

# **Metropolitan King County Council**

# Budget and Fiscal Management Committee Tuesday, November 3, 2009 – 9:30 A.M. Wednesday, November 4, 2009 – 9:30 A.M.

Thursday, November 5, 2009 – 9:30 A.M.

Councilmembers: Larry Gossett, Chair; Jane Hague, Vice Chair; Dow Constantine, Reagan Dunn; Bob Ferguson; Kathy Lambert, Julia Patterson, Larry Phillips and Pete von Reichbauer

Mark Melroy, Budget Manager (296-0343); Patrick Hamacher, Deputy Budget Manager (296-1642); Panel Leads: Mike Alvine, PSGG, (296-0350); Kelli Carroll, HHS (296-1618;) Kendall Moore, PE, (296-1631):

Panel Staff: Rick Bautista (296-0329); Paul Carlson (296-1673); Carrie Cihak (296-0317);
Marilyn Cope (296-1671); Clif Curry (296-0358), Jenny Giambattista (296-1646);
Beth Mountsier (296-0319); Mike Reed (296-1627); John Resha (296-1658); Polly St John (296-1641;
Wendy Soo Hoo (296-0352); Arthur Thornbury (296-1627); Amy Tsai (296-1638); Nick Wagner (296-1679).

Committee Assistants: Olivia Aguilar, Angelica Calderon, Janice Mansfield, Joanne Rasmussen.

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# Metropolitan King County Council Budget & Fiscal Management Committee 2010 Budget

# RECONCILIATION - ISSUES

Issue Area: Public Safety & General Government

# General Fund Overhead Allocation

Agencies in the General Fund provide extensive levels of support to other funds throughout the course of the year. The cost of these services is recovered through a cost allocation plan. The agencies and cost pools covered in this plan are:

- Council Agencies
- Executive Offices
- Office of Management and Budget
- Human Resources
- State Auditor
- Asset Management
- Records Management
- Department of Executive Services (Admin)
- Office of Strategic Planning and Performance Management
- Emergency Management
- Countywide mail services.
- Employee Transportation Program

Each of the agencies in the General Fund (GF) overhead cost pool provides a service to non-General Fund agencies and funds as well as the General Fund agencies and funds. All of the costs of the pool are allocated out based upon formulas that differ by agency. A large portion of these costs are owed by or allocated to the General Fund and not allocated out to other agencies. For many of the agencies that comprise the General Fund overhead pool, the formula for allocation is based on the paying agency's budget as a percent of the County's total budget. This is true for agencies such as Council Agencies, Executive Offices and the Office of Management and Budget. Other overhead agencies have a different formula based upon the service they provide. For example, Asset Management fees are based upon the value of the asset and Human Resources charges are based on the number of employees in an agency.

# SUMMARY OF PROPOSED BUDGET AND CHANGES

In 2010, \$63.8 million in General Fund overhead costs will be allocated. As shown above, the 2010 proposed cost allocation pool decreased by \$7.3 million or 10.2 percent from the 2009 adopted budget. The non General Fund portion of the pool decreased by 17.3 percent while the General Fund portion decreased by 2.8 percent.

The significant decrease in the allocation pool from 2009 is largely due to two factors. First, there are significant expenditure reductions proposed for 2010 across all agencies in the current expense fund. Second, based on the State Auditor's recommendations, OMB has adopted the best practice of adjusting the budgeted overhead rates to actual expenses on an annual basis. As a result, the 2010 total cost allocation includes a \$3.4 million rebate to adjust for the fact that in 2008 actual expenses were \$3.4 million less than budgeted/adopted. This type of adjustment will likely appear in future proposed budgets as well since actual expenditures are often less than budgeted expenditures.

### **Issue - Councilmember & Executive Expense Exclusion:**

This issue was reviewed by the Panel during the Week 2 meeting of the Public Safety and General Government Panel. However, a further issue has been raised. Beginning with the 2008 adopted budget, the County began excluding the direct expenses from County Councilmembers and County Executive from the cost-pool. This was a decision that the Executive made in an attempt to comply with a new interpretation of standards from the State Auditor. The County Council was notified about this change, but never took a formal policy decision on the matter.

With the 2009 work of reviewing and hearing from the State Auditor (SAO) regarding the Accountability Audit and the Utility Audit, there was further question regarding this interpretation by the SAO. In effect, the County Council did not concur with the SAO's opinion that these costs should be excluded from the General Fund cost allocation model. There was a belief that the services of the County Executive and County Councilmembers provided a direct benefit to other county funds through policy direction and implementation. There does not appear to be a clear administrative rule or regulation on the proper allocation of these costs.

In response to Motion 13026, the County Executive, on October 19, 2009 filed a report summarizing the procedures, assumptions and methodology used to develop the overhead cost allocation model. A component of that report was a comparison of other jurisdictions and whether the salaries for their executive (Mayor, County Executive or Administrator) and legislative branch were included in their overhead allocation plan. This report found that there was mixed results. Some agencies like King County, Pierce County, City of Seattle and Multnomah County excluded the salaries and benefits of elected officials, while other organizations like Spokane County, the City of Spokane and Maricopa County included the costs of their elected officials in their overhead allocation plans. This, once again, points to lack of clear policy or direction on inclusion of these costs.

The Executive's 2010 budget proposal does not include the salaries and benefits of the County Executive and County Councilmembers. An option would be to include these costs in the overhead allocation plan. This would have two added benefits: 1) it would reinforce the belief that non-general funds receive a benefit from policy direction of the County Council and administration by the County Executive and 2) it would generate approximately \$1,000,000 in additional general fund revenue.

Option 1: Include County Executive and County Councilmembers salaries and benefits into the general fund overhead allocation plan.

# Option 2: Adopt as transmitted.

# FACILITIES MANAGEMENT DIVISION

#### **BUDGET TABLE**

	2009	2010	% Change
	Adopted	Proposed	2010 v. 2009
Budget Appropriation	\$47,136,265	\$47,177,643	0.1%
FTEs	331.51	336.51	1.5%
TLTs	0.5	0.0	-100.0%
Estimated Revenues	\$47,819,082	\$47,484,274	-0.1%
Major Revenue Sources	Overhead Charges to other King County		
	agencies		

#### ISSUES

<u>Issue 1</u> – Print Shop Temporary Labor Proposed to Convert to FTE, 2.0 FTE
The Print Shop has employed two temporary positions for graphic design and
administrative support. The funding for these positions is already budgeted in existing
accounts for temporary help, so adding 2.0 FTEs does not have a new cost impact.

At the October 13 panel meeting, Councilmembers expressed an interest in holding this issue open pending receipt of updated data on the Print Shop's revenues. **Updated revenues have not yet been provided.** Council staff will provide information when it is received.

Issue 2 – Potential Additional Reductions in Facilities Management Division During the panel meeting on October 6, Councilmembers expressed interest in why FMD's budget is not being reduced comparably to other agencies. This is due to the overall reduction in central rates, which reduced FMD's operating costs without making any 2010 service level or program reductions. In addition, FMD is lowering the central rates it charges to other agencies by rebating approximately \$1 million from the internal service fund balance.

Councilmembers also asked staff to consider other potential reductions to the FMD budget. Several options are discussed below.

#### **Courthouse Information Desk:**

At the last panel meeting, members directed staff to hold this item open.

The King County Courthouse information desk is currently staffed by a 1.0 FTE Administrative Specialist, who helps direct citizens to courtrooms and services located in the courthouse. During last year's budget process, this position was proposed for

elimination, but was restored in the adopted budget. The information desk is also occasionally backfilled by security staffing as they are available between other duties.

Eliminating the position in 2010 would yield savings of \$61,000, including benefits. About \$58,000 (95 percent) of the savings would accrue to the General Fund.

OPTION 1: Eliminate the position for savings of \$61,000, including \$58,000 in the General Fund

OPTION 2: Retain the position, as proposed in the Executive's budget

#### **Eliminate or Hold Open Vacant Positions:**

The Executive's proposed 2010 budget includes 23 positions, which are currently vacant and have not been filled due to the hiring freeze. Of these positions, 16 are within Building Services, which provides custodial, electrical, HVAC, and security services. The Building Services positions are being backfilled using a significant amount of overtime.

In addition, FMD also has 3.0 vacant FTEs in the Capital Planning section and 4.0 vacant FTEs in the Director's Office. While the 3.0 FTEs in Capital Planning charge off to capital projects (primarily parks and general government projects), the costs of the 4.0 vacant FTEs in the Director's Office are recovered through central rate charges. About 60 percent of the costs of the Director's Office positions would be incurred by the General Fund.

#### Director's Office Vacant Positions

FMD indicates that all four Director's Office positions, described in the table below, are critical to the mission of the division.

	FMD Director's Office Vacancies			
Vacancy Date	Salary and Benefits Cost	Position Title	FMD Justification for Retaining	
12/02/08	\$150,244	Assistant Division Director	Critical to FMD mission. Unable to fill due to the hiring freeze.	
08/04/09	\$71,143	Fiscal Specialist III	Payroll processing for Building Services, which has almost 300 employees in 13 bargaining units. Especially complex with impact of Green River flood work. Vacant due to hiring freeze.	
02/09/09	\$109,504	Human Resources Service Delivery Manager I	Critical to FMD mission. Unable to fill due to the hiring freeze.	
02/01/09	\$112,133	Special Projects Manager II	FMD's liaison for ABT accounting and handles coordination of our business system needs. Also, some Print Shop oversight. Vacant due to hiring freeze.	

Council staff requested information on why the Human Resources Service Delivery Manager and Special Projects Manager positions were not filled prior to the hiring

freeze and how these duties are being accomplished currently. Facilities Management Division indicated that the duties are being absorbed by existing staff. However, this includes existing term-limited temporary staff and a staff person who is fulfilling the duties of the Human Resources Service Delivery Manager as a special duty assignment. The division has indicated staff who have absorbed the work of the vacant positions are less able to meet the demands of their regular duties.

The total annual salary and benefit cost for the four Director's Office positions is \$443,024, with \$265,814 in General Fund costs.

During its last meeting, the panel discussed reducing funding in the Director's Office, but not eliminating specific positions. Reducing funding in the Director's Office, could result in a delay in filling some or all these positions, but would allow FMD to prioritize how to best fill or leave open the vacancies. For example, if Council reduces Director's Office funding by \$100,000 (achieving \$60,000 in General Fund savings), the practical effect could be that FMD would need to hold all four positions vacant for three months, or it could result in not filling one of the positions through all of 2010.

**OPTION 1: Eliminate the four positions listed above.** The total annual salary and benefit cost for the four Director's Office positions is \$443,024, with \$265,814 in General Fund costs.

OPTION 2: Allow the division an opportunity to propose a prioritization of the identified positions and make a reduction equivalent to some combination of the positions in the Chair's Striking Amendment.

OPTION 3: Keep Director's Office funding at the level proposed in the Executive's budget.

Capital Planning Vacant Positions

The Facilities Management Division indicated that vacancies in the Capital Planning section could result in delays in delivery of capital projects.

	FMD Capital Planning Vacancies			
Vacancy Date	Salary and Benefits Cost	Position Title	FMD Justification for Retaining	
08/01/08	\$109,504	Capital Projects Manager IV	Works on parks capital projects. Currently filled by a TLT. Vacant due to hiring freeze.	
04/02/07	\$117,580	Capital Projects Managing Supervisor	Supervises project managers on general government and major maintenance projects. Vacant due to hiring freeze.	
10/24/07	\$117,580	Capital Projects Managing Supervisor	Works on parks capital projects. Vacant due to hiring freeze. Update: FMD has no immediate plans to fill due to downturn in Parks capital program.	

The Capital Planning positions' duties have been absorbed by other staff within that section. Facilities Management Division informed Council staff that the three positions were vacant due to the hiring freeze, but note that the positions have been vacant since 2007 or 2008, with one position being backfilled by a term-limited temporary position.

At its last meeting, the panel asked Council staff to continue to work with Executive staff to identify the General Fund impact of eliminating these positions. As noted earlier, these positions charge off to capital projects, so the funding support varies depending on which funds support the projects to which they are assigned. The level of funding from the General Fund supporting the positions varies depending on what capital projects are approved and implemented during each year. Accordingly, there would be no direct General Fund savings if a specific vacant position were to be eliminated from the FMD budget.

Also note that the Parks capital program has been funded through non-General Fund sources (primarily Real Estate Excise Tax and levy funding), so eliminating either of the vacant Parks capital planning positions would not yield any General Fund savings.

The general government Capital Projects Managing Supervisor position would generally work on projects supported by Major Maintenance and/or Building Maintenance and Repair. Annual General Fund support of major maintenance has varied from 53 percent to 87 percent and General Fund support of the Building Maintenance fund has ranged from 9 to 15 percent.

OPTION 1: Eliminate vacant parks Capital Projects Managing Supervisor, which Facilities Management Division does not intend to fill in the immediate term. Savings would be \$117,580, with no savings in the General Fund.

OPTION 2: Eliminate vacant general government Capital Projects Managing Supervisor. Savings would be \$117,580, but savings cannot be tied back directly to the General Fund.

OPTION 3: Eliminate vacant parks government Capital Projects Manager IV. Savings would be \$109,504, with no savings in the General Fund. This position is currently filled by a term-limited temporary staff.

#### Rebate an Additional Portion of Fund Balance

At the last panel meeting, members directed staff to hold this option open.

FMD is already proposing to rebate about \$1 million in fund balance as part of a multiyear effort to bring the fund balance in line with the target balance. The financial plan shows a target fund balance of \$2.8 million in 2010, but an ending undesignated fund balance of \$4.3 million.

FMD proposed a multi-year plan based on an interpretation that Motion 12144, passed by the Council in 2005, calls for "gradual fund balance correction... over a two to three year period to avoid a one-time jump in rates." However, the motion appears to primarily address how to increase fund balance, without directly addressing how to correct for a fund balance that exceeds the target. Council could direct that an

additional amount of the undesignated fund balance be rebated, but this would <u>not be a sustainable approach</u> and would reduce FMD's ability to contain any growth in its central rate charges for 2011. If the Council chose to rebate an additional \$1 million to \$1.5 million, the Office of Management and Budget indicated that about 80 percent of the savings would be realized by the General Fund.

**OPTION 1: Rebate an additional \$500,000 in fund balance.** Savings to the General Fund would be about \$400,000.

**OPTION 2: Rebate an additional \$1 million in fund balance.** Savings to the General Fund would be about \$800,000.

OPTION 3: Rebate an additional \$1.5 million in fund balance. Savings to the General Fund would be about \$1.2 million.

OPTION 4: Maintain as proposed in Executive's budget.

# CONTRAS IN THE BUDGET Operational Shutdown Savings Contra (\$807,735)

# EMPLOYEE BENEFITS

# **BUDGET TABLE**

	2009	2010	% Change
	Adopted	Proposed	2010 v.
			2009
Budget Appropriation	\$213,734,316	\$221,694,435	3.7%
FTEs	12.00	13.00	8.3%
TLTs	1.00	0.00	-100.0%
Estimated Revenues	\$207,865,328	\$206,150,535	-0.8%
Major Revenue	Per-employee flex rate charged to other county		
Sources	agencies to provide benefits.		

# ISSUES

Issue 1 – Reduction in Contribution to Puget Sound Health Alliance - (\$50,000) The proposed budget also includes a reduction in the county's contribution to the Puget Sound Health Alliance (PSHA). In past years, the county has contributed beyond the membership fee to provide additional support to the Puget Sound Health Alliance, which is a regional partnership involving employers, healthcare providers, patients and others, working to improve quality and efficiency of health care in the Puget Sound region. King County has been a leader in the PSHA since its inception.

The membership fee for 2010 is \$150,000, which is derived from a fee structure based on the size of member organizations. Within Employee Benefits, there is also a 1.0 FTE that is assigned primarily to support PSHA.

OPTION 1: Eliminate financial support of the Puget Sound Health Alliance, which would save about \$150,000 overall and \$50,000 in the General Fund. Overall funding for the Puget Sound Health Alliance is \$2.2 million in 2009. While the Alliance is anticipating the proposed reduction from \$200,000 to \$150,000, complete elimination of county support would send a visible public message, as the county is the Alliance's key founding agency. It is unlikely that the county could maintain a significant relationship with the Alliance if it withdrew all financial support.

OPTION 2: Eliminate dedicated staff support for the Puget Sound Health Alliance. The total cost of this position is \$116,558. Elimination of the position would save \$38,000 in the General Fund.

**OPTION 3: Approve as proposed.** 

### **CONTRAS IN THE BUDGET**

**Operational Shutdown Savings Contra (\$50,201)** 

# DEPARTMENT OF ASSESSMENTS

#### **BUDGET TABLE**

	2009	2010	% Change
•	Adopted	Proposed	2010 v. 2009
Budget Appropriation	\$20,445,263	\$19,431,162	-5.0%
FTEs	224.0	224.0	0.0%
TLTs	0.0	0.0	0.0%
Estimated Revenues	NA NA	NA	NA
Major Revenue Sources	NA		

#### ISSUES

At a previous Law, Justice and General Government panel meeting, members requested that staff move the Assessor's budget to reconciliation.

<u>ISSUE 1</u> – Assessor Indicates Cuts Could Require Further Staff Reductions and Impede Ability to Meet Statutory Requirements or Identify New Construction

The proposed budget includes a \$1.2 million unallocated reduction and a \$587,000 operational shutdown contra. The Assessor indicated that required mailings have already been delayed as a result of budget conditions. Further reductions in the budget could reduce the Assessor's ability to mail required notices within required timelines, as well as impairing the department's ability to respond to taxpayer appeals or provide requested information to the public.

It is worth noting that the proposed budget does accommodate the department's budget request. However, the Assessor has indicated to Council staff that the unallocated contra and the operational shutdown savings contra could result in as many as 18 filled appraiser positions being eliminated. (Based on an analysis of the staff salary data by the Office of Management and Budget and Council staff, this appears to be a worst-case scenario and may be lower depending on the salary/benefit costs associated with the eliminated positions.)

Although the Assessor indicates that budget reductions would likely eliminate appraisers, the department does have other functions, such as GIS and the public information office, which could also potentially be reduced. The pending change in leadership in the Assessor's Office also adds to the difficulty in determining the likely cuts in 2010.

**OPTION 1:** Restore a portion of the unallocated cut.

**OPTION 2:** Insert a proviso to require the Assessor to establish and report on objective workload measures in 2010, which would be necessary to accurately assess impact of budget reductions on the Assessor's the ability to meet statutory requirements.

**OPTION 3:** Approve as proposed.

# To Address Concerns Regarding Identification of New Construction:

**OPTION 1:** Restore an amount up to the Assessor's typical annual overtime budget (\$478,000) and place an expenditure restriction that requires the additional funding be used to identify new construction. Note that the Assessor's Office typically only spends about \$250,000 to \$300,000 of the amount budgeted for overtime. The amount restored would be a General Fund supported expenditure.

**OPTION 2:** Do not restore any funding and place an expenditure restriction requiring that a specified amount of the Assessor's budget be used to identify new construction.

# **CONTRAS IN THE BUDGET**

Operational Shutdown Savings Contra (\$587,018)

**Unallocated Reduction Contra (\$1,164,285)** 

# REAL/ESTATE SERVICES

# **BUDGET TABLE**

	2009	2010	% Change
·	Adopted	Proposed	2010 v. 2009
Budget Appropriation	\$3,581,541	\$3,705,390	3.3%
FTEs	28.0	28.0	0
TLTs	0	0	0
Estimated Revenues	\$12,594,685	\$13,024,443	3.3%
Major Revenue Sources	Licenses & permits, charges for services, and miscellaneous revenue.		

#### **ISSUES**

ISSUE 1 - Identify FTE reduction options in the Real Estate Services budget

**OPTION 1: Approve as proposed.** 

OPTION 2: Eliminate the Government Relations Position.

Below is a table of how FTEs are allocated in Real Estate Services.

Table 1. FTEs Allocated within Real Estate Services

Group	FTEs	Salaries & Benefits	 10 Proposed xpenditures
Real Property Administration	6	\$ 696,138	\$ 1,425,497
Real Property Acquisition	9	\$ 903,656	\$ 927,377
Permits & Franchising	5	\$ 452,564	\$ 550,417
Leasing/Inventory & Control	8	\$ 786,589	\$ 802,099
Total	28	\$ 2,838,947	\$ 3,705,390

One indicator that RES is functioning at capacity is that it has had the same number of FTEs for the past five years and has been carrying about the same workload for those FTEs during that time. The last change in RES's FTEs was a reduction by two in 2004. RES reports no change in workload since 2004. Over the past ten years, acquisition activity is slightly down. However, RES expects workload to increase for capital acquisitions (new and continuing CIP projects for DOT and DNRP clients) and flood-related mitigation. RES also now manages the Real Estate Portfolio Management System, has expanded property management responsibilities, and has taken on more complex surplus property sales.

There are three current vacancies in RES, as discussed below.

There is one vacancy in the acquisitions group, the Lead Appraiser. It is currently being backfilled during the hiring freeze by the same person who retired from the position earlier this year. The consequences of losing this position as reported by RES include delays in acquisitions, loss of consistency in valuations, and loss of direction for contracted appraisals.

There is one vacancy in the permits group. RES is partially covering the vacancy with a temp and the Supervisor is covering the workload with re-assignments and work task deferrals.

As a result of the hiring freeze, RES reports that it has had to turn down Capital Improvement Project assignments for relocation services for DNRP-WRLD and DOT Roads Services due to staff shortages. The relocation services are being performed by consultants instead.

Therefore, it appears that for these two vacancies, RES is experiencing a workforce shortage that is being compensated for with temporary hires and task deferrals.

The Government Relations position has been vacant for eight months. It has a budgeted salary and benefits of approximately \$120,000. (There is discrepancy between Vacancy Report (\$121,858) and OSS plan amount (\$119,097).) In the Executive's proposed alternative plan in lieu of Operational Shutdown Savings, the Executive identified this position for elimination in addition to non-represented employee furloughs (five employees). The Executive's alternative plan retains \$38,047 to hire temporary staff to assist with compliance efforts. General fund savings from eliminating this position would depend on the specific capital projects to be worked on, although RES estimates that around 50% of the salary for this position might be revenue-backed by capital projects.

The Government Relations position could be eliminated with minimal impact to current status quo. First, the position has been vacant for eight months. Second, during that time, some duties that would have been performed by this position are being absorbed by other staff. The coverage for the position's duties as reported by RES are listed in the table below. RES states that there are no other positions currently able to perform the tasks except as identified in the table.

Table 2. Government Relations Position Task Coverage Reported by Executive

Task	Coverage
1. Review of consultant	Performed by Kathy Brown and Glenn
environmental work	Evans after-hours. (2-4 reviews per
Monitoring state and federal environmental regulations to ensure FMD compliance	year, 20-30 hrs per review)  None except for communication from other county agencies or specific compliance issues raised by regulatory agencies.
Designing regulatory compliance programs and developing compliance strategies	Indirectly and piecemeal through other county agencies.
<ol> <li>Negotiating intergovernmental agreements with environmental or other agencies.</li> </ol>	Not being done.
5. Managing and implementing contracts for consultants relating to environmental compliance.	Glenn Evans and program managers within Capital Planning & Development.
<ol><li>Representing and advising the county in permit and development matters</li></ol>	Sometimes done by outside contractors or program managers within Capital Planning & Development
7. Providing advice and oversight for FMD compliance with State Environmental Policy Act, NPDES permits and other environmental	Not being done. (Per Item #1 above, Brown and Evans are doing due diligence review of consultant work on SEPA, erosion/sediment control plans,
and permit matters.	and other environmental work for

	RES.)
8. Working with other local governments on environmental initiatives and policy development.	Not being done.
Advising division on green building practices.	Individual staff may get involved in responding to DNRP on individual issues, but no comprehensive and cohesive initiative from FMD.

As explained by RES, the Government Relations position deals exclusively with environmental issues, and consolidates environmental issues that apply to the Major Projects Group, Capital Planning and Development, Building Services, and Real Estate Services. The position creates a dedicated resource with the appropriate skill sets to assist these groups in developing appropriate policies and procedures and promoting best practices on environmental issues. The position would also be a resource for National Pollutant Discharge Elimination System (NPDES) permit compliance and the Green Building Initiative ("green" building in county capital projects).

RES reports that if the position were eliminated, a level of environmental coordination would be lost, which might increase the potential of environmental issues arising. FMD would continue to address environmental issues as required by law and in accordance with county environmental initiatives. RES's response to how some of the tasks are being handled is that some of these activities would be performed "indirectly and piecemeal."

As a side note, the previous staff report mentioned the possibility of transferring the communications position to the Facilities Management Division (FMD) internal service fund. The position provides communication support to all FMD Sections and DES Administration. However, the position is already fully reimbursed by the FMD internal service fund and Department of Executive Services administration. Therefore moving the communications position would result in no general fund savings.

Total Contras: \$102,896 (Operational Shutdown)

# Public safety Outstanding Issues

In 2009, savings were achieved through the implementation of a ten-day building and/or operational closure program, resulting in labor furloughs. The 2010 budget assumes savings across all funds assuming that a similar level of savings will be achieved in each agency based on the furlough of eligible employees as was adopted for 2009.

# Proposed 2010 Reductions in Law and Justice Agency General Fund Budgets

**Operational Shutdowns** 

Agency	Reduction
Adult & Juv Detention \$	348,195
District Court	487,982
Jail Health	127,858
Judicial Administration	204,929
Prosecutor	987,256
Public Defense	593,234
Sheriff	592,256
Screeners*	-
Superior Court	358,673
Total \$	3,700,383

<sup>\*</sup> The Executive's 2010 Proposed Budget transfers the Screeners to the Sheriff's Office.

Annexation Reductions Several years ago, the county embarked on a strategy for addressing the structural imbalance in the General Fund with its Annexation Initiative by encouraging the annexation or incorporation of urban unincorporated areas west of the urban growth boundary. On August 18, 2009, the residents of the southern portion of North Highline voted to annex to the City of Burien. The annexation is expected to be effective March 2, 2010. Because responsibility for providing local services to the approximately 14,350 residents of the area will shift to Burien, the executive is proposing to make reductions in a variety of agency budgets. The following table shows the proposed annexation reductions in each budget.

### Proposed 2010 Reductions in Law and Justice Agency General Fund Budgets Annexations

Agency	Reduction
Adult & Juv Detention	\$ 53,360
District Court	430,961
Jail Health	12,944
Judicial Administration	-
Prosecutor	126,919
Public Defense	322,247
Sheriff	3,438,040
Screeners*	- '
Superior Court	-
Total	\$4,384,471

<sup>\*</sup> The Executive's 2010 Proposed Budget transfers the Screeners to the Sheriff's Office.

#### DISTRICT COURT

#### **BUDGET TABLE**

·	2009	2010	% Change	
	Adopted	Proposed	2010 v. 2009	
Budget Appropriation	\$26,147,480	\$25,342,116	(3.1%)	
FTEs	252.75	252.45	(0.1%)	
TLTs	0	0	0%	
Estimated Revenues	\$15,791,987	\$16,616,534	5.2%	
Major Revenue Sources	GF, Contract Revenues, Fines, & Fees			

#### **ISSUES**

# **ISSUE 1 – OPERATIONAL SHUTDOWN REDUCTION**

The court's proposed budget includes an unspecified reduction of \$487,982 entitled "Operational Shutdown Savings." The 2010 budget assumes savings across all funds assuming that a similar level of savings will be achieved in each agency based on the furlough of eligible employees as was adopted for 2009. Under state law, the courts can only close on days designated by the Chief Justice of Washington State Supreme Court. The court's target amount is based on a more limited savings amount, because the court stayed open when the rest of the county closed offices. Eligible court staff did, however, take ten furlough days.

#### **ISSUE 2 – ANNEXATION**

The court's budget has a reduction of \$430,961 associated with the "savings" related to the North Highline annexation. Because Burien is a contract city, the workload will actually not disappear with the annexation. The workload will be transferred to the contract with the city. The reduction, however, could be offset by revenues from the court's existing contract with the City of Burien for municipal court services. Council staff are working with District Court to identify projections for the anticipated contract revenues associated with work for the City of Burien in 2010.

**Total Contras** \$918,943

# JUDICIAL ADMINISTRATION

#### **BUDGET TABLE**

	2009	2010	% Change
	Adopted	Proposed	2010 v. 2009
Budget Appropriation	\$19,875,017	\$18,503,467	(6.9%)
FTEs	227.5	218.5	(4.0%)
TLTs	0	. 0	0%
Estimated Revenues	\$12,870,028	\$12,423,674	(3.5%)
Major Revenue Sources	General Fund		

#### ISSUES

#### ISSUE 1 - OPERATIONAL SHUTDOWN REDUCTION

The DJA's proposed budget includes an unspecified reduction of \$204,929 entitled "Operational Shutdown Savings." The 2010 budget assumes savings across all funds assuming that a similar level of savings will be achieved in each agency based on the furlough of eligible employees as was adopted for 2009. Under state law, the courts—including DJA--can only close on days designated by the Chief Justice of Washington State Supreme Court. The DJA's target amount is based on a more limited savings amount, because the Superior Court stayed open when the rest of the county closed offices (the savings assumed four days of furlough).

Total Contras \$204,929

# PROSECUTOR

#### **BUDGET TABLE**

	2009	2010	% Change
	Adopted	Proposed	2010 v. 2009
Budget Appropriation	\$56,194,292	\$55,835,245	(0.6%)
FTEs	486.4	482.8	(0.7%)
TLTs	0	0	0%
Estimated Revenues	\$18,180,364	\$18,383,451	1.1%
Major Revenue Sources	General Fund		

#### ISSUES

#### Issue 1 - Operational Shutdown Reduction

The prosecutor's proposed budget includes an unspecified reduction of \$987,256 entitled "Operational Shutdown Savings." The 2010 budget assumes savings across all funds assuming that a similar level of savings will be achieved in each agency based on the furlough of eligible employees as was adopted for 2009. Under state law, the courts can only close on days designated by the Chief Justice of Washington State Supreme Court. Therefore, the prosecutor's criminal division staff (about 65% of the total staff) had to continue working even when the county was closed for furlough.

# ISSUE 2 - ANNEXATION

The prosecutor's budget has a reduction of \$126,919 associated with the "savings" related to the North Highline annexation. The reduction, however, *will not be offset with* revenues from any contract with the City of Burien for prosecutorial services.

**Total Contras** \$1,114,175

# KING COUNTY SHERIFF

# **BUDGET TABLE**

	2009	2010	% Change
	Adopted	Proposed	2010 v. 2009
Budget Appropriation	\$135,290,117	\$141,664,098	4.7%
FTEs	1,078.0	1,053.0	(2.3%)
TLTs	0	0	0%
Estimated Revenues	\$62,735,999	\$87,602,976	39.6%
Major Revenue Sources   General Fund, Contracts, Fees			

#### ISSUES

# **ISSUE 1 – OPERATIONAL SHUTDOWN REDUCTION**

The sheriff's office proposed budget includes an unspecified reduction of \$592,256 entitled "Operational Shutdown Savings." The 2010 budget assumes savings across all funds assuming that a similar level of savings will be achieved in each agency based on the furlough of eligible employees as was adopted for 2009. The savings is based on employees who are not commissioned or serve in 24/7 essential positions (emergency dispatchers, for example) taking ten furlough days.

#### **ISSUE 2 - ANNEXATION**

The sheriff's budget has a reduction of \$3,438,040 associated with the savings related to the North Highline annexation. On August 18, 2009, the residents of the southern portion of North Highline voted to annex to the City of Burien. The annexation is expected to be effective March 2, 2010. Because responsibility for providing local policing services to the approximately 14,350 residents of the area will shift to Burien, the executive is proposing to make reductions in the sheriff's office budget. Some amount of this reduction will be offset through police service contracts with the City of Burien although the sheriff has indicated that the amount of the reduction in the Executive's proposed budget does not appear to be commensurate with the actual reduction in workload for the sheriff.

**Total Contras** \$4,030,296

# SUPERIOR COURT

#### **BUDGET TABLE**

	2009	2010	% Change
	Adopted	Proposed	2010 v. 2009
Budget Appropriation	\$42,919,304	\$42,710,781	(0.5%)
FTEs	383.0	377.45	(1.4%)
TLTs	0	. 0	0%
Estimated Revenues	\$5,123,174	\$4,207,093	(17.9%)
Major Revenue Sources	General Fund		

# <u>ISSUES</u>

Issue 1 – Operational Shutdown Reduction The court's proposed budget includes an unspecified reduction of \$358,673 entitled "Operational Shutdown Savings." The Executive's 2010 Proposed Budget includes unspecified savings assumptions related to labor or closure in all agencies. In 2009, savings were achieved through the implementation of a ten-day building and/or operational closure program, resulting in labor furloughs. For 2009, the county was unable to achieve the full amount of projected savings from a 10 day furlough for the Superior Court and Department of judicial Administration because of statutory restrictions on the closure of the courts. As a consequence, the court agreed to an adjusted savings amount, and stayed open when the rest of the county closed offices (the savings is based on four days of furlough).

**Total Contras** \$358,673

Issue Area: Physical Environment

### **DEPARTMENT OF TRANSPORTATION**

# DIVISION/PROGRAM NAME- PUBLIC TRANSPORTATION (TRANSIT)

#### **BUDGET TABLE**

	2008-2009 Adopted (1,000s)	2010-2011 Proposed (1,000s)	% Change 10/11 v. 08/09
Budget Appropriation			
Transit Operating	\$1,139,814	\$1,209,142	6.1%
Transit Revenue Vehicle Replacement	\$39,475	\$128,375	225.2%
Transit CIP Transfer to Transit Operating	\$83,954	\$66,688	-20.6%
Transit CIP	\$61,076	\$66,688	9.2%
FTEs	4,137.97	4,038.62	-2.4%
TLTs	27.71	23.00	-17.0%
Estimated Revenues	\$1,440,117	\$1,679,465	16.6%
Major Revenue Sources	Sales Tax, New Property Tax, Grants, Fares, and Service Contracts		

#### **CONTRAS IN THE BUDGET**

Transit Operational Shutdown Contra: \$1,417,791

#### ISSUES

#### **ISSUE 1: TRANSIT PERFORMANCE AUDIT IMPLEMENTATION**

The Executive concurs with thirty-one of the thirty-four recommendations in the recently completed Transit Performance Audit and is seeking an addition of 3 FTEs, 1.5 TLTs and \$1.22 million to begin implementation.

After meeting with Executive staff from the Office of Strategic Planning and Performance Management ("OSPPM") and Transit Division management, a hybrid scenario was formulated. Rather than as described above, the new approach would have 1.5 TLT in the Transit Division and 1.0 TLT in OSPPM under joint supervision and a biennial cost of \$0.92 million.

All parties acknowledge that this new proposal can lead to a greater use of existing staff and technical knowledge. It will require that the Transit Division prioritize its work efforts around audit findings. Finally, this approach relies on a mix of in-house and contracting assistance to meet program requirements.

The net results also include:

- a reduction of \$300,000 over the initially proposed program,
- a higher level of integration and accountability with the County at-large; and
- a greater commitment to inter-branch collaboration.

#### **OPTION 1:** Approve as transmitted

**OPTION 2:** Approve the hybrid approach to implementing the Transit Performance Audit and direct staff to prepare a proviso that withholds certain funds program funds until specific audit implementation work plan is reported via transmittal to Council and the Physical Environment Committee or its successor. This work plan should at least include (specific to the Transit Performance Audit Implementation Program):

- · staff objectives and deliverables timelines;
- · training plans for scheduling software;
- · interbranch collaboration efforts; and
- base conditions and savings analysis timeline the Ride Free Area.

