troutner, Baggett, Chang, Guier, Lisk, Mclrvn, Pascal, Cimaomo, Hill, Pauly	<p>Metro Connects: reference to service restructures {RS4}</p> <ul style="list-style-type: none"> • This is a technical amendment. It would remove the reference to service restructures from the Local Services section of Metro Connects for consistency, as the other service types do not refer to service restructures

November 17, 2021
PL1 – Planning and Funding
Metro Connects

[mbourguignon]

Sponsor: Balducci

Proposed No.: 2021-0286

1 **AMENDMENT TO PROPOSED ORDINANCE 2021-0286, VERSION 1**

2 On page 5, after line 93, insert:

3 "A. A Metro Connects implementation report, which shall be transmitted by May
4 5, 2022, for acceptance by motion, and which shall include:

5 1. A description of the funding needed to implement Metro Connects, the gap
6 between the funding that is available and the total amount needed and a description of
7 potential funding sources that could be used to fill the funding gap; and

8 2. A description of the strategy the King County executive has implemented to
9 consult with community members and regional leaders to develop a plan to implement
10 Metro Connects, which should describe outreach and engagement with representatives
11 from communities historically lacking in access to or underserved by transit, the Sound
12 Cities Association, the city of Seattle, King County's regional transportation boards and
13 any other organization necessary to ensure that a broad representation of regional leaders
14 is consulted;"

15 Renumber the remaining subsections consecutively and correct any internal references
16 accordingly.

17

18 **EFFECT prepared by *Mary Bourguignon*: Would require Metro to provide a report**
19 **on the funding gap, funding options, and a planning process to implement Metro**
20 **Connects (due by May 5, 2022).**

November 17, 2021
RR2 – RapidRide
Prioritization

Sponsor: Robertson, Troutner, Baggett,
Chang, Guier, Lisk, McIrvin, Pascal,
Cimaomo, Hill, Pauly

[mbourguignon]

Proposed No.: 2021-0286

1 **AMENDMENT TO PROPOSED ORDINANCE 2021-0286, VERSION 1**

2 On page 5, after line 93, insert:

3 "A. A RapidRide prioritization plan, which shall be transmitted by June 30, 2024,
4 for acceptance by motion, and which shall include:

5 1. Corridor evaluations of RapidRide candidate corridors based on the five
6 factors used in Metro Connects, which are equity, sustainability, service demand, capital
7 and implementation;

8 2. Preplanning level studies of candidate corridors that consider route
9 alignment, capital investment needs and cost estimates;

10 3. A description of stakeholder engagement with community members, affected
11 jurisdictions and partner agencies; and

12 4. A list of the RapidRide candidate lines organized by tier, with a description
13 of the priority level;"

14 Renumber the remaining subsections consecutively and correct any internal references
15 accordingly.

16

17 On page 5, after line 95, insert:

18 "1. For routes identified as RapidRide candidates, highlight and summarize the
19 performance of the current equivalent routes based on what is reported in the System
20 Evaluation and provide a status update on planned RapidRide lines;"
21 Renumber the remaining subsections consecutively and correct any internal references
22 accordingly.

23

24 In Attachment C, page 97, in the first paragraph of the "**Prioritizing RapidRide**
25 **implementation**" section, after "Metro will develop a prioritization plan to select the
26 specific RapidRide lines for the interim network, which will be informed by updated
27 corridor" strike "analyses, partner engagement, and corridor studies." and insert
28 "evaluation, stakeholder engagement, and corridor studies. The corridor evaluation will
29 use the same five factors used in the updated Metro Connects, which are equity,
30 sustainability, service demand, capital, and implementation. Stakeholder engagement will
31 include community stakeholders, affected jurisdictions, and partner agencies.
32 Metro will develop a RapidRide prioritization plan based on corridor studies that will
33 include a pre-planning level study of candidate corridors that consider route alignment,
34 capital investment needs, and cost estimates. The prioritization plan will organize
35 RapidRide candidate lines into tiers by their priority and potential timeframe for
36 implementation. The top tier RapidRide candidates will include those planned to be
37 implemented for the interim network and the second tier will be the lines next to be
38 developed if funded. Work on the first RapidRide prioritization plan will begin in 2022
39 and the plan will be presented to the Regional Transit Committee and Council for
40 acceptance by motion upon its completion.

41 Decisions about RapidRide implementation will be made through Metro's biennial budget
42 process, in alignment with the RapidRide prioritization plan, and adopted by the King
43 County Council. Metro will provide an oral report to the Regional Transit Committee on
44 its proposed capital program at least once each biennium, following the transmittal of the
45 Executive's proposed biennial budget. Metro will also provide relevant data and status
46 updates on RapidRide in the annual System Evaluation report. In addition, Metro will
47 maintain ongoing consultation with community stakeholders, affected jurisdictions, and
48 partner agencies to discuss quantitative and qualitative data informing the future of all
49 candidate routes. Such consultation will enable Metro to work with affected jurisdictions
50 to facilitate transit supportive land uses and right-of-way improvements that are critical to
51 RapidRide implementation. Decisions about investment in existing RapidRide lines will
52 be prioritized based on the factors used for evaluating candidates, such as equity and
53 sustainability, and other factors such as safety, age and facility condition."

54

55 In Attachment C, page 97, after "Metro will identify and implement future RapidRide
56 lines by:" in the "2." of the four numbered points, after "Assessing the potential of
57 candidate corridors based on community engagement" insert ", consultation with
58 jurisdictions and partner agencies, updated information from corridor studies and
59 analysis,"

60

61 In Attachment C, page 97, after "Metro will identify and implement future RapidRide
62 lines by:" in "3." of the four numbered points, after "Prioritizing and grouping the

63 selected candidates into tiers" insert "and including this information in the RapidRide
64 prioritization plan"

65

66 **EFFECT prepared by *Mary Bourguignon*:**

- 67 • **Would amend the reporting section of the ordinance to require that a**
68 **RapidRide prioritization plan, which will include the tiers of lines to be**
69 **developed in priority order, to be transmitted by June 30, 2024, and accepted**
70 **by motion.**
- 71 • **Would amend the reporting section of the ordinance to require updated**
72 **information in the annual System Evaluation report on the performance of**
73 **current equivalent routes to RapidRide candidate lines, as well as a status**
74 **update on planned RapidRide lines.**
- 75 • **Would outline a process and timeline for the prioritization of RapidRide**
76 **implementation for the Interim Network, in alignment with the RapidRide**
77 **prioritization plan, and would provide more detail about how candidate**
78 **RapidRide lines should be prioritized for implementation and that the RTC**
79 **will receive oral updates on Metro’s proposed capital plans at least once each**
80 **biennium following the submittal of the Executive’s proposed budget.**
- 81 • **Would include language that existing RapidRide routes will be prioritized**
82 **for investment based on the factors used for evaluating candidates, such as**
83 **equity and sustainability, and other factors such as safety, age and facility**
84 **condition.**

85 **The language in context is shown below:**

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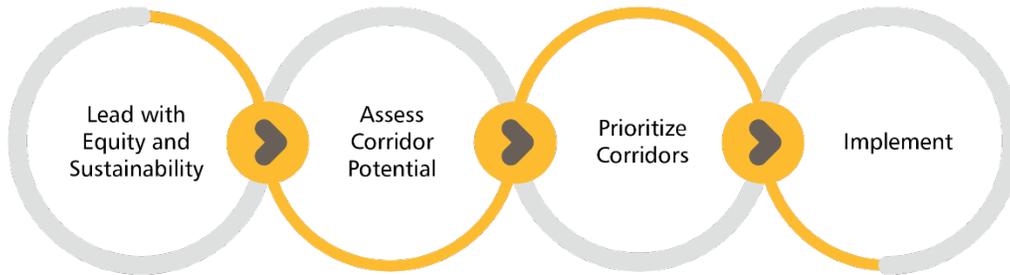
89 **Prioritizing RapidRide implementation**

90 As described in the "RapidRide service" section, the 2021 update to Metro Connects
91 moved to a programmatic approach for identifying future RapidRide lines. Metro
92 identified a pool of candidate lines for the interim and 2050 RapidRide networks
93 rather than a specific set of routes. Metro will develop a prioritization plan to select
94 the specific RapidRide lines for the interim network, which will be informed by
95 updated corridor ~~((analyses))~~ evaluation, ~~((partner))~~ stakeholder engagement, and
96 corridor studies. The corridor evaluation will use the same five factors used in the
97 updated Metro Connects, which are equity, sustainability, service demand, capital,
98 and implementation. Stakeholder engagement will include community stakeholders,
99 affected jurisdictions, and partner agencies.

100 Metro will develop a RapidRide prioritization plan based on corridor studies that will
101 include a pre-planning level study of candidate corridors that consider route
102 alignment, capital investment needs, and cost estimates. The prioritization plan will
103 organize RapidRide candidate lines into tiers by their priority and potential timeframe
104 for implementation. The top tier RapidRide candidates will include those planned to
105 be implemented for the interim network and the second tier will be the lines next to
106 be developed if funded. Work on the first RapidRide prioritization plan will begin in
107 2022 and the plan will be presented to the Regional Transit Committee and Council
108 for acceptance by motion upon its completion.

109 Decisions about RapidRide implementation will be made through Metro's biennial
110 budget process, in alignment with the RapidRide prioritization plan, and adopted by
111 the King County Council. Metro will provide an oral report to the Regional Transit
112 Committee on its proposed capital program at least once each biennium, following
113 the transmittal of the Executive's proposed biennial budget. Metro will also provide
114 relevant data and status updates on RapidRide in the annual System Evaluation
115 report. In addition, Metro will maintain ongoing consultation with community
116 stakeholders, affected jurisdictions, and partner agencies to discuss quantitative and
117 qualitative data informing the future of all candidate routes. Such consultation will
118 enable Metro to work with affected jurisdictions to facilitate transit supportive land
119 uses and right-of-way improvements that are critical to RapidRide implementation.
120 Decisions about investment in existing RapidRide lines will be prioritized based on
121 the factors used for evaluating candidates, such as equity and sustainability, and
122 other factors such as safety, age and facility condition. This approach will allow Metro
123 to make decisions about RapidRide that are more informed by timely data and
124 community input.