# ISSUE 2: TRANSIT AUDIT FOLLOW-UP

When Council initiated the Transit Performance Audit, an expenditure of up to \$1 million from the Public Transportation Fund ("PTF") was authorized through an expenditure restriction on the 2008/2009 biennial budget. The Auditor used a combination of external consultants and existing staff to deliver this Audit. Because of the efficiency of using existing staff within the Auditor Office, only 60% of authorized funds were expended on this priority, leaving the remaining funds within the PTF, though still restricted to the specific use of audit work in 2008/2009.

**OPTION 1:** Continue to set aside the \$350,000 unspent portion of the audit appropriation through an expenditure restriction to biennial budget and establish the scope of audit follow-up work in the King County Auditor's 2010 Work Program.

The following list of possible audit follow-up elements is drawn from staff discussions with Councilmembers and auditor staff during development and review of the 2009 Performance Audit:

- procurement of buses (analysis of process, criteria, financial and other analyses used by Transit)
- · vehicle maintenance staffing
- ride free area methodology
- · additional review of the financial plan
- tracking of implementation of new (onboard) data systems and ORCA systems (including business accounts)
- ACCESS Program staffing and efficient use of the ACCESS fleet

**OPTION 2:** Allow the unspent \$350,000 to revert to the Public Transportation Fund to be used for other transit purposes.

# ISSUE 3: - Non-Revenue Vehicle Replacement

The proposed budget includes \$4.4 million to replace 95 vehicles in the Transit Non-Revenue ("NRV") Fleet. Fifteen passenger vehicles on this list, including eight police pursuit vehicles, will not have reached either the mileage or age replacement criteria by the end of the biennium.

**OPTION 1:** Approve as proposed.

**OPTION 2:** Reduce the NRV replacement appropriation by \$360,006 to reflect the savings from deferring replacement of the fifteen vehicles until the next biennium.

# ISSUE 4: - Trolleywire Simplification CIP Project

The Transit CIP includes a new project (A00616 Trolleywire Simplification) to reconfigure some of the trolley wires in downtown Seattle "to help smooth traffic operations" using at least \$1.6 million of County funding. By 2012, King County will have to decide to make a major reinvestment in the electric trolley system or replace it with another propulsion technology in which case the entire overhead wire system would be removed.

**OPTION 1:** Remove Project A00616 Trolleywire Simplification from the CIP pending a trolley fleet procurement decision in the next biennium making the \$1.6 million County share of the project available for other purposes.

**OPTION 2:** Approve as proposed.

### ISSUE 5 - THE TRANSIT FINANCIAL GAP

As an outcropping of the global recession, the County's underlying structural gap, and transit service delivery plans, the Transit Division has identified \$213 million financial gap for the 2010/2011 biennium.

To address this gap, the Executive has proposed a nine-point plan, which includes specific financial and policy actions with this budget, as well as changing service delivery and financial planning assumptions. Each of these actions has policy options for the Council to make during this budget process.

# <u>Issue 5.1 Defer future transit service</u>

<u>Policy Question: Should non-RapidRide and non-Partnership Transit Now service be deferred?</u>

With the global recession, forecasted sales tax revenues for transit have dropped significantly. This has caused a need to reduce all areas of transit operations, including transit service. Specific to Transit Now, 177,000 hours worth of transit service cannot be funded or deployed just due to the drop in sales tax revenue.

In addition to this drop in fundable service, the Executive has proposed indefinitely deferring another 140,000 service hours of High Ridership Corridor and Developing Areas, Transit Now service.

Deferral of this service will result in \$7 million of operational savings in this biennium, as well as bus purchase savings as identified in Issue 5.2 below. This policy decision is a balancing act between the two options facing the Council 1) maintain existing service at the expense of not being able to expand service through Transit Now, or 2) cut existing service to be able to fund the expanded services contained within the Transit Now program.

**OPTION 1:** Approve as transmitted

**OPTION 2:** Do not defer this service

Option 3: Defer 140,000 non-Partnership, non-RapidRide Transit Now service hours to years 11-16 by extending the Transit Now Implementation Plan.

### Issue 5.2 Capital savings

Policy Question: Should capital projects be deferred to "flatten" cash needs and capital acquisitions be reduced to reflect operational reductions?

Deferral of capital projects will result in a \$3.4 million transfer from the Capital Subfund to the Operating Subfund for this biennium. Additionally, reducing bus purchases concurrent with bus service reductions will make an additional \$24 million potentially available for future transit operations.

**OPTION 1:** Approve as transmitted.

**OPTION 2:** Accept the Executive-proposed reductions and consider further reductions identified during the Council's current budget deliberations.

# Issue 5.3 Non-transit service reductions

Policy Question: Should non-transit service programs be reduced by approximately 10%?

Reduction of these planned services and positions will result in a savings of \$13 million. These include eliminating the 27 vacant FTE and program reductions such as:

- Frequency and type of Park & Ride maintenance
- Future transit security plans, coupled with a redeployment policing resources based on need/activity
- · Quantity of printed materials/schedules
- Frequency of steam cleaning of buses (does not affect daily cleaning)

# **OPTION 1:** Approve as transmitted

**OPTION 2:** Approve as transmitted; plus reduce 43 FTE, based on vacant position analysis, resulting in \$8 million in biennial savings.

# Issue 5.4.A Enact a property tax for public transportation

Policy Question: In a tax neutral manner, should the King County Council enact a \$0.055 per \$1,000 of assessed value property tax for public transportation purposes?

In 2009, the State of Washington authorized a property tax for public transportation purposes up to \$0.075 per \$1,000 of assessed property value. The first penny of which must, pursuant to state law, be dedicated to the State's Urban Partnership on SR 520.

Based on current valuations, it is estimated that each one cent of property tax will generate approximately \$3.3 million, which is the equivalent of approximately 33,000 transit service hours. If the full property tax authority were enacted, \$24.75 million could be generated - \$21.5 million of which would be available for the County's discretionary public transportation purposes. The policy decision on this matter will be made when the Council votes to levy taxes for 2010. The Executive has proposed levying a 5.5 cents per \$1,000 of assessed valuation. This would be offset by reductions elsewhere.

# Issues 5.4.B Broaden the use of Transit Now funds

Policy Question: Should Transit Now funds be dedicated to existing public transportation services including but not limited to existing bus service?

This issue is linked with issues 5.1 and 5.2 above. Proposed Ordinance 2009-0534, as transmitted by the Executive, would amend Transit Now to fund any general transit purpose until transit service hours return to current levels. This would allow for an implementation of a Transit Now service deferral and subsequently and free up approximately \$80 million through 2016 that could be used to fund any general transit purposes.

This issue is before the Regional Transit Committee for discussion and possible action November 5, 2009.

# **OPTION 1:** Approve as transmitted

OPTION 2: Direct staff to analyze whether the existing Transit Now policy can stay the same, and use some of the Transit Now funds only to shore-up the underlying RapidRide service, which is currently funded with general transit funds. Additionally, if this proves feasible, extend the Transit Now Implementation Plan as many years as is necessary to fully implement the deferred 140,000 Transit Now service hours in accordance with service implementation policies. This could eliminate the necessity to amend the Transit Now ordinance and the Council could simply amend the service implementation plan.

# Issue 5.5 Operating Reserves

Policy Question: Should the Transit Division's policy to maintain a 30-Day Operating Reserve be amended to reduce this to a 2-week operating reserve while addressing the financial gap?

Amending this policy will result in a \$32 million not dedicated in the financial plan and thereby available to address the underlying gap.

This issue is before the Regional Transit Committee for discussion and possible action November 5, 2009.

**OPTION 1:** Approve as transmitted. This is consistent with the Executive's budget proposal.

**OPTION 2:** Do not change the 30-Day Operating Reserve Policy. This would require the identification of \$32 million in additional revenues or service cuts.

# Issue 5.6 Fare Increase

Policy Question: Should a \$0.25 "across the board" fare increase be enacted for 2011?

With a fare increase to regular adult fares already approved for 2010, Proposed Ordinance 2009-0572 increases fares to all fare categories by \$0.25 in 2011. This proposed increase will generate \$12 million annually beginning in 2011. The actual fare decisions will be handled through the fare ordinance, however, staff have included the various options below.

**OPTION 1:** Do not increase fares in 2011

# OPTION 2: APPROVE AS TRANSMITTED INCLUDING THE FOLLOWING ELEMENTS:

- Approve regular adult fares as transmitted for \$9.15 million annual revenue
- Approve senior/disabled fares as transmitted for \$1.42 million annual revenue
- Approve youth fares as transmitted for \$1.73 million annual revenue
- Approve all-day pass fares as transmitted for \$0.4 million annual revenue

Option 3: Approve as proposed but retain the senior/disabled annual pass at a higher price as the first step in phasing it out over several years. Through a proviso, direct the Transit Division to engage Sound Transit and other regional transit agencies in a 2010 effort to standardize fares. Setting discounted fares at a percentage of adult fares could be considered in that process.

# Issue 5.7 Revenue Fleet Replacement Fund

Policy Question: The Auditor identified approximately \$100 million of excess fund balance in the Revenue Fleet Replacement Fund. Should the Transit Division use

these funds over the course of the proposed financial plan to reduce immediate service reductions and optimize the financial plan?

Under the Executive's proposal, \$45 million of the \$100 million would be transferred to the Transit Operating Fund in the 2010/2011 biennium.

**OPTION 1:** Approve as transmitted

**OPTION 2:** Approve as transmitted; but direct staff to work with the Executive to use this fund to optimize the financial plan based on any Council-directed changes to the Executive's 9-Point Plan. This could result in an adjustment prior to final adoption.

### **Issue 5.8 Performance Audit Efficiencies**

Policy Question: Should the Transit Division implement the scheduling efficiencies identified in the findings of the 2009 King County Auditor's Transit Performance Audit; and should savings, when efficiencies are implemented, be used to reduce planned transit 310,000 2010/2011 biennium service hour reductions (Issue 5.9)?

The Auditor has identified that up to \$23 million in scheduling efficiencies could be found through a different style of scheduling, and the Executive has generally agreed with these Auditor findings. The Division has planned a measured approach in which no savings are assumed for the biennium. But the Division commits that to using any audit-related efficiencies to reduce the size of planned service reductions. Specifically, the Division is planning an efficiency implementation test beginning in February 2010, which will inform their planning for future efficiencies.

### **OPTION 1:** Approve as transmitted

**OPTION 2: BUDGET FOR AUDIT SAVINGS.** Using the Executive's timeline for 2010/2011 service hour reductions, direct the Division to implement at least 50,000 service hours of efficiency in September 2010, and at least 50,000 service hours of efficiency in June 2011. This would result in at least \$8.8 million of savings during the 2010/2011 biennium.

NOTE: On an annualized basis these 100,000+ service hours of scheduling efficiency represent less than half of the potential savings identified by the Auditor.

#### **Issue 5.9 Service Hour Reductions**

Policy Question: Should Transit reduce 310,000 hours of service during the biennium?

The Executive has proposed to reduce 310,000 hours of transit service during the biennium, which would be the equivalent of a 9% reduction in the transit system. As represented by the Executive, this proposal would result in saving \$20.3 million during the biennium and more than \$30 million each year thereafter.

It is also important to note that these proposed reductions have raised policy questions regarding allocation of new service (also referred to as "40/40/20") and system-wide service reductions.

# **OPTION 1:** Approve as transmitted

**OPTION 2:** Authorize only 50,000 hours of service reductions for February 2010 (with the Executive utilizing his administrative authority). This would result in \$9.2 million of savings for the biennium.

**Option 3:** As this single service reduction does not solve the longer term financial gap, direct staff to develop a proviso calling for a 2010 stakeholders process to engage stakeholders such as King County, the Regional Transit Committee, the cities of Seattle and Bellevue, the Suburban Cities Association in an effort to develop policy framework for service hour reduction and restoration to then be considered by the Regional Transit Committee and the Council. This effort should also include up to \$100,000 for technical assistance.

# ROAD SERVICES DIVISION

#### **BUDGET TABLE\***

	2009 Adopted	2010 Proposed	% Change 2010 v.	2011 Proposed	% Change 2011 v.
·	raoptoa	,	2009		2010
Budget Appropriation					
Roads Operating	\$83,684,758	\$88,835,836	6.20%	\$90,550,452	1.90%
Road Construction Transfer	\$42,609,744	\$38,789,633	-9.00%	\$33,608,151	-13.40%
Stormwater Decant	\$917,830	\$609,230	-33.60%	\$627,507	3.00%
Roads CIP	\$58,847,000	\$202,019,000	243.30%	\$42,708,000	-78.90%
FTEs	605.4	588.55	-2.80%	588.55	0.00%
TLTs	10.75	9.75	-9.30%	9.75	0.00%
Estimated Revenues	\$128,393,848	\$127,372,539	-0.80%	\$127,881,97 1	0.40%
Major Revenue Sources	Road levy, share of state gas tax receipts, reimbursable fees for service, grants, asset sales				

<sup>\*</sup>Budgets contained within this budget table are transitioning from an annual budget to a biennial budget with this budget cycle.

#### **CONTRAS IN THE BUDGET**

**Operational Shutdown Contra - \$ 656,512** 

ISSUE: ROADS CAPITAL IMPROVEMENT PROGRAM ("CIP") - SOUTH REGIONAL MAINTENANCE FACILITY

At the third meeting of the Physical Environment Panel, members requested more information regarding the South Regional Maintenance Facility project costs. Revenues for the construction of this replacement facility are the proceeds from the sale of the current maintenance facility property commonly referred to as "Summit Pit." The Summit Pit land sale is expected to generate \$47 million in revenue to the Roads Service Division ("RSD") (net of the \$4 million Elk Run Golf Course lease buyout). As currently contemplated by the executed Purchase and Sale Agreement ("PSA"), the purchaser will be making annual partial payments, scheduled over a period of several years, with the first payment of \$16 million to be received in 2011.

The sale requires the relocation of all functions currently located at Summit Pit, a major RSD maintenance facility. The replacement facility is the **South Regional Maintenance Facility (CIP #300808)**. Estimated costs of the South Regional Maintenance Facility have risen to \$41.6 million in County costs (this assumes \$5 million of the total \$46.6 cost will be covered by a projected Department of Energy grant). For the biennium, RSD is only asking for authority for 2010, in the amount of \$7,491,000 is requested. This amount will pay for the design, permitting, the purchase of the Ravensdale property and surrounding rights-of-way, and construction of the necessary road infrastructure to allow for access to the building site, all to be performed during the year of 2011.

Executive staff have provided the following information to account for the \$46.6 million cost to develop the South Regional Maintenance Facility project.

Element	Prior	2009	2010	2011-2013	Total
	years		•		
100% design	\$ 88,662	\$2,008,338	\$2,052,000		\$ 4,149,000
Permits/application	\$557,968	\$2,623,032	\$1,070,000	\$ 1,146,000	\$ 5,397,000
fees, non-DDES					
agencies					
Acquire	\$ 8,051		\$3,260,000		\$ 3,260,000
Ravensdale site					
and ROWs &					
County forces					
used to acquire					
Access road &	\$ 986		\$1,035,000	\$29,436,000	\$30,471,000
facility construction					•
1% for Art	\$ 13,000	\$38,000	\$74,000	\$ 304,000	\$ 429,000
Construction eng.				\$ 2,911,000	\$ 2,911,000
Total	\$668,608	\$4,660,392	\$7,491,000	\$33,797,000	\$46,617,000

RSD reports that the full amount of design dollars is necessary to ensure that it can get its permitting on time to be able to construct the new facility starting 2011. If all the critical dates were delayed a year, construction on the new facility would start in 2012

<sup>&</sup>lt;sup>1</sup> In its six year plan submitted last year, RSD had projected needing only \$1.4 million for this project in 2010.

The total project cost could be revised downward after the current "schematic design" phase is completed (projected to be the end of April 2010). At that point, some of the multiple contingencies included in the current cost estimate may be resolved.

In addition to appropriations for the South Regional Maintenance Facility, the Executive's proposed budget includes these Summit Pit-funded requests in 2010 and 2011:

Summit Pit-Backed Appropriations, 2010-2011 (Executive Proposed)

	2010	2011	
Skykomish Shop Repairs	\$228,000		
Renton Energy Efficiency Improvements	\$346,000	\$496,000	

One-Year Delay Request – the purchaser of the Summit Pit property has asked for a one-year delay in the transaction, which would result in RSD not receiving the first payment of approximately at the earliest – April, 2012. Staff asked RSD to provide expenditure paths for three alternatives: (1) the current Purchase and Sale Agreement (PSA), and (2) a one-year delay for all parties.

In response to a request from council staff to project what the costs would be if the PSA were extended a year, Executive staff prepared a "Version 12" funding appropriation for the South Regional Maintenance Facility. RSD and OMB currently estimate the net impact of a one-year delay to be \$1.2 million (\$900,000 in higher interfund borrowing costs and \$300,000 in construction cost escalation).

RSD stated that in order to stay on the current construction schedule, all of the facility design must be completed in 2010 to allow for the permitting to be complete before construction of the facility starts in the spring of 2011. In order to access, the facility construction site, road right-of-way acquisition and road improvements must be made. As currently planned, this work will start in the Fall of 2010.

If the project is delayed a year, the start date for all of the work can also be pushed back the corresponding year, with the road construction beginning completed in the Fall of 2010 and the facility construction beginning in the Spring of 2012.

To illustrate how the transmitted budget request differs from the Version 12, the first table breaks the 2010 appropriation request of \$7,491,000 into expenditure categories. The second table breaks down Version 12.

Executive Proposed 2010 Budget Request	2010	2011
Design – contract architects and engineers	\$2,052,000	\$0
Permits/application fees, non-DDES agencies	\$1,070,000	\$0
Acquire Ravensdale site and access road	\$3,260,000	\$0
property		
Construction: road	\$1.035,000	\$0
1% for Art	\$74,000	\$0
Total	\$7,491,000	\$0

Version 12 Proposal - One-Year Delay	2010	2011
Design – contract architects and engineers	\$2,052,000	\$0
Permits/application fees, non-DDES agencies	\$1,070,000	\$0
Acquire Ravensdale site and access road property	\$0	\$3,260,000
Access road construction only	\$0	\$4,087,000
1% for Art	\$2,000	\$ 43,000
Subtotal	\$3,154,000	\$4,390,000
Total \$7,544,000		

Because Version 11 would delay access road construction, the Executive has included an inflationary factor to these activities, adding \$53,000 to the projected costs. Again over the course of the life of the project (2009-2013), Executive staff has concluded that it will cost the County an additional \$1.2 million (which includes this \$53,000 construction escalation) for a one-year delay. Under Version 12, construction of the facility would not begin until 2012.

Based on the information provided to date, staff has identified these options:

**OPTION 1:** Pass as proposed.

OPTION 2: VERSION 12 - APPROPRIATE FUNDING FOR THE SOUTH REGIONAL MAINTENANCE FACILITY BASED ON A ONE-YEAR DELAY — Adopt the Executive's "Version 12" alternative funding proposal for the South Regional Maintenance Facility (CIP #300808), which assumes negotiation of a one-year delay for all parties. If the amendment is not achieved and the parties proceed as the PSA is now written, the Executive could come back with a supplemental appropriation to keep pace with the current PSA move out date.

OPTION 3:: VERSION 12 - APPROPRIATE FUNDING FOR THE SOUTH REGIONAL MAINTENANCE FACILITY BASED ON A ONE-YEAR DELAY BUT WITH AN EXPENDITURE RESTRICTION — Adopt the Executive's "Version 12" alternative funding proposal for the South Regional Maintenance Facility (CIP #300808), which assumes negotiation of a one-year delay for all parties; but restrict the use of the funding until the PSA amendment is negotiated. This could give the Executive incentive to complete the negotiations on the PSA amendment.

OPTION 4: DELETE SOUTH REGIONAL MAINTENANCE FACILITY FUNDING UNTIL AN AMENDMENT TO THE PSA CAN BE REACHED — Deletion of the entire \$7,491,000 funding request for CIP #300808 and \$145,000 in Property Sale Transaction Cost funds. Currently, the fund balance in project # 300808 is approximately \$3 million dollars. This means that totally deleting the requested 2010/11 appropriation would not stop RSD from moving forward with design. However, it would mean that the Executive would have incentive to complete the negotiations on the PSA amendment thus justifying a supplemental appropriation. A supplemental request could be brought forward early in the year. Again the is some risk that already-appropriated funds would be insufficient for design and permitting work to keep pace with the one-year delay schedule.

#### DEPARTMENT OF NATURAL RESOURCES AND PARKS

# DIVISION/PROGRAM NAME- WERD/SURFACE WATER MANAGEMENT-LOCAL DRAINAGE

### **BUDGET TABLE**

	2009	2010	% Change 2010 v.
	Adopted	Proposed	2009
Budget Appropriation	22,792,340	22,836,887	0.02%
FTEs	109.4	105.4	-3.6%
TLTs	2	2	0
Estimated Revenues	22,856,525	22,900,541	0.02%
Major Revenue Sources	Surface Water Management Fee		
	General Fund		
	Other		

#### **CONTRAS IN THE BUDGET**

#### Operational Shutdown Contra - \$316,965

ISSUE

#### ISSUE - SUPPORT FOR FARMERS MARKETS

In recent months, Council members have expressed concerns about the viability of farmers markets and requested additional information about the level of direct King County support over the years, as well as, potential steps for improving their economic viability in the future.

In regards to direct support, when the County had its Arts and Natural Resources Initiative funding, grants to individual farmers markets were provided by the Agriculture Program. However, when that funding was depleted in the mid-2000s, the Agriculture Program discontinued that grant support.

Since 2006, the County began providing "pass through" funds ranging between \$30,000 and \$50,000 to support farmers markets within the Community Services Division's ("CSD") operating budget. The funding was typically not included in the Executive-proposed budget, but were Council additions using General Fund resources.

The funding was allocated either in specific amounts to identified farmers markets or to a single umbrella group entitled "Puget Sound Farmers Markets." In the 2009 CSD budget, the funding went to three specific farmers markets:

- \$15,000 for the Bellevue Farmers Market,
- \$5,000 for the Mercer Island Farmers Market and
- \$10,000 to the Kirkland Downtown Association for the Kirkland Farmers Market.

During the third Physical Environment Panel meeting, Councilmember Hague outlined that this year there will be no ability to use "discretionary funding" for the farmers

markets and inquired what the Marketing and Economic Development section of the Agriculture Program is and could do to help fill this gap.

In response, the Executive states that currently, the section provides in-kind support, such as technical assistance and consulting advice to area farmers markets. In addition, the section participates in the Cascade Harvest Coalition and the Puget Sound Fresh program to support the viability of farmers markets.

In particular, the Puget Sound Fresh contract supports area farmers markets by providing:

- Funds for farmers markets that use the Puget Sound Fresh logo,
- Provide reusable shopping bags that farmers markets can customize, and
- A website that provides information about area farmer markets.

Council staff believes that this support is valuable, but that additional steps could be taken to further explore other support options.

Council staff also notes that the long-awaited FARMS report is due to be completed by the end of 2009. The FARMS report could provide additional valuable insights about the challenges faced by farmers markets. Building upon the FARMS report, discussions between representatives for farmers markets and Marketing and Economic Development section staff could produce suggestions for improving the long-term viability of farmers markets throughout the County.

**OPTION 1:** Adopt a budget for the Marketing and Economic Development section of the Agriculture Program with no additional provisions.<sup>2</sup>

**OPTION 2:** Adopt a budget for the Marketing and Economic Development section with a proviso that requires the section to convene discussions with key groups representing farmer markets and farmers to determine steps that can be taken to improve the financial viability of farmer markets and to facilitate farmer access to such markets; and by April 1, 2010, provide a report identifying challenges and potential solutions identified by the discussion participants.

<sup>&</sup>lt;sup>2</sup> At the Physical Environment third panel meeting, the panel recommended the option that would reinstate Agriculture Marketing and Economic Support section's 2 FTEs. The funding option selected was to reduce by \$320,000 the undesignated WRL - local drainage fund balance to pay for these two FTEs

# SOLID WASTE DIVISION

# **OPERATING BUDGET TABLE**

* * * * * * * * * * * * * * * * * * * *	2009	2010	%
	Adopted	Proposed	Change
	•		2010 v.
·			2009
Budget Appropriation	\$104,108,767	\$93,385,594	-10.3%
FTEs	419.91	401.72	-4.3%
TLTs	4	4	0
Estimated Revenues	\$104,598,682	\$93,089,676	-11%
Major Revenue Sources	Waste Disposal Fees		

#### **CONTRAS**

Operational Shutdown Solid Waste Operating Contra: \$450,968

Operational Shutdown Solid Waste Post-Closure Landfill Maintenance Contra: \$2,330

Total for Contras: \$453,298

#### <u>ISSUES</u>

# ISSUE 1: AUDIT RECOMMENDATION FOR FORMAL OVERTIME POLICIES

<u>State Auditor Recommendation</u>: The Auditor asserted that the Solid Waste Division employees accrue significant amounts of unmonitored overtime hours and that the Division should adopt formal overtime policies specified in the Auditor's report.

Solid Waste Response: The Division's disagreement with the Auditor was more on the conclusions the Auditor reached based on a review of the Division's current overtime policies. In response to the Auditor, the Division pointed out that 94% of overtime at transfer stations is to cover absences due to required training, sick leave and vacations. Relying on the actual use of overtime, the Division did not concur that a formal overtime policy as proposed by the Auditor was either necessary or enforceable. However, the Division did indicate that it is considering a different overtime policy.

<u>Staff Analysis</u>: The Division has credible arguments against wholesale acceptance of the Auditor's recommendation. However, after the Division has had an opportunity to investigate the ramifications of instituting an overtime policy, based on those portions of the Auditor's recommendations that are not prohibited by law, the results should be reported to the Council.

Option 1: Accept budget as proposed.

**Option 2:** Include a proviso to withhold a specified amount of program funds requiring the Executive to submit a report by August 1, 2010, for Council acceptance, on: (1) the Solid Waste Division's progress in implementing those Auditor's recommendations with which the Division concurred and any actual or projected savings derived from such implementation, and (2) the Division's development of a formal overtime policy.

# ISSUE 2: IMPACT ON PUBLIC FROM PROPOSED ELIMINATION OF HOUR AT FACTORIA TRANSFER STATION

At the third meeting of the Physical Environment panel, a member requested additional follow-up on issues related to the Division's use of overtime and the cutbacks in transfer station hours. Specifically the member requested (1) a review of what branch of government has the authority to set the hours of operation for the transfer stations; and (2) what is the expected impact on small business owners relative to the earlier closing of the Factoria Transfer Station.

Authority to set hours of operation: Prior to 2003, the operating hours for the individual transfer stations were set in the King County Code ("KCC") at KCC 10.10.020. Therefore, to make any change to the hours required Council action. As part of a major overhaul of the Code provisions governing the Solid Waste operations, KCC chapter 10 was amended, including changes to KCC 10.10.020. Now the Solid Waste Director is empowered to determine transfer station hours of operation, taking into consideration: stakeholder input, maintenance of high levels of customer satisfaction and environmental stewardship, and reduction of system-wide transfer costs. As part of that amendment, KCC 10.10.020 requires that urban transfer stations be open to the public from 9 am to 4 pm, seven days a week; and rural transfer stations be open 9 am to 4 pm, at least four days a week, with one of those days on the weekend. To change hours, the Solid Waste Director must follow the notice requirements set forth in KCC 10.10.025. Staff believes the Director has complied with the notice requirements in instituting the proposed changes.

Proposed Cutback in Transfer Station Hours of Operation: There are two proposed major cut back in hours proposed to go into effect on January 2, 2010: (1) eliminating the hours of 4 pm – 11:30 pm Monday through Friday at Factoria; and (2) eliminating the hours of midnight to 7 am on Saturday at Bow Lake. A member wanted to know whether the effect closing early at Factoria on those using the transfer station during that time frame, especially on small business owners, was adequately considered in developing this proposal.

Transfer Station staff reductions<sup>3</sup> at Factoria associated with this change include the elimination of three positions: one scale operator and two transfer station operator positions, at a savings of \$419,952. The Division reports that the evening hours were

<sup>&</sup>lt;sup>3</sup> The positions being proposed for reduction are covered by the collective bargaining agreement ("CBA") with Teamsters Local 174. That CBA requires any layoffs to occur according to seniority, with layoff procedures determined by a process managed through the Human Resources Division of Solid Waste. The procedure involves notification of the employee and the union, meeting with employee to receive any additional information, and notification of decision. Laid-off employees are eligible for the Referral and Placement Program, including active referrals to County positions for which they qualify, for a two year period.

originally established in response to a request from commercial haulers. Over the course of the last few years, commercial haulers have used the Factoria station less and less. Commercial haulers are moving over to Bow Lake that is open 24 hours every weekday, because over the course of the past few years their runs are starting earlier in the mornings, more conducive to dumping in the mornings at bow lake than in the later part of the evening at Factoria.

The Division reports that in the in the 4 pm to 11:30 pm time block, for the period January 1-August 31, commercial haulers loads have declined by over two thirds—from 3148 in 2008, to 972 in 2009.

Illustrating this decline can be seen in the table below

## Total Number of Commercial Loads Delivered Factoria Transfer Station October 1 - October 12 / 4:00pm-11:30 pm Shift.

Year	2006	2007	2008	2009
# of Loads	171	190	118	72

For self-haulers with established billing accounts (primarily small business owners), the Division reported that through August 31 of this year, there have been a total of 43 transactions between the hours of 4 pm to 11:30 pm or approximately one every 5.6 days. For cash accounts, characterized as the general public/residential user, there were on average 70 self-haul transactions occur daily in the 4-11:30 time frame, with most occurring between 4 and 7 p.m.

A breakdown by hour (January being the least busy month and August being the busiest month) for the small business and general public customers can give an overview:

Average Transactions per	Hour (4pn	n-11pm),	January 2	009 (week	days only	)			
	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM	10:00 PM	11:00 PM	Gand Total
Accounts-Small Businesses	02	0.0	-	0.0	-	-	-	-	0.3
Cash	15	10.7	7.6	45	31	1.8	1.3	04	443
Assemble Transportions not	· Llos = (Ann	a 44nm	At my set 2	<b>YO</b> (upole	do a colo	adional (16) al (16) and (16)			
Average Transactions per	4:00 PM						10:00 PM	11:00 PM	Grand Total
Accounts - Small Businesses	Q1	0.001111	0.00 1 10	-	-	-	-	-	0.3
Cash	236	181	136	124	11.1	53	23	<b>Q</b> 5	87.0
					10-41 10-10-10-10-10-10-10-10-10-10-10-10-10-1	<del>alle the little of the state o</del>	t time for the state of the sta		
Average Transactions Jar	nuary to A	ugust 2009	94pm-11	pm (weeka	days only)		* III.		
	4:00 PM	5:00 PM	6:00 PM	7:00 PM	8:00 PM	9:00 PM	10:00 PM	11:00 PM	Grand Total
Accounts-Small Businesses	Q1	Q1	Q1	0.0	-	-	-	-	0.3
Cash	195	143	120	97	7.6	43	23	03	70.0

It appears that the group most affected by the change will be those cash customers that that dump between 5 pm and 7 pm on weekdays. This customer segment is most expensive to serve and generates the least revenue.

In accordance with KCC 10.10.025 (notice requirements),<sup>4</sup> the Division has provided the public the opportunity to comment on the proposed changes to the transfer hour changes. The Division has received responses via its website and telephone calls. Of the seven emails received, all expressed concern about the impacts of the reduced hours on working people who would find it difficult to get to the transfer station before 4:30 pm. Five of the emails, requested that hours be extended at least through 7 p.m.

Five telephone calls were received, again opposing the new closure time. Of the five callers, two self identified as contractors and one a nursery owners.

The question was posed to the Division the cost to keep the Factoria Transfer Station open to 6:30 pm on two weekdays. The Division's flexibility in implementing non-standard shifts appears to be somewhat constrained by labor considerations. Either the Division would have to (1) add staff and do split shifts, thereby eliminating the labor reduction or (2) solicit regular part time employees for overtime. Pursuant to the current CBA, overtime "call-out" is for a minimum four hour shift and would cost \$40,363 annually and based on the data not be off-set by the potential revenue generated. Additionally, such service would not necessarily be regular, since such call-out is

<sup>&</sup>lt;sup>4</sup> The Division also received emails from stakeholders such as the cities of Kirkland, inquiring about additional customers at Houghton Transfer Station resulting from the early Factoria closing, and the City of Sea Tac, asking about traffic volume at Bow Lake Transfer Station prior to the start of construction at that station. Waste Management Co. also inquired about an impression that there was a reduction in weekday hours at Bow Lake. Solid Waste clarified that weekday hours at Bow Lake would continue to be 24 hours daily—which apparently addressed the Waste Management concern.

voluntary. If no one took the extra time, the station would have to be closed early anyway.

**OPTION 1:** Accept budget as proposed.

**OPTION 2:** Proviso the Solid Waste budget with a requirement that the Division evaluate all costs and benefits associated with providing limited access hours after 4 pm on weekday(s) at the Factoria transfer station. The results of this evaluation would be delivered in report form to the Council for its review and acceptance. The report should target the heaviest use periods after 4 pm weekdays, and should address hours, costs, and means of providing required resources. The report should be provided to the Council by February 15, 2010.

# DIVISION/PROGRAM NAME- WASTEWATER TREATMENT DIVISION

#### **Operating Budget**

#### **BUDGET TABLE**

	2009	2010	% Change
	Adopted	Proposed	2010 v. 2009
Budget Appropriation	\$ 102,916,802	\$109, 858,272	6.7%
FTEs	598.7	597.7	(.1%)
TLTs	32	33	(3%)
Estimated Revenues	\$ 321,723,000	\$329,160,000	2.3%
Major Revenue Sources	Customer Ch	narges	
	<ul> <li>Investment In</li> </ul>	ncome	
·	<ul> <li>Capacity Cha</li> </ul>	arge	
	Rate Stabilize	ation	
	Other Income	<del>)</del>	

#### **CONTRAS IN THE BUDGET**

Contra - Operational Shutdown Savings: \$1,105,081

# **ISSUE 2 – OPERATIONAL EFFICIENCIES**

Council staff briefed the Physical Environment Panel at its third panel meeting of potential operational efficiencies or savings that might be achieved in the Wastewater Treatment Division ("WTD") operating budget. The following are responses to related questions raised at the briefing.

# A. Start-up of the Brightwater Treatment Plant

Question 1 - What is the status of the Department of Ecology's directive to provide additional wastewater treatment capacity or face potential building moratoriums in King and Snohomish Counties?

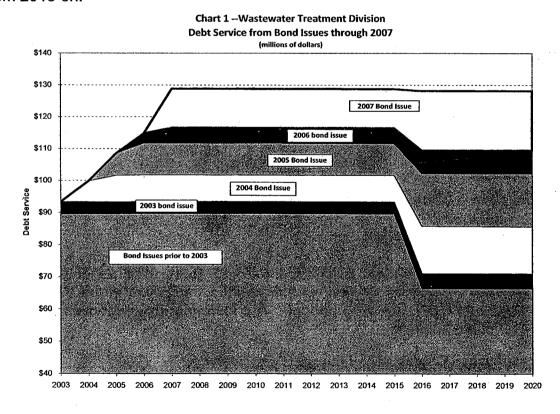
The Washington State Department of Ecology ("Ecology") Ecology recommended King County provide additional treatment capacity by 2010 or as soon thereafter as possible to handle wastewater flows in King and southern Snohomish County. Since then, Ecology has not changed its position with respect to the timing of the Brightwater project.