125 **Figure 1 RapidRide Prioritization Process**



126

127 Metro will identify and implement future RapidRide lines by:

- 128 1. Leading with equity and sustainability in identifying the top candidates
- 129 2. Assessing the potential of candidate corridors based on community
130 engagement, [consultation with jurisdictions and partner agencies, updated](#)
131 [information from corridor studies and analysis](#), and other implementation
132 factors
- 133 3. Prioritizing and grouping the selected candidates into tiers [and including this](#)
134 [information in the RapidRide prioritization plan](#)
- 135 4. Implementing corridors via the biennial budget process and Capital
136 Improvement Plan

137

138 Figure 31 illustrates this process, which is explained in detail in Technical Report C.
139 RapidRide Expansion Report.

140

November 17, 2021
GM1 – Growth

Sponsor: Robertson, Troutner, Baggett,
Chang, Guier, Lisk, McIrvin, Pascal,
Cimaomo, Hill, Pauly

[mbourguignon]

Proposed No.: 2021-0286

1 **AMENDMENT TO PROPOSED ORDINANCE 2021-0286, VERSION 1**

2 On page 5, line 108, after "plan;" strike "and" and insert:

3 "2. Data and a description of how the Metro transit department's plans and
4 policies are aligned with VISION 2050, the Puget Sound region's growth management
5 policy;"

6 Renumber the remaining subsections consecutively and correct any internal references
7 accordingly.

8
9 In Attachment A, page 9, in the "(TRANSIT ORIENTED COMMUNITIES)" section
10 of Table 1, in the "Measures" column, after "Commercial Space: At Metro-owned
11 properties used for transit-oriented development commercial space square feet by year."
12 insert:

13 "**Growth:** Measure the percentage of housing units and jobs in regionally or county-
14 designated growth centers and the percentage of jobs within regionally or county-
15 designated manufacturing/industrial centers that are within ½ mile of frequent transit
16 service stops or stations.

17 **Planned Growth:** *To be developed. Coordinate with the Puget Sound Regional Council*
18 *to map the alignment of transit service with planned growth."*

19

20 In Attachment A, page 80, in the "**TRANSIT ORIENTED COMMUNITIES**" section
21 of Table 2, in the "**Measures**" column, after "**Commercial Space:** At Metro-owned
22 properties used for transit-oriented development commercial space square feet by year."

23 insert:

24 "**Growth:** Measure the percentage of housing units and jobs in regionally or county-
25 designated growth centers and the percentage of jobs within regionally or county-
26 designated manufacturing/industrial centers that are within ½ mile of frequent transit
27 service stops or stations.

28 **Planned Growth:** *To be developed. Coordinate with the Puget Sound Regional Council*
29 *to map the alignment of transit service with planned growth."*

30

31 **EFFECT prepared by Mary Bourguignon:** The amendment would:

- 32 • **Amend the reporting section of the ordinance to require that Metro include**
33 **in its an annual report on its performance measure dashboard how Metro**
34 **will align with VISION 2050.**
- 35 • **Add a “Growth” measure to the performance measures in the Strategic Plan**
36 **to measure the percentage of housing units and jobs in regionally and**
37 **county-designated growth centers and the percentage of jobs within**
38 **regionally and county-designated manufacturing/industrial centers that are**
39 **within ½ mile of frequent transit service stops or stations**

- Add a “Planned Growth” measure to be developed as part of the performance measures in the Strategic Plan to coordinate with the PSRC to map the alignment of transit service with planned growth

Language in the Strategic Plan in context:

Attachment A, Table 1, p. 9

Objectives	Strategies	Measures
Goal: Support thriving, equitable, transit-oriented communities that foster economic development (TRANSIT ORIENTED COMMUNITIES) 		
<p>Support healthy communities, a thriving economy, and a sustainable environment.</p> <p>Outcome: Investments support equitable economic development and vibrant, sustainable, mixed-use, and mixed-income transit-oriented communities.</p>	<p>Support Metro’s equitable transit-oriented communities’ policy, using Metro’s authority and influence as a transit provider and property owner.</p> <p>Support jurisdictions and planning organizations in implementing the regional growth strategy that envisions an integrated transportation system linking cities and centers.</p> <p>Support equitable economic development and improved regional mobility through Metro’s mobility services, use of transportation infrastructure, and partnerships.</p> <p>Encourage transit-supportive land use.</p>	<ul style="list-style-type: none"> ▪ Housing Units: At Metro-owned properties used for transit-oriented development broken down by: <ul style="list-style-type: none"> - Completed - In development - In planning - Number of affordable housing units ▪ Commercial Space: At Metro-owned properties used for transit-oriented development commercial space square feet by year. ▪ Growth: <u>Measure the percentage of housing units and jobs in regionally or county-designated growth centers and the percentage of jobs within regionally or county-designated manufacturing/industrial centers that are within ½ mile of frequent transit service stops or stations.</u> ▪ Planned Growth: <u>To be developed. Coordinate with the Puget Sound Regional Council to map the alignment of transit service with planned growth.</u>

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Attachment A, Table 2, p. 80

Goal	Outcomes	Measures
<p>TRANSIT ORIENTED COMMUNITIES Support thriving, equitable, transit-oriented communities that foster economic development</p>	<p>Investments support equitable economic development and vibrant, sustainable, mixed-use, and mixed-income transit-oriented communities.</p>	<ul style="list-style-type: none"> ▪ Housing Units: At Metro-owned properties used for transit-oriented development broken down by: <ul style="list-style-type: none"> – Completed – In development – In planning – Number of affordable housing units ▪ Commercial Space: At Metro-owned properties used for transit-oriented development commercial space square feet by year. ▪ Growth: <u>Measure the percentage of housing units and jobs in regionally or county-designated growth centers and the percentage of jobs within regionally or county-designated manufacturing/industrial centers that are within ½ mile of frequent transit service stops or stations.</u> ▪ Planned Growth: <u>To be developed. Coordinate with the Puget Sound Regional Council to map the alignment of transit service with planned growth.</u>
	<p>The amount and types of affordable housing near frequent transit increase.</p>	<ul style="list-style-type: none"> ▪ Affordable Housing Near Transit: Percent of all and new rental units within ½ mile of frequent transit service that are affordable by median income brackets (regional measure)

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November 17, 2021
 E2 – Equity metrics in System
 Evaluation report

Sponsor: Robertson, Troutner, Baggett,
 Chang, Guier, Lisk, McIrvin, Pascal,
 Cimaomo, Hill, Pauly

[mbourguignon]

Proposed No.: 2021-0286

1 **AMENDMENT TO PROPOSED ORDINANCE 2021-0286, VERSION 1**

2 On page 5, line 97, after "resulting scores" insert ", including route-level equity metrics,"

3

4 In Attachment B, page 4, strike Table 1 and insert:

5 **"Table 1 Performance Measures for Fixed-Route Service**

Type of Measure	Measures Used
Ridership	Average daily ridership
Productivity	Rides per platform hour
	Passenger miles per platform mile
Passenger loads	Average of maximum load per trip
Reliability	Trips arriving more than 5 minutes late at a time point
Equity	Equity Prioritization Score
	Opportunity Index Score

6 "

7 In Attachment B, page 6, at the bottom of the page, after the "**Measuring Schedule**

8 **Reliability**" section line "Routes identified as unreliable are candidates for investments."

9 insert:

10 **"Measuring Equity**

11 Equity factors show how well a route serves equity priority areas, which are areas where

12 historically underserved populations are concentrated, as identified in the Mobility

13 Framework and Metro's 2021-2031 Strategic Plan. This ensures that transit service
14 growth needs consider equity. Equity priority areas are identified using equity priority
15 area scores (EPAS), which use demographic information for the census block groups in
16 which each bus stop is located. These EPAS scores are described in more detail in the
17 "Setting Target Service Levels" section of the Service Guidelines. EPAS scores will be
18 made available to community members or jurisdiction staff or officials upon request.
19 Each bus route receives two route-level equity scores to measure how well the route
20 serves equity priority areas: the equity prioritization score (EPS) is calculated based on
21 the average of the route's equity prioritization area scores; and the opportunity index
22 score (OIS) is calculated based on the percentage of stops along a route that have the
23 highest equity priority area score. These route-level equity scores are used to help
24 prioritize service investments and reductions and will be included in the annual System
25 Evaluation report."

26

27 **EFFECT prepared by *Mary Bourguignon*: Would require the annual System**
28 **Evaluation report to include two route-level equity metrics: the Equity**
29 **Prioritization Score (EPS) and the Opportunity Index Score (OIS). Would require**
30 **that bus stop-level equity information (the Equity Priority Area Scores, or EPAS) be**
31 **made available upon request.**

32 **The language in context is shown below:**

33

Evaluating Existing Fixed Route Services

Metro regularly monitors and manages the performance of the transit system to determine if service changes should be made to meet community needs. Metro evaluates all fixed-route service (bus and DART) annually, measuring ridership, productivity, passenger loads, and reliability. The results are published in an annual System Evaluation Report. (Measures used to monitor performance of flexible and marine services are outlined in the Planning and Developing Services section of this report.)

Table 2 Performance Measures for Fixed-Route Service

Type of Measure	Measures Used
Ridership	Average daily ridership
Productivity	Rides per platform hour
	Passenger miles per platform mile
Passenger loads	Average of maximum load per trip
Reliability	Trips arriving more than 5 minutes late at a time point
Equity	Equity Prioritization Score
	Opportunity Index Score

Measuring Ridership and Productivity

Metro measures ridership and productivity to identify services where performance is strong or weak, to determine if they are candidates for addition, reduction, or restructuring for each service family.