Ecology continues to watch the project schedule; and WTD provides regular updates to Ecology on the construction progress particularly around the delays that have been associated with tunneling progress. Now that there is increased pressure on the South Treatment Plant, as a result of the potential flooding in the Green River Valley, Ecology is expected to watch the schedule performance more.

# Question 2 - Do Wastewater Treatment debt service payments fall off in 2015?

No. Although much of the old METRO debt was structured to be retired in 2015/2016, in 1986 when the old METRO board voted to extend its service contracts with the sewer districts and cities to 2036, it began to adding new debt through 2036.

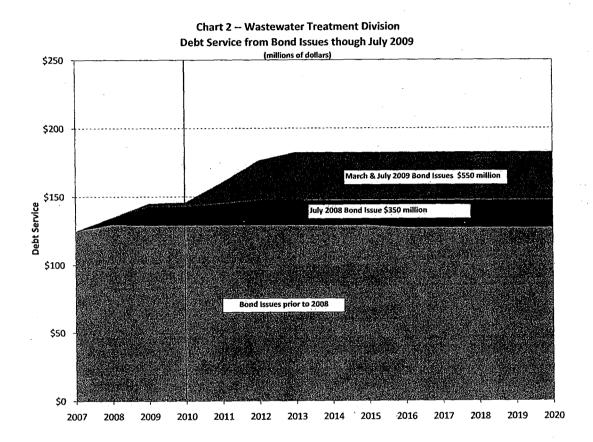
When METRO merged with the County, additional debt was taken on. Chart 1 shows that bonded debt, particularly between 2004-07 was structured such that the 2015 fall-off or "valley" was progressively filled-in, resulting in a constant level of debt service from 2015 on.



**Chart 2** (below) shows the patterns of the debt service from bonds issued in 2008 and 2009. This two year period represents the peak activity and borrowing period for the

Brightwater Treatment System project to cover expenditures of approximately \$ 1 billion in the two year period.

The chart shows debt service payments increasing between 2008 and 2013 because King County used financing strategies (interest-only payments and capitalized interest on the bonds) to "ramp up" the interest payments over a 5-year period thereby "smoothing" sewer rate increases. Expenditures and bond issuances post-Brightwater construction are projected to be much less and will put less incremental pressure on sewer rates.



Questions 3 - What are the options or potential benefits of refinancing debt in 2010? What debt issuance or bonds are planned for 2010?

Currently, the market conditions and interest rates on municipal bonds are not sufficiently low to meet the savings threshold to provide financial benefits by refunding earlier issues.

The long-standing policy is that King County refinances existing bond series if there is a 5 percent present values savings on debt service. The current municipal bond market will not allow for that level of savings. If conditions allow, the County is very aggressive in refinancing, however, any one refinancing will not have a dramatic impact on the debt service payment or the monthly rate.

Questions 4 - Is there an estimate of how the costs incurred by the Wastewater Treatment Division for preparations for Green River Valley flooding will impact the sewer rate for 2011 (and beyond)?

Currently, WTD's expenses associated with preparations for possible flooding of the Green River for this first flood season only will be reflected in an approximately \$.30 increase in the monthly sewer rate in 2011 and 2012. Expenses associated with subsequent seasons have not yet been estimated and would result in further rate adjustments.

#### B. Conversion to Sodium Chlorite Use at West Point Treatment Plant

Are there Department of Ecology "permit issues" related to the conversion from the use of chlorine vs. sodium chlorite at the West Point Treatment Plant?

King County received an order from the Ecology in July 2008, as a component of the issuance of the NPDES permit for West Point Treatment Plant. The order directs WTD to undertake a study to address West Point's "effluent disinfection failures," including an alternative to replace the gas chlorine system with a sodium hypochlorite system or other non-gas chlorine system." The deadline for submittal of the study to Ecology is December 1, 2009. The deadline to begin implementation of the alternative is December 1, 2010.

## WID CIP BUDGET

#### **BUDGET TABLE**

	2009 Adopted	2010 Proposed	% Change 2010 v. 2009
Budget Appropriation	\$167,601,619	\$96,527,786	-42%
Major Revenue Sources	<ul> <li>Parity bonds</li> <li>Variable Debt</li> <li>Grants &amp; Loai</li> <li>Other</li> <li>Transfers from</li> <li>capacity charge</li> </ul>	ns n Operating Fund	

#### ISSUE 1 - CAPITAL PROJECT SCOPE CHANGES AND DEFERRAL

2010-004 Phase II Odor Control at South Treatment Plant (\$500,000)

Question - Is this project appropriate for the Auditor's Office Capital Oversight program to "comment on" or provide oversight?

This project is entering the planning phase for additional odor control. It has a preliminary cost estimate of \$33 million. The options for odor scrubbing technologies and construction of odor containment facilities *may* have sufficient risk and complexity to merit involvement of the Capital Oversight program. The Council could direct an initial evaluation of the project be added to the Auditor's work program to determine if the project should be assigned to the Capital Oversight program.

Issue Area: Health & Human Services

#### Public Health & Medical Examiner

#### **BUDGET TABLE**

Public Health & Medical Examiner	2009 Adopted	2010 Proposed	% Change 2010 v. 2009
Budget Appropriation	191,749,227	194,842,108	1.6%
FTEs	1,284.56	1259.59	(1.9%)
TLTs	14.63	16.13	10.3%
Estimated Revenues	191,597,466	194,842,108	1.7%
Major Revenue Sources	County General Fund; Federal & State funding; City of Seattle contract funding; Private foundation grants; Permit fees		

#### **ISSUES**

#### ISSUE 1 - CHILDREN & FAMILY COMMISSION/SAFE COMMUNITIES \$(359,683)

The 2010 Proposed budget for Public Health includes about \$1.2 million and 2.00 FTE for the Children & Family Commission. The appropriation authority for the Children & Family Commission is backed by County General Fund. The table below shows the proposed change in the Children & Family Commission resources since 2008:

	2008 Adopted	2009 Adopted	2010 Proposed	% Change 2010 v. 2009
Budget Appropriation	\$1,744,693	\$1,387,653	\$1,161,155	(16.3)%
FTEs	2.00	1.50	2.00	33.3%

The Children & Family Commission was established in King County Code in 1988. The County is not required by State law or other mandates to establish or fund the Commission. King County Code establishes the duties of the Children & Family Commission, which were last revised in 2000. KCC 2.50 delineates the current duties of the Children & Family Commission as:

- Act in an advisory capacity to the county executive, the superior court and county council, focusing on recommendations to further define King County's mission, role, and goals in provision of services to children, youth and families;
- Build links between the county's service systems, communities and schools;
- Provide oversight and review of county programs providing services to children, youth and families;
- Promote cooperation among departments and evaluate the effectiveness of programs;

- Oversee implementation of the King County Framework Policies for Human Services and any other County policies concerning children, youth and families;
- Provide advice and offer recommendations on services for at-risk youth in the community and in the juvenile justice system.

Since these duties were last revised in 2000, the County has instituted several significant changes in policies and services affecting youth and families such as:

- Adopting operational master plans and policies for the adult and juvenile justice systems and for public health;
- Revising the County's Framework Policies for Human Services;
- Significant reductions in the population in the juvenile detention center due to cooperation among criminal justice agencies in utilizing preventive measures and alternatives to incarceration;
- Passage of the veterans and human services levy

In addition to these changes, the County's recent financial challenges have resulted in reductions in funding for discretionary human services, which in turn have required careful prioritization of remaining funds. As the County's criminal justice, health, and human services systems have evolved over time, it is not clear how the activities and duties of the Children & Family Commission correspond to these changes in policies and service systems.

Option:

Include a proviso in the budget that requires the Executive to report on the activities and duties of the Children & Family Commission as they relate to the County's adopted human services, public health, and criminal justice policies and systems.

The 2010 Proposed budget would reduce funding for the Children & Family Commission, from \$1.4 million in 2009 to about \$1.2 million in 2010 (all General Fund). The Children & Family Commission typically allocates funding through a competitive Request for Proposals process. The Department indicates that the Children & Family Commission will not allocate funding in 2010 based on a competitive request for proposals because of time and funding constraints. Instead, the Commission will evaluate 2009 programs and realign funding in 2010 based on that evaluation. The table below shows the Children & Family Commission's 2009 allocation of funds:

. 2009 Children & Family Commission Expenditures

. 2000 Official at army Commission	2009
	Adopted
Safe Communities	\$455,600
Center for Human Services	80,000
Learning Disabilities Assoc.	72,000
Renton Youth & Family Services	63,500
Southwest Youth & Family Services	62,000
Safe Futures	58,000
City of Auburn	50,000
Powerful Voices	40,100
Youth Eastside Services	30,000
Healthy Families	\$545,078
Healthy Start	280,078
Latino Nurse Home Visiting	125,000
Nurse Family Partnership – 6 months	112,500
King County Work Training	27,500
Community Partnerships	\$208,000
Irreducible Needs	75,000
Portal to Partners	58,000
SOAR	50,000
Communities Count	25,000
Program Staff & Administration	\$288,975
2009 TOTAL	\$1,497,653

As shown in the table, in 2009 about \$1.2 million was contracted out for programs and about \$288,000 supported administrative costs including 1.50 FTEs who staff the Commission. In 2010, the FTE support for the Commission is proposed to increase to its historic level of 2.00 FTEs.

The reduction from the 2009 adopted budget for the Children & Family Commission to 2010 Proposed is \$226,498. The Department reports that the Commission's intent is to take a \$359,683 reduction in the Safe Communities program area. It is not yet known how the remaining funds will be allocated among the other programs.

Both the Safe Communities programs and most of the Healthy Families programs are contracted services that reduce youth involvement in the criminal justice system. This is one of the priority service areas in the County's adopted Human Services Framework Policies.

# Option 1: Adopt as proposed.

Any of the options below could include a reduction in FTE authority for staffing of the Commission. Funds proposed to support FTEs could be reallocated to programs.

- Option 2: Provide guidance to the Children & Family Commission through proviso or expenditure restriction on how the 2010 funds shall be allocated across program areas as identified in the County's Human Services Framework Policies. Reallocating of the Commission's funds may result in the funding of programs and priorities, such as domestic violence and sexual assault survivor services, than are not included in the Children & Family Commission's 2009 allocation of funds.
- Option 3: Proviso the proposed \$1.2 million appropriation for the Commission, contingent on Council review and approval by motion of the Children & Family Commission's recommended allocation of funds in 2010.
- Option 4: Disappropriate \$1.2 million in funds, place in a designated reserve in the Public Health Fund and require the Executive to transmit a supplemental appropriation ordinance that would specify the allocation of funds in 2010.
- Option 5: Directly allocate \$1.2 million, or some portion of \$1.2 million, in the 2010 adopted budget to specific programs as determined by the Council.

#### **CONTRAS IN THE BUDGET**

Operational Shutdown Savings Contra PH = \$3,823,322 Total for Contras: \$3,823,322

# EMERGENCY MEDICAL SERVICES

#### **BUDGET TABLE**

	2009	2010	% Change
	Adopted	Proposed	2010 v. 2009
Budget Appropriation	68,379,512	67,594,788	-1.15%
FTEs	121.37	119.99	-1.14%
TLTs	0	0.50	0
Estimated Revenues	0	0	0.
Major Revenue Sources	Dedicated Excess Levy		

#### **ISSUES**

## SUMMARY

Listed below is a summary of 2010 Executive Proposed Emergency Medical Services (EMS) budget issues that have been reviewed by the Health and Human Services Panel.

- 1. 2010 PROPERTY TAX COLLECTION AND LEVY RATE Due to the decrease in property tax assessments, the levy rate is proposed to be set at its maximum limit of 30 cents per \$1,000 of assessed value (AV). State law limits tax growth at 1% increase over the previous year. Because the rate for collection is capped by a voter approved levy and cannot exceed 30 cents, the property tax collections for EMS will not increase by one percent in 2010. (One percent revenue growth would require a rate of almost 33 cents per thousand.) Further, the one percent cap on revenue growth for the remaining years of the levy will be based on 2010. For the remainder of the levy period (2010 to 2013), the EMS fund will be collecting less than anticipated at the time of voter approval.
- 2. <u>USE OF RESERVES AND FUND BALANCE</u> —Declining levy revenues were not anticipated when the levy was developed. As stated in the 2009 EMS audit, the lower than expected collection of this levy will require modification of the EMS financial plan in 2010 in order to access reserves or to otherwise address declining property tax revenues. It should be noted that the financial plan includes a requirement that the undesignated fund balance equal 6% of the annual revenues. Any changes to the reserves should maintain at least a 6% fund balance. Additionally, any financial plan revisions are intended to address declining revenues but to maintain expenditures that will support the planned level of services.
- 3. <u>USE OF CONTINGENCIES</u> In addition, the 2010 proposed EMS financial plan also includes contingencies for unanticipated needs, such as disaster responses. Changes to certain contingency assumptions could be considered based on analysis of the proposed financial plan.
- 4. <u>SEND INITIATIVE</u> The System Wide Enhanced Network Design (SEND) Initiative is a proposed five-year project to enhance the existing EMS electronic data network and to allow for centralized data collection that can be shared between EMS agencies, dispatch centers, hospitals, and the EMS Division. \$625,193 is proposed in 2010 technology CIP program. Deferral of some 2010 project costs into later years could also be adjusted in the financial plan, which would require a change to the proposed 2010 CIP.

#### **ANALYSIS**

As a reminder, the Council adopts the EMS financial plan annually as part of the adopted budget process. Any changes to EMS reserves would be reflected in the financial plan attachment to the adopted budget.

The following financial plan analysis assumes that EMS levy revenues will be collected at the maximum rate of 30 cents per thousand AV.

Staff analysis of the EMS financial plan has resulted in proposed changes to reserves and contingencies within the financial plan and results in a \$1,009,214 reduction in 2010 expenditure authority.

The proposed changes to the 2010 budget authority of EMS will not impact 2010 regional services and strategic initiatives or reduce ALS (Advanced Life Support) allocations and BLS (Basic Life Support) methodologies. The proposed changes will allow the financial plan to maintain the 6% target fund balance for the EMS fund. The

revised financial plan adjustments to achieve the expenditure authority reduction are listed below:

- Reduction to ALS salary and wage contingency The proposed plan includes \$2.3 million for ALS salary and wage contingency. This reserve has not been accessed in recent years; consequently the contingency could be reduced to \$1.5 million, which would maintain the contingency, but at a lower level.
- Partial deferment of the SEND initiative The SEND initiative is in its second year of a five year plan. The revised plan would defer some equipment costs into out-years, resulting in a \$125,418 reduction to the 2010 capital improvement program (CIP) request.
- 3. <u>Inclusion of levy taskforce planning</u> Ordinance 15862 was adopted by the Council in July of 2007. It directed that a taskforce be created to make recommendations for the next levy and strategic plan. The task force recommendations are due to the Executive and the Council in September 2012. The next strategic plan is due January 1, 2013. Specific funding for levy planning could be included in the revised financial plan. Along with including funding for the levy taskforce planning in the EMS financial plan, the Council may wish to consider adding a proviso in the 2010 budget that calls for a plan on the management of the taskforce body of work n 2011 and 2012.
- 4. Out-year increases for audit work The Auditor is required to review EMS on an annual basis. The Executive's proposal includes approximately \$70,000 per year for this work. The revised financial plan could increase those costs to \$90,000 in the last three years of the levy period. This would evenly distribute the 2008 unexpended costs and defer that expenditure to the later years.
- 5. <u>Maintenance of disaster response funding</u> The contingency for disaster response could be lowered by \$85,000, but maintained at \$5 million per year.
- 6. <u>Establishment of a reserve for retirement liabilities</u> The proposed Executive financial plan did not include planning for outstanding retirement liabilities. The revised plan would begin to reserve for these costs.
- 7. Reduction in diesel fuel reserves The financial plan includes a reserve for increased diesel fuel costs to address rising gasoline costs. No funding was needed in 2008. In 2009, only \$172,000 was used from the reserve. The Executive transmitted reserve was \$1.5 million in 2009 and \$2.4 million in 2010The revised plan would lower this reserve from \$2.5 million to \$750,000 in 2010 based on historical need.
- 8. Millage Reduction The proposed financial plan did not include reserves to apply toward millage reduction. In 2007 when the levy was approved, the Council directed that a reserve be established to either lower rates in the final year of the levy period (2013) or to be used to reduce the rate in the next period (2014-2019). The revised plan would create a \$5 million reserve in 2010 that could grow to at least \$7 million in 2013 toward millage reduction.
- 9. ALS Provider Loans This reserve is included in the EMS financial plan to help ALS providers with cash flow needs. Currently, one loan is being repaid and the repayment was not shown in the transmitted plan. The revised plan has been adjusted in the proposed plan to indicate the repayment assumptions.

The Council continues to discuss the impacts of the operational shutdown savings included in the Executive's proposed budget. Based upon Council's deliberations, adjustments to the EMS financial plan may be needed to implement policy decisions related to the operational shut down. Incorporation of these decisions could impact to the EMS financial plan, slightly adjusting the numbers discussed above.

#### Option 1: Adopt as proposed.

- Option 2: With the understanding that adjustments may be needed to reflect possible outstanding policy decisions, direct staff to:
  - a) reflect the adjustments to reserves and contingencies in the EMS financial plan,
  - b) reduce the SEND initiative in the technology CIP, and
  - c) reduce 2010 expenditure authority as indicated by the financial plan adjustments. (approximately a \$1 million reduction)

#### **CONTRAS IN THE BUDGET**

Contra – Operational Shutdown Savings: (\$136,510)

#### Major Maintenance reserve fund

#### **BUDGET TABLE**

	2009 Adopted	2010 Proposed	% Change 2010 v. 2009
Budget Appropriation	\$7,564,677	\$10,286,106	27%
Estimated Revenues	\$5,870,279	\$11,621,473	50%
Major Revenue Sources	•	ntributions from Ge Agencies, long ter	eneral Fund & Non rm obligation bonds

	2009	2010	% Change 2010
	Adopted	Proposed	v. 2009
GF Contribution	\$3,086,939	\$8,567,303*	178%
Non-GF Contribution	\$2,783,340	\$2,946,170	6%
Total	\$5,870,279	\$11,621,473	98%

<sup>\*</sup>The General Fund Contribution consists of a transfer from the General Fund of approximately \$5.6 million and limited tax general obligation ("LTGO") bond proceeds of \$ 3 million.

#### **ISSUES**

#### ISSUE 7 - STATUS OF CARRY-OVER PROJECTS AND STAFF-TO-PROJECT RATIO

Executive staff have provided information regarding the status of open projects both in Building Repair and Replacement (BRR) and Major Maintenance Reserve Fund (MMRF) and the estimated hours each Facilities Management Division (FMD) project manager will spend on those projects still open in 2010, but which no new funding has been requested.<sup>5</sup> Based on the information provided to Council staff, FMD will have approximately 11,500 project management hours to dedicate to 2010 proposed projects.<sup>6</sup> Note: This figure does not include the potential hours that could be available if the vacant project manager position were filled.

FMD estimates that it will only need 6,900 project manager hours for those BRR and MMRF projects proposed for new funding in 2010; leaving approximately 4,600 unassigned project management hours. Of the 4,600 hours, FMD is planning to use 3.360 hours as follows:

- 1. Reserving 1600 hours to respond emergent projects resulting from potential Green River flooding
- 2. Allocating 800 hours for "non-FMD" external work
- 3. Reserving 960 hours for implementation of the new project management software FMD is initiating in 2010 (FMD has also requested an FTE for this new program). In 2010, FMD plans to implement new software that will enable the division to better track projects and staff time and. It is anticipated that the new tool will enable more efficient management of projects and more timely reporting.

Approximately 1,240 project management hours remain unaccounted for in the 2010 proposed budget, not including the hours that may be available from project managers assigned to Parks projects.

The Council may wish to consider receiving quarterly reports from the Executive that would to account for project time. The reports could provide Council with a tool to evaluate FMD staffing and need for contingency hours as projected. Such reporting could also provide information on unresolved concerns raised by the Council during the 2009 budget deliberations regarding the MMRF backlog. This option is detailed under option two of issue one, below.

Option 1: Approve budget as proposed.

Option 2: See Option 2 below.

#### ISSUE 1 -2009 EXPENDITURE RESTRICTION RELATED TO BACKLOG OF MMRF PROJECTS

In response to the Council's finding made during the 2009 budget deliberations that historically MMRF experienced a carry-over rate of 85-100 percent over the previous

<sup>6</sup> Each project manager is estimated to charge a minimum of 1600 hours a year against projects.

<sup>&</sup>lt;sup>5</sup> FMD was unable to identify what project manager would be assigned to the 2010 proposed projects or confirm that the project managers listed for existing projects would not be re-assigned.

ten years which was raised during 2009 budget deliberations, the Council included an Expenditure Restriction (ER) in the 2009 adopted budget for the MMRF fund. The ER required the Executive to submit, for Council approval by motion, a report with recommendations for a targeted maximum annual CIP carryover amount for the MMRF, as well as a plan and schedule by which to reach the targeted carryover amount. The ER also called for a comparison showing how the recommendation comports with the carryover percentages for the other flexible budgeting programs in King County.

On October 29, 2009, the Executive transmitted the required report and motion responding to the 2009 ER. The report does not set a targeted annual carryover amount. Instead, the Executive proposes to use a formula to expend a project's appropriation over three years. For projects established in 2010 and in all subsequent years, the expenditure rate would be based on 30/60/10: 30 percent of a project's budget expended in year one for design, equipment purchases and bidding out the construction; 60 percent expended in year two on construction and equipment installation; and ten percent expended in year three to complete construction and close-out. The 30/60/10 formula is a general approach; there would be exceptions to this rule, with some projects taking longer than the three year plan. Existing projects that are being carried over are not subject to the 30/60/10 approach; the Executive is proposing completion using a 50/30/20 formula. No explanations for this varied approach was provided.

The implementation schedule for the proposed new 30/60/10 approach is:

- Restructure MMRF Financial Plan to Report Target Expenditure Rates by Year of Appropriation: 12/31/09 Completion
- Develop Staffing Plan Correlated to Target Expenditure Goals: Complete by mid January 2010
- Monitor target expenditure rates: Develop tracking procedure to begin quarterly review for the first quarter of 2010.
- Maximize Use of Project Management Software to Track Expenditure Rates: FMD project management software scheduled to be operational in late 2010.

The report includes a chart and percentages of the other flexible capital funds. The report states that from 2005 to 2008, the MMRF carry-over was in the range of 52 percent as compared to other flexible fund balances of Roads (50 percent), WTD (74 percent), Solid Waste (74 percent) and WLRD (62 percent). These numbers do not comport with the findings of Council staff from last year. Due to the liming of the transmittal of the report to the Council, the figures have not been verified.

The 2009 reconciliation report has not yet been received. Therefore, the status of projects as measured against project completion schedules cannot be reported. However, based on information that has been provided, it is not clear how the new 30/60/10 approach would reduce the backlog of projects and thus the carry-over.

As noted, FMD is instituting a new project management software program in late 2010 to better track projects and resources, including project management resources. The Council may wish to consider requiring quarterly reports on the efficacy of the proposed

30/60/10 MMRF management model to address unresolved concerns over the MMRF backlog.

Option 1: Approve budget as proposed.

**Option 2:** Direct staff to develop a proviso to withhold a specified amount from the FMD director's office, the release of which is contingent on the following: submission of quarterly reports on all capital projects managed by FMD including Parks, BRR and MMRF projects, to the Council for review and acceptance. The quarterly reports should include for each project: the current status, due date and whether the project is on time or delayed, the anticipated length of delay, reason for delay, the number of project management hours expended, and the amount of appropriation expended. The reports should include the original scope, budget and schedule for each project.



# **Metropolitan King County Council Budget and Fiscal Management Committee**

## **Staff Report**

Agenda Item No: 4

Date:

November 3, 2009

Proposed No:

2009-0565

Prepared by: Panel Staff

# <u>Placeholder</u>

.



# Metropolitan King County Council Budget and Fiscal Management Committee

#### **Staff Report**

Agenda Item No:

5

Date:

November 3, 2009

Proposed No:

2009-0551

Prepared by:

Kelli Carroll

#### **SUBJECT**

<u>Proposed Ordinance 2009-0551</u> authorizes the Executive to develop and administer an Interim Loan Program to facilitate acquisition of property for low income housing and adds a new chapter to King County Code title 24.

#### **SUMMARY**

The Council approved Motion 13008 in June 2009, which accepted the Interim Loan Program (ILP) report that was required by 2009 budget proviso. The ILP makes "bridge loan" funds available at very low, fixed (three percent) interest rate to non-profit affordable housing developers for the acquisition of property suitable for affordable housing in King County. The accepted report detailed components, processes and protocols of the loan program.

In addition to accepting the Executive's report on the ILP, Motion 13008 directed the Executive to submit a proposed ordinance establishing guidelines for the program by August 30, 2009. Councilmembers also requested follow-up on three specific policy questions that were raised during the June Budget and Fiscal Management Committee meetings.

Proposed Ordinance 2009-0551 would authorize the Executive to conduct the County's ILP; it would also establish requirements and procedures for the ILP as directed by the Council. In addition, the Executive provided responses in the transmittal letter (attachment 3) to the three policy questions raised by the Council during its initial deliberations on the ILP report.

The Executive's 2010 Propose Budget includes funding for the ILP. On October 15, The Health and Human Services Budget Panel recommended adoption of the ILP budget for 2010 pending action of the Budget and Fiscal Management Committee on Proposed Ordinance 2009-0551.

A striking amendment that addresses a number of technical matters in the original proposed ordinance is attached to this report as attachment 1.

#### **BACKGROUND**

The ILP program has two goals:

- Increase the amount of affordable housing in King County by allowing non-profit developers to secure property at very favorable terms; and
- Reduce the amount of permanent subsidy required by the County's housing capital
  program by reducing the costs of holding property during the process of securing
  permanent financing, as ultimately, most of the developers would apply for the
  County's competitive housing capital program.

King County's ILP loans are available only for the acquisition and holding of property until all permanent financing can be secured. The program only accepts applications from non-profit agencies with a high likelihood of successful project completion. The developer/agency is required to meet the same standards required for King County's existing permanent funding program: have a strong track record, a portfolio of projects that are performing well, and a strong proposal for the individual project. Permanent funding secured by the developer repays the loan.

The County's ILP is based on a similar program administered by the City of Seattle since 1998. The City program also uses existing fund balance from subsidy awards that spend down over a 20 year period; King County's program uses services and subsidy awards that spend down slowly over a five year period. The United Way established an interim loan program in 2008, also based on the City of Seattle's program. The County ILP is designed using the same three percent interest rate as the Seattle and United Way loan programs. It is the intent of DCHS to leverage interim loan funding from both the City of Seattle and United Way with the County's ILP.

The interim loan program complements and furthers the goals of the affordable housing capital funding program in the Department of Community and Human Services. It is consistent with, and furthers the goals of the Ten Year Plan to End Homelessness in King County, the Mental Illness and Drug Dependency Implementation Plan and the King County Consortium Consolidated Housing and Community Development Plan.

# Interim Loan Program Key Facts

- The funding source for the program is existing Housing Opportunity Fund (HOF) fund balance that has been appropriated and committed to housing projects and services, but is not yet expended on those projects and services.
- The ILP has a cap of \$6 million on the total amount of interim loans out.
- · The maximum term to repay an interim loan is five years.
- Loans are secured by a lien on the property acquired. An affordable housing covenant placed in first lien position on every property.
- The borrower has five years to repay the loan.
- The housing could be located anywhere in King County.
- The ILP would prioritize projects that are designed with at least 25 percent of the units in the project set-aside for homeless households.

 The affordability of the units must be for households at or below 50 percent of area median income (AMI), with the target for homeless units to households at or below 30 percent of AMI.

#### Budget Authority for the Interim Loan Program

The Executive's 2010 proposed budget includes \$6 million of expenditure authority for the ILP in the HOF Capital Improvement Project (CIP) budget. As noted, the funding source for the program is existing Housing Opportunity Fund (HOF) fund balance that has been appropriated and committed to housing projects and services, but is not yet expended on those projects and services. The fund balance is comprised of homeless housing and services funds derived from RCW 36.22.178, RCW 36.22.179 and Mental Illness and Drug Dependency Housing Services funds (strategy 3A), derived from King County Ordinance 15949, that have been awarded to projects and are sitting in a fund balance while they spend out slowly over five years.

#### **ANALYSIS**

Proposed Ordinance 200-0551 would establish the ILP guidelines and add a new chapter to title 24 of the King County Code (KCC); it specifies the purpose of the ILP and outlines the goals of the program. The proposed ordinance sets forth a number of ILP components and requirements as shown in the table below:

Interim Loan Program Component	Proposed Ordinance 2009-0551
Purpose	Acquisition of property for affordable and homeless housing for households at or below fifty percent of area median income
Factors of Consideration Funding Limits	<ul> <li>When project sponsor can provide satisfactory assurances of:</li> <li>project feasibility</li> <li>that permanent funding is highly likely to be secured</li> <li>loan repaid within a reasonable period not to exceed five years</li> <li>appropriate security for loan</li> <li>property compatible with applicable comprehensive plan</li> <li>No more than \$6 million out through ILP at any one time</li> <li>Borrower may hold only ONE outstanding interim loan</li> </ul>
Borrower Criteria	<ul> <li>The borrower:</li> <li>has developed and operated publicly funded capital projects in King County</li> <li>provides annual independent organizational financial audits with no findings of material weaknesses or qualifications indicating concerns about the financial operations of the borrower</li> <li>is in good standing with local public funders; is current with annual report submissions</li> </ul>

Interim Loan Program Component	Striking Amendment to Proposed Ordinance 2009-0551
Borrower Criteria	<ul> <li>publicly funded properties are well maintained, performing to industry standards, and in compliance with public funder regulatory loan agreement terms for replacement or operating reserve accounts, or both</li> <li>all projects are current with any debt service, including public funder loan payments, taxes, insurance</li> <li>development track record demonstrates that projects were completed within acceptable timelines and within budget</li> <li>demonstrates the ability to secure permanent funding and pay off the interim loan within five years</li> <li>shall provide a current appraisal of the property</li> </ul>
General Conditions	<ul> <li>Interim loans subject to all applicable funding source restrictions and to DCHS capital housing funding conditions and guidelines</li> <li>Interest rate is three percent, with accrued interest deferred and paid in full when repayment is due</li> <li>Maximum term for repayment is five years</li> <li>Up to one hundred percent loan-to-value ratio is permitted upon showing that the County's interest in repayment is fully assured</li> <li>All interim loans shall be secured with a lien on the property</li> <li>An affordability covenant agreement shall be placed in first lien position</li> <li>The borrower shall begin the process to secure permanent financing from public and private funders, as applicable, within one year from the time the loan is made</li> <li>The borrower shall provide American Land Title Association Title, liability, and property insurance for the property</li> </ul>
Application	DCHS shall establish application procedures to ensure compliance with
Procedures	lending criteria set forth in the ordinance
Decisions Making	Decisions whether to approve an interim loan are within the County's sole and complete discretion

#### Striking Amendment

Upon the advice of the Code Reviser and legal counsel staff prepared a striking amendment to the proposed ordinance that corrects a number of technical issues. Executive and Prosecuting attorney staff have reviewed the striking amendment and concur with the changes.

# Follow Up Questions

Councilmembers requested follow-up on three specific policy questions that were raised during the hearings in the Budget and Fiscal Management Committee. The Executive provided responses to each questions below, outlined below.

#### Loan to Value Ratio

The program guidelines submitted in the April 2009 report specified a loan to value ratio (LTV) of 100 percent for the ILP. The Council requested information on a lower LTV ratio on the program, which would reduce the risk to the county.

The Executive's transmittal letter states that based on DCHS staff assessment, it would be most beneficial for King County for the ILP to maintain a 100 percent LTV. "The reason for this conclusion is twofold: 1) the program would not likely be useful with a lower ratio, and 2) limitations will be imposed on program applicants that mitigate the risk of a 100 percent LTV" (Attachment 3).

Executive staff indicate that if the LTV ratio is lower than 100 percent, it is likely that the program will not be viable for non-profit developers because a lower ratio would require non-profit entities to fund the balance. DCHS indicates that it would be extremely difficult for non-profit entities to do so, given that agency funds are required for predevelopment costs and public funders do not provide any funds for pre-development costs; housing agencies take on all of the pre-development risk.

The Executive states that DCHS will limit the pool of eligible borrowers due to several factors. Project sponsors: will need to show that:

- · the chosen site is desirable
- an appraisal of the property supports the amount of the interim loan
- the track record of the agency is strong
- there is high likelihood that permanent financing will be secured

The Executive recommends that the program guidelines retain a 100 percent LTV.

While a lower than 100 percent LTV ratio would reduce the County's risk, DCHS appears to have put in place a number of requirements that also seek to reduce the County's risk. Given the negative impact of lower LTV ratio for potential borrowers and the ILP's risk mitigation requirements, it appears that the ILP program LTV ratio of 100 percent could be maintained while protecting the County's interests.

### Form of Security

The council asked consideration of the use of a mortgage instead of a deed of trust to secure repayment.

The county, through DCHS, typically secures repayment of housing project capital financing with a deed of trust, which allows the most expeditious manner to foreclose on the property without having to go to court. The deed of trust adequately secures the county's interests in the vast majority of situations.

A mortgage requires a judicial foreclosure proceeding and is much slower and more costly than use of a deed of trust. A mortgage would not limit the county to recovering foreclosure sale proceeds, but would allow the county to seek a deficiency judgment for

5 -57-

any unpaid loan amount beyond sale proceeds. The Executive recommends that DCHS consider the use of a mortgage as the security document in consultation with the prosecuting attorney on a case by case basis, depending on the project in question.

Council staff concur with this approach given that the ILP policies require a security lien on each property for which a loan is made, but do not specify the form of security document. Thus, the flexibility to determine whether the interests of the County are best served by a mortgage or deed of trust can be made consultation with the prosecuting attorney and based on the individual project circumstances.

#### Lien Priority

Councilmembers asked for additional information on the requirement that a county interim loan be given first priority in the event of any default. The proposed April ILP guidelines specify that the county will generally be in first lien position, unless another funder such as the City of Seattle or United Way participates jointly in the interim loan and provides a larger loan amount.

The ILP would follow the local affordable housing funders adopted rule of lien priority, which specifies that the funder with the largest amount of funds contributed to a project is in first lien position. This rule was adopted in order to avoid gridlock over loans, as every funder would prefer to be in first lien position. If any funder feels strongly about being in first lien position, they contribute more funds to the project. If King County were to jointly fund an interim loan commitment with the City of Seattle and/or United Way, the county could add more funds to be in first lien position. The Executive recommends that the adopted rule of local affordable housing funders for lien priority remain consistent in the ILP policies.

Adhering to the adopted local funders' rule whereby the funder with the greatest amount contributed is in first lien position appears to be reasonable approach.

#### **REASONABLENESS**

Passage of the striking amendment to 2009-0551 appears to be a reasonable action.