Ridership is measured by counting the average number of riders daily for each route on weekdays, Saturdays, and Sundays.

Productivity is measured by counting the average number of riders daily relative to the amount of service provided. Two measures are used:

- **Rides per platform hour** measures the number of riders who board a transit vehicle relative to the total number of hours that a vehicle operates (from leaving the base until it returns).
- **Passenger miles per platform mile** measures the total miles riders travel on a route relative to the total miles that a vehicle operates (from leaving the base until it returns).

The two productivity measures reflect the different values that services provide in the transit system. Routes with a higher number of riders getting on and off relative to the time the bus is in operation perform well on the rides-per-platform-hour

64 measure. Routes with full and even loading along the route perform well on the
65 passenger-miles-per-platform-mile measure.

66 Metro has classified routes into three service families based on the primary market
67 served as well as other characteristics of service described below. These service
68 families enable Metro to compare the performance of routes with similar services to
69 reflect the different land uses and purposes of service throughout the county.

- 70 ▪ **Urban** routes serve the regionally designated Regional Growth Centers of
71 Seattle Downtown, First Hill/Capitol Hill, South Lake Union, the University
72 District, and Uptown. These areas have the highest densities in the county,
73 the highest historical transit use, and the highest market potential for transit.
- 74 ▪ **Suburban** routes serve cities throughout King County or serve Seattle but do
75 not connect to the centers listed above.
- 76 ▪ **Rural and DART** routes serve lower-density areas. Rural routes serve as
77 connectors between rural communities and between rural communities and
78 larger cities. They are defined as having at least 35 percent of their route
79 outside the urban growth boundary. DART routes provide fixed-route service
80 and have the ability to deviate from their fixed routing in lower-density areas.

81 Performance thresholds have been established for peak, off-peak, and nighttime
82 periods and for urban, suburban, and rural/DART service families for each of the two
83 performance measures. Low performance is defined as route productivity that ranks
84 in the bottom 25 percent of all routes within a service family and time period. High
85 performance is defined as route productivity in the top 25 percent.

86 Fixed-route services in the bottom 25 percent on both route productivity measures
87 are the first candidates for potential reduction if service must be reduced. However,
88 reduction of these routes is not automatic; other factors are considered as well. More
89 detailed information about reduction planning is available on page 15.

90 Fixed-route transit services that have very low productivity likely have an adverse
91 impact on climate change. A Metro analysis of emissions by vehicle type found that a
92 40-foot diesel-hybrid bus with less than 10 rides per hour likely emits more greenhouse
93 gasses than if all of those passengers drove vehicles for their trips. When the annual
94 System Evaluation Report identifies fixed-route service that attracts fewer than 10
95 rides per hour within a given time period, Metro will consider transitioning the service
96 to DART or other lower-emission options. Metro will consider changing service that
97 falls within the threshold of less than 10 rides per hour at any point.

98 **Measuring Passenger Loads**

99 Metro uses two separate measures of passenger loads: number of passengers
100 compared to space on the bus; and the amount of time the bus has a standing load
101 (standing load time).

102 A passenger load threshold for overcrowding is calculated for each trip, based on the
103 characteristics of the bus type scheduled for the trip. This threshold is determined by:

- 104 ▪ The number of seats on the bus, plus
- 105 ▪ The number of standing people that can fit on the bus, when each standing
106 person is given no less than four square feet of floor space.

107 A trip’s standing load time is determined by measuring the amount of time that the
108 number of passengers on the bus exceeds the number of seats.

109 Poor performance is defined as when the average maximum load of a trip exceeds its
110 passenger load threshold, or when a trip has a standing load for more than 20
111 minutes. Passenger loads are averaged on a per trip basis using counts from an
112 entire service change period, usually a period of about six months. Trips will be
113 identified as overcrowded if they have average maximum passenger loads higher
114 than the passenger load threshold for the entire service change period. Routes with
115 overcrowded trips are candidates for investment.

116 **Measuring Schedule Reliability**

117 Service will adhere to published schedules, within reasonable variance. Metro defines
118 “on time” as arrival at a designated point along a route that is no more than five
119 minutes later or one minute earlier than the scheduled arrival time. A route is
120 defined as unreliable if it operates late more than 20 percent of the time.

121 For some RapidRide and very frequent services, Metro measures reliability of service
122 based on the consistency of headways—the time between buses—rather than the
123 schedule. This way of measuring reliability better reflects how customers use these
124 services and assess reliability. When headways are seven minutes or less, a bus is
125 considered on time when it comes within two minutes of the intended headway.
126 When headways are between eight to 15 minutes, a bus is considered on time when
127 it comes within three minutes of the intended headway. These routes are defined as
128 unreliable if they are fall outside the headway range more than 20 percent of the
129 time. These performance measures, thresholds, and management techniques may be
130 revised as part of ongoing projects.

131 Routes identified as unreliable are candidates for investments.

132 **Measuring Equity**

133 Equity factors show how well a route serves equity priority areas, which are areas
134 where historically underserved populations are concentrated, as identified in the
135 Mobility Framework and Metro's 2021-2031 Strategic Plan. This ensures that transit
136 service growth needs consider equity. Equity priority areas are identified using equity
137 priority area scores (EPAS), which use demographic information for the census block
138 groups in which each bus stop is located. These EPAS scores are described in more
139 detail in the “Setting Target Service Levels” section of the Service Guidelines. EPAS
140 scores will be made available to community members or jurisdiction staff or officials
141 upon request.

142 Each bus route receives two route-level equity scores to measure how well the route
143 serves equity priority areas: the equity prioritization score (EPS) is calculated based
144 on the average of the route's equity prioritization area scores; and the opportunity
145 index score (OIS) is calculated based on the percentage of stops along a route that
146 have the highest equity priority area score. These route-level equity scores are used
147 to help prioritize service investments and reductions and will be included in the
148 annual System Evaluation report.

149

November 17, 2021
MC2 – Flexible service

Sponsor: Robertson, Troutner, Baggett,
Chang, Guier, Lisk, McIrvin, Pascal,
Cimaomo, Hill, Pauly

[mbourguignon]

Proposed No.: 2021-0286

1 **AMENDMENT TO PROPOSED ORDINANCE 2021-0286, VERSION 1**

2 In Attachment A, page 23, in the "**An Integrated Network**" section, in the second
3 paragraph, after "These include Metro’s RapidRide, frequent, express, local transit,"
4 insert "flexible,"

5

6 **EFFECT prepared by *Mary Bourguignon*: Would add “flexible” to the list of**
7 **Metro’s family of services in the Strategic Plan. The language in context is shown**
8 **below:**

9

10 Attachment A, “An Integrated Network” section, p. 23

11

12 **An Integrated Network**



13 Metro and its partners jointly plan and operate a regional mobility
14 network: one easy-to-use system that enables people to move seamlessly
15 throughout the region using different modes and mobility services.

16 As a mobility agency, Metro combines its high-capacity, fixed-route transit services
17 with other mobility options. As envisioned in Metro Connects, this integrated transit
18 network includes connections among different services owned and operated by
19 different partners. These include Metro’s RapidRide, frequent, express, local transit,
20 **flexible**, vanpool, and water taxi services; Sound Transit’s Link light rail, bus rapid
21 transit, express bus, and Sounder services; and the Seattle Streetcar.

November 17, 2021
R1 – Service reductions
(includes R1, R2, R3)

Sponsor: Robertson, Troutner, Baggett,
Chang, Guier, Lisk, McIrvin, Pascal,
Cimaomo, Hill, Pauly

[mbourguignon]

Proposed No.: 2021-0286

1 **AMENDMENT TO PROPOSED ORDINANCE 2021-0286, VERSION 1**

2 In Attachment B, page 5, in the last paragraph in the "**Measuring Ridership and**
3 **Productivity**" section, after "Fixed-route transit services that have very low productivity
4 likely have an adverse impact on climate change." strike "A Metro analysis of emissions
5 by vehicle type found that a 40-foot diesel-hybrid bus with less than 10 rides per hour
6 likely emits more greenhouse gasses than if all of those passengers drove vehicles for
7 their trips. When the annual System Evaluation Report identifies fixed-route service that
8 attracts fewer than 10 rides per hour within a given time period, Metro will consider
9 transitioning the service to DART or other lower-emission options. Metro will consider
10 changing service that falls within the threshold of less than 10 rides per hour at any
11 point." and insert "Metro found that fixed-route transit services with very low
12 productivity, less than 10 rides per hour, likely emit more greenhouse gasses than if all of
13 those passengers drove vehicles for their trips. These routes would be candidates for
14 potential changes in service type. For example, fixed route bus service may transition to a
15 DART route. Routes with this level of very low productivity are identified in the annual
16 System Evaluation report as candidates for potential changes in service type."

17

18 In Attachment B, page 15, in the "**REDUCING SERVICE**" section, at the end of the
19 second bolded point, "**Ways to minimize impacts through restructuring service.**" after
20 "By consolidating service to eliminate duplication, and by closely matching service with
21 demand, Metro may be able to provide needed trips at reduced cost and minimize impacts
22 on riders." insert "Metro also considers potential adjustments to fixed-route service in
23 order to reduce the impact of service reductions on riders. If adjustments to fixed-route
24 service will not likely result in productive service, Metro may consider flexible service as
25 an alternative to low-productivity fixed-route service if it is likely to result in significant
26 cost savings and be successful based on evaluation criteria and considerations outlined in
27 the "Planning Flexible Services" section."