#### **ATTACHMENTS**

- 1. Striking amendment to 2009-0551
- 2. Proposed Ordinance 2009-0551
- 3. Transmittal Letter from Executive Date September 10, 2009

#### **INVITED**

- 1. Cheryl Markham, Department of Community and Human Services
- 2. Beth Goldberg, Office of Management and Budget
- 3. Mike Sinsky, Prosecuting Attorney's Office

# Attachment 1

10/28/09

**S1** 

	Sponsor:	L. Gossett/J. Patterson
[KC]	Proposed No.:	2009-0551

# 1 STRIKING AMENDMENT TO PROPOSED ORDINANCE 2009-0551, VERSION

- 2 1
- 3 On page 1, beginning on line 6, strike everything through page 5, line 84, and insert:
- 4 "BE IT ORDAINED BY THE COUNCIL OF KING COUNTY:
- 5 <u>SECTION 1.</u> Sections 2 through 7 of this ordinance should constitute a new
- 6 chapter in K.C.C. Title 24.
- 7 <u>NEW SECTION. SECTION 2.</u> The executive is hereby authorized to develop and
- 8 administer in the department of community and human services an interim loan program to
- 9 facilitate acquisition of property for low-income housing. The executive is further
- authorized to enter into interim loan agreements with low-income housing developers. The
- interim loan program and its interim loan agreements shall comply with policies and
- 12 requirements in this chapter.
- NEW SECTION. SECTION 3. A. The interim loan program will add to the stock
- of housing for low-income and special needs residents of King County by facilitating
- acquisition of low-income housing using homeless housing and services program moneys
- and mental illness and drug dependency housing services moneys in the housing
- 17 opportunity fund. These funding sources are collected and awarded to projects annually

but are spent down in a manner that creates a fund balance that is carried over from year to year. The interim loan program will allow the county to loan moneys from these low-cost fund balances to experienced housing developers on a short-term, interim basis to acquire property for affordable and homeless housing for households at or below fifty percent of area median income for King County. Interim loans will be awarded only when the project sponsor can provide satisfactory assurances of project feasibility such that permanent funding for the project is highly likely to be secured and the interim loan amount will be repaid within a reasonable period of time, not to exceed five years. No more than six million dollars shall be made available for interim loans at any time.

NEW SECTION. SECTION 4. A. The department may make interim loans only when the borrower demonstrates that the moneys will be used for eligible purposes, and provides reasonable ensurance that permanent funding will be available on acceptable terms for repayment of the moneys before the loan maturity date and that appropriate security is provided by the borrower to ensure guarantee repayment.

- B. A single borrower may hold a maximum of one outstanding interim loan.
- C. Moneys shall be made available only to acquire affordable and homeless housing for households at or below fifty percent of area median income for King County. Priority shall be afforded to projects proposing development of permanent housing that designates at least twenty-five percent of the units for homeless households at or below thirty percent of area median income for King County. The projects shall submit preliminary plans for providing an appropriate level of supportive services for the targeted homeless population to be served.
  - D. The borrower must meet each the following criteria:

- 2:-

41	1. The borrower has developed and operated publicly funded capital projects in
42	King County;
43	2. The borrower provides annual independent organizational financial audits with
44	no findings of material weaknesses or qualification that would indicate concerns about the
45	financial operations of the borrower;
46	3. The borrower is in good standing with local public funders and is current with
47	annual report submissions;
48	4. The borrower's publicly funded properties are well maintained, are performing
49	to industry standards and are in compliance with public funder regulatory and loan
50	agreement terms and requirements for replacement or operating reserve accounts, or both;
51	5. All borrower projects are current with any debt service including public funder
52	loan payments, taxes and insurance;
53	6. The borrower's development track record demonstrates that projects were
54	completed within acceptable timelines and within budget; and
55 ·	7. The borrower demonstrates the ability to secure permanent funding and pay off
56	the interim loan within five years.
57	E. Proposed use of the property to be acquired shall be compatible with the
58	applicable comprehensive plan.
59	F. The borrower shall provide a current appraisal of the property.
60	NEW SECTION. SECTION 5. A. Interim loans shall be subject to all applicable
61	funding source restrictions and to all of the department of community and human services's
62	capital housing funding conditions and policies.

-61-

	·
64	accrued interest deferred and paid in full at the time repayment is due.
65	C. The maximum term for full repayment of an interim loan shall be five years.
66	D. Up to one hundred percent loan-to-value ratio may be allowed upon showing
67	that the county's interest in repayment is sufficiently assured.
68	E. All interim loans shall be secured with a lien on the property acquired.
69	F. An affordability covenant agreement shall be placed in first lien position.
70	G. The borrower shall begin the process to secure permanent financing from public
71	and private funders, as applicable, within one year from the time the interim loan is made.
72	H. The borrower shall provide title insurance, liability and property insurance for
73	the property.
74	NEW SECTION. SECTION 6. The department of community and human services
75	shall establish application procedures to ensure compliance with lending criteria in this
76	chapter.
77	NEW SECTION. SECTION 7. Decisions whether to approve an interim loan
78	application are within the county's sole and complete discretion. This chapter is not
79	intended to create any right or entitlement to interim loan funding for potentially eligible
80	applicants."
81	
82	EFFECT: The amendment corrects several grammatical and technical issues.

B. The interest rate on interim loans shall be three percent simple interest, with

63



17

## KING COUNTY

ttachment 2

1200 King County Courthouse 516 Third Avenue Seattle, WA 98104

# Signature Report

October 26, 2009

#### **Ordinance**

Sponsors Gossett and Patterson

Proposed No. 2009-0551.1 AN ORDINANCE authorizing the executive to develop and 1 2 administer an interim loan program to facilitate acquisition of property for low income housing; and adding a new 3 chapter to K.C.C. Title 24. 4 5 BE IT ORDAINED BY THE COUNCIL OF KING COUNTY: 6 SECTION 1. S3ections 2 through 7 of this ordinance should constitute a new 7 8 chapter in K.C.C. Title 14. NEW SECTION. SECTION 2. The executive is hereby authorized to develop and 9 administer an interim loan program to facilitate acquisition of property for low income 10 housing in the department of community and human services. The executive is further 11 authorized to enter into interim loan agreements with low income housing developers. The 12 interim loan program and its interim loan agreements shall adhere to the parameters set 13 forth in this chapter. 14 NEW SECTION. SECTION 3. A. The interim loan program will add to the stock 15 of housing for low income and special needs residents of King County by facilitating 16

acquisition of low income housing using homeless housing and services program funds and

mental illness and drug dependency housing services funds in the housing opportunity fund. These fund sources are collected and awarded to projects annually but are spent down in a manner that creates a fund balance that is carried over from year to year. The interim loan program will allow experienced housing developers to access portions of these low-cost fund balances on a short term, interim basis in order to acquire property for affordable and homeless housing for households at or below fifty percent of area median income. Interim loans will be awarded only when the project sponsor can provide satisfactory assurances of project feasibility such that permanent funding for the project can be secured and the interim loan amount will be repaid within a reasonable period of time, not to exceed five years. No more than six million dollars will be made available for interim loans at any point in time.

NEW SECTION. SECTION 4. A. Interim loans may be made only when the borrower provides reasonable assurance that the funds will be used for eligible purposes, that permanent funding will be available on acceptable terms for repayment of the funds before the loan maturity date, and that appropriate security is provided by the borrower to guarantee repayment.

- B. No more than one outstanding interim loan may be held by any single borrower at one time.
- C. Funds may be made available only to acquire affordable and homeless housing for households at or below fifty percent of area median income. Priority will be afforded to projects proposing development of permanent housing that designates at least twenty-five percent of the units for homeless households at or below thirty percent of area median

40	income. The projects shall submit preliminary plans for providing an appropriate level of
41	supportive services for the targeted homeless population to be served.
42	D. The borrower must meet each the following criteria:
43	1. The borrower has developed and operated publicly funded capital projects in
44	King County;
45	2. The borrower provides annual independent organizational financial audits with
46	no findings of material weaknesses or qualification that would indicate concerns about the
47	financial operations of the borrower;
48	3. The borrower is in good standing with local public funders and is current with
49	annual report submissions;
50	4. The borrower's publicly funded properties are well maintained, are performing
51	to industry standards, and are in compliance with public funder regulatory and loan
52	agreement terms and requirements for replacement or operating reserve accounts, or both;
53	5. All borrower projects are current with any debt service including public funder
54	loan payments, taxes and insurance;
55	6. The borrower's development track record demonstrates that projects were
56	completed within acceptable timelines and within budget; and
57	7. The borrower can demonstrate the ability to secure permanent funding and pay
58	off the interim loan within five years.
<b>59</b> <sup>-</sup>	E. Proposed use of the property to be acquired shall be compatible with the
60	applicable comprehensive plan.
61	F. A current appraisal of the property shall be provided supporting the proposed
62	interim loan amount.

- 63

53	NEW SECTION. SECTION 5. A. Interim loans shall be subject to all applicable
54	funding source restrictions and to all department of community and human services' capital
65	housing funding conditions and policies.
66	B. The interest rate on interim loans shall be three percent simple interest, with
67	accrued interest paid in full at the time repayment is due.
68	C. The maximum term for full repayment of an interim loan shall be five years.
69	D. Up to one hundred percent loan-to-value ratio may be allowed upon showing
70	that the county's interest in repayment is sufficiently assured.
71	E. All loans will be secured with a lien on the property acquired.
72	F. An affordability covenant agreement will be placed in first lien position.
73	G. The borrower shall begin the process to secure permanent financing from public
74	and private funders, as applicable, within one year from the time the interim loan is made.
75	H. The borrower shall provide American Land Title Association title, liability and
76	property insurance for the property.
77	NEW SECTION. SECTION 6. The department of community and human services
78	shall establish application procedures to facilitate consideration of review criteria set forth
79	in this ordinance.
80	NEW SECTION. SECTION 7. Decisions whether to approve an interim loan
81	application are within the county's sole and complete discretion. This program is not
82	

	•
applicants.	
	KING COUNTY COUNCIL KING COUNTY, WASHINGTON
	KING COUNTY, WASHINGTON
ATTEST:	
APPROVED this day of	
	•

# Attachment 3

September 10, 2009

The Honorable Dow Constantine Chair, King County Council Room 1200 COURTHOUSE

Dear Councilmember Constantine:

Pursuant to Motion 13008, enclosed for King County Council approval is an ordinance establishing an Interim Loan Program (ILP) in the Department of Community and Human Services (DCHS), and adding a new chapter to King County Code, Title 24.

The creation of an ILP was approved by the council in April 2009 with a motion that included a request for the development of specific guidelines for the program. Motion 13008 states:

The King County council approves the attached interim loan program report that specifies the components, requirements, processes, oversight and reporting of the interim loan program to be administered. By August 30, 2009, the executive shall submit to the council a proposed ordinance establishing the guidelines of the interim loan program.

The new ILP will make possible the provision of low interest rate, short-term property acquisition loans to housing agencies and other public and private funders for the purpose of creating affordable housing for people who are homeless or at risk of homelessness, and furthering the goals of the Ten Year Plan to End Homelessness in King County.

# **Background**

The ILP was originally included in the 2009 Executive Proposed Budget for the Housing Opportunity Fund (HOF) but was not included in the 2009 Adopted Budget. Instead, in a 2009 budget proviso, the council requested a report specifying the components, requirements, processes, oversight and reporting of the program to be administered by the DCHS.

The requested report was transmitted to the council by April 1, 2009, and was introduced and referred to the Budget and Fiscal Management Committee on April 20, 2009. Following two hearings, an amended motion received a "do pass" recommendation on June 2, 2009. The

The Honorable Dow Constantine September 10, 2009 Page 2

amended motion would allow the ILP to move ahead while the program's guidelines were drafted, and allow the DCHS to evaluate and respond to several policy questions that were raised during the hearings.

On June 15, 2009, the council passed Motion 13008, approving the report and calling for an ordinance establishing the guidelines of the ILP by August 30, 2009. The enclosed ordinance responds to that requirement.

#### **Evaluation and Response to Policy Questions**

Councilmembers requested follow-up on three specific policy questions that were raised during the hearings in the Budget and Fiscal Management Committee. Each of those questions has been studied and the responses and recommendations follow.

#### Policy Question One – Loan to Value Ratio

The proposed program guidelines submitted in the April 2009 report to council specified a loan to value ratio (LTV) of 100 percent for the ILP. The council asked for consideration of a lower ratio on the program, which would reduce the risk to the county.

Department of Community and Human Services staff evaluated this question and have concluded that it would be most beneficial for the program to maintain a 100 percent LTV. The reason for this conclusion is twofold: 1) the program would not likely be useful with a lower ratio, and 2) limitations will be imposed on program applicants that mitigate the risk of a 100 percent LTV.

If the ratio is lower than 100 percent, it is highly likely that the program will not be viable for non-profit developers. A lower ratio would require non-profits to come up with the remaining funds themselves, and this would be extremely difficult given the fact that agency funds are required for pre-development costs. Public funders do not provide any funds for pre-development costs and the housing agencies take on all of the pre-development risk. Pre-development costs are those necessary to determine project feasibility, such as architectural and engineering fees, permit fees, environmental analysis and land option payments.

The DCHS will set a high bar for this program, limiting the pool of project sponsors who will be eligible. Project sponsors will need to show that the chosen site is desireable, that an appraisal of the property supports the amount of the interim loan, that the track record of the agency is strong, and that there is a high liklihood that permanent financing will be secured.

In order to ensure that the ILP is viable, the DCHS recommends that the program guidelines retain a 100 percent LTV.

Policy Question Two - Form of Security

The Honorable Dow Constantine September 10, 2009 Page 3

The county, through DCHS, typically secures repayment of housing project capital financing with a deed of trust, which allows the most expeditious manner to foreclose on the property without having to go to court. The deed of trust adequately secures the county's interests in the vast majority of situations.

The council asked consideration of the use of a mortgage instead of a deed of trust to secure repayment. While a mortgage requires a judicial foreclosure proceeding and is much slower and more costly than use of a deed of trust, a mortgage would not limit the county to recovering foreclosure sale proceeds, but would allow the county to seek a deficiency judgment for any unpaid loan amount beyond sale proceeds.

The DCHS will consider the use of a mortgage as the security document in consultation with the prosecuting attorney on a case by case basis, depending on the project in question. The ILP policies require a security lien on each property for which a loan is made, but do not specify the form of security document. This will give the department the flexibility to determine what is best, in consultation with the prosecuting attorney and based on the individual project circumstances.

#### Policy Question Three - Lien Priority

With regard to the issue of lien priority, the council asked for additional information on the requirement that a county interim loan be given first priority in the event of any default. The proposed guidelines specify that the county will generally be in first lien position, unless another funder such as the City of Seattle or United Way participates jointly in the interim loan and provides a larger loan amount.

The DCHS follows the adopted rule of lien priority for local affordable housing funders, which specifies that the funder with the largest amount of funds contributed to a project is in first lien position. This rule was adopted in order to avoid gridlock, as every funder would prefer to be in first lien position. If any funder feels strongly about being in first lien position, they contribute more funds to the project. If King County ever splits an interim loan commitment with the City of Seattle and/or United Way, the county could simply put in a few dollars more to be in first lien position. The DCHS recommends that the adopted rule of local affordable housing funders for lien priority remain consistent in the ILP policies.

In light of the review and response to the above policy questions, I am very pleased to submit the enclosed ordinance and ask that the council join me in moving forward with this important additional tool to facilitate the acquisition of property that will help us to create much needed low-income housing throughout the county. The Honorable Dow Constantine September 10, 2009 Page 4

If you have any questions or would like any further information, please feel free to contact Jackie MacLean, Director of the Department of Community and Human Services, at 206-263-9100.

Sincerely,

Kurt Triplett King County Executive

**Enclosures** 

cc: King County Councilmembers

ATTN: Tom Bristow, Chief of Staff

Saroja Reddy, Policy Staff Director Anne Noris, Clerk of the Council Frank Abe, Communications Director

Beth Goldberg, Deputy Director, Office of Management and Budget Jackie MacLean, Director, Department of Community and Human Services (DCHS) Linda Peterson, Director, Community Services Division (CSD), DCHS Cheryl Markham, Project/Program Manager IV, CSD, DCHS



# Metropolitan King County Council Budget & Fiscal Management Committee

Agenda Item No.:

6-9

Date:

November 3, 2009

Proposed Nos.:

2009-0566, 0567,

0568, 0569

Prepared By:

Patrick Hamacher

# STAFF REPORT

#### **SUBJECT:**

Property tax levies for 2010.

#### **SUMMARY:**

This staff report provides background and analysis for four proposed ordinances relating to property tax levies for 2010 for the County and for other taxing districts within King County.

**Proposed Ordinance No. 2009-0566** relates to the County's property tax levies for collection in 2010, finding substantial need and providing for a limit factor of 101% for the Current Expense, Veterans and Human Services, in accordance with RCW 84.55.0101.

The Automated Fingerprint Identification System (AFIS), levy is not increased by the 101% limit factor, but is reduced as part of the Executive's proposal to impose a transit property tax in a tax-neutral manner. This levy also has a "new" councilmanic Transit component set at 5.5 cents per \$1,000 of assessed valuation.

The EMS levy will also not increase by 101% because the assessed valuations have dropped in King County and the 30 cents per \$1,000 assessed valuation limit approved by the voters has been reached on the EMS levy. This county-wide EMS levy will actually collect \$5.4 million less in 2010 than was collected in 2009, a 4.8% decrease in actual collections.

**Proposed Ordinance No. 2009-0567** relates to the County's property tax levies for collection in 2010 and the percentage by which these levies will increase over the 2009 levies. This ordinance, often referred to as the Sunshine Ordinance, is required by State law if a taxing district wishes to increase its levies by the lesser of 1% or the

implicit price deflator. King County intends to increase its levies by at least 1% (except for the two levies previously mentioned).

**Proposed Ordinance No. 2009-0568** relates to the 2009 levy of property taxes by all taxing districts within King County for collection in the year 2010.

**Proposed Ordinance No. 2009-0569** relates to the 2009 levy of property taxes by all taxing districts within King County for collection in the year 2010 and would amend Proposed Ordinance No. 2009-0568 if and when additional information on levies is received from the taxing districts.

#### **BACKGROUND:**

King County levies property taxes for various purposes:

- The County regular levy of up to \$1.80 per \$1,000 of assessed value is for general county purposes and is levied County-wide. This levy, referred to broadly as the Current Expense Levy, actually provides property tax funding for a variety of County funds. For 2010, the levy would provide funding for the Current Expense fund, the Automated Fingerprint Identification System (AFIS), parks, mental health, veterans' relief, Transit, and veterans' and human services.
- The Road District levy of up to \$2.25 per \$1,000 of assessed value is limited to constructing, improving or maintaining roads and bridges and any service provided in the unincorporated area and is assessed in unincorporated King County only.
- The Emergency Medical Services (EMS) levy was authorized by the voters in 2007 at a rate of not to exceed 30¢ per \$1,000. The EMS levy was approved by voters for six years, for collection beginning in 2008.
- The Conservation Futures levy is a County-wide levy. The taxes collected for Conservation Futures are restricted to preservation of open space. The rate cannot exceed \$0.0625 per \$1,000 of assessed value.

#### **Property Tax Statutory Requirements**

Referendum 47 (R-47), codified at RCW 84.55.120, was approved by the voters in November 1997 and took effect for levies beginning in 1998. R-47 requires taxing districts to adopt an ordinance or resolution that specifically authorizes any increase in property tax levies over the prior year. The ordinance or resolution must express the levy increase in both dollars and percentage terms. A second ordinance or resolution may be required declaring a substantial need if the entity proposes to impose a levy increase that is higher than the rate of inflation as measured by the Implicit Price Deflator. To increase tax levies by 1%, this action would be required this year, and the limit factors are contained within Proposed Ordinance 2009-0566.

In November 2001, voters approved Initiative 747 (I-747), effective for levies collected beginning in 2002. I-747 changed the limit factor for levy increases from one hundred six percent or less to one hundred one percent or less. Under I-747, a finding of substantial need is only necessary when the inflation rate is less than one percent and the legislative body wishes to levy a tax increase that exceeds inflation but is within the one hundred one percent limit. The limit factor in I-747 can be exceeded when voters

approve a higher rate of limit (referred to as a lid-lift). I-747 was found to be unconstitutional by King County Superior Court in June 2006. This ruling was upheld by the Washington State Supreme Court in November 2007. The State Legislature then passed House Bill 2416 that in effect reinstated the provisions of I-747 with respect to the 1% limit.

#### **ANALYSIS:**

# **Current Expense Levy:**

The Executive has proposed, and based his proposed budget on, a property tax levy increase of 1% plus new construction for the **Current Expense levy** (except AFIS). Included within the Current Expense levy for 2010 are four levy lid-lifts that the voters approved in the last few years. Table 1 shows the estimate of the current expense levy developed by the Executive for budget preparation purposes. These estimates include new construction. However, the assessed values for new construction and for public utility new construction have not been finalized. The actual levy amounts are therefore subject to change.

Table 1
Proposed Current Expense Levy – 2010
(Estimated Levies)

(Estimated Levies)				
Constitution of the contract o	Amount	· Totals ·		
Regular Levy:		and the control of th		
Current Expense	\$274,723,252			
Mental Health	5,653,594			
Veterans	2,544,116			
Debt Service	22,847,844			
Intercounty River Improvement	50,000			
Total Regular Levy		\$305,818,806		
Lid Lifts:				
AFIS	\$15,597,389			
Veterans and Human Services	15,293,694			
Parks Operating	18,595,383			
Parks Capital	18,595,383			
Total Lid Lifts		\$68,081,849		
Grand Total		\$373,900,655		

As is apparent from the table, while an estimated total of \$374 million is to be levied for current expenses, the levy actually funds a variety of programs and the debt service on outstanding limited tax general obligation bonds. The Mental Health and Veterans Relief distributions are in accordance with State statutes.

The four lid-lifts are ones that were approved by the voters. The AFIS levy was approved by the voters in 2006 for 6 years. The parks levies were approved by the voters in 2007 for collection in 2008 through 2013. And, the Veterans and Human Services levy was approved by voters in 2005 for collection in 2006 through 2011.

Table 2 below shows the proposed rates per \$1,000 of assessed value for 2009.

Table 2
Proposed Current Expense Property Tax Rates - 2010

	Rate	Totals
Regular Levy:		######################################
Current Expense (including mental health,	0.84905	
veterans and river improvement)		;
Debt Service	0.06855	
Total Regular Levy		0.91761
Lid Lifts:		
AFIS (existing)	0.04680	
Veterans and Human Services (existing)	0.04574	
Parks (renewal)	0.05580	:
Parks Capital (new)	0.05580	
Total Lid Lifts		0.20414
Grand Total		1.12174

Note: Rates may not add to totals due to rounding.

# **EMS Levy**

The County also levies a property tax County-wide for Emergency Management Services. This levy is not part of the Current Expense Levy. This levy must be approved by a 60% super majority with a minimum voter turnout of 40% of the votes cast in the last general election. A new EMS levy at a beginning rate of 30¢ was approved by the voters in November 2007. The levy for 2010 is estimated to generate \$100,182,318, a rate of \$0.30060 per \$1,000 of assessed value. The 2009 EMS collection generated \$106 million at a rate of 0.27404. The 2010 collection will be approximately \$5.3 million lower than the 2009 collection and \$6.5 million lower than could have been levied if a 1% increase were applied. The rate is capped by the voter-approved levy at 30 cents per \$1,000 of assessed valuation.

# **Road Levy**

State law also authorizes counties to collect a property tax, in the unincorporated area only, for the purpose of raising revenue for establishing, laying out, constructing, altering, repairing, improving, and maintaining county roads, bridges, and wharves necessary for vehicle ferriage and for other proper county purposes. This levy cannot exceed \$2.25 per \$1,000 of assessed value. The levy is limited to a 1% annual growth rate plus new construction. For 2010, the road levy is projected to be \$84,951,504. This translates into a rate of \$2.02172 per \$1,000 of assessed value, an increase of 0.43292 over the 2009 rate of \$1.58880 per \$1,000 of assessed valuation.

# **Conservation Futures Levy**

The Conservation Futures levy is authorized in State law at a maximum of \$.0625 per \$1,000 of assessed value. However, this levy is limited to 1% annual growth plus new construction. The proceeds of this levy are restricted to the acquisition of open space, land or rights to future development of land. The levy may also be used for salmon preservation purposes. For 2010, the Conservation Futures levy is expected to be \$16,720,534 with a rate of \$0.05017.

Transit (NEW)

In 2009, the State Legislature passed SB 5433 which allowed all counties in the State with a population in excess of 1,500,000 to levy a property tax up to 7.5 cents per \$1,000 assessed valuation for expanding transit capacity and capacity related expenses. The first 1 cent of this levy must be used for bus service on State Route 520. The Executive is proposing to collect \$18,330,265. This equates to a rate of \$0.05500 per \$1,000 assessed valuation. The Executive's proposal for this "new" property tax is actually a cost-neutral switch to the tax payer. The Executive is proposing that the Ferry District board eliminate 4.5 cents per \$1,000 of assessed valuation and that the County not levy 1 cent per \$1,000 of assessed valuation for the AFIS levy in 2010. While this will result in a "new" transit tax being levied by the County, the total taxes seen by the tax payer will not be affected.

# **New Construction and Changes in Assessed Valuation**

All of the levies described above have been estimated by the Executive by applying the 1% growth limit of HB 2416 to the 2009 actual levies and then adding an amount for new construction property taxes equivalent to the 2009 levy rate multiplied by the estimated assessed value of new construction. The final levy amounts will be determined once all of the information on new construction has been finalized. At this point, the levy amounts are estimates.

The declining values that King County experienced in 2007 are reflected in this property cycle. Additionally, with a 2009 change in the methodology used to capture property values, the beginning of continued assessed value declines in 2008 are captured in this property tax model. As values have continued to slide during the last calendar year, this property tax cycles incorporates an aggregate reduction in assessed values of (15.12%). Because Washington State uses a budget based system, the actual rate of tax collection next year will increase for most levies because higher rates are necessary to collect 1% more next year than were necessary this year. As a reminder, the Council levies the total taxes to be collected. The county then calculates the necessary rates to collect those amounts within statutory guidelines.

# Comparison of Estimated Levy Rates for 2010 to 2009 Rates

Table 3 compares the projected levy rates for 2010 to the 2009 levy rates.

Table 3
Estimated 2010 Rates Compared to 2009 Rates

Latinated Zoro Nated Compared to Zeet Mated				
Levy	2009 Rate	2010 Rate	Change	
Current Expense	0.95271	1.12174	0.16903	
Transit (new)	n/a	0.05500	0.05500	
Roads	1.58880	2.02172	0.43292	
Conservation Futures	0.04246	0.05017	0.00771	
EMS	0.27404	0.30060	0.02656	
Totals – All Levies	2.85801	3.54923	0.69122	

Note that all estimated levy rates for 2010 will be higher than 2009 if the County levies the full allowable amounts. This is expected as the assessed valuations decrease, the rates to collect the allowable property tax amounts necessarily increase.

#### **Proposed Ordinance 2009-0567**

The ordinance fulfills the legal obligation to disclose the percentage increase that the 2010 levies will have over the 2009 levies, as required by R-47. The calculation excludes the levy addition for new construction.

For the Current Expense levy, the increase is calculated at 0.4290%. This is less than the 1% limit due to two factors. First, the proposed AFIS lid lift is \$2.9 million less than the allowable levy. Second, the two parks lid-lift levies have as their limit factor the consumer price index rather than the 1%. This alternative limit factor was approved by the voters. This year, these two levies will only be receiving increases due to new construction, as the CPI over last year is actually a negative number. The Conservation Futures, Roads and EMS levies are calculated using a limit factor of 1%.

The dollar and percentage increases in the levies are shown in Table 4.

It is worth explaining that the actual increase in property taxes is calculated at 4.3% over 2009. This is because the shifting of the 5.5 cents per \$1,000 assessed valuation from the Ferry District levy and AFIS levies, as assumed by the County Executive under new statutory authority discussed earlier in the staff report, now shows as a King County tax, not a tax levied by the Ferry District. If the Ferry district levies taxes consistent with the Executive's proposed King County budget, the tax shift, while an increase in King County levied property taxes, is actually going to be tax neutral to the tax payer.

Table 4
Dollar and % Increases – 2010 Levies Compared to 2009

Levy	\$ Increase	% Increase	
Current Expense	\$1,569,760	0.4290%	
Transit (new)	18,330,265		
Roads	851,396	1.0000%	
Conservation Futures	162,510	1.0000%	
Emergency Medical Services	(5,306,577)	0.9496%	
Totals	\$15,607,354	4.2658%	

The county charter requires that the budget, including both revenue and appropriation ordinances, must be adopted by December 1. Therefore, action on this ordinance is expected to be taken at the same time as, or before, the adoption of the annual county budget.

#### **Proposed Ordinance 2009-0566**

This ordinance declares the substantial need of the County to exceed the 0% tax increases that would be allowable by using the lesser of the Implicit Price

Deflator or 1% as outlined in state law. This is a different need than in prior years. When inflation, as measured by the IPD has been in excess of 1%, the county has been limited to the 1% increase. When inflation is less than 1%, the County can levy 1% more on regular levies, but only if a declaration of substantial need is made. All other taxing jurisdictions will have to make the same declarations to increase their tax levies over 2009 amounts.

This ordinance includes 1% increases for the regular levy, the AFIS levy, the Veterans & Human Services Levy, and the Emergency Medical Services Levy. As described earlier, the AFIS levy is not proposed to increase by 1%, so legal work is being done to determine whether there is any value to keeping this declaration in Proposed Ordinance 2009-0566 or whether an amendment is necessary.

If this ordinance were not approved by the County Council, the county would only be able to collect the 2009 property tax amounts with the only increases coming from new construction.

#### Parks & Recreation Substantial Need

During last week's presentation, staff noted that there was additional legal work being conducted on the Parks & Recreation levies. As noted earlier, the parks levies were approved with a limit factor tied to inflation. In 2009, inflation was zero. The parks levies are approved with a zero limit factor. Subsequent to transmittal of the budget, the Executive has learned that the Washington State DOR, the Assessor and the Prosecuting Attorney believe that the levies could be inflated by 1% if they are included in the substantial need ordinance.

This increase would amount to an additional \$180,000 to be collected in each of the funds, for a total of \$360,000 that could be used for operation of regional parks and expansion of the regional trail network. These funds could not be used for operation of the UGA parks.

**Option 1: Approve as transmitted.** This would levy a 0% increase for the parks levies in 2010. The only growth in the levies would be the amounts from new construction.

Option 2: Declare Substantial Need and Levy a 1% increase. Under this option, staff would draft striking amendments to 2009-0566 and 2009-0567 that would 1) include the parks levies in the declaration of substantial need ordinance and 2) levy a 1% increase in the parks levies. This would result in additional collections of \$360,000 in property taxes for parks & recreation services.

Option 3: Preserve Banked Capacity. If members choose not to levy the 1% increase, the Council could still choose to "bank" the taxing authority for use in a future year. This action would direct staff to draft a striking amendment to Proposed Ordinance 2009-0566 that would add the parks levies to the list of levies where the County is declaring substantial need. However, under this option, the County would not levy the increase. This capacity could then be used in a subsequent year.

#### Proposed Ordinances 2009-0568 and 0569

This certification ordinance is necessary for the Treasury Section of the Finance and Business Operations Division to issue property tax statements in the correct amounts. State law requires that the county legislative authority establish the levy amounts for the county and for all other taxing districts in the county. Proposed Ordinance 2009-0568 certifies the levies of all taxing districts in King County. This ordinance is usually adopted by the council after adoption of the budget. The ordinance requires information from the Assessor's Office and the taxing districts that will not be available until early December.

This ordinance may need to be amended if additional information is received from taxing districts that change levy amounts. For this reason, Proposed Ordinance 2009-0569 has been prepared. The County Treasury bases property tax statements on the amounts contained in this ordinance and the Council typically acts on this ordinance before the end of January.

This Committee may pass both Proposed Ordinance 2009-0568 and 0569 on to the Council without recommendation even though the levy amounts have not yet been determined for all taxing districts. Staff will prepare a striking amendment for Council final action in December on Proposed Ordinance 2008-0568. Proposed Ordinance 2009-0569 would remain at Council until such time as a correction is needed in January 2010.

#### **REASONABLENESS:**

Approval by the Committee of Proposed Ordinances 2009-0566, 0567, 0568, and 0569 is a reasonable and prudent financial and business decision. Proposed Ordinances 2009-0568 and 2009-0569 should be approved without recommendation.

#### **INVITED:**

Beth Goldberg, Deputy Director, Office of Management and Budget Hall Walker, Chief Economist, Office of Management and Budget

#### **ATTACHMENTS:**

- 1. Proposed Ordinance 2009-0566
- 2. Proposed Ordinance 2009-0567
- 3. Proposed Ordinance 2009-0568
- 4. Proposed Ordinance 2009-0569



### KING COUNTY



# Signature Report

# October 7, 2009

#### **Ordinance**

Sponsors Gossett Proposed No. 2009-0566.1 AN ORDINANCE relating to the county regular property 1 tax levies for collection in 2010; implementing RCW 2 84.55.0101, finding substantial need and providing for a 3 limit factor of one hundred and one percent in accordance 4 with RCW 84.55.0101. 5 6 BE IT ORDAINED BY THE COUNCIL OF KING COUNTY: 7 **SECTION 1. Findings:** 8 A. RCW 84.55.0101 allows the county council to set limit factors for regular 9 property tax levies to a maximum of one hundred one percent upon a finding of 10 substantial need. 11 B. The King County executive has proposed a total budget for 2010 of \$4.8 12 billion, and a 2010 General Fund budget of \$621 million. 13 C. The General Fund and other funds are continuing to experience a fiscal 14 shortfall that is the result of declining revenue growth and increasing costs of providing 15 16 services. D. This fiscal shortfall is expected to continue into 2011 and thereafter. 17

18	E. King County has aggressively reviewed all expenditures in the General Fund				
19	and other property-tax-supported funds for reductions and has reviewed possibilities for				
20	enhanced revenues.				
21	F. King County has reduced the General Fund bud	F. King County has reduced the General Fund budget and other property-tax-			
22	supported budgets below the amounts necessary to sustain	current service levels.			
23	G. To fund operations of the various county programs requires an increase in				
24	property taxes above the 2009 levels.				
25	H. Because of the findings in subsections A. through G. of this section, the King				
26	County council finds that a substantial need exists for the use of property tax limit factors				
27	up to the maximum of one hundred one percent.				
28	SECTION 2. The limit factors to be used for coun	ty property tax levies for taxes			
29	to be collected in 2010 shall be as follows:				
30	Levy	Limit Factor			
31	Current Expense	One hundred one percent			
32	Automated Fingerprint Identification System (AFIS)	One hundred one percent			
33	Veterans and Human Services	One hundred one percent			
34	Emergency Medical Services (EMS)	One hundred one percent			
35					

County Road District	One hundred one percent
Conservation Futures	One hundred one perc
	KING COUNTY COUNCIL KING COUNTY, WASHINGTON
	KING COOKIT, WASHINGTON
ATTEST:	
APPROVED this day of	

None

Attachments

-83-

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# KING COUNTY



# **Signature Report**

# October 7, 2009

### **Ordinance**

Proposed No. 2009-0567.1 Sponsors Gossett 1 AN ORDINANCE relating to the county property tax 2 levies for collection in 2010, and implementing RCW 3 84.55.120. 4 5 BE IT ORDAINED BY THE COUNCIL OF KING COUNTY: SECTION 1. The council is under an obligation by charter to enact revenue 6 measures that support the budget appropriation ordinance by December 1, 2009, for the 7 8 2010 budget. This ordinance sets the amount of property tax to be collected for the 9 regular property tax levy, the road district levy, the conservation futures levy and the emergency medical services levy. In accordance with RCW 84.55.120, the council has 10 11 given proper notice of this ordinance to the public. 12 SECTION 2. For collection of the property tax levies in 2010, the council hereby 13 authorizes property tax increases over the amounts authorized for collection in 2009 as 14 15 follows: **Estimated Estimated Total** Levy Dollar Increase % Increase Levy

16

17

18

19

20

21

Regular	\$1,203,797	0.0024%	\$367,074,836
Regular - Transit	\$18,330,265	New	\$18,330,265
Road District	\$831,441	1.0000%	\$83,975,540
Conservation Futures	\$162,510	1.0000%	\$16,413,526
Emergency Medical Services	\$1,052,898	1.0000%	\$106,342,739

The increases shown above are exclusive of any amounts resulting from new construction valued in 2009, any increases in value of state-assessed property for 2008 and any amounts necessary to fund tax refunds paid in 2009.