28

29 **EFFECT prepared by *Mary Bourguignon*:**

- 30 • **Would clarify that very low productivity routes (less than 10 rides per hour)**
31 **may be considered for potential changes in system type, for example**
32 **changing from fixed-route service to DART service. These very low**
33 **productivity routes are identified in the annual System Evaluation report.**
- 34 • **Would clarify that Metro considers adjustments to fixed-route service to**
35 **reduce the impacts of reductions on riders and may also consider flexible**
36 **service as an alternative (through the process outlined in the “Planning**
37 **Flexible Services” section of the Service Guidelines) if it is likely to result in**
38 **significant cost savings and be successful.**

39 **The language in context is shown below:**

40

41
42
43

44 **Measuring Ridership and Productivity**

45 Metro measures ridership and productivity to identify services where performance is
46 strong or weak, to determine if they are candidates for addition, reduction, or
47 restructuring for each service family.

48 Ridership is measured by counting the average number of riders daily for each route
49 on weekdays, Saturdays, and Sundays.

50 Productivity is measured by counting the average number of riders daily relative to
51 the amount of service provided. Two measures are used:

- 52 ▪ **Rides per platform hour** measures the number of riders who board a transit
53 vehicle relative to the total number of hours that a vehicle operates (from
54 leaving the base until it returns).
- 55 ▪ **Passenger miles per platform mile** measures the total miles riders travel
56 on a route relative to the total miles that a vehicle operates (from leaving the
57 base until it returns).

58 The two productivity measures reflect the different values that services provide in
59 the transit system. Routes with a higher number of riders getting on and off relative
60 to the time the bus is in operation perform well on the rides-per-platform-hour
61 measure. Routes with full and even loading along the route perform well on the
62 passenger-miles-per-platform-mile measure.

63 Metro has classified routes into three service families based on the primary market
64 served as well as other characteristics of service described below. These service
65 families enable Metro to compare the performance of routes with similar services to
66 reflect the different land uses and purposes of service throughout the county.

- 67 ▪ **Urban** routes serve the regionally designated Regional Growth Centers of
68 Seattle Downtown, First Hill/Capitol Hill, South Lake Union, the University
69 District, and Uptown. These areas have the highest densities in the county,
70 the highest historical transit use, and the highest market potential for transit.
- 71 ▪ **Suburban** routes serve cities throughout King County or serve Seattle but do
72 not connect to the centers listed above.
- 73 ▪ **Rural and DART** routes serve lower-density areas. Rural routes serve as
74 connectors between rural communities and between rural communities and
75 larger cities. They are defined as having at least 35 percent of their route
76 outside the urban growth boundary. DART routes provide fixed-route service
77 and have the ability to deviate from their fixed routing in lower-density areas.

78 Performance thresholds have been established for peak, off-peak, and nighttime
79 periods and for urban, suburban, and rural/DART service families for each of the two
80 performance measures. Low performance is defined as route productivity that ranks
81 in the bottom 25 percent of all routes within a service family and time period. High
82 performance is defined as route productivity in the top 25 percent.

83 Fixed-route services in the bottom 25 percent on both route productivity measures
84 are the first candidates for potential reduction if service must be reduced. However,
85 reduction of these routes is not automatic; other factors are considered as well. More
86 detailed information about reduction planning is available on page 15.

87 Fixed-route transit services that have very low productivity likely have an adverse
88 impact on climate change. ~~((A Metro analysis of emissions by vehicle type found that a
89 40-foot diesel hybrid bus with less than 10 rides per hour likely emits more greenhouse
90 gasses than if all of those passengers drove vehicles for their trips. When the annual
91 System Evaluation Report identifies fixed route service that attracts fewer than 10
92 rides per hour within a given time period, Metro will consider transitioning the service
93 to DART or other lower emission options. Metro will consider changing service that
94 falls within the threshold of less than 10 rides per hour at any point.)) Metro found
95 that fixed-route transit services with very low productivity, less than 10 rides per
96 hour, likely emit more greenhouse gasses than if all of those passengers drove
97 vehicles for their trips. These routes would be candidates for potential changes in
98 service type. For example, fixed route bus service may transition to a DART route.
99 Routes with this level of very low productivity are identified in the annual System
100 Evaluation report as candidates for potential changes in service type.~~

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102
103

Attachment B, "Reducing Service" section, pp. 15-16

104 **REDUCING SERVICE**

105 When Metro must reduce service, the guidelines help identify the services to be
106 reduced. However, the guidelines are only a starting point. Metro also considers
107 other factors including community input, opportunities to achieve system efficiencies
108 and to simplify the network through restructures, and the potential for offering
109 flexible services. (Guidelines for reducing flexible and marine services are discussed
110 separately in the Planning and Developing Service section.)

111 Some factors that Metro considers when reducing service include:

- 112 ▪ **The relative impacts to all areas of the county to minimize or mitigate**
113 **significant impacts in any one area.** Metro seeks to balance reductions
114 throughout the county so that no one area experiences significant negative
115 impacts beyond what other areas experience.
- 116 ▪ **Ways to minimize impacts through restructuring service.** Metro
117 considers restructuring service to make it more efficient and equitable. By
118 consolidating service to eliminate duplication, and by closely matching service
119 with demand, Metro may be able to provide needed trips at reduced cost and
120 minimize impacts on riders. Metro also considers potential adjustments to
121 fixed-route service in order to reduce the impact of service reductions on
122 riders. If adjustments to fixed-route service will not likely result in productive
123 service, Metro may consider flexible service as an alternative to low-
124 productivity fixed-route service if it is likely to result in significant cost savings
125 and be successful based on evaluation criteria and considerations outlined in
126 the "Planning Flexible Services" section.

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- **The identified investment need on routes.** While no route or area is exempt from change during a large-scale system reduction, Metro will try to avoid reducing service on routes that are high priorities for investment and included in the Metro Connects interim network.
- **Preservation of last connections.** Metro serves some urbanized areas of east and south King County that are surrounded by rural land. Elimination of all service in these areas would significantly reduce the coverage Metro provides. Preservation of last connections will ensure that Metro continues to address mobility needs throughout King County.
- **Equity needs.** Metro will consider route-level Opportunity Index Scores as it sets priorities for potential service reduction. Opportunity Index Scores are a quintile ranking based on the percentage of stops along a route that serve block groups with an equity priority area score of five. This will help ensure that Metro continues serving areas where needs are greatest. Routes that have the highest percentage of stops within the highest priority areas are given a score of five. Routes that have the lowest percentage of stops within the highest priority areas are given a score of one. Metro will also use information about physical community assets to help ensure it provides service to important places throughout the county. More information on how Opportunity Index Scores are used is below.

November 17, 2021

P1 – Role of route productivity
in reductions

Sponsor: Robertson, Troutner, Baggett,
Chang, Guier, Lisk, McIrvin, Pascal,
Cimaomo, Hill, Pauly

[mbourguignon]

Proposed No.: 2021-0286

1 **AMENDMENT TO PROPOSED ORDINANCE 2021-0286, VERSION 1**

2 In Attachment B, page 15, in the "**REDUCING SERVICE**" section, after the fourth
3 bolded point, "**Preservation of last connections.**" after "Preservation of last connections
4 will ensure that Metro continues to address mobility needs throughout King County."

5 insert:

6 "**Route productivity.** Metro uses two measures to determine the productivity of each
7 route: rides per platform hours measures the number of riders who board a transit vehicle
8 relative to the total number of hours that a vehicle operates; and passenger miles per
9 platform mile measures the total miles riders travel on a route relative to the total miles
10 that a vehicle operates. Routes' productivity measures are organized into three service
11 families (urban, suburban, and rural/DART) and three time periods (peak, off-peak, and
12 nighttime). Low performance is defined as route productivity that ranks in the bottom 25
13 percent of all routes within a service family and time period."

14

15 In Attachment B, page 16, in the "**Reduction Priorities**" section, in the first paragraph,
16 after "Priorities for reduction are listed in Table 6." insert "Productivity and equity
17 measures are used to prioritize candidates for service reduction. Routes with low

18 performance on the productivity measures, and specifically those that also have low
19 equity scores, are generally the first to be prioritized for reduction."
20 **EFFECT prepared by *Mary Bourguignon*: Would describe how productivity is**
21 **measured and how it is used to determine the prioritization of routes for reduction**
22 **(that is, that low-productivity routes are prioritized for reduction, and specifically,**
23 **that low-productivity routes with low equity scores are the highest priority for**
24 **reduction). The language in context is shown below:**

25 Attachment B, "Reducing Service" section, pp. 15-16

26 **REDUCING SERVICE**

27 When Metro must reduce service, the guidelines help identify the services to be
28 reduced. However, the guidelines are only a starting point. Metro also considers
29 other factors including community input, opportunities to achieve system efficiencies
30 and to simplify the network through restructures, and the potential for offering
31 flexible services. (Guidelines for reducing flexible and marine services are discussed
32 separately in the Planning and Developing Service section.)

33 Some factors that Metro considers when reducing service include:

- 34 ▪ **The relative impacts to all areas of the county to minimize or mitigate**
35 **significant impacts in any one area.** Metro seeks to balance reductions
36 throughout the county so that no one area experiences significant negative
37 impacts beyond what other areas experience.
- 38 ▪ **Ways to minimize impacts through restructuring service.** Metro
39 considers restructuring service to make it more efficient and equitable. By
40 consolidating service to eliminate duplication, and by closely matching service
41 with demand, Metro may be able to provide needed trips at reduced cost and
42 minimize impacts on riders.
- 43 ▪ **The identified investment need on routes.** While no route or area is
44 exempt from change during a large-scale system reduction, Metro will try to
45 avoid reducing service on routes that are high priorities for investment and
46 included in the Metro Connects interim network.
- 47 ▪ **Preservation of last connections.** Metro serves some urbanized areas of
48 east and south King County that are surrounded by rural land. Elimination of
49 all service in these areas would significantly reduce the coverage Metro
50 provides. Preservation of last connections will ensure that Metro continues to
51 address mobility needs throughout King County.
- 52 ▪ **Route productivity. Metro uses two measures to determine the productivity**
53 **of each route: rides per platform hours measures the number of riders who**
54 **board a transit vehicle relative to the total number of hours that a vehicle**

operates; and passenger miles per platform mile measures the total miles riders travel on a route relative to the total miles that a vehicle operates. Routes' productivity measures are organized into three service families (urban, suburban, and rural/DART) and three time periods (peak, off-peak, and nighttime). Low performance is defined as route productivity that ranks in the bottom 25 percent of all routes within a service family and time period.

- **Equity needs.** Metro will consider route-level Opportunity Index Scores as it sets priorities for potential service reduction. Opportunity Index Scores are a quintile ranking based on the percentage of stops along a route that serve block groups with an equity priority area score of five. This will help ensure that Metro continues serving areas where needs are greatest. Routes that have the highest percentage of stops within the highest priority areas are given a score of five. Routes that have the lowest percentage of stops within the highest priority areas are given a score of one. Metro will also use information about physical community assets to help ensure it provides service to important places throughout the county. More information on how Opportunity Index Scores are used is below.

Reduction Priorities

Priorities for reduction are listed in Table 6. Productivity and equity measures are used to prioritize candidates for service reduction. Routes with low performance on the productivity measures, and specifically those that also have low equity scores, are generally the first to be prioritized for reduction. Within all priorities, Metro ensures that equity is a primary consideration in any reduction proposal, complying with all state and federal regulations.

The priority list is intended to address reductions to multiple trips within a time period, cuts to all service in a time period, or deletion of routes. Individual low-performing trips may also be considered for reductions outside of the priority list.

Table 1 Factors and Prioritization Used to Identify Service Reductions Candidates

Priority	Factors
1	Routes within the bottom 25% on both productivity measures and with Opportunity Index Scores of 3 or less
2	Routes within the bottom 25% on both productivity measures and with Opportunity Index Scores of 4 or 5
3	Routes within the bottom 25% on one productivity measure and with Opportunity Index Scores of 3 or less
4	Routes within the bottom 25% on one productivity measure and with Opportunity Index Scores of 4 or 5
5	Routes within the bottom 50% on one or both productivity measures and with Opportunity Index Scores of 3 or less
6	Routes within the bottom 50% on one or both productivity measures and with Opportunity Index Scores of 4 or 5

83

November 17, 2021

RS1 – Restructure goals
(Adds RS5 definition of
restructure area)

Sponsor: Robertson, Troutner, Baggett,
Chang, Guier, Lisk, McIrvin, Pascal,
Cimaomo, Hill, Pauly

[mbourguignon]

Proposed No.: 2021-0286

1 **AMENDMENT TO PROPOSED ORDINANCE 2021-0286, VERSION 1**

2 In Attachment B, page 17, in the last full paragraph on the page, below the "**Major**

3 **Development or Land Use Changes**" section, strike:

4 "Restructure projects will draw from common goals but will also have area-specific goals

5 that respond to the specific needs and issues in the community served by the project. One

6 of Metro's goals for any service restructure is to provide service connections,

7 frequencies, travel times, and span that are at least similar to existing Metro service.

8 Other common goals for restructures include:"

9 and insert:

10 "All project areas are different. Metro will develop area-specific goals and strategies for

11 each restructure with affected jurisdictions, partner agencies, and community

12 stakeholders. Common goals for all restructures include:"

13

14 In Attachment B, page 17, after the second bulleted point, "Inform, engage, and empower

15 current and potential customers in decision-making" insert:

- 16 • "Move toward Metro's long-range vision, Metro Connects"

17

18 In Attachment B, page 17, in the last two lines on the page, after "Deliver integrated
19 service that responds to changes in" strike "the transit network and community needs "
20 and insert "community needs and the transit network, such as connections to high-
21 capacity transit services

- 22 • When under stable or growing resource scenarios, provide service connections,
23 frequencies, travel times, and span at least similar to existing Metro service unless
24 community-defined priorities in the project area suggest different service
25 characteristics that will better meet their needs"

26

27 In Attachment B, page 18, after the bulleted point "Create convenient opportunities for
28 customers to transfer between services" strike:

- 29 • "Move toward Metro's long-range vision, Metro Connects."

30

31 In Attachment B, page 18, before the text box titled "**Data Considered for Service**
32 **Restructures**" insert:

33 "Metro may refine a restructure project area based on feedback from community
34 stakeholders, affected jurisdictions, and partner agencies. Equity priority areas will be
35 identified within each restructure project area."

36

37 **EFFECT prepared by *Mary Bourguignon*:**

- 38 • **Would clarify that for each restructure, Metro would work with affected**
39 **jurisdictions and community stakeholders to develop area-specific goals and**
40 **strategies.**

- 41 • **Would add to the list of common goals for all restructures that restructures**
42 **deliver integrated service that responds to changes in community needs and**
43 **the transit network, such as connections to high-capacity transit services.**
- 44 • **Would add to the list of common goals for all restructures that restructures**
45 **conducted under stable or growing resource scenarios would provide service**
46 **at least similar to existing Metro service unless community-defined priorities**
47 **in the project area suggest different service characteristics will better meet**
48 **the needs.**
- 49 • **Would clarify that Metro may refine a project area based on feedback from**
50 **stakeholders and that equity priority areas will be identified within each**
51 **restructure area.**

52

53 **The language in context is shown below:**

54

55 Attachment B, "Restructuring Service" section, pp. 16-18

56

57 **RESTRUCTURING SERVICE**

58 Service restructures or service redesigns are projects that make coordinated changes
59 to multiple routes and services within a large area, consistent with the service design
60 criteria in this document. A variety of circumstances may prompt restructures. In
61 general, they are done to improve the efficiency and effectiveness of the transit
62 system and to better integrate with the regional transit network, including light rail
63 and bus rapid transit expansions. Restructures may result in the modification,
64 addition, and deletion of services. Any changes that exceed Metro's administrative
65 authority must be approved by the King County Council as part of a service change
66 ordinance per King County Code Section 28.94.020.

67 Reasons Metro may restructure service include:

68 Major Transportation Network Changes

- 69 ▪ Partner agencies initiate extension or enhancement of services such as Link
70 light rail, Stride bus rapid transit (BRT), Sounder commuter rail, and Regional
71 Express bus services.
- 72 ▪ Metro's RapidRide BRT network is expanded, partner or grant resources are
73 available for investment, or Metro introduces a significant new service.
- 74 ▪ Multiple transit services overlap or provide similar connections.
- 75 ▪ Major projects such as highway construction or the opening of new transit
76 centers, park-and-rides, or transit priority pathways affect Metro's service.

77 Mismatch Between Service and Ridership

- 78 ▪ There may be places where the transit network does not reflect current travel
79 patterns.
- 80 ▪ A route may serve multiple areas with significantly different demand
81 characteristics.
- 82 ▪ There are opportunities to consolidate or reorganize service so that higher
83 rider demand can be met with improved service frequency and fewer route
84 patterns.
- 85 ▪ There are opportunities to serve new areas where development or land use
86 has changed significantly.

87 Major Development or Land Use Changes

- 88 ▪ Construction of a large-scale development, new institutions such as colleges
89 or medical centers, or significant changes in the overall development of an
90 area may occur.

91 ~~((Restructure projects will draw from common goals but will also have area-specific~~
92 ~~goals that respond to the specific needs and issues in the community served by the~~
93 ~~project. One of Metro's goals for any service restructure is to provide service~~
94 ~~connections, frequencies, travel times, and span that are at least similar to existing~~
95 ~~Metro service. Other common goals for restructures include:))~~ All project areas are
96 different. Metro will develop area-specific goals and strategies for each restructure
97 with affected jurisdictions, partner agencies, and community stakeholders. Common
98 goals for all restructures include:

- 99 ▪ Improve mobility for historically disadvantaged populations
- 100 ▪ Inform, engage, and empower current and potential customers in decision-
101 making
- 102 ▪ Move toward Metro's long-range vision, Metro Connects
- 103 ▪ Deliver integrated service that responds to changes in ~~((the transit network~~
104 ~~and community needs))~~ community needs and the transit network, such as
105 connections to high-capacity transit services
- 106 ▪ When under stable or growing resource scenarios, provide service
107 connections, frequencies, travel times, and span at least similar to existing

108 Metro service unless community-defined priorities in the project area suggest
109 different service characteristics that will better meet their needs

- 110 ▪ Increase transit ridership and productivity to reduce greenhouse gas
- 111 emissions in the county, and potentially reduce services where transit is not
- 112 providing a net reduction of emissions over car travel
- 113 ▪ Focus frequent service on the service segments with the highest ridership
- 114 ▪ Improve transit access to opportunities and address unmet needs of priority
- 115 populations
- 116 ▪ Create convenient opportunities for customers to transfer between services
- 117 ▪ ~~((Move toward Metro's long-range vision, Metro Connects.))~~

118 Metro may refine a restructure project area based on feedback from community
119 stakeholders, affected jurisdictions, and partner agencies. Equity priority areas will
120 be identified within each restructure project area.

November 17, 2021
ST1 – Describe other
agencies’ service in restructure

[mbourguignon]

Sponsor: Balducci

Proposed No.: 2021-0286

1 **AMENDMENT TO PROPOSED ORDINANCE 2021-0286, VERSION 1**

2 In Attachment B, page 18, in the first paragraph below the text box titled "**Data**
3 **Considered for Service Restructures**" section, before "In some instances, Sound Transit
4 or another agency's service may fully or partially replace an existing Metro service."
5 insert "As part of the process of developing a proposed service restructure, Metro will
6 provide a description of all transit services in the project area, both before and after the
7 proposed restructure. This will give jurisdictions, community members, riders, and other
8 stakeholders a clear indication of the transit services that are currently available and that
9 are proposed to be available after the restructure, whether those services are provided by
10 Metro, Sound Transit, or another transit partner."