SECTION 3. Upon enactment, the clerk is directed to forward this ordinance to the assessor in accordance with RCW 84.52.070.

KING COUNTY COUNCIL KING COUNTY, WASHINGTON

ATTEST:	
	•
APPROVED this day of,	

Attachments

None

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		-
•		
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# KING COUNTY



# Signature Report

October 7, 2009

#### **Ordinance**

**Proposed No.** 2009-0568.1

Sponsors Gossett

AN ORDINANCE relating to the 2009 levy of property 1 taxes in King County for collection in the year 2010. 2 3 BE IT ORDAINED BY THE COUNCIL OF KING COUNTY: 4 SECTION 1. The county assessor of King County has certified to the 5 metropolitan King County council that the assessed valuation of the County of King as 6 7 finally equalized amounts to. SECTION 2. The metropolitan King County council imposes the levies necessary 8 to fund estimated expenditures for the year 2010 as listed in this section. These amounts 9 do not include the total of estimated revenues from sources other than taxation, including 10 available surplus and such expenditures as are to be net from bond warrant issues. In 11 accordance with state law, the King County assessor calculated a sum for property taxes 12 available to the county related to new construction, improvements to property, refunds 13 and any increase in the assessed value of state assessed property. In calculating the 14 amount of regular property tax monies needed, the council was cognizant of these sums 15 and they are therefore included in the following levy totals. 16 TAX 17 **FUND** 

18	COUNTY	
19	CURRENT EXPENSE	
20	HUMAN SERVICES FUND/MENTAL HEALTH	
21	VETERANS AND HUMAN SERVICES	
22	VETERANS' AID	
23	INTER-COUNTY RIVER IMPROVEMENT	
24	BOND REDEMPTION – LIMITED	
25	AFIS	
26	UNLIMITED G.O. BONDS	
27	CONSERVATION FUTURES	
28	EMERGENCY MEDICAL SERVICES	
29	PARKS	
30	PARKS EXPANSION	
31	TOTAL COUNTY	•
32	UNINCORPORATED COUNTY - ROADS	·
33	SECTION 3. Ordinance, Section 3, is hereby amend	ded to read as follows:
34	The metropolitan King County council certifies the levies of	f the following taxing
35	districts:	
36	PORT OF SEATTLE	\$
37	ALGONA	\$
38	AUBURN (King County portion only)	
39	BEAUX ARTS VILLAGE	
40	BELLEVUE	

41	BLACK DIAMOND	
42	BOTHELL (King County portion only)	
43	BURIEN	
44	CARNATION	
45	CLYDE HILL	
46	COVINGTON	
47	DES MOINES	
48	DUVALL	
49	ENUMCLAW	
50	FEDERAL WAY	
51	HUNTS POINT	
52	ISSAQUAH	
53	KENMORE	
54	KENT	
55	KIRKLAND	
56	LAKE FOREST PARK	
57	MAPLE VALLEY	
58	MEDINA	
59	MERCER ISLAND	
60	MILTON (King County portion only)	
61	NEWCASTLE	
62	NORMANDY PARK	
63	NORTH BEND	

3

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64	PACIFIC (King County portion	only)		
65	REDMOND			
66	RENTON			
67	SAMMAMISH			
68	SEATAC			
69	SHORELINE			
70	SKYKOMISH			
71	SNOQUALMIE			
72	TUKWILA			
73	WOODINVILLE		•	
74	YARROW POINT			
75	TOTAL CITIES AND TOWNS			
76	FIRE DISTRICTS			
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Ordinance	

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101	49 (King County portion only)
102	50
103	61 (King County portion only)
104	TOTAL FIRE DISTRICTS
105	MISCELLANEOUS
106	CEMETERY DISTRICT NO. 1
107	CITY OF MILTON EMS LEVY
108	FINN HILL PARK
109	HOSPITAL DISTRICT NO. 1

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110	HOSPITAL DISTRICT NO. 2
111	HOSPITAL DISTRICT NO. 4
112	KING COUNTY FERRY
113	KING COUNTY FLOOD CONTROL ZONE
114	ISSAQUAH LIBRARY CAPITAL FACILITIES
115	NORTHSHORE PARKS & REC (King County portion only)
116	PIERCE COUNTY LIBRARY
117	REDMOND LIBRARY CAPITAL FACILITIES
118	SI VIEW METROPOLITAN PARK
119	RURAL LIBRARY (King County portion only)
120	VASHON MAURY PARKS
121	TOTAL MISCELLANEOUS
122	SCHOOLS
123	AUBURN (King County portion only)
124	BELLEVUE
125	ENUMCLAW
126	FEDERAL WAY
127	FIFE (King County portion only)
128	HIGHLINE
129	ISSAQUAH
130	KENT
131	LAKE WASHINGTON
132	MERCER ISLAND

133	NORTHSHORE (King County portion only)
134	RENTON
135	RIVERVIEW
136	SEATTLE
137	SHORELINE
138	SKYKOMISH
139	SNOQUALMIE VALLEY
140	TAHOMA
141	TUKWILA
142	

T. C. C.	
VASHON	
TOTAL SCHOOLS	
GRAND TOTAL	
	KING COUNTY COUNCIL KING COUNTY, WASHINGTON
ATTEST:	
	•
APPROVED this day of	



# KING COUNTY

# Attaciment 4 1200 King County Courthouse 516 Third Avenue Seattle, WA 98104

# Signature Report

October 7, 2009

Y.	Proposed No. 2009-0569.1 Sponsors Gossett
1	AN ORDINANCE relating to the 2009 levy of property
2	taxes in King County for collection in the year 2010; and
3.	amending Ordinance, Section 1, Ordinance,
4	Section 2 and Ordinance, Section 3.
5	
6	BE IT ORDAINED BY THE COUNCIL OF KING COUNTY:
7	SECTION 1. Ordinance, Section 1, is hereby amended to read as follows:
8	The county assessor of King County has certified to the metropolitan King
9	County council that the assessed valuation of the County of King as finally equalized
10	amounts to \$
11	SECTION 2. Ordinance, Section 2, is hereby amended to read as
12	follows:
13	The metropolitan King County council imposes the levies necessary to fund
14	estimated expenditures for the year 2010 as listed in this section. These amounts do not
15	include the total of estimated revenues from sources other than taxation, including
16	available surplus and such expenditures as are to be net from bond warrant issues. In
17	accordance with state law, the King County assessor calculated a sum for property taxes

8	available to the county related to new construction, improvements to property, refunds			
19	and any increase in the assessed value of state assessed property. In calculating the			
20	amount of regular property tax monies needed, the council was cognizant of these sums			
21	and they are therefore included in the following levy totals.			
22	<u>FUND</u> <u>TAX</u>			
23	COUNTY			
24	CURRENT EXPENSE			
25	HUMAN SERVICES FUND/MENTAL HEALTH			
26	VETERANS AND HUMAN SERVICES			
27	VETERANS' AID			
28	INTER-COUNTY RIVER IMPROVEMENT			
29	BOND REDEMPTION – LIMITED			
30	AFIS			
31	UNLIMITED G.O. BONDS			
32	CONSERVATION FUTURES			
33	EMERGENCY MEDICAL SERVICES			
34	PARKS			
35	PARKS EXPANSION			
36	TOTAL COUNTY			
37	UNINCORPORATED COUNTY - ROADS			
38	SECTION 3. Ordinance, Section 3, is hereby amended to read as follows			
39	The metropolitan King County council certifies the levies of the following taxing			
40	districts:			

41	PORT OF SEATTLE		\$
42	ALGONA		\$
43	AUBURN (King County portion only)		
44	BEAUX ARTS VILLAGE		
45	BELLEVUE		
46	BLACK DIAMOND		
47	BOTHELL (King County portion only)		
48	BURIEN		
49	CARNATION		
50	CLYDE HILL		
51	COVINGTON		
52	DES MOINES		
53	DUVALL		
54	ENUMCLAW		
55	FEDERAL WAY		
56	HUNTS POINT		·
57	ISSAQUAH		
58	KENMORE		
59	KENT	•	
60	KIRKLAND		
61	LAKE FOREST PARK		
62	MAPLE VALLEY		
63	MEDINA		

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64	MERCER ISLAND	
65	MILTON (King County portion only)	
66	NEWCASTLE	
67	NORMANDY PARK	
68	NORTH BEND	
69	PACIFIC (King County portion only)	
70	REDMOND	
71	RENTON	
72	SAMMAMISH	
73	SEATAC	
74	SHORELINE	
75	SKYKOMISH	
76	SNOQUALMIE	•
77	TUKWILA	·
78	WOODINVILLE	
79	YARROW POINT	
80	TOTAL CITIES AND TOWNS	
81	FIRE DISTRICTS	
82	2	
83	4	
84	10	
85	11	
86	13	

	Ordina	nce	
87		14	
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98		38	
99	•	39	
100		40	
101		41	
102		43	
103		44	
104		45	
105		47	••
106		49 (King County portion only)	
107		50	
108		61 (King County portion only)	

5

109

TOTAL FIRE DISTRICTS

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110	MISCELLANEOUS .
111	CEMETERY DISTRICT NO. 1
112	CITY OF MILTON EMS LEVY
113	FINN HILL PARK
114	HOSPITAL DISTRICT NO. 1
115	HOSPITAL DISTRICT NO. 2
116	HOSPITAL DISTRICT NO. 4
117	KING COUNTY FERRY
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130	ENUMCLAW
131	FEDERAL WAY
132	FIFE (King County portion only)

133	HIGHLINE	
134	ISSAQUAH	
135	KENT	
136	LAKE WASHINGTON	
137	MERCER ISLAND	
138	NORTHSHORE (King County portion only)	
139	RENTON	
140	RIVERVIEW	
141	SEATTLE	
142	SHORELINE	
143	SKYKOMISH	
144	SNOQUALMIE VALLEY	
145	TAHOMA	
146	TUKWILA	
147		

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TOTAL SCHOOLS	
GRAND TOTAL	
GRAND TOTAL	
	KING COUNTY COUNCIL
	KING COUNTY, WASHINGTON
ATTEST:	<del></del>
APPROVED this day of	

-104-

Attachments

None



#### Metropolitan King County Council Budget and Fiscal Management Committee

#### **Staff Report**

Agenda Item No:

10

Date:

November 3, 2009

Ordinance No:

2009-0570

Prepared by:

**Amy Tsai** 

#### **SUBJECT**

AN ORDINANCE increasing handling fees for checks returned for non-sufficient funds from \$25 to \$35.

#### **SUMMARY**

This proposed ordinance increases handling fees for checks returned for non-sufficient funds (NSF) from \$25 to \$35. The county is allowed by state law to impose a reasonable handling fee. It would generate an estimated \$11,245 in revenue (\$5,772 for general fund agencies and \$5,473 for non-general fund agencies).

#### **BACKGROUND**

In 1987, King County passed an ordinance authorizing county agencies to charge \$15 for checks returned due to insufficient funds. That fee was raised to \$25 in 1993, and is now proposed to be increased to \$35.

Under the state's Uniform Commercial Code, RCW 62A.3-515, if a check is dishonored by nonacceptance or nonpayment, the payee or person entitled to enforce the check may collect a "reasonable handling fee" for each instrument.

#### **ANALYSIS**

#### Rate Reasonableness

The rate appears reasonable based on the cost of processing checks, inflation and what other jurisdictions and institutions charge.

The current fee does not cover the cost of processing NSF checks. It costs the Treasury section \$28.70 to process NSF checks. District Court, which processes roughly three times as many checks, incurs an estimated processing cost of \$26.41 per check.

When inflation is taken into account, a fee of \$35 in today's dollars is cheaper than the \$25 fee imposed fifteen years ago. Fifteen dollars in 1987 is roughly equivalent to \$31 today. Twenty five dollars in 1993 is roughly equivalent to \$51 today. (The Bureau of

Labor Statistics consumer price index for the Seattle-Tacoma-Bremerton metropolitan area was 109.2 in 1987, 142.9 in 1993, and 224.7 in 2008.)

The current and proposed rates are within the range of NSF fees charged by other counties in the state. A 2008 survey of 33 counties in Washington State found that the average NSF fee was \$26.36. The highest two counties charged \$40. The next highest two counties charged \$35. Eight charged \$30; the rest charged \$25 or less.

The current and proposed rates are within the range of NSF fees charged by banking institutions. A 2008 survey of banks found that the average NSF fee for banks was \$28.95. The six largest banks in the United States have NSF fees that range from \$22 to \$37.50, with \$35 being the most common charge.

#### Revenues

The District Court does not believe increasing the fee by \$10 would decrease its collection rate of 17 percent. With the proposed fee increase, if the percentage of successful NSF fee collections stays the same (averaging over the past three years), there would be an estimated revenue increase of \$11,245 in 2010, including \$5,772 to general fund agencies and \$5,473 to non-general fund agencies. As a side note, NSF revenues are on the decline, so the projected overall revenue based on the past three years is optimistic. However, last year's general fund agencies represented a greater percentage of the NSF revenues than in past years, so a more conservative estimate based on last year's returns would still estimate about the same amount of revenue increase to the general fund.

#### **Legal Review**

The Prosecuting Attorney's Office has reviewed the legislation and does not see any issues.

#### **REASONABLENESS**

Proposed Ordinance 2009-0570 ensures that sufficient fees are collected to cover the cost of processing checks returned for insufficient funds. The proposed ordinance appears to be a reasonable policy decision.

#### **AMENDMENT**

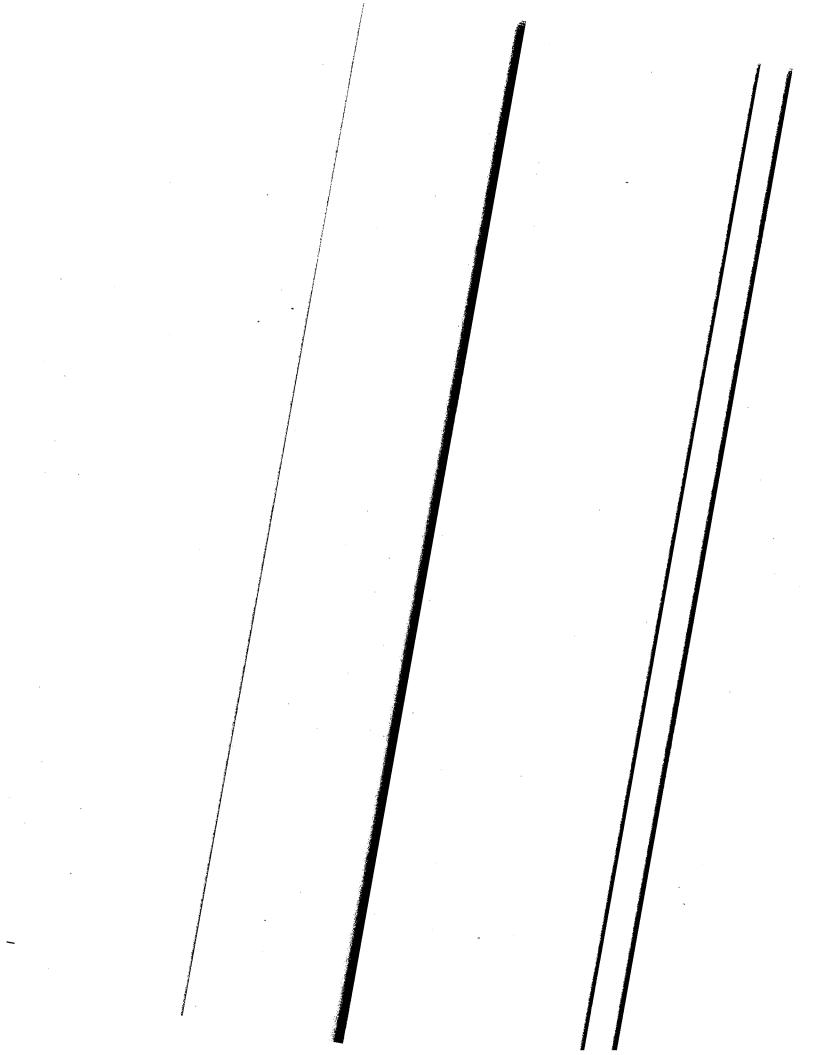
There is a proposed technical amendment and accompanying title amendment, clarifying that the fees are handling fees.

#### **ATTACHMENTS**

- 1. Amendment 1 to Proposed Ordinance 2009-0570
- 2. Title Amendment T1 to Proposed Ordinance 2009-0570
- 3. Proposed Ordinance 2009-0570
- 4. Updated fiscal note

#### **INVITED**

Beth Goldberg, Deputy Director, Office of Management and Budget



## Attachment 1

10-27-09			1
	Sponsor:	Gossett	
at	Proposed No.:	2009-0570	

- 1 AMENDMENT TO PROPOSED ORDINANCE 2009-0570, VERSION 1
- 2 On page 1, line 6, after "changes" insert "handling"

- 3 On page 1, line 12, after "a ((charge))" insert "handling"
- 5 EFFECT: Makes it clear that the charge is a handling fee, since RCW 62A.3-515
- 6 (which is the cited authority for the fee) also authorizes other fees.

## Attachment 2

10-27-09

at

3

**T1** 

Sponsor: Gossett

Proposed No.: 2009-0570

1 TITLE AMENDMENT TO PROPOSED ORDINANCE 2009-0570, VERSION 1

2 On page 1, line 1, after "changing" insert "handling"

4 EFFECT: Amends the title to reflect Amendment 1.



#### KING COUNTY

Attachment 3

1200 King County Courthouse
516 Third Avenue
Seattle, WA 98104

Signature Report

**O**ctober 26, 2009

**Ordinance** 

Proposed No. 2009-0570.1

Sponsors Gossett

1		AN ORDINANCE re	lating to changing fees for returned
2		checks; and amendin	Ordinance 8328, Section 1, as
3		amended, and K.C.C	4.92.010.
4			
5		BE IT ORDAINED BY THE	COUNCIL OF KING COUNTY:
6		SECTION 1. Section 2 of th	s ordinance changes fees by county agencies for
7	check	s dishonored by nonacceptance	or nonpayment. These fees are assessed as
8	autho	ized under RCW 62A.3-515.	
9		SECTION 2. Ordinance 823	3, Section 1, as amended, and K.C.C. 4.92.010 are
10	each	ereby amended to read as follo	ws:
11	·	((The purpose of this chapter	is to authorize a))Agencies of King County ((to)) are
12	<u>autho</u>	ized to assess a (( <del>charge</del> )) <u>fee</u>	f ((\$25.00)) thirty-five dollars per check dishonored
13	by no	acceptance or nonpayment, ((	ursuant to)) as authorized under RCW 62A.3-515.
14	Any k	ing County department or age	cy ((which)) that receives payment by check may
15	establ	sh a procedure for the collection	n of this fee.
16		SECTION 3. This ordinance	takes effect January 1, 2010.
17			



### KING COUNTY

1200 King County Courthouse 516 Third Avenue Seattle, WA 98104

## Signature Report

October 26, 2009

KING COUNTY COUNCIL KING COUNTY, WASHINGTON

APPROVED this day of,	ATTEST:	
· · · · · · · · · · · · · · · · · · ·		
	•	

Attachments

None

## Attachment 4

# FISCAL NOTE

Non-Sufficient Funds Fee Increase from \$25 to \$35	ance/Motion No.	2009-0570		-		
Services   All Agencies   Lindsey Novakovic, Budget Supervisor     Krista Camenzind, Budget Supervisor     Action on the fiscal affairs of King County is estimated to be:     Code	·	on-Sufficient Fund	s Fee Increase fron	1 \$25 to \$35		
Lindsey Novakovic, Budget Supervisor     Krista Camenzind, Budget Supervisor     Action on the fiscal affairs of King County is estimated to be:   Code		l Agencies				
Atista Camenzind, Budget Supervisor ation on the fiscal affairs of King County is estimated to be:    Fund Revenue   2010   2011   2     Code Source   2010   2011   2     Code Source   2010   5     TOTAL   Fund Department   \$0   \$0     Fund Department   \$0   \$0     Fund Department   \$0   \$0     TOTAL   \$0   \$0     Fund Department   \$0   \$0     Fund Source   \$2010   \$0     Fund Department   \$0   \$0     Fund Source   \$0010     Fund Source		dsey Novakovic,	Budget Analyst			
ation on the fiscal affairs of King County is estimated to be:    Fund   Revenue   2010   2011   2   Code   Source   25,772   \$5,772   \$5,772   \$5   TOTAL   35993   \$5,473   \$5,474   \$5   TOTAL   Fund   Department   \$0   \$0   \$0     Fund   Department   \$0   \$0   \$0     Fund   Department   \$0   \$0   \$0     TOTAL   \$0   \$0   \$0     TOTAL   \$0   \$0   \$0     TOTAL   \$0     TOTAL   \$0   \$0     TOTAL   \$0   \$0     TOTAL   \$0   \$0     TOTAL   \$0     TOTAL   \$0   \$0     TOTAL   \$0   \$0     TOTAL   \$		ista Camenzind, B	udget Supervisor			
ation on the fiscal affairs of King County is estimated to be:    Rund   Revenue   2010   2011   2   Code   Source   \$5,772   \$5,772   \$5   TOTAL   Fund   Department   \$0   \$0   TOTAL   \$0   \$0						
Fund       Revenue       2010       2011         Code       Source       \$5,772       \$5,772         10       36992       \$5,772       \$5,772         10       36992       \$5,473       \$5,472         Source       \$11,245       \$11,245         Fund       Department       \$0       \$0         TOTAL       \$0       \$0       \$0         Fund       Department       \$0       \$0         Fund       Department       \$0       \$0         TOTAL       \$0       \$0       \$0	•	fiscal affairs of K	ing County is estin	nated to be:		\$11,245
Fund         Revenue         2010         2011           Code         Source         2010         2011           10         36992         \$5,772         \$5,772           10         36992         \$5,772         \$5,772           10         36992         \$5,772         \$5,772           10         36993         \$5,772         \$5,772           10         Spartment         \$11,245         \$11,245           10         Source         2010         2011           10         Source         \$0         \$0           10         Source         2010         \$0	Revenue to:					
Code         Source         2010         2011           10         36992         \$5,772         \$6,772           10         36992         \$5,772         \$5,772           10         36992         \$5,772         \$5,772           10         35993         \$5,473         \$5,772           10         \$11,245         \$11,245         \$11,245           10         \$0         \$0         \$0           10         \$0         \$0         \$0           10         \$0         \$0         \$0           10         \$0         \$0         \$0           10         \$0         \$0         \$0           10         \$0         \$0         \$0	Fund/Agency	Fund	-			
10         36992         \$5,772         \$6,772           TOTAL         Fund         Department         \$11,245         \$11,245           TOTAL         Source         2010         2011           TOTAL         Fund         Department         \$0         \$0           TOTAL         Source         2010         2011         \$0           TOTAL         Source         2010         \$0         \$0           TOTAL         Source         2010         2011         \$0		Code	_	2010	2011	2012
TOTAL         35993         \$5,473         \$6,472           TOTAL         Fund         Department         2010         2011           TOTAL         \$0         \$0         \$0           TOTAL         Fund         Department         \$0         \$0           TOTAL         \$0         \$0         \$0           TOTAL         \$0         \$0         \$0	General Fund	10	36992	\$5,772	\$5.772	\$5.772
TOTAL         \$11,245         \$11,245         \$11,245         \$11,245         \$11,245         \$11,245         \$11,245         \$11,245         \$11,245         \$11,245         \$11,245         \$11,245         \$11,245         \$11,245         \$11,245         \$11,245         \$2011	Various Non-General Funds	other	į	\$5.473	\$5.473	\$5.470
Fund         Department         2010         2011           Code         Source         2010         2011           TOTAL         \$0         \$0         \$0           Fund         Department         Code         Source         2010         2011           TOTAL         \$0         \$0         \$0         \$0	OT			\$11,245	\$11,245	\$11,245
Fund         Department         2010         2011           Code         Source         \$0         \$0           TOTAL         Fund         Department         \$0         \$0           TOTAL         Source         2010         2011         2011	Expenditures from:					
Code         Source         2010         2011           TOTAL         \$0         \$0           Fund         Department         2010         2011           Code         Source         2010         2011           TOTAL         \$0         \$0         \$0	Fund/Agency	Fund	Department			
TOTAL         \$0         \$0           Fund         Department         2010         2011           Code         Source         2010         2011           TOTAL         \$0         \$0		Code	H	2010	2011	2012
Fund   Department   \$0   \$0   \$0   \$0   \$0   \$0   \$0   \$	CF	177				
Fund         Department         2010         2011           TOTAL         \$0         \$0         \$0		IAL		s0	\$0	0\$
Fund         Department         2010         2011           Code         Source         \$0         \$0	Expenditures by Categories					
Code         Source         2010         2011           \$0         \$0         \$0		Fund	Department			
0\$ 0\$		Code		2010	2011	2012
Os Os	CI			0,0		
		ואר		20	\$0	\$0

Estimate of total new revenue based on average NSF fee revenues 2007, 2008 and projected 2009. Non-General Fund revenues do not historically always fall to the same agencies.



## Metropolitan King County Council Budget and Fiscal Management Committee

#### **Staff Report**

Agenda Item No:

11

Date:

November 3, 2009

Ordinance No:

2009-0571

Prepared by:

**Amy Tsai** 

#### **SUBJECT**

AN ORDINANCE increasing the for-hire driver license fee from \$75.00 to \$95.00 and adding a rescheduling fee of \$15.00.

#### **SUMMARY**

This proposed ordinance increases the for-hire driver license fee by \$20 and adds a \$15 rescheduling fee. Executive staff estimates that it would generate an estimated \$1,500 in revenue to the general fund from the new rescheduling fee.

#### **BACKGROUND**

The authority for licensing and regulating taxicabs and taxi drivers is found in state law (RCW Chapter 81.72) and county code (K.C.C. Chapter 6.64). The taxicab vehicle license fee was raised from \$300 to \$450 in November 2007. The for-hire driver license fee was raised from \$60 to \$75 in 2004 (effective January 2005).

In late 2005, the Washington State Department of Licensing began charging \$5 for license reports, which was increased to \$10 in 2007. The Washington State Patrol began charging \$10 for criminal background checks in January, 2009.

#### **ANALYSIS**

#### For-Hire Driver License Fee

The \$20 proposed fee increase is intended to allow the Records and Licensing Services Division (RALS) to recover an increase in costs related to fees it must pay in order to obtain the information necessary to process for-hire driver license applications. This includes the following:

- \$10 for license reports
- \$10 for criminal background checks

Therefore, the proposed fee increase directly relates to cost increases that have not previously been incorporated into the rate charged to license applicants. With an estimated 2,700 applications, the fee increase would generate \$54,000 which would offset the \$54,000 cost of 2,700 license reports and criminal background checks.

Even with the proposed fee increase, the estimated cost of the program is greater than the estimated revenue. Executive staff estimate that the cost of the overall program for 2010 is \$536,000. If the proposed fee increase is adopted, the projected revenue for 2010 is \$508,000. The program costs come from staffing, supplies, services, building costs, phones and information technology costs. The staffing of the program includes 0.33 FTE for a taxi program and vehicle licensing supervisor, 2.25 FTE for for-hire application processing and counter services, 0.5 FTE for enforcement coordination, and 1.75 FTE for inspectors doing field enforcement, code compliance, investigations, and inspections. Compared to 2008, one inspector has been added. In 2008, the number of taxicab licensees increased from 510 to 543.

#### **Rescheduling Fee**

The proposed ordinance would impose a \$15 rescheduling fee when a new applicant reschedules the required exam. There were 589 scheduled exams in 2007 with 133 noshows, and 235 scheduled exams in 2008 with 60 no-shows. The attached revised fiscal note estimates revenues of \$1,500 from 100 rescheduled exams.

A couple factors may decrease the revenue generated from the rescheduling fee. The licensing office noted long waiting lists for taxicabs available for lease. RALS warns new drivers to keep this in mind. This may reduce the number of new applicants and correspondingly the number of reschedules. In addition, the purpose of the fee is to deter rescheduling, which would further decrease the number of reschedules.

The fee does not appear unreasonable from the standpoint that people encounter many situations where they must pay rescheduling or missed appointment fees, such as with doctors' offices.

RALS states that testing classes are often full and failing to show up results in empty desks that could have been filled. Someone who reschedules sufficiently in advance would not create this problem. The ordinance could specify that the rescheduling fee should not be charged when a person reschedules sufficiently in advance.

#### **REASONABLENESS**

Proposed Ordinance 2009-0571 increases licensing fees in response to the increasing cost of processing license applications. The proposed ordinance appears to be a reasonable policy decision.

#### **AMENDMENT**

There is a proposed technical amendment and accompanying title amendment, correcting the description, ordinance citation, and month references, and adding an effective date.

#### **ATTACHMENTS**

- 1. Striking Amendment S1 to Proposed Ordinance 2009-0571
- 2. Title Amendment T1 to Proposed Ordinance 2009-0571
- 3. Proposed Ordinance 2009-0571
- 4. Revised fiscal note

#### **INVITED**

Beth Goldberg, Deputy Director, Office of Management and Budget

## Attachment 1

**S1** 

10-27-09

at

15

16

17

	Proposed No.: 2009-0571
1	STRIKING AMENDMENT TO PROPOSED ORDINANCE 2009-0571, VERSION
2	<u>1</u>
3	On page 1, beginning on line 5, strike everything through page 3, line 32, and insert:
4	"BE IT ORDAINED BY THE COUNCIL OF KING COUNTY:
5	SECTION 1. Section 2 of this ordinance changes for-hire driver fees within the
6	records and licensing services division.
7	SECTION 2. Ordinance 10498, Section 6, as amended, and K.C.C. 6.64.025 are
8	each hereby amended to read as follows:
9	The following nonrefundable fees for taxicab and for-hire vehicles shall apply:
10	A. Taxicab or for-hire vehicle license
11	Taxicab \$450.00
12	Wheelchair accessible Taxigab No fee
13	Taxicab late fee \$45.00
14	For-hire vehicle \$450.00

Sponser:

Gossett

\$45.00

\$75.00

\$450.00

For-hire vehicle late fee

Vehicle equipment change

Change of owner: ((Sept/Feb))July/Dec

18	(( <del>March/Aug</del> )) <u>Ja</u>	<u>n/June</u> \$225.00				
19	Replace taxicab plate	\$25.00				
20	B. For-hire driver					
21	Taxicab and for-hire license	(( <del>\$75.00</del> )) <u>\$95.00</u>				
22	Late fee	\$15.00				
23	ID photo	\$5.00				
24	Fingerprinting	per charge authorized by RCW				
25		10.97.100				
26	Replacement license	\$5.00				
27	Training fee	per contract				
28	Rescheduling fee	<u>\$15.00</u> "				
29	9 SECTION 3. Ordinance 10498, Section 25, and K.C.C. 6.64.450 are each hereby					
30	amended to read as follows:	·				
31	A. The taxicab vehicle owner shall notify the director within five working days					
32	whenever a taxicab is destroyed, rendered permanently inoperable, or is sold.					
33	B. A replacement vehicle must be placed in	n service within sixty days of the date				
34	the original vehicle is removed from service unless	prior written permission has been				
35	obtained from the director. It is the intent of this se	ection that the director in granting such				
36	permission gives due consideration to the operating	g situation of the permit holder on a				
37	case-by-case basis. The following guidelines are to	be used in granting permission for a				
38	permit holder to take longer than sixty days in place	ing a replacement vehicle in service:				
39	1. The licensee must submit a written requ	uest for an extension of time, stating				
40	the specific reason additional time is required and i	dentifying a plan and timetable for				

<b>41</b>	placing the replacement vehicle in service. Written documents sufficient to substantiate
12	the factual information contained in the request should also be submitted;
43	2. The plan and timetable submitted must reflect a reasonable approach for
44	placing the vehicle in service within the shortest possible time frame;
45	3. An additional period of time not to exceed sixty calendar days may be
46	granted to a permit holder in case of severe personal illness or other similar hardship;
47	4. An additional period of time not to exceed thirty calendar days may be
48	granted to a licensee in case of extensive vehicle repairs or other similar reason;
49	5. No extensions will be granted to any permit holder who is unable to meet the
50	basic operational costs, including liability insurance, regulatory fees((5)) and normal
51	maintenance and repairs of operating a taxicab vehicle;
52	6. No more than one extension in time will be granted for each vehicle permit
53	during its license year (((September 1 through August 31))).
54	C. When a permit holder permanently retires any taxicab vehicle from service
55	and does not replace it within ((60)) sixty days, the permit for each retired vehicle shall
56	be considered abandoned and null and void. The permit holder shall immediately
57	surrender each related taxicab plate to the director. Such abandoned permits may not be
58	restored or transferred by any means.
59	SECTION 4. This ordinance takes effect January 1, 2010."
60	EFFECT: Making technical corrections:
61	• Fixes Section 1's description of Section 2 of the ordinance
62	• Corrects the ordinance citation and months for change of owner rates in
63	Section 2

- Adds a new Section 3 eliminating the out-of-date month references in
- 65 K.C.C. 6.64.450.
- Adds an effective date of Jan. 1, 2010.

## Attachment 2

10-27-09

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at Proposed No.: Gossett

2009-0571

#### 1 TITLE AMENDMENT TO PROPOSED ORDINANCE 2009-0571, VERSION 1

- 2 On page 1, beginning on line 1, strike everything through line 3, and insert:
- 3 "AN ORDINANCE relating to for-hire driver's licenses;
- 4 increasing fees; adding a new fee; correcting dates; and
- 5 amending Ordinance 10498, Section 6, as amended, and
- 6 K.C.C. 6.64.025 and Ordinance 10498, Section 25, and
- 7 K.C.C. 6.64.450."

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9 EFFECT: Amends the title to reflect the striking amendment.