11
12 **EFFECT prepared by *Mary Bourguignon*: Would require Metro to provide a**
13 **description of both Metro and other transit agency service in the project area both**
14 **before and after a proposed restructure to provide a clear indication of the transit**
15 **service available to riders. The language in context is shown below:**

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Attachment B, "Restructuring Service" section, p. 18

As part of the process of developing a proposed service restructure, Metro will provide a description of all transit services in the project area, both before and after the proposed restructure. This will give jurisdictions, community members, riders, and other stakeholders a clear indication of the transit services that are currently available and that are proposed to be available after the restructure, whether those services are provided by Metro, Sound Transit, or another transit partner. In some instances, Sound Transit or another agency's service may fully or partially replace an existing Metro service. If Metro can meet the goals outlined above and have resources left over, it may redeploy resources from services replaced by other agencies. By doing so, Metro could meet countywide needs according to the service investment priorities outlined in this document. This approach aligns with guidance in Metro's Strategic Plan and will help the County advance equity, address climate change, and build toward the Metro Connects system.

After a service restructure, Metro will regularly evaluate the resulting transit services as part of the ongoing management of Metro's transit system.

November 17, 2021

ST2 – Replaced service in a restructure, duplicative service definition

Sponsor: Robertson, Troutner, Baggett, Chang, Guier, Lisk, McIrvine, Pascal, Cimaomo, Hill, Pauly

[mbourguignon]

Proposed No.: 2021-0286

1 **AMENDMENT TO PROPOSED ORDINANCE 2021-0286, VERSION 1**

2 In Attachment B, page 18, in the first paragraph below the text box titled "**Data**
3 **Considered for Service Restructures**" strike:

4 "In some instances, Sound Transit or another agency's service may fully or partially
5 replace an existing Metro service. If Metro can meet the goals outlined above and have
6 resources left over, it may redeploy resources from services replaced by other agencies.
7 By doing so, Metro could meet countywide needs according to the service investment
8 priorities outlined in this document. This approach aligns with guidance in Metro's
9 Strategic Plan and will help the County advance equity, address climate change, and
10 build toward the Metro Connects system."

11 and insert:

12 "In some instances, Sound Transit or another agency's service may fully or partially
13 replace an existing Metro service and thereby potentially free up Metro service hours to
14 be deployed elsewhere. For example, a Link light rail extension or a new Sound Transit
15 or another agency's service that will offer an option that can replace all or a portion of a
16 Metro route, meeting the standard of duplicative service as defined in the "Route Spacing

17 and Duplication" subsection of the "Planning and Designing Service" section of this
18 document, may make Metro service hours available for redeployment.
19 If Metro can meet the goals outlined above and have service hours left over, it may
20 redeploy service hours replaced by other agencies. By doing so, Metro could meet
21 countywide needs according to the service investment priorities outlined in this
22 document. This approach aligns with guidance in Metro's Strategic Plan and will help the
23 County advance equity, address climate change, and build toward the Metro Connects
24 system."

25

26 In Attachment B, page 18, in the second paragraph below the text box titled "**Data**
27 **Considered for Service Restructures**" before "After a service restructure, Metro will
28 regularly evaluate the resulting transit services as part of the ongoing management of
29 Metro's transit system." insert "Metro will describe how the restructure goals have been
30 met and the progress toward achieving the long-range vision of Metro Connects."

31

32 In Attachment B, page 22, in the first bulleted, indented point, after "Two or more
33 parallel routes operate less than 1/2 mile apart for at least one mile, excluding operations
34 within a regional growth center or approaching a transit center where pathways are
35 limited" strike "." and insert ", or"

36

37 In Attachment B, page 22, before the "**5. Route Directness**" section, after "A rider can
38 choose between multiple modes or routes connecting the same origin and destination at
39 the same time of day." insert:

40 "Metro should consider transit access in defining a route or route segment as duplicative.
41 Access should be based on the frequency of service. For frequent service, locations
42 within ½ mile of a stop or station should be considered as having access. For all other
43 services, locations within ¼ mile of a stop or station should be considered as having
44 access. These measures are important because they indicate what percent of King County
45 residents could potentially reach transit service within a 5- to 10-minute walk."

46

47 **EFFECT prepared by *Mary Bourguignon*:**

- 48 • **Would define service hours that are fully or partially “replaced” by Sound**
49 **Transit or another agency’s service to be defined using the definition of**
50 **“duplicative service” in the Planning and Designing Service section.**
- 51 • **If Metro can meet the goals of the restructure Metro may redeploy service**
52 **hours that are replaced.**
- 53 • **Would require Metro to describe how the restructure goals have been met**
54 **and the progress toward achieving the long-range vision of Metro Connects.**
- 55 • **Would add additional considerations to the determination about whether**
56 **routes are considered duplicative: Metro should consider transit access based**
57 **on the frequency of service, for frequent service considering locations within**
58 **½ mile of a stop or station as having access and for other services,**
59 **considering locations within ¼ mile of a stop or station.**

60 **The language in context is shown below:**

61

62

63 Attachment B, "Restructuring Service" section, p. 18

64

65 In some instances, Sound Transit or another agency's service may fully or partially
66 replace an existing Metro service and thereby potentially free up Metro service hours
67 to be deployed elsewhere. For example, a Link light rail extension or a new Sound
68 Transit or another agency's service that will offer an option that can replace all or a
69 portion of a Metro route, meeting the standard of duplicative service as defined in
70 the "Route Spacing and Duplication" subsection of the "Planning and Designing
71 Service" section of this document, may make Metro service hours available for
72 redeployment.

73 If Metro can meet the goals outlined above and have ~~((resources))~~ service hours left
74 over, it may redeploy ~~((resources))~~ service hours replaced by other agencies. By
75 doing so, Metro could meet countywide needs according to the service investment
76 priorities outlined in this document. This approach aligns with guidance in Metro's
77 Strategic Plan and will help the County advance equity, address climate change, and
78 build toward the Metro Connects system.

79 Metro will describe how the restructure goals have been met and the progress
80 toward achieving the long-range vision of Metro Connects. After a service
81 restructure, Metro will regularly evaluate the resulting transit services as part of the
82 ongoing management of Metro's transit system.

83

84 Attachment B, "Route Spacing and Duplication" section, pp. 21-22

85

86 **4. Route Spacing and Duplication**

87 Routes should be designed to avoid competing for the same riders. In general,
88 routes should be no closer than 1/2 mile. Studies show that riders are often willing to
89 walk up to 1/4 mile, or further for frequent service. Services may overlap or be more
90 closely spaced where urban and physical geography makes it necessary, where
91 services in a common segment serve different destinations, or where routes
92 converge to serve regional growth centers. Where services do overlap, they should
93 be scheduled together, if possible, to provide shorter waits along the common
94 routing.

95 Routes are defined as duplicative in the following circumstances:

- 96 ▪ Two or more parallel routes operate less than 1/2 mile apart for at least one
97 mile, excluding operations within a regional growth center or approaching a
98 transit center where pathways are limited~~((:))~~, or
- 99 ▪ A rider can choose between multiple modes or routes connecting the same
100 origin and destination at the same time of day.

101

102 Metro should consider transit access in defining a route or route segment as
103 duplicative. Access should be based on the frequency of service. For frequent
104 service, locations within 1/2 mile of a stop or station should be considered as having

105 access. For all other services, locations within ¼ mile of a stop or station should be
106 considered as having access. These measures are important because they indicate
107 what percent of King County residents could potentially reach transit service within a
108 5- to 10-minute walk.

November 17, 2021
WT1A – Clarification on
funding, process for future
water taxi lines

[mbourguignon]

Sponsor: Balducci

Proposed No.: 2021-0286

1 **AMENDMENT TO PROPOSED ORDINANCE 2021-0286, VERSION 1**

2 In Attachment B, page 28, in the first paragraph in the "**PLANNING MARINE**
3 **SERVICES**" section, after "The division is funded by a dedicated property tax levy,
4 passenger fares, and federal and state grants." insert "Future marine services will be
5 funded by these sources or other sources dedicated to marine travel."

6
7 In Attachment B, beginning on page 29, in the first paragraph in the "**Adding Service**"
8 section, after "The Marine Division will also conduct rider outreach via surveys and other
9 outreach methods to inform decisions about service additions." insert "Planning for any
10 expansion of new marine service routes should also consider the cost-benefit comparison
11 of water taxi service to land-based transit services, including fixed-route and flexible
12 service options."

13
14 In Attachment C, on page 39, in the first paragraph in the "**MARINE SERVICE**
15 **(WATER TAXI)**" section, strike "Expansion of passenger ferry service on Puget Sound
16 and Lake Washington will give people more reliable options for getting around and
17 connecting to the regional transit network. Passenger ferries also allow people to avoid
18 traffic congestion." and insert:

19 "Expansion of new passenger ferry service routes on Puget Sound and Lake Washington,
20 in appropriate locations, could provide more reliable options for getting around and
21 connecting to the regional transit network. Passenger ferries can also allow people to
22 avoid traffic congestion."

23

24 In Attachment C, beginning on page 39, in the first paragraph in the "**What will**
25 **passenger ferry service look like?**" section, strike "Passenger ferry service will be an
26 important component of the region's transportation system, providing fast and reliable
27 connections between locations on Puget Sound and Lake Washington. Ferries will
28 primarily serve commuter markets during peak times, year-round. Service hours could be
29 extended during summer and special events to accommodate rider demand." and insert:

30 "Passenger ferry service represents one component of the region's transportation system,
31 and can provide fast and reliable connections in appropriate locations. Ferries serve as a
32 supplement to the countywide transportation system in locations where it serves the
33 network as well as, or better than, traditional fixed-route transit service. Service hours
34 could be extended during summer and special events to accommodate rider demand."