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#### KING COUNTY



#### Signature Report

October 7, 2009

#### **Ordinance**

	Proposed No.	2009-0571.1	Sponsors	Gossett
1		AN ORDINANCE relating to	for-hire d	river's licenses,
2		increasing fees; adding a new	fee; and a	mending Ordinance
3		13334, Section 2, as amended	, and K.C.	.C. 6.64.025.
4				
5	BE IT	ORDAINED BY THE COUN	CIL OF K	ING COUNTY:
6	SECTI	ON 1. Section 2 of this ordina	ance propo	ses changes to existing taxicab and
7	for-hire vehicl	e fees and for-hire driver fees	within the	licensing section of the records,
8	elections and l	icensing services division.		
9	SECTI	ON 2. Ordinance 13334, Sect	ion 2, as a	mended, and K.C.C. 6.64.025 are
10	each hereby a	mended to read as follows:		
11	6.64.02	25 Fees. The following nonre	fundable	fees for taxicab and for-hire
12	vehicles shall	apply:		
13	A. T	axicab or for-hire vehicle licer	nse	
14		Taxicab	\$4	450.00
15		Wheelchair accessible Taxica	b N	o fee
16		Taxicab late fee	\$	45.00
17	e de	For-hire vehicle	\$	450.00

#### Ordinance

18	For-hire vehicle late fee	\$45.00
19	Vehicle equipment change	\$75.00
20	Change of owner: Sept/Feb	\$450.00
21	March/Aug	\$225.00
22	Replace taxicab plate	\$25.00
23	B. For-hire driver	
24	Taxicab and for-hire license	(( <del>\$75.00</del> )) <u>\$95.00</u>
25	Late fee	\$15.00
26	ID photo	\$5.00
27	Fingerprinting	per charge authorized by RCW
28		10.97.100
29	Replacement license	\$5.00
30		

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31	Training fee	per contract
32	Rescheduling fee	\$15.00
33		
	,	
		KING COUNTY COUNCIL KING COUNTY, WASHINGTON
	ATTEST:	
	ADDOCUED	
	APPROVED this day of	
	Attachments None	

#### **FISCAL NOTE**

Ordinance/Motion No. 2009-

AN ORDINANCE relating to for-hire driver licenses, increasing fees, adding a new fee; and

Title:

amending Ordinance 13334, Section 2, as amended, and K.C.C. 6.64.025.

Affected Agency and/or Agencies:

Dept. of Executive Svs. - Records and Licensing Services Div.

Note Prepared By:

Sean Bouffiou

Note Reviewed By:

Yiling Wong

Impact of the above legislation on the fiscal affairs of King County is estimated to be:

-1,500

#### Revenue to:

Fund/Agency	Fund	Revenue	2010	2011	2012 .
	Code	Source		L.,	
General Fund/RALS	0010 /	32161	55,500	55,500	55,500
	, Journal of				
TOTAL			55,500	55,500	55,500

**Expenditures from:** 

Fund/Agency	Fund	Department	2010	2011	2012
	Code				
General Fund/RALS	0010	0470	54,000	54,000	54,000
TOTAL			54,000	54,000	54,000

**Expenditures by Categories** 

	2010	2011	2012
Salaries & Benefits			
Supplies and Services	54,000	54,000	54,000
Capital Outlay			į.
Other			
TOTAL	54,000	54,000	54,000

#### **Assumptions:**

Quantity of drivers is estimated at 2,700 based on historical figures. Test reschedule fee is based on an estimated 100 rescheduling requests anticipated, leading to \$1,500 in late fee revenue.



## Metropolitan King County Council Budget Review and Adoption Committee

Agenda Item No.:	12	Date:	November 3, 2009
Proposed No.:	2009-0572	Prepared By:	Arthur Thornbury

#### STAFF REPORT

#### **SUBJECT**

Transit Fare Increase

#### **SUMMARY**

The committee considered the executive-proposed fare increase at its October 27<sup>th</sup> meeting and raised several questions that will be addressed by staff today.

#### **BACKGROUND**

The Executive has proposed a 25-cent increase to all cash fares for January 1, 2011, with corresponding increases to monthly pass prices. This would be in addition to January 1, 2010 fare increases approved by the Council in November 2008. The estimated \$13 million revenue from the 2011 fare increases is assumed in the Transit Financial Plan that supports the Executive-Proposed Transit Biennial Budget.

The provisions of this legislation would be implemented in two stages on January 1, 2010 and January 1, 2011. The following table shows the phased implementation for cash fares and passes and other provisions not taking effect until 2011 are noted elsewhere in this staff report.

Table 1: Executive-Proposed Transit Fare Increases

Fare Category	Curre nt Cash Rate	2010 Cash Rate	Proposed 2011 Cash Rate	Current Monthly Pass	2010 Monthly Pass	Proposed 2011 Monthly Pass
Adult Off-Peak	\$1.75	\$2.00	\$2.25	\$63.00	\$72.00	\$81.00
Adult Peak 1- Zone	\$2.00	\$2.25	\$2.50	\$72.00	\$81.00	\$90.00
Adult Peak 2- Zone	\$2.50	\$2.75	\$3.00	\$90.00	\$99.00	\$108.00
Youth	\$0.75	\$0.75	\$1.00	\$27.00	\$27.00	\$36.00
Family	\$2.00	\$2.00	\$2.25	N/A	N/A	N/A
*Senior/Disabled	\$0.75	\$0.75	\$1.00	\$9.00	\$18.00	\$24.00
ACCESS	\$1.00	\$1.00	\$1.25	\$27.00	\$27.00	\$45.00
All-Day Pass	\$4.00	\$4.50	\$5.00			
(Weekend)				NI/A	21/4	N/A
All-Day Pass (Weekday)	\$6.00	\$6.00	\$6.50	N/A	N/A	N/A

<sup>\*</sup>Senior/Disabled Annual Pass: The annual pass, currently priced at \$99.00, would be eliminated by the proposed legislation on January 1, 2011. The proposed monthly pass price is \$24.00.

#### **ANALYSIS**

**Senior/Disabled Fares:** At the October 27th committee meeting, members asked about the rationale for the proposed elimination of the Senior/Disabled annual pass. In addition to raising the Senior/Disabled cash fare, as shown in Table 1 above, the Executive has proposed to eliminate the annual pass which currently costs \$99. The remaining option would be the \$24. Senior/Disabled monthly pass which would cost a rider \$288 annually.

- **Budget Impact:** These proposed changes would raise an additional \$1.4million annually and reduce ridership by 450,000 trips
- Level of Discount: Monthly pass prices are set based on a "break even" point
  which is the threshold above which it is cheaper to buy a pass than to pay for
  individual trips. The "break even" point is a multiple of the single trip price. The
  following table compares the discount levels of Metro passes

**Table 2: Pass Break-Even Point (Number of Trips)** 

	Monthly Pa	Annual Pass		
Fare Category	Current	2010	2011 (proposed)	Current
Adult	36	36	36	N/A
Youth	36	36	36	N/A
Senior/Disabled	12	24	24	132 (11 monthly)

- Regional Fare Coordination: With the shift to the ORCA card, in partnership with other transit agencies in the region, there is no provision for an annual pass in any fare category. If the Metro retains its Senior/Disabled Annual Pass, it will not be accepted by Sound Transit or any of the other ORCA partner agencies. As Metro routes are restructured to serve Sound Transit's Link light rail, more trips will involve transfers between the two systems and the disparity in cash fares and the annual pass situation would result in some level of confusion for senior/disabled riders. The disparity between Metro and Sound Transit youth and senior/disabled fares was raised in testimony at a recent Council Town Hall Meeting held in conjunction with a major restructuring of south Seattle Metro routes to serve light rail service.
- Transit Performance Audit: the Audit made several findings with regard to the senior/disabled fare:
- King County provides a substantially deeper discount than the federally –required minimum discount of 50% of the base peak-period regular fare
- King County's all day senior/disabled discount exceeds the federal requirement for off-peak discounts only
- There is no federally required pass discount for seniors and disabled
- King County's current 71% senior/disabled discount is more generous than that offered by any of its peers
- Prior Executive Fare Proposal: In February 2009, in response to a proviso in the 2009 Transit Budget, the Executive transmitted a report (attached) on discounted fare policy which the Regional Transit Committee ("RTC") took up at its March 18, 2009 meeting. The report included the following Executive recommendations:
- Establish youth fares at 60% of the adult off-peak fare rounded to the nearest quarter.
- Establish senior/disabled fares at 40% of the adult off-peak fare rounded to the nearest quarter.
- Utilize ORCA system functionality that allows discounts for intersystem travel when the ORCA e-purse is used as well as provide special discount on weekends and holidays for ORCA e-purse customers to encourage cash riders to switch to ORCA.
- Update age ranges for youth customers for consistency with partner transit agencies in the region for ORCA implementation.

The Executive's transmitted report did not also include legislation to enact the recommendations included in the report. After considering the report, the RTC deferred action pending completion of the Transit Performance Audit which was

looking at the question of discounted fares. The auditor's report, which was presented to the council in September, included the following recommendation:

Transit should reintroduce senior/disabled/youth fare discount in line with peers and peg discounted rates to base fares by specifying a percentage discount.

The Executive-proposed fare increase (2009-0572), transmitted on October 12, 2009 does not propose setting the senior/disabled and youth fares at a percentage of the adult fare as recommended in the February 2009 report and restated by the Auditor.

Option 1: Approve as proposed.

**Option 2:** Approve as proposed but retain the senior/disabled annual pass at a higher price as the first step in phasing it out over several years. Through a proviso, direct the Transit Division to engage Sound Transit and other regional transit agencies in a 2010 effort to standardize fares. Setting discounted fares at a percentage of adult fares could be considered in that process.

**Option 3:** Defer a decision on 2011 fare increases, replacing the assumed \$13 million of additional fare revenue with cash reserves or expenditure reductions elsewhere in the interim and direct the Transit Division to engage Sound Transit and other regional transit agencies in a 2010 effort to standardize fares.

#### INVITED

Beth Goldberg, Interim Director, Office of Management and Budget Kevin Desmond, General Manager, Department of Transportation, Transit Division

#### **ATTACHMENTS**

- 1. Proposed Ordinance 2009-0527
- 2. Fiscal Note
- 3. King County Metro Transit Division Discounted Fare Policy Review, February 26, 2009



#### KING COUNTY



#### Signature Report

October 26, 2009

#### Ordinance

**Proposed No.** 2009-0572.1

Sponsors Gossett

1	AN ORDINANCE relating to public transportation;
2	implementing the Regional Fare Collection system; and
3	amending Ordinance 15959, Section 2, as amended, and
4	K.C.C. 28.94.015, Ordinance 13480, Section 3, as
5	amended, and K.C.C. 28.94.165, Ordinance 14096, Section
6	3, as amended, and K.C.C. 28.94.175, and Ordinance
7	12643, Section 23, as amended, and K.C.C. 28.94.265,
8	Ordinance 15959, Section 8, as amended and K.C.C.
9	28.94.015 and Ordinance 15959, Section 6, as amended,
10	and K.C.C. 28.94.245
11	
12	BE IT ORDAINED BY THE COUNCIL OF KING COUNTY:
13	SECTION 1. A. Section 2 of this ordinance changes the age of those eligible for
14	youth and family fares, clarifies the days on which family fares are valid, reestablishes
15	traditional weekend/holiday all-day pass pricing, and provides that institutional
16	agreements will be established within the framework of regional pass agreements.

17	B. Section 3 of this ordinance authorizes the director to offer for sale electronic
18	stored value products.
19	C. Section 4 of this ordinance removes references to institutional agreements
20	which are to be included in regional pass agreements pursuant to section 2 of this
21	ordinance.
22	D. Section 5 of this ordinance updates a reference with regard to the director's
23	annual reporting requirements.
24	E. Section 7 of this ordinance proposes changes in the fares charged for county
25	public transportation services on the bus system and eliminates the annual pass for
26	seniors and persons with disabilities.
27	F. Section 8 of this ordinance increases the annual limit on the discount provided
28	for Human Services Tickets.
29	SECTION 2. Ordinance 15959, Section 8, as amended, and K.C.C. 28.94.015 are
30	each hereby amended to read as follows:
31	A. Except as may otherwise be provided by ordinance, the following fare
32	categories and rates are established for regularly scheduled county public transportation

service on buses, trolleys, transit vans, dial-a-ride vehicles and streetcars:

<del>-</del>	Off-peak	One-zone	Two-zone
		Peak	Peak
Regular fare	\$2.00	\$2.25	\$2.75
Child fare	No charge	No charge	No charge
Youth fare	\$0.75	\$0.75	\$0.75
Family fare	\$2.00	N/A	N/A

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Seniors and persons with disabilities fare	\$0.75	\$0.75	\$0.75
ne fare categories and rates are subject to, and	defined by the follow	owing:	

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  - 1. The descriptions of transit zones are set forth in K.C.C. 28.94.030;
  - 2. The time-of-day limitations for peak period trips and off-peak period trips are set forth in K.C.C. 28.92.115 and 28.92.100;
  - 3. The child fare is available to persons up to six years old when accompanied by a responsible person paying the proper fare as set forth in this chapter. Up to four children may ride with each responsible person;
  - 4. The youth fare is available to persons from six through ((seventeen))eighteen years old and persons over ((seventeen))eighteen years old ((who attend regular sessions of junior or senior high school)) who receive student passes under the provisions of K.C.C 28.94.210;
  - 5. The family fare is available to a group that includes a person at least ((eighteen))nineteen years old paying a full adult fare and up to four persons ((seventeen))eighteen years old or younger. The family fare is valid on Sundays and the days on which the following holidays are legally observed (and on Saturdays on which they occur if different than legally observed): New Year's Day; Martin Luther King, Jr., Day; Presidents' Day; Memorial Day; Independence Day; Labor Day; Thanksgiving Day; and Christmas Day;
  - 6. The senior and persons with disabilities fare is available to persons who apply for and receive a regional reduced fare permit. The permits are available to persons at least sixty-five years old and persons with disabilities as provided in the regional reduced fare permit program authorized under K.C.C. 28.94.255; and

56	7. A person with a disability who has been issued an "attendant ride free" permit
57	by the department may be accompanied by an attendant, who is not required to pay a fare.
58	B. A fare in subsection A of this section is paid when a person pays the appropriate
59	amount in cash or presents an appropriate pass, transfer or other fare payment media
60	established under, and used in accordance with, this chapter.
61	C. The following ((passes)) fare media are established for use on regularly
62	scheduled county public transportation service on buses, trolleys, transit vans, dial-a-ride
63	vehicles and streetcars:
64	1. Weekend/holiday all-day pass((—\$4.00)).
65	A weekend/holiday all-day pass may be issued and sold at the price ((indicated))
66	two times the adult off-peak fare plus \$0.50 to persons at least six years old. A
67	weekend/holiday all-day pass may be purchased only on Saturdays, Sundays and the days
68	on which the following holidays are legally observed: New Year's Day; Martin Luther
69	King, Jr., Day; Presidents' Day; Memorial Day; Independence Day; Labor Day;
70	Thanksgiving Day; and Christmas Day. A weekend/holiday all-day pass entitles persons at
71	least six years old to unlimited rides during the day indicated on the pass;
72	2. Weekday all-day pass - \$6.00.
73	A weekday all-day pass may be issued and sold at the price indicated to persons at
74	least six years old. A weekday all-day pass may be purchased only on weekdays. An all-
75	day pass entitles persons at least six years old to unlimited rides during the day indicated on
76	the pass;

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3. Monthly pass for seniors and persons with disabilities - \$18.00.

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Monthly passes may be issued and sold at the price indicated to persons who have applied for and received a regional reduced fare permit. The permits are available to persons at least sixty-five years old and persons with disabilities as provided in the regional reduced fare permit program authorized under K.C.C. 28.94.255. The monthly pass entitles the purchaser to unlimited rides during the month indicated on the pass;

4. Annual pass for seniors and persons with disabilities – \$99.00.

Annual passes may be issued and sold at the price indicated to persons who have applied for and received a regional reduced fare permit. The permits are available to persons sixty-five years of age and older and persons with disabilities as provided in the regional reduced fare permit program authorized under K.C.C. 28.94.255. The annual pass entitles the purchaser to unlimited rides during the year indicated on the pass; and

## 5. Regional ((passes)) fare media.

Regional and institutional passes, in various single-trip value denominations and for various effective periods, may be issued and sold in accordance with the terms of an agreement approved by the county council and entered into with other public transportation providers in the region. Institutions include employers, groups of employers, educational institutions, transportation management associations and other organizations. The various effective periods, single-trip values and prices for the regional and institutional passes shall be established by the agreement. A valid regional or institutional pass may be presented an unlimited number of times during its effective period as full or partial payment of the applicable fare. To the extent the single trip value of the regional pass is not sufficient to cover the applicable fare, the rider shall pay the difference in cash or from an electronic stored value product (such as e-purse).

101	For institutions entering into an annual institutional pass agreement, the following
102	schedule of calculations shall determine the cost of the annual agreement for King County
103	Metro's portion of the agreement:
104	First twelve months: Trip Revenue (TR) x baseline trips
105	Second twelve months: $(TR \times baseline trips) + [(TR \times added trips) \times 1/3]$
106	Third twelve months: $(TR \times baseline trips) + [(TR \times added trips) \times 2/3]$
107	Fourth twelve months (and subsequent 12 month periods): (TR x baseline trips) + (TR x
108	added trips):
109	For purposes of this formula, "trip revenue" or "TR" means the weighted average
110	fare per trip determined by the department.
111	D. The rate of fare for paratransit service shall be \$1.00 per trip and \$27.00 for a
112	monthly pass.
113	E. The rate of fare for customized bus service to residents of Center Park, a facility
114	of the Seattle Housing Authority located at 2121 - 26th Avenue South, Seattle, is equal to
115	the paratransit fares specified in subsection D. of this section.
116	SECTION 3. Ordinance 13480, Section 3, as amended, and K.C.C. 28.94.165 are
117	each hereby amended to read as follows:
118	The director is authorized to issue, sell, consign, ((or)) accept, or any combination
119	thereof, electronic stored value products, tickets, tokens, commodities or certificates at rates
120	equal to the equivalent cash fare or sold and accepted in accordance with the terms of an
121	agreement previously approved by the county council and entered into with other public
122	transportation providers in the region. In order to implement the consignment of fare

media authorized under this chapter, the executive is authorized to enter into retail consignment contracts to pay commissions to outlets which sell the fare media.

SECTION 4. Ordinance 14096, Section 3, as amended, and K.C.C. 28.94.175 are each hereby amended to read as follows:

((The executive is authorized to negotiate and enter into flexpass or regional annual pass agreements with employers, groups of employers, educational institutions, transportation management associations and other organizations for the purpose of selling passes for distribution and use by employees, students and/or others traveling to their facilities. The executive is also authorized to negotiate and enter into a multiyear pass sale agreement with the owner or developer of a transit oriented development, or the owner or developer's successor, under which the transit oriented development purchases and distributes transit passes to the residents of its housing units. For the purposes of this section, "transit oriented development" means a development that is designated as a transit oriented development in an agreement with the county and that includes the construction of new housing units at or within one quarter mile of a county transit center or park and ride lot. At a minimum, these institutional agreements shall contain the following terms:

A. A description of the type of pass to be sold. The types of passes sold under the institutional agreements shall be:

- 1. Flexpasses;
- 2. Transit oriented development resident passes; or

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3. Regional passes if the institutional pass sale agreements are authorized under the agreement entered into with other transit providers that established the regional passes.

B. 1. For flexpass agreements: a description of the services and benefits available to the flexpass holder, of which there shall be at least two services or benefits provided by the other party to the agreement that are in addition to the transit element, the designation of a transportation coordinator and the distribution of alternative commuting information; the number of passes to be issued and the cost thereof, the cost of issuing additional and replacement passes during the term of the agreement, a schedule of payments and an agreement term not to exceed three years. Unless otherwise agreed to by the council, the price terms for the transit element of a flexpass agreement shall be established according to one of two methods described in subsection B.2 of this section. Further, the agreement shall require reimbursement of the cost of additional services provided by the department and shall include provisions for modification due to changes in fares and program fees.

2. a. For the purpose of establishing flexpass prices by area, the director is authorized to identify contiguous geographic areas within the county that are characterized throughout by a similar level of transit service and transit mode-split. The director shall establish flexpass prices according to the following formulae for on-going and new flexpass participants located in the pricing areas.

Flexpass price for on-going area flexpass participants: TR x estimated average annual trips attributable to passes issued under all ongoing area flexpass agreements entered into by parties located in the subject pricing area. The estimated

average annual trip figure shall include a factor determined by the department to reflect the anticipated growth in trips expected for on-going area flexpass participants.

Flexpass price for party entering into its initial area flexpass agreement: TR x estimated average annual transit trips by non-participants located in the subject pricing area. The estimated average annual trip figure shall include a factor determined by the department to reflect the anticipated growth in trips expected for a new participant in the flexpass program.

For purposes of this formula, "TR" means the weighted average fare per trip determined by the department. The area flexpass prices shall be established at least every two years and upon the adoption of any applicable fare increase. Except for flexpass agreements covering at least five hundred employees or multiple worksites throughout the county, area prices shall apply to all flexpass agreements entered into with a party that is located in a pricing area.

b. For employers and other parties that have at least five hundred employees, multiple worksites throughout the county or are located outside a pricing area, the following schedule of annual calculations shall determine the flexpass price term.

First twelve months: Trip revenue x baseline trips

Second twelve months: (TR x baseline trips) + [(TR x added trips) x 1/3]

Third twelve months: (TR x baseline trips) + [(TR x added trips) x 2/3]

Fourth twelve months and thereafter: (TR x baseline trips) + (TR x added trips)

For purposes of this formula, "trip revenue" or "TR" means the weighted

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average fare per trip determined by the department.

For purposes of this formula, "baseline trips" means the estimated number of transit trips taken by the contracting party's covered population of students, employees or others, or any combination thereof, in the twelve months preceding execution of the flexpass agreement. Baseline trips may be adjusted on an annual basis to account for changes in the number of eligible employees.

For purposes of this formula, "added trips" means those trips taken during the prior twelve months, determined either from surveys or electronic counting of actual flexpass use, which exceed the number of baseline trips established at the execution of the flexpass agreement. Electronic counts of one month or more will be annualized and used in lieu of survey results if available.

For purposes of this formula, in the event a party terminates or does not renew a flexpass agreement, any subsequent flexpass agreement entered into with that party shall be priced as if in the "fourth twelve months and thereafter" category.

C. For transit oriented development resident pass agreements: the term of the agreement, the number and type of passes to be provided, the method and frequency of pass distribution, the price of the passes and the timing of the payment or payments. The director shall establish the price at a level that will generate no less than the revenue that the director estimates would otherwise be received if the residents of the transit oriented development paid cash fares over the term of the agreement. The director shall assume in the price determination: the anticipated rides per pass will be at least eighteen rides per month per pass; and the anticipated fare per trip is at least the weighted average fare per trip as determined generally by the department.

D. For regional annual pass agreements: the price of the regional passes, the cost of issuing additional and replacement passes during the term of the agreement, the level of subsidy provided by the purchasing entity, a schedule of payments and an agreement term not to exceed one year. The price of a regional annual pass sold under an institutional pass sale agreement is the regular price as established in the agreement entered into with other transit providers as set for the in K.C.C. 28.94.015C.4. Purchasing entities are entitled to price discounts only if the discounts are provided under the agreement.))

SECTION 5. Ordinance 12643, Section 23, as amended, and K.C.C. 28.94.265 are each hereby amended to read as follows:

The director shall submit annually to the council, by no later than the date on which the executive transmits the executive proposed budget to the council, a report on the services and fares authorized by ((K.C.C. 28.94.050))K.C.C. 28.94.035 and ((28.94.175 through 28.94.250))28.94.180 through 28.94.245 of this chapter.

SECTION 6. Sections 2 through 5 of this ordinance take effect January 1, 2010.

SECTION 7. Ordinance 15959, Section 8, as amended, and K.C.C. 28.94.015 are each hereby amended to read as follows:

A. Except as may otherwise be provided by ordinance, the following fare categories and rates are established for regularly scheduled county public transportation service on buses, trolleys, transit vans, dial-a-ride vehicles and streetcars:

	Off-peak	One-zone	Two-zone
		Peak	Peak
Regular fare	(( <del>\$2.00</del> )) <u>\$2.25</u>	((\$2.25))	((\$2.75))

•		\$2.50	\$3.00
Child fare	No charge	No charge	No charge
Youth fare	(( <del>\$0.75</del> )) <u>\$1.00</u>	(( <del>\$0.75</del> ))	(( <del>\$0.75</del> ))
		\$1.00	<u>\$1.00</u>
Family fare	(( <del>\$2.00</del> )) <u>\$2.25</u>	N/A	N/A
Seniors and persons with disabilities fare	(( <del>\$0.75</del> )) <u>\$1.00</u>	(( <del>\$0.75</del> ))	(( <del>\$0.75</del> ))
		\$1.00	\$1.00

The fare categories and rates are subject to, and defined by, the following:

- 1. The descriptions of transit zones are set forth in K.C.C. 28.94.030;
- The time-of-day limitations for peak period trips and off-peak period trips are set forth in K.C.C. 28.92.115 and 28.92.100;
- 3. The child fare is available to persons up to six years old when accompanied by a responsible person paying the proper fare as set forth in this chapter. Up to four children may ride with each responsible person;
- 4. The youth fare is available to persons from six through eighteen years old and persons over eighteen years old who receive student passes under the provisions of K.C.C 28.94.210;
- 5. The family fare is available to a group that includes a person at least nineteen years old paying a full adult fare and up to four persons eighteen years old or younger. The family fare is valid on Sundays and the days on which the following holidays are legally observed (and on Saturdays on which they occur if different than legally observed): New Year's Day; Martin Luther King, Jr., Day; Presidents' Day; Memorial Day; Independence Day; Labor Day; Thanksgiving Day; and Christmas Day;

247	6. The senior and persons with disabilities fare is available to persons who apply
248	for and receive a regional reduced fare permit. The permits are available to persons at least
249	sixty-five years old and persons with disabilities as provided in the regional reduced fare
250	permit program authorized under K.C.C. 28.94.255; and
251	7. A person with a disability who has been issued an "attendant ride free" permit
252	by the department may be accompanied by an attendant, who is not required to pay a fare.
253	B. A fare in subsection A of this section is paid when a person pays the appropriate
254	amount in cash or presents an appropriate pass, transfer or other fare payment media
255	established under, and used in accordance with, this chapter.
256	C. The following fare media are established for use on regularly scheduled county
257	public transportation service on buses, trolleys, transit vans, dial-a-ride vehicles and
258	streetcars:
259	1. Weekend/holiday all-day pass.
260	A weekend/holiday all-day pass may be issued and sold at the price two times the
261	adult off-peak fare plus \$0.50 to persons at least six years old. A weekend/holiday all-day
262	pass may be purchased only on Saturdays, Sundays and the days on which the following
263	holidays are legally observed: New Year's Day; Martin Luther King, Jr., Day; Presidents'
264	Day; Memorial Day; Independence Day; Labor Day; Thanksgiving Day; and Christmas
265	Day. A weekend/holiday all-day pass entitles persons at least six years old to unlimited
266	rides during the day indicated on the pass;
267	2. Weekday all-day pass – $((\$6.00))$ \\(\\$6.50\).
268	A weekday all-day pass may be issued and sold at the price indicated to persons at

least six years old. A weekday all-day pass may be purchased only on weekdays. An all-

day pass entitles persons at least six years old to unlimited rides during the day indicated on the pass;

3. Monthly pass for seniors and persons with disabilities -((\$18.00)) \$24.00.

Monthly passes may be issued and sold at the price indicated to persons who have applied for and received a regional reduced fare permit. The permits are available to persons at least sixty-five years old and persons with disabilities as provided in the regional reduced fare permit program authorized under K.C.C. 28.94.255. The monthly pass entitles the purchaser to unlimited rides during the month indicated on the pass;

((4. Annual pass for seniors and persons with disabilities \$99.00.

Annual passes may be issued and sold at the price indicated to persons who have applied for and received a regional reduced fare permit. The permits are available to persons sixty five years of age and older and persons with disabilities as provided in the regional reduced fare permit program authorized under K.C.C. 28.94.255. The annual pass entitles the purchaser to unlimited rides during the year indicated on the pass;)) and

#### ((5.)) 4. Regional fare media.

Regional and institutional passes, in various single-trip value denominations and for various effective periods, may be issued and sold in accordance with the terms of an agreement approved by the county council and entered into with other public transportation providers in the region. Institutions include employers, groups of employers, educational institutions, transportation management associations and other organizations. The various effective periods, single-trip values and prices for the regional and institutional passes shall be established by the agreement. A valid regional or institutional pass may be presented an unlimited number of times during its effective period as full or partial payment of the

293	applicable fare. To the extent the single trip value of the regional pass is not sufficient to
294	cover the applicable fare, the rider shall pay the difference in cash or from an electronic
295	stored value product (such as e-purse).
296	For institutions entering into an annual institutional pass agreement, the following
297	schedule of calculations shall determine the cost of the annual agreement for King County
298	Metro's portion of the agreement:
299	First twelve months: Trip Revenue (TR) x baseline trips
300	Second twelve months: $(TR \times baseline trips) + [(TR \times added trips) \times 1/3]$
301	Third twelve months: $(TR x baseline trips) + [(TR x added trips) x 2/3]$
302	Fourth twelve months (and subsequent 12 month periods): (TR x baseline trips) + (TR x
303	added trips):
304	For purposes of this formula, "trip revenue" or "TR" means the weighted average
305	fare per trip determined by the department.
306	D. The rate of fare for paratransit service shall be $((\$1.00))$ $\$1.25$ per trip and
307	((\$27.00)) \$45.00 for a monthly pass.
308	E. The rate of fare for customized bus service to residents of Center Park, a facility
309	of the Seattle Housing Authority located at 2121 - 26th Avenue South, Seattle, is equal to
310	the paratransit fares specified in subsection D. of this section.
311	SECTION 8. Ordinance 15959, Section 6, as amended, and K.C.C. 28.94.245 are
312	each hereby amended to read as follows:
313	The director is authorized to establish a program for the sale and distribution of
314	tickets to human service agencies at twenty percent of their cash value for the purpose of
315	meeting the transportation needs of low income and homeless populations. The total

0	rdi	ina	n	Ce

amount of the eighty percent discount provided under the program shall not exceed one
million ((five hundred)) eight hundred seventy-five thousand dollars for any one year. The
allocation of discount tickets under the program shall be made by the director in
conjunction with local jurisdictions and the county's department or departments responsible
for human services programs. The local jurisdictions and the county department or
departments shall determine the number of tickets from their respective allocations which
shall be sold to the human service agencies eligible under the program. Tickets sold under
the program are valid on all public transportation and paratransit service.
SECTION 9. Sections 7 and 8 of this ordinance take effect January 1, 2011.

KING COUNTY COUNCIL KING COUNTY, WASHINGTON

ATTEST.	
•	
	•
APPROVED this day of	

Attachments

None

-153-

.

#### **FISCAL NOTE**

Ordinance/Motion No. XXXX

Title: 2010 Fare Ordinance Clean-Up and 2011 Fare Increase
Affected Agency and/or Agencies: Department of Transportation

Note Prepared By: Rajan Cheriel Note Reviewed By: Jill Krecklow

Impact of the above legislation on the fiscal affairs of King County is estimated to be:

Revenue to:

Hevenue to.					
Fund Title	Fund	Revenue	2010	2011	2012
	Code	Source			
					i
Public Transportation Fund <sup>1</sup>	0464	Passenger fares	0	12,743,377	12,789,848
Public Transportation Fund <sup>2</sup>	0464	Passenger fares	0	294,028	300,017
TOTAL			0	13,037,405	13,089,865

- 1. The increase in revenue is based on increases in passenger adult, youth and senior/disabled fares, recognizing the anticipated losses in ridership as a result of higher fares.
- 2. The increase in revenue is based on increases in paratransit passenger fares, recognizing the anticipated losses in ridership as a result of higher fares.

Expenditures from:

Expenditures from:					
Fund Title	Fund	Department	2010	2011	2012
	Code		·		
Public Transportation Fund <sup>3</sup>	0464	Transportation	(	-580,163	-628,595
				<u> </u>	
TOTAL			(	-580,163	-628,595

3. The decrease in expenses is based on a decrease in demand for paratransit contracted services as a result of higher fares.

Expenditures by Categories

Expenditures by Categories					
	Fund	Department	2010	2011	2012
	Code				
Services	0464	Transportation	0	-580,163	-628,595
TOTAL		\ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \ \	0	-580,163	-628,595

# Attachment 3

King County Metro Transit Division Discounted Fare Policy Review

PREPARED BY METRO
TRANSIT DIVISION, KING
COUNTY DEPARTMENT OF
TRANSPORTATION
FEBRUARY 26, 2009

#### Introduction

As part of the mid-biennial budget update, a proviso was added that requested that the Executive transmit a 2009 transit fare policy update that included an analysis of student transit issues and other categories of discounted fares and provided recommended policies on student and other discounted fares and passes.

In response to this proviso, the Transit Division has reviewed the policy history of Metro's discounted fares as well as the history of the actual fares that have been charged for the youth and senior/disabled discounted fare groups. This includes:

Policy goals - a review of the broad goals that shape transit fare policies and fare structures

Federal regulations -Federal regulations include provisions that constrain what can be charged for certain populations

Fare structure milestones - policy milestones in Metro's fare history that have impacted discounted fares

History of discounted fare levels – the evolution of discounted fare categories since Metro began operations in 1973 and a comparison of those fares to the regular adult fare and the fares of other transit agencies in the region

A review of this information illustrates how fares charged for riders in discounted fare categories have evolved with strong policy direction to keep these fares as low as possible, particularly during the past fifteen years. Together, the youth and senior/disabled fare categories account for approximately 24% of all riders and approximately 10% of farebox revenue. Student passes sold to school districts in the county currently account for over 4% of all trips on the system. Other than student trips during peak periods, ridership among these groups does not generally have significant impacts on system capacity, nor are the fares charged to these customers major generators of transit revenue.

While federal regulations limit senior/disabled fares, those limits are well above what Metro currently charges. As regional travel patterns evolve and riders rely more and more on transferring among services provided by multiple operators, it is important to be aware of the impacts that wide variations of fares among individual operators could have on individual customers. This report suggests that benchmarking youth and senior/disabled fares to the base fare for adults could be done in a manner that could provide guidance for revising these fares as general fare increases are implemented as necessary.

#### General Policy Goals and Fare Structure Characteristics

Broad fare policy goals shape many of the specific characteristics of a fare structure. For example, the goal of "making fares simple for customers to understand" would best be met by charging all customers a single fare while the goal of "reflecting the cost of the service" would best be met by charging customers with higher cost service (e.g. longer trips) a higher fare. For King County Metro, meeting the goal of simplifying fares might mean eliminating the zone and peak surcharges, as well as special fares for senior/disabled and youth whereas meeting the goal of reflecting the cost of the service would result in a zone surcharge being charged.

As this example illustrates, broad fare policy goals can conflict with each other, and the fare policies and fare structures adopted by policy makers will ultimately involve tradeoffs between any conflicting goals. In the case of King County Metro, policy choices regarding other goals such as "maximizing revenue", "minimizing impacts on those least able to pay", and "reflecting the cost of providing service" have resulted in a more complicated fare structure being put into place.

Table 1 describes the fare policy goals that have been used to guide the evolution of Metro's fare structure since 1992 and examples of general fare system characteristics that support each goal.