35

36 In Attachment C, page 39, in the first sentence of the second paragraph in the "**What will**
37 **passenger ferry service look like?**" section, after "Ferry service" strike "complements"
38 insert "can complement"

39

40 In Attachment C, page 39, in the second paragraph in the "**What will passenger ferry**
41 **service look like?**" section, after "Planning for additions¹⁷ or changes to ferry service

42 will consider Metro's core values: safety, equity, and sustainability.¹⁸ insert "As a
43 technical report to the Strategic Plan for Public Transportation, King County should
44 update the King County Ferry District 2014-2018 Strategic Plan to complete the policy-
45 level analysis and decision-making to determine the level of service desired for water
46 taxis and the property tax rate needed to provide that level of service. Until updated
47 strategic planning answers these questions, planning for expanded new marine service
48 routes must use the county's adopted Service Guidelines and consider the cost-benefit
49 comparison of water taxi service to land-based transit services, including fixed-route and
50 flexible service options."

51

52 In Attachment C, page 39, in the third paragraph in the "**What will passenger ferry**
53 **service look like?**" section, after "As with all service envisioned in Metro Connects,
54 Metro will need additional funding to expand passenger ferry service."¹⁹ insert "Marine
55 services are funded by a dedicated property tax levy, passenger fares, and federal and
56 state grants. Future marine services will be funded by these sources or other sources
57 specifically dedicated to marine travel."

58

59 In Attachment C, page 39, following the "**What will it take?**" section heading, strike:

- 60 ▪ **"Build on past studies to expand fast and reliable passenger ferry service as**
61 **part of the regional transit network.**

62 Evaluate connectivity and service to further the time and cost competitiveness of
63 passenger ferries as well as parking and land use compatibility.

- 64 ▪ **Engage with communities and partner with jurisdictions** to plan and locate
65 routes and terminals that meet their needs.
- 66 ▪ **Invest in terminal infrastructure and new vessels** to support service expansion.
67 Use new methods to reduce greenhouse gas emissions while maintaining speed
68 and reliability.
- 69 ▪ **Coordinate with fixed-route and flexible services for improved transit**
70 **connectivity.**
71 Provide an integrated transit solution as ferry service is added in King County."
72 and insert:
- 73 ▪ **"As a technical report to the Strategic Plan for Public Transportation,**
74 **update the King County Ferry District 2014-2018 Strategic Plan** to account
75 for current conditions, including changes in the Marine Division's organizational
76 structure and management, of the regional transit system and to King County
77 transit policies and procedures for planning and providing transit service,
78 including an equity analysis.
- 79 ▪ **As recommended in the King County Ferry District 2014-2018 Strategic**
80 **Plan, determine the desired level of service for passenger ferries** and required
81 property tax level to deliver that level of service.
- 82 ▪ **Build on the update to the 2014-2018 Strategic Plan and update past studies**
83 **to determine the role of passenger ferry service as part of the regional transit**
84 **network.**
85 Evaluate connectivity and service to further the time and cost competitiveness of
86 passenger ferries as well as parking and land use compatibility.

87 ▪ **Engage with communities and partner with jurisdictions** to complete strategic
88 planning for routes and terminals that enhance the regional transit system."

89

90 **EFFECT prepared by *Mary Bourguignon*: This amendment would make changes to**
91 **the Service Guidelines and Metro Connects related to marine services, including:**

92 • **It would clarify that marine services are currently funded by dedicated**
93 **funding sources and would continue to be funded by those sources in the**
94 **future, or by other sources specifically dedicated to marine travel.**

95 • **It would state that planning for expansion of new marine service routes**
96 **should (changed from "must" in original Amendment 11) consider the cost-**
97 **benefit comparison of water taxi service to land-based service, including both**
98 **fixed-route and flexible options and must use the County's adopted Service**
99 **Guidelines.**

100 • **It would state that passenger ferry service can provide fast and reliable**
101 **connections "in appropriate locations" and can supplement the countywide**
102 **transportation system "where it serves the network as well as, or better than,**
103 **traditional fixed-route transit service."**

104 • **It would ask Metro to develop a technical report (changed from a "Marine**
105 **Services Strategic Plan" in the original Amendment 11) to update the**
106 **analysis completed for the King County Ferry District 2014-2018 Strategic**
107 **Plan to determine the desired level of water taxi service and the property tax**
108 **rate that is needed.**

- 109 • It would remove language from Metro Connects related to investing in
110 terminal infrastructure and new vessels to support service expansion, as well
111 as language about coordinating with fixed-route and flexible services for
112 improved transit connectivity.

113 The language in context is shown below:

114

115 Attachment B, "Planning Marine Services" section, p. 28

116

117 **PLANNING MARINE SERVICES**

118 Metro's Marine Division operates King County Water Taxi services. The division is
119 funded by a dedicated property tax levy, passenger fares, and federal and state
120 grants. Future marine services will be funded by these sources or other sources
121 dedicated to marine travel. It is responsible for the operation and maintenance of the
122 passenger ferry service and its vessels and terminals.

123

124 Attachment B, "Adding Service" section, p. 29

125

126 **Adding Service**

127 Additional service may be needed to accommodate high demand. The passenger load
128 measure will be the primary indicator for when and where to add service. The Marine
129 Division will also conduct rider outreach via surveys and other outreach methods to
130 inform decisions about service additions. Planning for any expansion of new marine
131 service routes should also consider the cost-benefit comparison of water taxi service
132 to land-based transit services, including fixed-route and flexible service options.

133

134 Attachment C, "MARINE SERVICE (WATER TAXI)" section, p. 39

135

136 **MARINE SERVICE (WATER TAXI)**

137 Expansion of new passenger ferry service routes on Puget Sound
138 and Lake Washington, in appropriate locations, could provide
139 ((will give people)) more reliable options for getting around and
140 connecting to the regional transit network. Passenger ferries can
141 also allow people to avoid traffic congestion.

142

What will passenger ferry service look like?

Passenger ferry service ~~((will be an important))~~ represents one component of the region's transportation system, ~~((providing))~~ and can provide fast and reliable connections in appropriate locations. Ferries serve as a supplement to the countywide transportation system in locations where it serves the network as well as, or better than, traditional fixed-route transit service. ((between locations on Puget Sound and Lake Washington. Ferries will primarily serve commuter markets during peak times, year-round.)) Service hours could be extended during summer and special events to accommodate rider demand.

Ferry service can complement ~~((s))~~ bus and rail service; it is not constrained by the road and rail network and traffic congestion. For example, when the West Seattle bridge closed in 2020, the water taxi became an essential connection for West Seattle residents. Planning for additions¹⁷ or changes to ferry service will consider Metro's core values: safety, equity, and sustainability.¹⁸ As a technical report to the Strategic Plan for Public Transportation, King County should update the King County Ferry District 2014-2018 Strategic Plan to complete the policy-level analysis and decision-making to determine the level of service desired for water taxis and the property tax rate needed to provide that level of service. Until updated strategic planning answers these questions, planning for expanded new marine service routes must use the county's adopted Service Guidelines and consider the cost-benefit comparison of water taxi service to land-based transit services, including fixed-route and flexible service options.

As with all service envisioned in Metro Connects, Metro will need additional funding to expand passenger ferry service.¹⁹ Marine services are funded by a dedicated property tax levy, passenger fares, and federal and state grants. Future marine services will be funded by these sources or other sources specifically dedicated to marine travel. Each new route will require investments in capital infrastructure, including a terminal at each landing, mooring docks, transit connection improvements, and vessels.

What will it take?

- As a technical report to the Strategic Plan for Public Transportation, update the King County Ferry District 2014-2018 Strategic Plan to account for current conditions, including changes in the Marine Division's organizational structure and management, of the regional transit system and to King County transit policies and procedures for planning and providing transit service, including an equity analysis.
- As recommended in the King County Ferry District 2014-2018 Strategic Plan, determine the desired level of service for passenger ferries and required property tax level to deliver that level of service.

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- **Build on the update to the 2014-2018 Strategic Plan and update past studies to determine the role of ((expand fast and reliable)) passenger ferry service as part of the regional transit network.**
Evaluate connectivity and service to further the time and cost competitiveness of passenger ferries as well as parking and land use compatibility.
- **Engage with communities and partner with jurisdictions to complete strategic planning for ((and locate)) routes and terminals that enhance the regional transit system. ((meet their needs.**
- ~~**Invest in terminal infrastructure and new vessels** to support service expansion. Use new methods to reduce greenhouse gas emissions while maintaining speed and reliability.~~
- ~~**Coordinate with fixed route and flexible services for improved transit connectivity.**~~
~~Provide an integrated transit solution as ferry service is added in King County.)~~

November 17, 2021

RR1 – Technical amendment
to clarify intent re RR K & R
lines

Sponsor: Robertson, Troutner, Baggett,
Chang, Guier, Lisk, McIrvin, Pascal,
Cimaomo, Hill, Pauly, Zahilay

[mbourguignon]

Proposed No.: 2021-0286

1 **AMENDMENT TO PROPOSED ORDINANCE 2021-0286, VERSION 1**

2 In Attachment C, page 23, after the section title "**Prioritization of RapidRide lines**"

3 insert:

4 "Metro currently operates six RapidRide lines (A-F). Four additional lines (G-J) are being
5 developed and are expected to be in operation by 2026.

6 An additional two lines, the K Line (Corridor 1027 between Totem Lake, Eastgate, and
7 Kirkland) and the R Line (Corridor 1071 between Rainier Beach, Mount Baker, and the
8 Seattle Central Business District), had been selected for investment, and community
9 engagement and capital planning efforts were underway for those lines when those efforts
10 were paused as part of King County's 2021-2022 budget in response to the financial
11 impacts of the COVID-19 pandemic. Metro has prioritized the K and R lines as the next
12 RapidRide lines to be implemented and has identified these lines in the Metro Connects
13 future network maps (Figures 7, 8, 13, and 14) as being in operation by the time of the
14 Interim Network. Because the K and R lines have already been prioritized for investment,
15 they are not considered to be candidate lines and are not subject to the prioritization
16 process described below."