Table 1
Fare Policy Goals and Fare Structure Characteristics

FARE POLICY GOALS	FARE STRUCTURE CHARACTERISTICS
Maximize Ridership	Peak Surcharge
	-Non-commute riders are more price sensitive than peak
	riders.
	Zone System
,	-Riders traveling short distances are more price sensitive
	than riders travelling longer distances
	Lower Cash Fares
	-Cash riders are more price sensitive
	Pass Products
Simplify Fares	No Peak Surcharge
	No Zone Surcharge
·	Common fare for all riders
	No Charge for Transfers
Minimize Impacts on Least Able to Pay	Peak Surcharge
·	-Low-income riders can take advantage of lower off-peak
· .	fares
·	Zone Structure
	-Provides lower price for most short trips
	Provide discounts for groups such as Senior/Disabled and
	Youth
	Lower Cash Fares
	-Low-income riders may not be able to purchase passes
	-Low-income riders are less likely to have passes
	subsidized by employers
•	No Charge for Transfers
	Subsidies to Human Service Agencies
P. C CC	Pass Products
Reflect Cost of Service	Peak Surcharge
	-Cost/rider greater in peak period
	Zone Surcharge
	-Cost/rider generally greater for two-zone trips
Promoto Opomtional VIII	Charge for Transfers
Promote Operational Efficiency	m:1.77 2.4
Speed Operations	Ride Free' Area
Has Floor P. G. Sanda	Peak Surcharge
Use Fleet Efficiently	-Peak surcharge spreads rides to off-peak periods to
Padvas Cook Handii-	reduce fleet size
Reduce Cash Handling	Provide Discounts for Passes and Ticket books
C: YCE D	Install Smart Card System
Simplify Fare Payment for Regional Travel	Participate in regional fare coordination agreements

The current adopted transit fare policies and fare structure balance these sometimes conflicting fare policy goals. The peak and zone surcharges reflect a balance among the goals of maximizing ridership, minimizing the impacts on those least able to pay, reflecting the cost of service and promoting operational efficiency.

Fare discounts for Senior/Disabled and Youth customers and the provision of discounted tickets to Human Service Agencies help minimize the fare impacts on those least able to pay. The implementation of the ORCA system serves the goals of simplifying fares, promoting operational efficiency and simplifying fare payment for regional travel.

The transit fare structure currently in place at King County Metro is the result of a combination of factors, such as past policy decisions, external constraints and a recent emphasis on customer convenience with regard to regional travel. This section considers how Metro arrived at its current fare structure by looking at prior fare policy and external constraints. Regional fare coordination will be addressed separately.

#### **Fare History Milestones**

Table 2 lists key milestones in Metro's fare history starting in 1973 when Metro began operations. While the table shows all the changes to Metro's fare structure including general fare increases, significant policy changes have been *bolded and italicized*. The fares shown represent only changes to previous fares, if a fare remained the same before and after the milestone, it was not included.

#### Table 2 Metro's Fare History Milestones

January 1973 – Metro begins operation with a 38 zone system.

Fares: \$0.20 base, \$0.10 zone surcharge

\$0.10 senior

September 1973 - Ride Free Area implemented.

February 1976 – Disabled fare implemented at senior rate.

January 1977 – Two-zone system implemented. Transfers provide unlimited rides for one hour. Monthly passes introduced.

Fares: \$0.30 base, \$0.20 zone surcharge, pass = 40-43 times cash

January 1979 - Fare increase. Decrease in monthly pass "breakeven" price.

Fares: \$0.40 base, pass = 35 times cash

February 1980 - Senior/disabled fare increase.

Fares: \$0.15 senior/disabled

May 1980 - Fare increase.

Fares: \$0.40 base, \$0.25 zone surcharge

February 1982 - Peak fare implemented.

Fares: \$0.10 peak surcharge for 1-zone, \$0.15 peak surcharge for 2-zone

October 1983 – Decrease in monthly pass "breakeven" price.

Fares: pass = 32.5 times cash

February 1985 - Fare increase.

Fares: \$0.55 base, \$0.30 zone surcharge for off-peak, \$0.35 zone surcharge for peak, pass = 36.5 times cash

\$0.20 senior/disabled

August 1987 - Pass simplification (30 designs reduced to one). Ride Free Area nighttime closute.

October 1987 - Senior/disabled fare increase.

Fares: \$0.25 senior/disabled, \$5.50 pass

February 1989 - Peak fare increase.

Fares: \$0.20 peak surcharge for 1-zone, \$0.40 peak surcharge for 2-zone, pass = 34-35 times cash

February 1991 - Fare increase. Ticketbook discount.

Fares: \$0.75 base, \$0.25 zone surcharge for off-peak, \$0.50 zone surcharge for peak, \$0.25 peak surcharge for 1-zone, \$0.50 peak surcharge for 2-zone, pass = 31-32 times cash, 15% ticketbook discount

February 1993 - Fare increase. Youth fare implemented. Increase in monthly pass "breakeven" point.

Fares: \$0.85 base, pass = 36 times cash

\$0.75 youth

January 1994 - Ticketbook discount discontinued.

June 1998 - Fare increase.

Fares: \$1.00 base

December 1998 - Zone surcharge on off-peak fares eliminated.

Fares: \$0.00 zone surcharge for off-peak

July 2001 - Fare increase. Senior/disabled peak fare increase. Youth fare decrease.

Fares: \$1.25 base

\$0.50 peak senior/disabled

\$0.50 youth

March 2008 - Fare increase. Senior/disabled off-peak fare and pass increase. Youth fare increase.

Fares: \$1.50 base

\$0.50 off-peak senior/disabled, \$9.00 pass

\$0.75 youth

February 2009 - fare increase.

Fares: \$1.75 base

January 2010 - fare increase. Senior/disabled fare and pass increase.

Fares: \$2.00 base

\$0.75 senior/disabled, \$18.00 pass

#### Federal Regulations

The regulations regarding fare levels agencies may charge senior and disabled customers are spelled out in the Code of Federal Regulations (CFR) Title 49, Volume 6, Sec. 609.23. The regulations require that fares for senior and disabled riders during off-peak hours may not exceed 50% of Metro's adult peak fare. Senior and disabled riders may be charged the same fare as adult riders during peak hours.

#### It states:

Applicants for financial assistance under section 5307 of the Federal transit laws (49 U.S.C. Chapter 53), must, as a condition to receiving such assistance, give satisfactory assurances, in such manner and form as may be required by the Federal Transit Administrator and in accordance with such terms and conditions as the Federal Transit Administrator may prescribe, that the rates charged elderly and handicapped persons during non-peak hours for transportation utilizing or involving the facilities and equipment of the project financed with assistance under this section will not exceed one-half of the rates generally applicable to other persons at peak hours, whether the operation of such facilities and equipment is by the applicant or is by another entity under lease or otherwise.

#### **Historical Discounted Fare Levels**

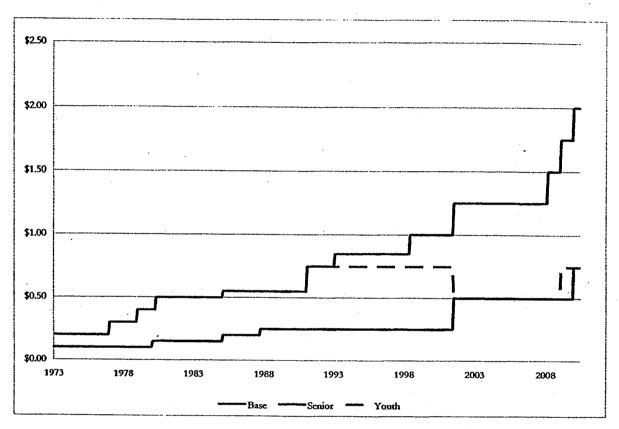
The following information reviews how student and senior/disabled fares have changed over time in relation to Metro's base fare, and how these fares compare to the fares charged by other agencies in the region. Roughly 76% of the boardings on Metro pay regular adult fares, 10% are senior and disabled customers and 14% are youths. Of the 14% of youth boardings approximately 65% are paid with cash and 35% are paid using a pass, with about 85% of those passes being purchased by school districts in the region.

#### **Discounted Fare Category Trends**

There are two ways to view the changes in special fare categories over time: comparing the actual fares charged against a 'base' fare or examining the fare as a percentage of the 'base' fare.

Chart 1 looks at the actual fare levels and compares changes in the senior/disabled fare and in the youth fare with the changes in the adult base fare from 1973, when Metro began operations, through the approved fare change in January 2010.

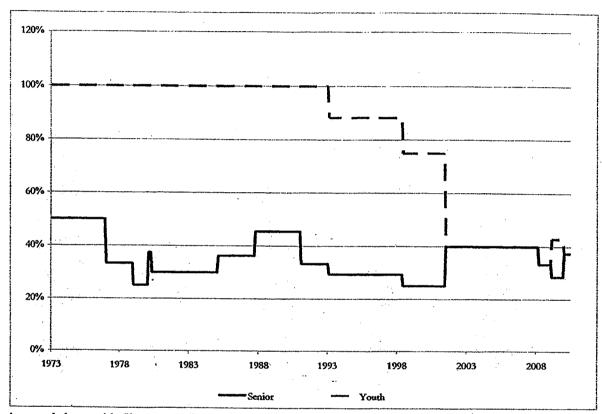
Chart 1
King County Metro Fares
Comparison of Base, Youth and Senior/Disabled Fares, 1973 - 2010



From January 1973 through January 1993, youth customers paid the same fare as the adult base fare (youths were not charged the zone surcharge). In 1993, the youth fare was set below the adult base fare at \$0.75, and remained at that level through June 2001, at which time the youth fare was reduced to \$0.50 (further below the adult base fare). Youth fares were increased to \$0.75 in July 2008, and remain below the adult base fare. senior/disabled fares have remained consistently below base fares, occasionally increasing when base fares increased. For both categories, the gap between the base fare has continued to grow over time.

Chart 2 looks at the discounted fares as a percentage of the adult base fare from 1973 through the proposed fare change in January 2010.

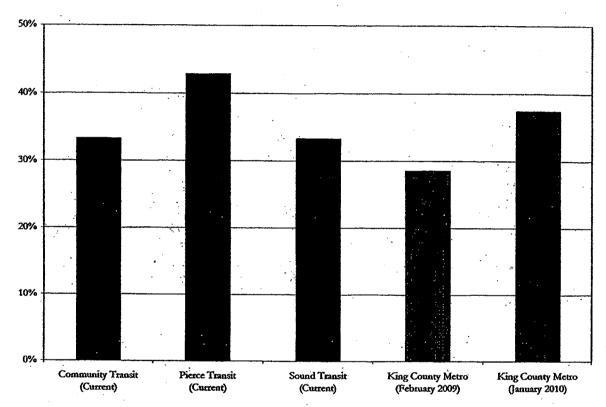
Chart 2
King County Metro Fares
Youth and Senior/Disabled as a Percentage of Base Fare, 1973 – 2010



As noted above with Chart 1, youth and the adult base fare were the same through January 1993. Since that time, the youth fare has fallen as a percentage of the adult base fare to the present level of less than 40% of the base fare. Senior/disabled fares on the other hand, have remained pretty consistently in the range of 30-50% of the base fare.

Another useful comparison is to review King County Metro fares against other regional transit providers. Community Transit and Sound Transit (one zone) currently charge senior/disabled fares of \$.50 and Pierce Transit \$.75. King County Metro's fare is \$.50, but will increase to \$.75 in 2010. The chart below shows how King County's senior/disabled fare as a percentage of the base fare compares to these other agencies.

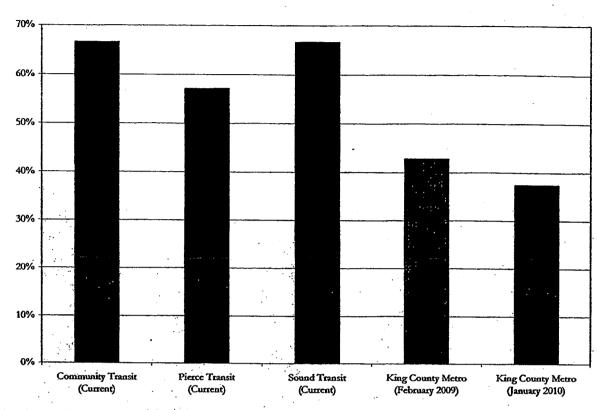
Chart 3
Senior/Disabled Fare as a Percentage of Base Fares
Regional Agencies



With the increase in adult fares in February 2009, senior/disabled fares as percentage of base fare fell below 30%. This puts it below the percentage for other agencies in the region for the remainder of 2009. However, the approved fare increases in January, 2010 will move senior/disabled fares as percentage of base fare to almost 40%, within the range of the other agencies.

In a similar manner, Chart 4 compares King County Metro's youth fare as a percentage of the base fare and with those of other agencies in the region. All three of the other agencies charge \$1.00 for youth fares, while Metro is at \$.75, with no change planned for 2010.

Chart 4
Youth Fare as a Percentage of Base Fares
Regional Agencies



No increase to youth fares is included in the approved 2010 fare increase package. As a result, if the youth fare does not change, King County's youth fare as percentage of base fare will continue to fall in relation to the other agencies in the region. Other agencies in the region have youth fares slightly above or below 60% of their regular adult fare. As currently proposed, King County Metro's youth fare will be less than 40% of the regular adult fare in 2010.

#### Pass Pricing

Youth fare: Currently Metro does not provide a unique, Metro-only pass for youth. A Puget Pass with a fare value of \$0.75 functions as the 'youth pass' on Metro service. Per regional policy, Puget Passes are priced at 36 times the fare value of the pass, so a monthly \$0.75 Puget Pass sells for \$27.00. There is no corresponding annual pass for fares at this rate. A Puget Pass is valid on Metro, Sound Transit and other transit agencies in the region, although if the fare for a trip is greater than \$0.75 an additional cash payment is required on those systems.

Senior/disabled fare: An additional discount is provided for senior/disabled customers if they purchase a monthly or annual pass. The price of these passes is established in the King County Code, and this price is set well below the Puget Pass pricing standard of 36 times the cash fare. Due to this heavily discounted price, King County's senior/disabled passes are not accepted as fare payment on other systems. Senior and disabled riders may purchase \$0.50 face value Puget Pass for \$18.00, which will be valid for fare payment on Sound Transit and other transit agencies in the region. Again, if the \$0.50 fare value of this pass is less than the fare for a trip, an additional cash payment will be required.

#### Regional Fare Coordination Elements and Issues

In 1999, the King County Council adopted regional fare policies as recommended by the Regional Transit Committee and subsequently adopted the Interim Regional Pass and Fare Reconciliation Program Agreement (i.e. the "PugetPass Agreement"), which provided for fare coordination between the five transit agencies in the east/central Puget Sound region. While this agreement has been updated and extended, the key elements of that agreement remain:

- Regional "Puget Passes" valid at their face value for travel on any of the partner agencies' transit services.
- Intersystem transfers valid at a base fare level.
- Revenue reconciliation to ensure appropriate allocation of revenue from intersystem trips¹.

The PugetPass agreement is phasing out and will be replaced by the ORCA system. The key elements, however, remain largely the same, while expanding to capture the capabilities of the new system:

- Regional Passes Agencies offer passes good for trips on all agencies' services up to the fare value of
  the pass. Customers may upgrade with cash or e-purse for more expensive services.
- E-purse Transfer Value Customers using e-purse receive credit for the full value of the payment for the first leg of a trip towards future legs of trip within a specified time period.
- Proportional Revenue Allocation Agencies receive revenue paid by customers in proportion to the
  value of trips taken by those customers on their services.

The technical capabilities of the ORCA smart-card system provide opportunities that the PugetPass program did not allow for. These include:

- Increased Fare Integration. While the PugetPass allowed customers to use regional fare media to travel on regional services, the ORCA system will provide for regional use of both passes and e-purse, will include Kitsap Transit as a regional partner and will allow additional partner agencies to be added, and will make it easier for employer pass programs to be truly regional.
- Full Value for Intersystem E-Purse Transfers. The ORCA Smart Card system will allow customers to receive the full value of a fare paid on transit towards a second fare when making an intersystem transit trip within a 2-hour transfer window. The system will ensure that each agency receives the proportional value for its leg of such trips.
- E-Purse Discounts. The ORCA system provides agencies the ability to offer discounts to customers
  both on a regional and local agency level. This could prove particularly valuable should King County
  want to provide promotional or other discounts, for instance providing an ORCA alternative to the
  current Weekend/Holiday All Day Pass.

#### **Proposed Transit Fare Policies**

The following fare policy changes are recommended for consideration:

- Establish youth fares at 60% of the adult off-peak fare rounded to the nearest quarter.
- Establish senior/disabled fares at 40% of the adult off-peak fare rounded to the nearest quarter.

<sup>&</sup>lt;sup>1</sup> The original agreement provided Metro with additional revenue through Sound Transit's Fare Integration Fund.

- Utilize ORCA system functionality that allows discounts for intersystem travel when the ORCA
  e-purse is used as well as provide special discounts on weekends and holidays for ORCA e-purse
  customers to encourage cash riders to switch to ORCA.
- Update age ranges for youth customers for consistency with partner transit agencies in the region for ORCA implementation.



# Metropolitan King County Council Budget Review and Adoption Committee

Agenda Item No.:

13

Date:

**November 3, 2009** 

Proposed No.:

2009-0534

Prepared By:

**Arthur Thornbury** 

# STAFF REPORT

## **SUBJECT**

Permitted Uses of Transit Now Revenues

# **SUMMARY**

Proposed Ordinance 2009-0534 would amend Ordinance 15582, which established the Transit Now Program in 2006 and sought voter authorization to fund that Program through 2016 with a 0.1 percent sales tax increase. Citing the impacts of the current economic downturn, the Executive proposes to use a portion of Transit Now revenues to support existing service that would otherwise be cut to address the shortfall in projected transit revenues. Amending Ordinance 15582 in this way would require the Council to make a finding of changed circumstances and adopt Ordinance 2009-0534 by a super-majority vote of at least six members.

However, the proceeds from the tax may be used to fund any other public transportation purpose consistent with the King County Code and King County Metro transit policies and goals, as may be amended, until the size of the system can be restored to its December 2009 level measured by service hours.

**Policy Question:** Should a portion of Transit Now funds be dedicated to existing public transportation services including but not limited to existing bus service?

With the global recession, sales tax revenue forecasts for transit have dropped approximately 20%. This has caused a need to reduce all areas of transit operations, including transit service.

Specific to Transit Now, 177,000 hours of planned service investments through 2016 cannot be deployed due to the drop in sales tax revenue. Additionally, the Executive

has proposed indefinitely deferring approximately 140,000 service hours of High Ridership Corridor and Developing Areas, Transit Now service. This deferral would free-up approximately \$14 million per year that could be used to fund any general transit purposes.

# **OPTION 1:** Approve as transmitted

**OPTION 2:** Direct staff to analyze maintaining the Transit Now policy as it exists today, and use some of the Transit Now funds only to support the underlying RapidRide service, which is currently funded with general transit funds. Additionally, if this proves feasible, extend the Transit Now Implementation Plan as many years as is necessary to fully implement the deferred 140,000 Transit Now service hours in accordance with service implementation policies.

#### INVITED

- 1. Beth Goldberg, Interim Director, Office of Management and Budget
- 2. Kevin Desmond, KCDOT GM, Transit Division

#### **ATTACHMENTS**

- 1. Proposed Ordinance 2009-0534
- 2. Ordinance 15582, Attachment A: Improvements Funded by Transit Now



# KING COUNTY

# Attachment 1 1200 King County Courthouse 516 Third Avenue Seattle, WA 98104

# **Signature Report**

# October 26, 2009

# Ordinance

AN ORDINANCE modifying the use of transit funding that

**Proposed No.** 2009-0534.1

Sponsors Gossett

2	is described and approved in Ordinance 15582 and
3	Attachment A to make it available for other, more
4	beneficial transportation purposes; and amending Ordinance
5	15582, Section 4, and K.C.C. 4.29.020.
6 .	
7	BE IT ORDAINED BY THE COUNCIL OF KING COUNTY:
8	SECTION 1. Findings: The council makes the following findings:
9	A. Ordinance 15582 was passed by the King County council and approved by the
10	voters in 2006. By approving Ordinance 15582, the voters authorized King County to
11	impose a one-tenth of one percent sales and use tax ("Transit Now tax"). Ordinance
12	15582 limits the use of the proceeds of the Transit Now tax to a program of public
13	transportation improvements, described in Attachment A to ordinance 15582, to be
14	implemented by King County Metro over a ten-year period. In approving Ordinance
15	15582, the council assumed that the current transit system would remain intact, and that
16	the Transit Now improvements increase the overall 2006 transit system size.

17	B. Ordinance 15963, passed by the King County council in 2007, adopted the
18	Strategic Plan for Public Transportation, 2007-2016 to provide guidance about
19	improvements to the public transportation system. The guidance is consistent with
20	Attachment A to Ordinance 15582, which describes the Transit Now program and with
21	Ordinance 15756, which establishes processes and criteria to implement the partnership
22	programs included in the Transit Now program. In the Strategic Plan, a phasing plan was
23	included to guide how the new service hours would be invested over the ten-year period.

C. During 2007-2009, the public transportation improvements described in Attachment A to Ordinance 15582 were implemented by King County Metro according to the approved phasing plan in the adopted Strategic Plan.

D. In 2008, revenue projections for King County Metro from the office of management and budget were revised as they had been severely overestimated due to an unforeseen downturn in the local and national economy. A dramatic decline in sales tax revenue, coupled with increased costs of living and rising operating prices, created a significant gap between the growth that was planned and the transit system that can be provided given the current economic conditions.

E. King County Metro is no longer able to implement the Transit Now program described in Attachment A to Ordinance 15582 and the Strategic Plan without sacrificing service levels in the existing transit system. King County Metro will implement a combination of non-service related cuts, new revenue sources, increased fares, use of existing reserves, cuts to the capital program, implementation of operating efficiencies, deferment of service expansion and service suspensions in order to balance the biennial budget for 2010-2011.

F. K.C.C. 4.29.020 allows the council to approve the use of the proceeds from the
Transit Now tax for public transportation purposes other than those described in
Attachment A to Ordinance 15582 if "a supermajority of at least six affirmative votes of
the county council, finds that, due to either changed conditions, insufficient revenue or
force majeure events, any of the services and facilities described in the plan are either
impractical or would provide less public transportation benefit than other alternatives."
With such a finding, "the county may in its discretion use the proceeds for any other
public transportation purpose consistent with the King County Code and King County
Metro transit policies and goals."

G. The economic conditions of the past year and those that are projected for the future, are changed circumstances from the time Ordinance 15582 was adopted by the council and approved by the voters. The changed conditions have also led to insufficient revenue to carry out Transit Now as originally planned.

H. The extent of the service suspensions King County Metro will need to undertake can be lessened if some of the proceeds from the Transit Now tax are used to fund base service instead of implementing the improvements described in Attachment A to Ordinance 15582 in the manner provided for in the current Strategic Plan. Using Transit Now tax proceeds to fund only the improvements described in Ordinance 15582, Appendix A would provide less public transportation benefit than using the funds to support those existing services that would need to be suspended if Transit Now proceeds could not be used for such purposes. Furthermore, using all of the Transit Now tax revenue to implement Transit Now improvements is impractical at a time of shrinking base service.

SECTION 2. Ordinance 15582, Section 4, and K.C.C. 4.29.020 are each hereby amended to read as follows:

The proceeds from the tax imposed under K.C.C. 4.29.011 shall, for the initial ten-year period following voter approval of the proposition in Ordinance 15582 Section 5, be used for the operation, maintenance and capital needs of King County Metro public transportation in the manner described in Attachment A to Ordinance 15582, titled "Improvements Funded by Transit Now." However, the proceeds from the tax may be used to fund any other public transportation purpose consistent with the King County Code and King County Metro transit policies and goals, as may be amended, until the size of the system can be restored to its December 2009 level measured by service hours. After the initial ten-year period or in the event that the county, by an ordinance adopted by a supermajority of at least six affirmative votes of the county council, finds that, due to either changed conditions, insufficient revenue or force majeure events, any of the services and facilities described in the plan are either impractical or would provide less public transportation benefit than other alternatives, the county may in its discretion use the proceeds for any other public transportation purpose consistent with the King County Code and King County Metro transit policies and goals. For the purposes of this section.

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Ordinance	
"tax proceeds"	means the principal amount of funds raised by the additional sales and use

tax authorized by this chapter and any interest earnings on the funds.

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KING COUNTY COUNCIL KING COUNTY, WASHINGTON

ATTEST:

APPROVED this \_\_\_\_\_ day of \_\_\_\_\_\_

Attachments

None

# Attachment %

Proposed Ordinance 2006-0285 Attachment A

#### Improvements Funded by Transit Now

September 5, 2006

This exhibit describes the types of services to be implemented using the one-tenth of one percent sales tax collected through the Transit Now initiative.

Service investments made under this initiative shall be consistent with the provisions of 2002-2007 Six-Year Transit Development Plan service allocation strategy IM-3, King County Metro Transit service redeployment, schedule maintenance and partnership policies and the following five program elements of Transit Now as further described below:

- 1. RapidRide/Bus Rapid Transit
- 2. High Ridership Network
- 3. Service for Rapidly Developing Areas
- 4. Service Partnership Program
- 5. Transit Now Additional Improvements

#### 1. RapidRide/Bus Rapid Transit

#### **OBJECTIVE**

Create Bus Rapid Transit (BRT) with frequent all day service and faster travel times on five key travel corridors identified below. BRT is a term used to describe transit services and facility improvements that achieve higher capacity and faster operation than traditional buses. Providing a unique RapidRide branding, frequency and quality of service to customers will result in a significant improvement in the customer's transit experience, and make the transit system easier to understand and use. RapidRide implements Strategy S-5 of the 2002-2007 Six-Year Transit Development Plan by combining new service, supporting capital equipment and facilities, and traffic operations improvements.

Rapid Ride is a term used to describe transit services and facility improvements that achieve higher rider satisfaction than traditional bus services with features such as:

- High frequency operation (target of 10 minutes or less)
- Faster, more reliable trip times through exclusive, HOV or Business Access and Transit (BAT) travel lanes, and/or priority at intersections through transit signal priority and queue jumps
- Improved shelter waiting areas with real-time information at major stops
- Low emission hybrid diesel-electric buses
- Branded buses and facilities with a unique look and feel

#### **SERVICE CORRIDORS**

Rapid Ride service will be implemented in key travel corridors with specific routing determined by the council consistent with the corridor descriptions provided below. BRT "Rapid Ride" service will be implemented and continue on the established route unless the Council acts to modify the route within the corridor after finding that the service has failed to develop and

sustain ridership commensurate with the level of investment. BRT "Rapid Ride" service investments in one subarea shall not be shifted to another subarea. Rapid Ride service capital and service improvements shall be compatible with potential future rail investments, including streetcars, within each corridor, and will be implemented in the following corridors:

- Shoreline/Downtown Seattle via Aurora Avenue North
- West Seattle/Downtown Seattle via West Seattle Bridge
- Ballard/Seattle Center/south downtown stadium area via 15<sup>th</sup> Ave Northwest and West Mercer Street with service or frequent connections to Ballard High School and the Ballard business district
- · Federal Way/Tukwila via Pacific Highway South
- Bellevue/Redmond via Crossroads and Overlake

#### 2. High Ridership Network

#### **OBJECTIVE**

Continued development of a multi-centered network of core bus routes and implementation of Strategy S-3 of the 2002-2007 Six-Year Transit Development Plan by providing frequent (target frequency of 15 minute) all-day, two-way seven-day-a-week service between King County's most densely developed activity centers. The types of improvements made to core connections would include improved frequency, expanded hours of operation, and more trips on crowded routes.

#### **SERVICE CORRIDORS**

Improvements will be focused on the Core Service Connections and High Ridership Routes identified in Exhibit 1. Additional improvements may be made on Core Service Connections identified in Metro's Six-Year Transit Development Plan as currently adopted or hereafter amended, and other high ridership corridors.

#### 3. Service for Rapidly Developing Areas

#### **OBJECTIVE**

Increase service to growing residential areas within the Urban Growth Area and implement Strategy S-7 of the 2002-2007 Six-Year Transit Development Plan by adding peak service in areas not currently served and offering expanded midday service in some areas that currently have peak service only.

#### SERVICE AREA

Metro shall conduct outreach with affected stakeholders and elected officials representing Metro's East and South subareas to identify rapidly growing residential areas of the county which would benefit from additional transit service. Areas in East and South King County within the Urban Growth Boundary include but are not limited to Duvall, Redmond Ridge, Sammamish, Snoqualmie, Issaquah, Covington, Maple Valley and Black Diamond.

#### 4. Service Partnership Program

#### **OBJECTIVE:**

Metro will set aside up to 90,000 annual service hours funded by the additional one-tenth of one percent sales tax for a service partnership program, and a further 30,000 service hours may be set aside for the partnership program by an ordinance adopted by the Council no sooner than January 1, 2009 in the event that demand countywide for service partnerships exceeds the initial 90,000 hour setaside. With direct financial contribution to service operations costs, as well as with capital investments and actions to manage traffic that achieve transit speed and reliability improvements, public and private partners or partnership groups will leverage Metro's service resources to increase overall transit service resources.

A Service Partnership strategy that implements Strategy F-3 of the 2002-2007 Six-Year Transit Development Plan by linking near-term investment in public transportation with long-term sustainable growth and economic development will be developed and sustained. The Service Partnership strategy is intended to act as a tool to help local jurisdictions, developers, and employers become partners in offering new transit service to meet growth targets and improve transit market share to support employee commuting.

Service partnerships are possible in many areas of the county and are targeted but not limited to designated urban, manufacturing and industrial centers in King County. The Service Partnership program is intended to be applied to Metro bus service operated primarily on local streets and arterials and not bus service operated primarily on state or interstate highways where traffic operations are not managed by the local jurisdiction.

#### **GUIDELINES GOVERNING SERVICE PARTNERSHIPS**

- Reserve up to 90,000 annual service hours funded by the additional one-tenth of one percent sales tax for this purpose. An additional 30,000 annual service hours may be allocated if demand for service partnerships countywide exceeds the initial setaside. New service partnership hours implementation shall be limited to no more than one-half of the new service hours funded by the additional one-tenth of one percent sales tax implemented in any calendar year. Subject to the terms of the agreements as described below, service will be managed by Metro, available to the general public, and required to be operated only so long as the relevant service partnership agreement remains in place.
- Enter into Service Partnership agreements. Metro shall establish service partnership agreements where public and private entities have an economic incentive to create or sustain population and economic growth by increasing transit availability, and located where transit service investments will generate the most riders. The agreement may include a single partner entity or group of public or private partners. The term "partner" as used in this Exhibit shall refer to either single partner or partnership groups.
- Types of Service Partnerships. Service Partnership hours may be implemented under two types of partnerships.

Direct financial participation: A partner that wishes to implement additional service on existing routes or establish new routes may do so by agreeing to pay towards the fully allocated cost of providing the service. Metro's resources in an amount equal to double those of the partner will remain in the operation of the bus route(s) mutually agreed to by Metro and the partner as long as the partner's financial contribution continues. For example, when Metro provides a match equal to double the participation of a partner that contributes \$200,000 annually, the \$600,000 in combined partner and Metro funds would enable implementation of about 6,000 annual service hours.

When a partner wishes to implement additional service on an existing route or routes, a minimum financial commitment of \$100,000 per year for five years is required to establish a partnership agreement.

When a partner wishes to implement additional service to establish a new route or routes, a minimum financial commitment of \$200,000 per year for five years is required to establish a partnership agreement.

- O Criteria for direct financial partnerships with public agencies: Metro will establish criteria, for approval by the Council, for awarding direct financial partnerships with public agencies that include as one priority partnership agreements that enhance transit circulation within and between urban centers and activity areas (i.e. circulators or ride-free areas) consistent with King County Metro Six-Year Transit Development Plan Service Strategy S-13. The criteria for such partnership urban circulation service shall focus investments in high-density, mixed-use areas through the establishment of minimum qualifying thresholds for housing and employment concentrations and shall support enhancement of existing transit centers through provision of frequent connections between transit centers and major destinations.
- when a partner makes a capital investment or traffic operations change to create a transit speed and reliability benefit along a continuous RapidRide corridor, or "core service connection" corridor as designated in Metro's Six-Year Transit Development Plan. Speed and reliability projects on RapidRide corridors will have a higher priority than projects in other corridors. Metro will provide a match of 5,000 annual service hours for each core route along the designated corridor. Such match will be provided when the investment or traffic operations changes are projected to result in transit speed improvements of 10% or more on each affected core route(s) for the twelve core hours of week day operation. The projection of speed improvements shall be made by Metro. The methodology for projecting speed improvements may be based on the following principles or on other principles agreed to by Metro and a partner:
  - Changes in speed will be derived from the measurement of travel time savings in both directions along a core service connection corridor.

- The current core route speed will be measured for a six-hour weekday combined a.m. and p.m. peak period, and for a six-hour weekday midday period, between the geographic limits of the corridor as defined in Metro's Six-Year Transit Development Plan Strategy S-3.
- The 10% or greater speed increase must be achieved in both the peak period and the midday period
- The projected speed increases will be derived based on accepted transit industry engineering simulation and modeling practices, assuming current levels of traffic congestion and ridership.

Metro's service investment will begin after completion of the capital project or implementation of the traffic operations changes. The resulting service investment shall be considered an ongoing part of the system in the local jurisdiction(s) where the capital investment exists or so long as the traffic operations change remains in place.

Participation based on Transit Speed and Reliability projects includes the following steps and milestones:

- Agreement signed between Metro and a partner which has agreed to construct capital improvements or modify traffic operations, or both, that Metro forecasts will achieve transit speed improvements of ten percent or greater on each of the subject core routes on the identified corridor.
- 2. Metro reserves service hours in its financial plan to be implemented following agreed date for project completion. Upon approval of the agreement and appropriation in Metro's Public Transportation Fund annual budget and six-year financial plan, the service hours shall be considered committed to the partner, contingent on the completion of the project as detailed in the agreement between Metro and the partner.
- 3. New service hours are implemented at the regularly scheduled Metro service change following project completion.
- 4. Metro and its partners shall commit to monitor transit performance on the core route(s) that were improved for a period of five years and to take action, as needed, to sustain the improved operation.
- Prioritize service partnerships to reward complementary actions to improve the transit and pedestrian environment. Direct financial participation partnerships shall be given priority for implementation over transit speed and reliability project participation partnerships. Prospective partners with transit speed and reliability projects that implement or provide the following complementary actions will receive priority for partnership resources.
  - o Parking management actions that reduce parking supply or increases its cost, or both;

- o Additional traffic operations management actions that achieve transit priority, and
- Pass subsidy and promotional programs that achieve higher ridership
- Establish partnerships within five years. If no partnership agreements are established within five years, the unused reserved service partnership resources will be distributed using the regular service allocation formula. If partnership agreements are established within eight years but do not use the entire amount of Metro funded partnership hours, the remaining balance shall be distributed using the regular service allocation formula.
- Service Partnership Awards. Service partnerships shall be awarded consistent with the provisions of K.C.C. 28.94.020 governing council review of proposed new bus routes or changes to established routes. Prior to entering into service partnership agreements they shall be reviewed by the Transportation Committee and approved by the Council. The department is encouraged to pursue partnerships with eligible jurisdictions and private entities throughout King County. Council approval shall not be unreasonably withheld from partnership proposals that meet the objectives, guidelines and implementation strategies of the service partnership program.