17

18 In Attachment C, page 24, in the second paragraph in the "**What will it take?**" section,
19 after "The H Line will launch in 2022, and planning for the G, I, and J lines is underway."
20 insert "The R and K Lines, which had started planning before being paused during the
21 COVID-19 pandemic, are planned to be two of the projects in the interim network.
22 Additional RapidRide lines for the interim network will be identified through the
23 prioritization plan."
24

25 In Attachment C, page 97, in the last paragraph on the page, after "Figure 31 illustrates
26 this process, which is explained in detail in Technical Report C. RapidRide Expansion
27 Report." Insert "The K Line (Corridor 1027 between Totem Lake, Eastgate, and
28 Kirkland) and the R Line (Corridor 1071 between Rainier Beach, Mount Baker, and the
29 Seattle Central Business District) have been identified by Metro as the next RapidRide
30 lines to be implemented. These lines are identified in the Metro Connects future network
31 maps (Figures 7, 8, 13, and 14) as being in operation by the time of the Interim Network.
32 Because the K and R lines have already been prioritized for investment, they are not
33 considered to be candidate lines and are not subject to the prioritization process described
34 above."
35

36 **EFFECT prepared by *Mary Bourguignon*: This is a technical amendment. It would**
37 **add language to clarify Metro's intent (and confirm the published maps in Metro**
38 **Connects) that the RapidRide K and R lines will be the next to be developed and are**
39 **anticipated to be completed by the time of the Interim Network.**
40

41 **The language in context is shown below:**

42

43 Attachment C, "Prioritization of RapidRide lines" section, p. 23

44

45 **Prioritization of RapidRide lines**

46 Metro currently operates six RapidRide lines (A-F). Four additional lines (G-J) are
47 being developed and are expected to be in operation by 2026.

48 An additional two lines, the K Line (Corridor 1027 between Totem Lake, Eastgate,
49 and Kirkland) and the R Line (Corridor 1071 between Rainier Beach, Mount Baker,
50 and the Seattle Central Business District), had been selected for investment, and
51 community engagement and capital planning efforts were underway for those lines
52 when those efforts were paused as part of King County's 2021-2022 budget in
53 response to the financial impacts of the COVID-19 pandemic. Metro has prioritized
54 the K and R lines as the next RapidRide lines to be implemented and has identified
55 these lines in the Metro Connects future network maps (Figures 7, 8, 13, and 14) as
56 being in operation by the time of the Interim Network. Because the K and R lines
57 have already been prioritized for investment, they are not considered to be candidate
58 lines and are not subject to the prioritization process described below.

59 The high level of service associated with RapidRide requires significant investment in
60 service and capital improvements. To be successful and make the best use of
61 financial resources, all RapidRide expansion corridors must have:

- 62 1. Strong service demand; and
63 2. Connections to and between regional and other major destinations as part
64 of the high-capacity transit network.

65 Corridors that meet both criteria have been identified as candidates for RapidRide
66 expansion in the interim and 2050 networks. Metro will prioritize equity and
67 sustainability factors in selecting the specific candidate lines for development. This
68 approach gives Metro flexibility to adapt to changing conditions and information
69 gained from studies and community engagement before selecting and implementing
70 new routes.

71 As Metro plans new RapidRide lines, it will work with cities and the public to study
72 and evaluate routing, stop and station locations, integration with other services,
73 multimodal connections, and other features. Public input will be a critical part of
74 planning as projects move closer to final design. Metro's Service Guidelines provide
75 direction for planning and outreach around developing and changing service.

76

77
78
79

Attachment C, "What will it take?" section, p. 24

80 What will it take?

- 81 ▪ **Develop and maintain a prioritization plan for selecting future**
- 82 **RapidRide lines.**
- 83 A prioritization plan emphasizing equity and addressing climate change will
- 84 provide opportunities to evaluate RapidRide candidates and engage with
- 85 partners and the community to inform the planning and selection process.
- 86 The process for developing this plan is explained in the "Implementation of
- 87 Metro Connects – policies and planning" section of Metro Connects.
- 88 ▪ **Expand and enhance the RapidRide network.**
- 89 Building on the current A to F lines and planned G to J lines, Metro will
- 90 complete at least three new projects as part of the interim network and at
- 91 least nine new projects by 2050. The H Line will launch in 2022, and planning
- 92 for the G, I, and J lines is underway. The R and K Lines, which had started
- 93 planning before being paused during the COVID-19 pandemic, are planned to
- 94 be two of the projects in the interim network. Additional RapidRide lines for
- 95 the interim network will be identified through the prioritization plan. All
- 96 existing lines will be upgraded to meet the RapidRide Expansion Program
- 97 standards.

99 Attachment C, "Prioritizing RapidRide implementation" section, p. 97

100

101 **Prioritizing RapidRide implementation**

102 As described in the "RapidRide service" section, the 2021 update to Metro Connects

103 moved to a programmatic approach for identifying future RapidRide lines. Metro

104 identified a pool of candidate lines for the interim and 2050 RapidRide networks

105 rather than a specific set of routes. Metro will develop a prioritization plan to select

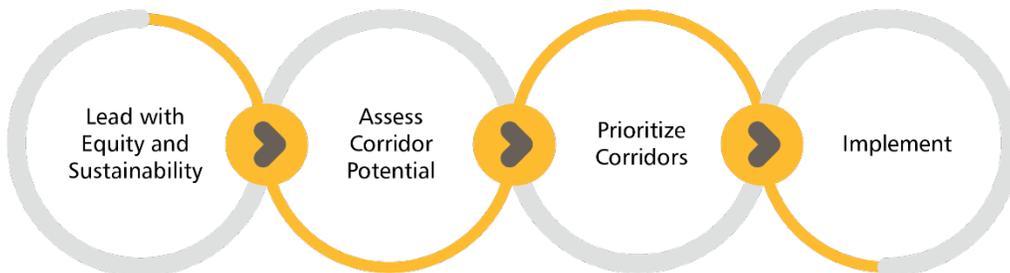
106 the specific RapidRide lines for the interim network, which will be informed by

107 updated corridor analyses, partner engagement, and corridor studies. This approach

108 will allow Metro to make decisions about RapidRide that are more informed by timely

109 data and community input.

110 **Figure 1 RapidRide Prioritization Process**



111

- 112 Metro will identify and implement future RapidRide lines by:
- 113 1. Leading with equity and sustainability in identifying the top candidates
 - 114 2. Assessing the potential of candidate corridors based on community
 - 115 engagement and other implementation factors
 - 116 3. Prioritizing and grouping the selected candidates into tiers
 - 117 4. Implementing corridors via the biennial budget process and Capital
 - 118 Improvement Plan

119

120 Figure 31 illustrates this process, which is explained in detail in Technical Report C.
121 RapidRide Expansion Report. The K Line (Corridor 1027 between Totem Lake,
122 Eastgate, and Kirkland) and the R Line (Corridor 1071 between Rainier Beach, Mount
123 Baker, and the Seattle Central Business District) have been identified by Metro as
124 the next RapidRide lines to be implemented. These lines are identified in the Metro
125 Connects future network maps (Figures 7, 8, 13, and 14) as being in operation by
126 the time of the Interim Network. Because the K and R lines have already been
127 prioritized for investment, they are not considered to be candidate lines and are not
128 subject to the prioritization process described above.

129

November 17, 2021

RS4 – Remove reference to
restructures for local service

Sponsor: Robertson, Troutner, Baggett,
Chang, Guier, Lisk, McIrvin, Pascal,
Cimaomo, Hill, Pauly

[mbourguignon]

Proposed No.: 2021-0286

1 **AMENDMENT TO PROPOSED ORDINANCE 2021-0286, VERSION 1**

2 In Attachment C, page 35, in the "What will it take?" section, strike the second bolded
3 point and its text:

4 **"Deploy new fixed-route and flexible services as part of broader service**
5 **restructures.**

6 Restructuring can improve mobility and connections to the regional transit network.

7 Restructures, particularly those related to Link and RapidRide expansions, provide
8 opportunities to add new flexible services."

9

10 **EFFECT prepared by *Mary Bourguignon*: For consistency between the descriptions**
11 **about different service types in Metro Connects, this amendment would remove the**
12 **reference to service restructures in the Local Service section. Service restructures**
13 **are not mentioned in the description of other service types. The language in context**
14 **is shown below:**

15

16 Attachment C, "What will it take?" section within "Local Service" section, p. 35

17

18 **What will it take?**

- 19 ▪ **Pilot new innovative flexible service models and technology**
20 **applications.**
21 These could include on-demand ridesharing options, innovative booking and
22 routing technologies, automated vehicles, and other advances in technology
23 yet to come. Partnerships with private service providers might create
24 opportunities to give communities more and better mobility options. Such
25 services should align with the Strategic Plan and include evidence-building
26 plans for how impacts on mobility, equity, and sustainability will be evaluated
27 according to Metro’s Service Guidelines.
- 28 ▪ ~~**((Deploy new fixed route and flexible services as part of broader**~~
29 ~~**service restructures:**~~
30 ~~Restructuring can improve mobility and connections to the regional transit~~
31 ~~network. Restructures, particularly those related to Link and RapidRide~~
32 ~~expansions, provide opportunities to add new flexible services.))~~
- 33 ▪ **Partner with local jurisdictions, non-profits, and employers to secure**
34 **additional funding for flexible services.**
35 Continue to work with local partners to identify opportunities to secure grants
36 and apply other funding sources to launch flexible services throughout the
37 county. Metro will also engage with communities to develop services, as
38 outlined in Metro’s Service Guidelines.
- 39 ▪ **Use evidence from community-based planning, customer research**
40 **and feedback to design, implement, and evaluate new services.**
41 Metro’s flexible service projects have been successful in part because of
42 collaborations with nonprofit organizations, jurisdictions, and community
43 groups. Community partners help identify needs and support development of
44 unique services to meet them. Continuation of these community partnerships
45 will be important. Metro will also strengthen its capacity and partnerships to
46 build evidence about what works and how innovative services impact mobility
47 and quality of life for people and communities in the region.