#### 5. Transit Now Additional improvements

#### **OBJECTIVE**

Implement Strategy S-8 of the 2002-2007 Six-Year Transit Development Plan by improving non-fixed route services to areas not easily served by traditional transit products with actions such as expanding ACCESS paratransit service to cover gaps within the fixed route coverage areas and providing incentives to promote expansion of VanPool, VanShare and Ridematch programs. Improved ridematching tools will make it easier for county residents to find carpool or vanpool riders. Make targeted investments as appropriate to increase convenience for pedestrians and cyclists at park and rides and transit centers.

#### SERVICE AREA

Countywide within the Urban Growth Boundary, Metro will identify gaps within the fixed-route coverage areas and provide service via the Community Transportation Program for ACCESS paratransit. Efforts will be made throughout the Puget Sound Region to expand the use of the VanPool, VanShare and ridematch programs and, within the Metro fixed-route coverage area, to improve non-motorized access to transit.

## **Transit Now Core Service Connections and High Ridership Corridors**

Description								
Between T	hese Places	Via Primary Corridor and Destination						
Auburn	Kent	Auburn Way						
Auburn/GRCC	Federal Way	15th St. SW, Lea Hill Rd.						
Ballard	University District	NW Market St., N. and NE 45th St.						
Beacon Hill	Downtown Seattle	Othello/New Holly Station, Beacon Ave. S.						
Bellevue	Bear Creek	Overlake						
Bellevue	Eastgate/BCC	Lake Hills Connector, 148th Ave. SE						
Bellevue	Renton	Coal Creek Parkway, Factoria, Newcastle						
Bellevue	University District	SR-520						
Burien	Downtown Seattle	Ambaum Blvd. SW, Delridge Way SW						
Capitol Hill	Seattle Center	Denny Way						
Des Moines <sup>1</sup>	Downtown Seattle	1st Ave. S., SR-509, E Marginal Way S						
Issaquah	Bellevue	1-90, BCC						
Issaquah	Redmond	228th Ave. SE, NE Sammamish						
Kent	Burien	KDM rd., S 240th St., 1st Ave. S.						
Kent <sup>1</sup>	Four Corners	SE Kent Kangley Rd.						
Kent <sup>1</sup>	Green River CC	E James St., 124th Ave. SE						
Kent	Renton	Smith St., Benson Rd., Carr Rd.						
Kent	SeaTac	Orillia Rd., S. 212th St.						
Kent	Downtown Seattle	W. Valley Hwy., Southcenter Blvd., Interurban						
		Ave. S, I-5						
Kirkland	Bellevue	Lake Washington Blvd. NE, Bellevue Way NE						
Kirkland	Eastgate/Factoria	156th Ave., Overlake, Crossroads Mall, BCC,						
		Eastgate						
Kirkland <sup>1</sup>	Redmond	Avondale Rd. NE, NE 85th St.						
Kirkland	Downtown Seattle	108th Ave. NE, SR-520						
Northgate	Downtown Seattle	1-5						
Queen Anne	Downtown Seattle	Queen Anne Ave. N						
Redmond	Eastgate/Factoria	148th Ave., Crossroads Mall, BCC, Eastgate						
Renton	Burien	SW Grady Way, S 154th St.						
Renton	Downtown Seattle	Martin Luther King Jr. Way S, I-5						
Shoreline <sup>1</sup>	Kenmore	SR 104/Ballinger Way, Lake Forest Park						
University District	Downtown Seattle	Eastlake Ave. E., Fairview Ave. N.						

<sup>&</sup>lt;sup>1</sup> High Ridership Corridor not identified as a Core Service Connection in Metro's Six-Year Transit Development Plan for 2002 to 2007.



### Metropolitan King County Council Budget and Fiscal Management Committee

Agenda Item No.:

14

Date:

**November 3, 2009** 

Proposed No.:

2009-0573

Prepared By:

Wendy Soo Hoo

#### STAFF REPORT

#### SUBJECT:

Proposed Ordinance 2009-0573 would increase county employee parking rates at county automotive parking structures located in downtown Seattle.

#### **SUMMARY:**

Proposed Ordinance 2009-0573 would increase monthly employee and county vehicle rates for county employee parking at the Goat Hill parking garage, the Chinook Building, the King County Correctional Facility, and county-owned open surface parking lots, as shown in the table below:

**Table 1. Proposed Parking Rates** 

	Res	served	Unre	served
	2009	2010 Proposed	2009	2010 Proposed
Vehicle Parking	\$261	\$273	\$225	\$235
Electric Cars	\$158	\$165	n/a	n/a
Open Surface Lots	\$20	\$20	\$20	\$20
City of Seattle Certified Carpool	n/a	n/a	\$158	\$165
Employee ADA Parking	n/a	n/a	\$113	\$118

The proposed ordinance supports revenue estimates that were included in the Executive's Proposed 2010 budget. Overall, revenues are anticipated to be \$3.2 million, including \$852,158 for the General Fund and \$629,604 for the Children and Family Set Aside. The distribution of anticipated revenue is shown in the revised fiscal note (Attachment 4).

#### **BACKGROUND:**

King County has three garages in downtown Seattle with 960 parking spaces, including the King County Correctional Facility (61 reserved), the Chinook Building (79 reserved of which four are Americans with Disabilities Act, ADA, and one is for an electric car), and the Goat Hill Parking Garage (820 including 75 reserved and 745 unreserved of

which 5 are for electric cars and 13 are ADA). The county also has open-surface lots which are not affected by the proposed ordinance.

Fees at county parking facilities are governed by Chapter 3.32 of the King County Code. Parking rates for county employees are determined by ordinance. (See KCC 3.32.045 setting employee hourly rates and 3.32.055 setting monthly rates.) Parking rates for the public are set by the Department of Executive Services based on advice and market rate information provided by the private contractor hired to manage and operate the lot, which is currently Standard Parking. KCC 3.32.010(G).

In 2006, fees for county employees were set to market rates as required by the city of Seattle as part of the permitting process. In addition, the formula for allocation of parking revenues was also changed. Previously, 44 percent of revenues went to the Children and Family Set-Aside Fund with the remaining 56 percent going to the Current Expense (CX) fund. In 2006, the Children and Family Set-Aside Fund was capped at the 2004 level plus annual inflation.

#### **ANALYSIS:**

The proposed ordinance would increase county employee monthly garage rates at the county parking facilities in downtown Seattle. The proposed rates for 2010 reflect increases of 4.4 to 4.6 percent over the 2009 rates. The ordinance continues to offer monthly parking to employees with disabilities at 50 percent of the normal rate, as well as offering reduced rates to encourage the use of electric cars and City of Seattle certified carpools.

The proposed rate increases for 2010 continue a three-year plan to implement employee garage rates consistent with current market rates by 2011. The market rate was determined by a Standard Parking survey conducted in May 2009 of parking rates for similar parking garages in downtown Seattle (Attachment 5). The average monthly unreserved rate for comparable facilities in 2009 was approximately \$250.

Table 2 displays the 2009 and 2010 revenue anticipated in the Executive's proposal, as shown in the revised fiscal note (Attachment 4).

**Table 2. Parking Revenue Allocations** 

		- 2009	
Revenue To	Fund Code	Estimated	2010
Children & Family Services	0015	\$612,455	\$629,604
Goat Hill Long Term Lease	0331	\$1,279,084	\$1,278,857
Seattle Parking Tax & Refunds		\$60,770	\$63,809
FMD Garage O&M	5511	\$347,703	\$268,406
MMRF (Goat Hill)	3421	\$104,868	\$108,014
General Fund	0010	(\$177,545)	\$852,158
Total		\$2,227,335	\$3,200,847

Note that in 2009, revenues are anticipated to be lower than the mandated expenditures, which include funding the Children and Family Set-Aside, paying debt service costs, and operations and maintenance costs. As a result, \$177,545 will be incurred by the General Fund to cover these costs. However, this amount generally reflects the amount of unbilled overnight parking costs incurred by the Sheriff's Office and the Department of Adult and Juvenile Detention. Current practice is to not bill General Fund agencies for overnight parking, but the Office of Management and Budget recently decided to retroactively bill all General Fund agencies for employees' overnight parking, with the exception of the Sheriff's Office and the Department and Juvenile Detention. As a result, the General Fund at large is essentially subsidizing the parking expenses for these two agencies in 2009.

In 2010, the Office of Management and Budget is changing its policy of not billing General Fund agencies for overnight parking. The anticipated parking charges have been built into the Sheriff's Office and Department of Adult and Juvenile Detention agency budgets. As a result, while the revenues to the General Fund are anticipated to be \$852,158, reflecting this change in budgeting, there will be corresponding increases in expenditures in those two departments. Other General Fund agencies, which have not previously been billed for overnight parking, will have to absorb the billed charges.

#### **REASONABLENESS:**

Approval of Proposed Ordinance 2009-0573 would support revenue estimates that were included in the Executive's Proposed 2010 budget. The proposed ordinance appears to be a reasonable and prudent financial and policy decision.

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#### INVITED:

Beth Goldberg, Deputy Director, Office of Management and Budget Kathy Brown, Director, Facilities Management Division

#### **ATTACHMENTS:**

- 1. Proposed Ordinance 2009-0573
- 2. Transmittal letter dated September 27, 2009
- 3. Fiscal note
- 4. Revised Fiscal note, dated October 22, 2009
- 5. Standard Parking Rate Study

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## Attachment 1

516 Third Avenue Seattle, WA 98104



#### KING COUNTY

#### **Signature Report**

October 26, 2009

#### **Ordinance**

Gossett **Proposed No.** 2009-0573.1 Sponsors AN ORDINANCE relating to county automotive parking 1 facilities; and amending Ordinance 12077, Section 18, as 2 amended, and K.C.C. 3.32.055. 3 4 BE IT ORDAINED BY THE COUNCIL OF KING COUNTY: 5 SECTION 1. Ordinance 12077, Section 18, as amended, and K.C.C. 3.32.055 are 6 7 each hereby amended to read as follows: 8 A. Monthly employee and county vehicle rates for parking in the Goat Hill parking garage, the Chinook Building, the King County Correctional Facility, open 9 surface parking lots that are designated by rule to be subject to parking charges shall be 10 as follows: 11 Reserved/Designated **Unreserved Area** 12 13 Area ((<del>\$225.00</del>)) \$235 14 1. Vehicle parking ((<del>\$261.00</del>)) <u>\$273</u> 2. Electric Cars 15 ((<del>\$158</del>)) <u>\$165</u> \$20.00 \$20.00 16 3. Open surface lots ((\$158)) \\$165 17 4. City of Seattle Certified

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5. Employee ADA (Americans with Disabilities Act) ((\$113)) \$118

B. The facilities management division of the department of executive services shall identify surface parking lots where it is reasonable and feasible to charge employees for monthly parking. These surface parking lots are located at county facilities outside the downtown Seattle metropolitan core and include, but are not limited to, district courts, health centers, alcohol treatment facilities, police precincts, youth service centers and similar facilities. Designation of open surface lots that are subject to parking charges shall occur by administrative rule adopted pursuant to K.C.C. 3.32.010.

C. For county employees with disabilities that make it difficult or impossible to use public transit, and who display a disabled parking permit, the fee for covered parking shall be fifty percent of the normal rate rounding up to the next even dollar and applies to all King County facilities management division managed parking facilities. Employees with disabilities shall receive first priority in the assignment of available parking stalls.

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SECTION 2. This ordinance to	akes effect January 1, 2010.
	KING COUNTY COUNCIL KING COUNTY, WASHINGTON
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ATTEST:	·
APPROVED this day of	
Attachments None	

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## Attachment 2



Kurt Triplett
King County Executive
401 Fifth Avenue, Suite 800
Seattle, WA 98104-1818
206-263-9600 Fax 206-296-0194
TTY Relay: 711
www.kingcounty.gov

September 27, 2009

The Honorable Dow Constantine Chair, King County Council Room 1200 COURTHOUSE

#### Dear Councilmember Constantine:

I am pleased to transmit my proposed budget for 2010. The budget totals \$4.8 billion overall and \$621 million for the General Fund. This is a budget of great challenge and transition. It comes at a time when we are facing

- changes in executive leadership
- the loss of county revenue as a result of the most severe economic turmoil since the Great Depression
- the threat of flood and pandemic flu; and
- continued long-term structural funding challenges resulting from a revenue base that is
  not allowed, under current state law, to grow at a pace sufficient to maintain costs of
  existing county services.

Amidst all of this, my proposed budget is balanced and prudent. It lays the foundation for a transformation of county government in light of current and future revenue challenges and in recognition of the need to be prepared to face the uncertainties that lie ahead of us. It is based on fiscal responsibility and preserves important emergency reserve funds.

As you embark on your deliberations, I urge you to continue the council's long tradition of fiscal restraint in adopting a final budget. If you choose to restore funding in one place, I encourage you to identify commensurate programmatic reductions somewhere else. In light of the challenges we face, we must preserve the county's ability to provide emergency response, continue to perform mandated county functions, and maintain our AAA credit rating into 2010 and beyond.

#### A Budget of Transition and Challenge

This budget reflects a transition not only in executive leadership but also to an uncertain future. We face instability in our revenues due to the economy, the potential for reductions in state funding as the state legislature continues to respond to its own budget deficits, and the potential imposition of new revenue restrictions as voters decide this fall on yet another initiative that, if approved, would further limit revenue resources of governments throughout the state. We face uncertain events such as the pandemic outbreak of the H1N1 influenza virus and flooding in the Green River Valley as a result of damage to the abutment of the federally-owned Howard Hanson dam. This is a budget of transition. It preserves our emergency reserves and was predently constructed to ensure the county is prepared in the face of these very real and challenging scenarios.

Heading into 2010, the county is forecasting a General Fund deficit of \$56.4 million on a budget of \$621 million. General Fund revenues are down by \$18.3 million from the 2009 Adopted Budget. For the second year in a row, total General Fund expenditures are less than the previous year. The 2009 Adopted Budget was \$14.1 million less than 2008. The 2010 Executive Proposed Budget is \$26.3 million less than 2009 – and \$40.4 million less than 2008.

The budget projections for 2011 and beyond are no more encouraging. A \$54.2 million deficit is anticipated for 2011, followed by another \$88.2 million deficit for 2012. Without new revenue tools, King County cannot close the coming budget gaps without a radical dismantling of the criminal justice system, public health, and other basic county services. We must prepare for these challenges now by showing maximum restraint in adopting this budget.

#### **Balancing the 2010 Budget**

When I was appointed by the council as the County Executive, I created a document I called "9 for 9 in 2009." The purpose of this document was to identify for the region what I believed were my tasks to achieve during my short time in office. The first and most important of those nine said simply: "Transmit a balanced budget using state tools while preserving our AAA credit rating." Despite the fact that we face a significant 2010 projected deficit, my proposed budget seeks to achieve these goals.

In preparing this balanced budget, I set clear priorities and aligned budget decisions with these priorities. The priorities include the preservation of funding for core mandatory services over discretionary services and preservation of direct services over administrative overhead costs. Rather than implementing "across the board" reductions, my budget eliminates funding for programs that do not align with the guidelines above.

#### Preserving Public Safety

Most importantly, this budget prioritizes public safety. Through the elimination of funding for discretionary functions and through the use of supplantation, my proposed budget spares the Prosecutor's Office, the Superior and District Courts, Public Defense, and the Sheriff from

significant programmatic reductions. Some reductions are assumed in the Jail and Jail Health budgets, but only as a result of decreases in jail population and administrative and technology efficiencies. Collectively, Criminal Justice system budgets are reduced by less than 1% the 2009 Adopted Budget. Given the magnitude of the General Fund deficit, these are relatively minor reductions. However, as criminal justice functions require a greater portion of the overall General Fund and as the county continues to face deep budget deficits in the coming years, deep cuts to criminal justice next year and beyond are unavoidable without new county revenue sources.

#### Protecting the Health of Our Community

My proposed budget also maintains the critical programs and services that keep our citizens healthy. I shielded Public Health from reductions wherever possible. Faced with the prospect of closing clinics in 2010, Public Health has entered into a partnership with a community health provider, Health Point, whereby Health Point will lease Public Health's Northshore facility and move its operations, including the provision of primary care services, into the building. Public Health will rent back a portion of the space at a lower operating cost to continue delivery office-based Maternity Support Services and Women, Infant and Children services at the site.

Public Health is also consolidating services in order to create efficiencies and reduce costs. The Alder Square Clinic will close and some of the family planning services that had been provided at this site will move to the Birch Creek Clinic. Meanwhile, Public Health is looking to close the Kent Teen Clinic and is looking to a new site to consolidate services in the south end.

Preserving support for criminal justice and public health programs comes at a price. My budget enacts deep reductions to virtually all other General Fund-dependent functions. My proposed budget is balanced based on the following actions:

- reductions to administrative and overhead functions
- eliminating funding for discretionary services, such as parks, human services, and animal care and control
- utilizing revenues from the Mental Illness and Drug Dependency (MIDD) fund to restore some human services funding and to avoid reductions to criminal justice agencies
- capturing savings from the upcoming annexation of the southern portion of the North Highline annexation area into the City of Burien in order to reduce the persistent urban subsidy
- reducing the growth rate of health care costs by shifting more benefit costs to employees and their dependents while preserving our innovative health care reform programs, and
- identifying operational shutdown savings.

#### Administrative and Overhead Savings

My budget assumes \$11.4 million in expenditure reductions and revenue increases for administrative and overhead functions, including \$4.1 million in net reductions to the General Fund. These changes underscore my commitment to seeking administrative efficiencies prior to the elimination of discretionary services and in order to preserve funding for mandatory and direct services to the residents of King County.

My budget assumes deep reductions totaling \$1.9 million, or 13.6 percent from the status quo budget projections, to the General Fund supported county executive offices, including the County Executive; the Office of the Executive; the Office of Management and Budget; and the Office of Strategic Planning and Performance Management. The Office of Information Resource Management, which is an internal service fund, is reduced by 10 percent. These reductions will result in the elimination of 11 FTEs and 5 term-limited temporary positions. In addition, the Executive Fellow program will be eliminated.

My proposed budget is also balanced assuming 10 percent reductions to all legislative branch agencies that are roughly commensurate with the reductions taken in the executive offices. If the council concurs with this proposal, this will generate \$2.2 million in savings.

I must be clear. Cuts of this magnitude to the council and executive will have an impact. They will reduce our ability to oversee and hold accountable the vast and complex government that is King County. Nevertheless, I believe these cuts demonstrate leadership by example — we cannot ask direct service agencies to make reductions year after year if we are not willing to make similar sacrifices. Through creativity and collaboration I am confident these reductions can be managed.

Additionally, central service agencies that provide services to other county agencies under cost recovery models have identified efficiencies and reductions that will result in charges to General Fund agencies that are less than originally anticipated for 2010. For example, charges to law, safety and justice agencies are reduced by \$3.6 million. The reconfiguring of the employee training program currently provided by the Human Resources Division (HRD) is an example of a reduction in central service agencies that will result in lower charges for services to county agencies. Under this proposal, HRD will eliminate the Training and Organizational Development program and create a pared-down semi-annual supervisory education program in its place. This change lowers HRD's costs by \$690,442.

#### **Eliminating Funding for Discretionary Services**

As I mentioned previously, my proposed budget prioritizes mandated services above discretionary services. Faced with severely limited resources, I was left with few options but to eliminate General Fund support for discretionary services, including urban unincorporated parks, animal care and control, and human services. These are painful, but necessary steps in order to preserve funding for mandates services. Where possible, my budget seeks options for

mitigating the impact of the lost General Fund support for these important discretionary programs.

Urban Unincorporated Parks: Mothballing 39 urban, unincorporated local parks (including two outdoor pools) allows me to capture 2 years worth of reserves and apply \$4.6 million in savings to the 2010 budget. I am making every effort to continue working with community partners to develop viable options for transferring these important assets. To demonstrate this commitment, my budget allocates \$500,000 in one-time money in a reserve to facilitate the transfer of these parks to external entities. In addition, I have directed the Parks and Recreation Division to keep open for two months the six park facilities that are located in the southern portion of the North Highline annexation area pending its formal annexation into the City of Burien in March 2010.

Animal Care and Control: My proposed budget only funds King County Animal Care and Control (KCACC) for six months in 2010 and also eliminates the \$1.5 million General Fund subsidy historically provided to offset the shortfall from animal licensing fees in unincorporated King County and its contracting cities. The combination of the financial challenges in the General Fund and the fact that Animal Care and Control is not self-sustaining means that King County is no longer able to continue providing animal care and control services as it has in the past. Animal Care and Control's operational challenges are also exacerbated by the potential flooding of the Green River Valley that may result from the issues related to the Howard Hanson Dam. The animal shelter is located in the flood plain and has been deemed a total loss in the event of a flood. To mitigate the budget shortfall and the risk posed by the Green River flood emergency, King County Animal Care and Control is partnering with its contract cities and community organizations to transition to an alternate, fiscally sustainable business model by June 2010. Reinforcing this commitment, my budget allocates \$3 million in one-time money in a reserve to facilitate the transition of these functions.

Human Services: My budget also eliminates the General Fund transfer to human services, resulting in \$11.4 million in savings. This leaves the Department of Community and Human Services (DCHS) with \$385.7 million (excluding the Office of the Public Defender) in non-General Funds to support human services in 2010.

The \$11.4 million in General Funds, which represents less than 3 percent of DCHS funding, was formerly allocated to support mental health and substance abuse programs, as well as a wide variety of programs in the Children and Family Services (CFS) fund. Demonstrating my commitment to these important human services programs, alternate funding sources have been identified to partially mitigate the loss of these General Fund dollars. Virtually all of the funding previously provided to mental health and substance abuse programs, totaling close to \$4.9 million, will receive supplanted funds from the Mental Illness and Drug Dependency fund. In addition, all remaining non-General Fund dollars in the CFS fund are being allocated to DCHS – previously some money was allocated to Public Health. The combination of MIDD dollars and the dedication of the non-General Fund portion of CFS funds to DCHS means that the net impact of the General Fund reductions to DCHS have been held to \$3.7 million.

As a result of these reallocations, DCHS will be able to continue providing critical mental health and chemical dependency services and sustain a number of important human services activities, including housing programs, community services contracts, and work training initiatives.

#### **MIDD Supplantation**

The Mental Illness and Drug Dependency (MIDD) sales tax is central to my strategy for balancing the 2010 General Fund budget and preserving critical human services and criminal justice programs. The original state legislation that enabled the county to collect a one-tenth of a cent sales tax for MIDD restricted these funds for *only* new or enhanced mental illness and drug dependency programs and services. However, in 2009, the State Legislature amended the legislation to allow counties to use up to 50 percent of MIDD revenues in 2010 to fund existing mental health and chemical dependency services and therapeutic courts. The 50 percent supplantation level will decline by 10 percent annually until it reaches zero in 2015. This is a short term solution to an ongoing problem and as the ability to supplant ramps down, the county will again have to make difficult decisions about what programs remain.

In order to maintain the integrity of the MIDD Plan, I am recommending that only 30 percent of MIDD funds be supplanted in 2010. Legislation also restricts supplanted sales tax revenue to support therapeutic court programs, mental health programs, or chemical dependency programs. The General Fund supported programs that qualify for MIDD funds total \$12.6 million, close to 30 percent supplantation. Because there are no additional programs in the General Fund that would qualify for MIDD funding under state law, supplanting up to 50 percent to relieve additional pressure on the General Fund in 2010 is virtually impossible. Finally, by supplanting only 30 percent of MIDD revenues in 2010- 2012, the 2010 Executive Proposed Budget establishes a three year strategy to sustain these core existing services and with case the impact when MIDD supplantation ramps down over time.

The MIDD program for 2010 reflects base programmatic deferrals of \$8.6 million and requires the drawdown of \$21.2 million in fund balance over three years, \$9.7 million of which is used in 2010. Programmatic deferral decisions were designed, to the greatest extent possible, to sustain the intent of the adopted MIDD program plan. While reducing funding for MIDD strategies is difficult, this funding tool allows core substance abuse and chemical dependency treatment programs in King County to continue, despite the elimination of General Fund support. MIDD funds will be used to support \$4.9 million formerly General Fund supported human services programs and an additional \$7.7 million in criminal justice programs.

#### Annexations

King County is the local service provider for urban unincorporated areas of King County. The cost to the General Fund in 2010 of providing these local services exceeds revenues generated by these areas by \$15.8 million, thereby requiring the diversion of regional revenues to support these local services. As a mechanism for addressing the underlying structural nature of the

General Fund deficits, King County has placed a priority in seeking the annexation or incorporation of these areas.

My proposed budget reflects \$2.9 million in net savings to the General Fund as a result of the anticipated March 2, 2010 annexation of the southern portion of the North Highline annexation area into the City of Burien, in keeping with the outcome of the August 2009 primary election.

#### Savings in Labor Costs

2010 will be the first year of a new three-year benefits package for King County employees. Changes to the package contain cost growth by shifting a greater portion of cost to employees and their dependents. Specifically, the changes increase out-of-pocket expenses and encourage the use of cost-effective generic drugs. This agreement recognizes the financial difficulties facing the county by reducing projected cost growth by \$37 million over the next three years, while delivering a comprehensive benefit package that ranks among the very best in the nation for both affordability and effectiveness. The total costs shifted or avoided are equivalent to a \$70 per employee per month premium share, or 18 percent of healthcare costs.

The benefits package reflects a commitment by both labor and management that employees must share costs while still retaining King County's innovative health care reform elements. Health policy experts and researchers have established that simply shifting costs to employees in the form of a premium share does not solve the problem of escalating health care costs. This plan controls overall costs to the county by tying employee cost share to actual utilization (i.e. co-insurance), encouraging employees and their dependents to effectively manage their use of healthcare resources.

#### Short-Term Operational Shutdowns

In the face of the severe fiscal challenges across all county funds, my budget includes savings assumptions in an effort to preserve direct services. For 2009, savings were achieved through the implementation of a ten-day building and/or operational closure program, resulting in labor furloughs. The 2010 budget is balanced across all funds assuming that a similar level of savings will be achieved in each agency based on the furlough eligible employees as was adopted for 2009, including 2009 County Council amendments. The specific details of the 2010 plan are still under development, and discussions with labor unions and individual agencies are on-going. Specific plans describing how the 2010 savings will be achieved will be transmitted to the County Council in the coming weeks. To the extent that savings, from labor or other expenses, cannot be fully achieved through temporary and short term building and/or operational closures, the plan will describe additional programmatic reductions and the elimination of additional positions.

The operational closure program is assumed to generate \$6.5 million of savings in 2010 for the General Fund and \$13.7 million of savings for non-General Fund agencies. Details on the implementation of this effort will be developed in consultation with departments, labor representatives and elected leaders.

#### Non-General Fund Investments

King County government encompasses far more than just the services provided by the General Fund. Through our non-General Funds, we provide transportation services to our residents and protect our environment. My proposed budget demonstrates my commitment as the region's leader in maintaining and enhancing our quality of life.

My budget invests \$2 billion on operating costs for the Physical Environment divisions, which include Roads, Solid Waste, Wastewater Treatment and Parks to protect our air, water and land. My budget fully funds our commitment to the voters, spending \$11 million on open space acquisition and enhancing the parks and trail system they authorized at the polls in 2007. I am especially proud that my budget stabilizes Metro Transit, closing a \$213 million revenue gap in a responsible way that ensures that preserves as much of the existing system as possible.

Our General Fund challenges have also not stopped us from investing in the long term future of the county and meeting our infrastructure needs. Though we are experiencing fiscal stress in several of our capital funds we continue to invest in our existing facilities and infrastructure as revenues allow. For example we are reinforcing our commitment to the routine maintenance necessary to maximize the value of our existing facilities and leveraging federal grants for our bridges and airport runways.

Because of revenue losses and the potential impact of the Green River flooding on both Public Health facilities and the Maleng Regional Justice Center, I have suspended or deferred several capital planning and facility expansion efforts in both the public health and criminal justice areas. However, my budget still calls for a 2010 Capital Improvement Program of \$800 million. This includes approximately \$500 million for the transportation projects for the biennium beginning with 2010:

- \$257 million to maintain our road and bridges in the unincorporated area, including \$100 million of budget for a pending federal stimulus grant application for funds to replace the deteriorating South Park Bridge and \$35 million for the next phase of work on the Novelty Hill Road project.
- \$124 million for Metro Transit system for new buses and to implement RapidRide, a key component of Transit Now; and
- A \$37 million investment in the King County International Airport including \$16 million for a runway resurfacing project.

The remaining \$300 million will help safeguard our water quality, process our solid waste, offer protection from floods, improve our recreational trails, maintain building systems, and make efficient use of technology.

#### We Must Continue On A Path of Fiscal Restraint

Although my budget is balanced and prudently prepares us for our uncertain future, the steps I had to take to get us here were not easy. I am well aware of the impact many of these

# FISCAL NOTE

2010 Proposed Fee Ordinance Title: An ordinance relating to county automotive parking Ordinance/Motion No.

Various Affected Agency and/or Agencies:

Note Reviewed By: Note Prepared By:

Dave Preugschat (FMD) \ Nick Carnevali (FMD)

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# Assumptions:

2009 Estimates based on June 09 actual collections and payments.

May 09 market survey. The C&FS contribution is based on the Seattle area CPI, the garage debt is based on the debt repayment schedule, and the Major Total revenues reflect the estimated impact of the proposed parking fee increase in 2010 and projected garage activity assuming that all County agency parking's parking is billed and collected. The out-years assume 10% overall revenue growth in order to achieve market rates by 2011 based on Standard Parking's Maintenance Fund contribution is based on the MMRF financial plan.

In accordance with proposed regulations, the General Fund will distribute these revenues as follows: 1) Facility rent; 2) FMD for garage operations; and 3) Garage Major Maintenance.

4-

# REVISED FISCAL NOTE, DATED OCTOBER 22, 2009

2010 Proposed Fee Ordinance Title: An ordinance relating to county automotive parking Ordinance/Motion No.

Various

Affected Agency and/or Agencies: Note Reviewed By: Note Prepared By:

Dave Preugschat (FMD) \ Nick Carnevali (FMD)

Impact of the above legislation on the fiscal affairs of King County is estimated to be:

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# Assumptions:

2009 Estimates based on June 09 actual collections and payments.

May 09 market survey. The C&FS contribution is based on the Seattle area CPI, the garage debt is based on the debt repayment schedule, and the Major parking is billed and collected. The out-years assume 10% overall revenue growth in order to achieve market rates by 2011 based on Standard Parking's Total revenues reflect the estimated impact of the proposed parking fee increase in 2010 and projected garage activity assuming that all County agency

In accordance with proposed regulations, the General Fund will distribute these revenues as follows: 1) Facility rent; 2) FMD for garage operations; and 3) Maintenance Fund contribution is based on the MMRF financial plan.

Garage Major Maintenance.

## Attachment 5

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#### Metropolitan King County Council Budget and Fiscal Management Committee

#### **Staff Report**

Agenda Item No:

15

Date:

November 3, 2009

-209-

Proposed No:

2009-0577

Prepared by:

Marilyn Cope

#### **SUBJECT**

Proposed Motion 2009-0577 identifies the projects and funding allocation required for the use of funds provided by federal Title I, II and III of the Secure Rural Schools Act of 2000 for the federal fiscal year 2010.

#### **SUMMARY**

Receipt of federal funds under Title I, II and III of the Secure Rural Schools Act ("SRS Act") requires adoption of legislation establishing King County's intent for the expenditure of these funds.

Proposed Motion 2009-0577 establishes King County's intent to expend \$249,000 in SRS Title III funds for the "Firewise" fire prevention programs in rural communities.

#### **BACKGROUND**

The Federal Government historically awarded 25 percent of the revenues derived from timber sales on national forest lands to the counties in which the lands are located. Since national forest lands are not subject to local taxes, the federal government shared these revenues with counties to provide funding for public schools, roads and other programs related to federal lands. In the early 1990s, timber sales declined and as a result, county revenue shares declined.

In 2000, Congress passed the Secure Rural Schools Act. Under this law, eligible counties were able to choose between receiving the traditional 25% of timber revenues derived from national forest lands within the county, or the average of the three highest payments made by the federal government between 1986 and 1999. In 2001, King County selected the latter option, basing the funding level on revenues received between 1989 and 1991, or approximately \$2.1 million. Under the provisions of the SRS Act, the County must dedicate 85% of the funds to Title I for roads and schools

<sup>&</sup>lt;sup>1</sup> The SRS Act had been set to expire at the end of federal fiscal year 2006. King County (via Motion 12313) and other stakeholders called for renewal of the SRS Act. Congress responded by identifying one-time funding to continue the program through 2007. In October 2008 the SRS Act was reauthorized as part Emergency Economic Stabilization Act of 2008, Public Law 110-343 for 2009 through 2011.

projects, 8% to Title II for natural resources special projects on federal lands and 7% to Title III for County-related business on federal lands.

Annual funds are available to counties for Title I, II and III projects until the authority terminates on September 30, 2011. Funds not obligated by September 30, 2012 must be returned to the Treasury. For 2010, the County's Title III allotment is expected to total \$249,000.

#### **ANALYSIS**

This Proposed Motion aligns with the Executive's proposed 2010 budget which uses the \$249,000 to fund the Firewise Forests Initiative in the Water and Land Resources Division Forestry Program. The Firewise Forests Initiative assists rural communities to develop Community Wildfire Protection Plans, and to promote the use of practices that reduce the risk of wildfire.

The Firewise Forests Initiative is a project consistent with the authorized uses of Title III funds under the SRS Act. The County has historically funded the Firewise Forests Initiative in previous years with SRS funds.

#### **ADVERTISED PUBLIC COMMENT PERIOD**

An advertised public comment period is being held on the County's proposed use of Title III funds and will conclude on November 23, 2009.

#### **REASONABLENESS**

Approval of the proposed distribution of federal SRS Act funds appears to be a reasonable fiscal and policy decision.

#### **ATTACHMENTS**

- 1. Proposed Motion 2009-0577 with attachment
- 2. Executive transmittal letter dated September 27, 2009
- 3. Notice of public hearing



#### **KING COUNTY**

# Attachment 1 516 Third Avenue Seattle, WA 98104

#### **Signature Report**

October 26, 2009

#### Motion

Proposed No. 2009-0577.1

Sponsors Gossett

1	A MOTION identifying a project to be funded under the re-
2	authorization of Public Law 106-393, Title III, the Secure
3	Rural Schools and Self-Determination Act of 2000, and
4	allocating to that project the Title III funds to be received
5	from the federal government for federal fiscal years 2009
6	and 2010, and stating King County's election for the
7	distribution of funds for federal fiscal year 2010.
8	
9	BE IT ORDAINED BY THE COUNCIL OF KING COUNTY:
10	WHEREAS, on October 3, 2008, Congress enacted Public Law (P.L.) 110-343,
11	which included reauthorization of and amendment to P.L.I06-393, the Secure Rural
12	Schools and Community Self-determination Act of 2000, and
13	WHEREAS, P.L. 106-393, as amended, allows transition payments to eligible
14	counties in covered states, referred to as the full funding amount, which are calculated as
15	a percentage of the full funding amount for 2006, and
16	WHEREAS, Washington is a covered state and King County is an eligible county,
17	and

18	WHEREAS, if an eligible county elects to receive the full funding amount, not
19	less than eighty percent and not more than eighty-five percent shall be expended for
20	schools and roads, as described in Title I, and
21	WHEREAS, annually the county shall decide the percentage of the full payment
22	to be expended on Title I, and the percentages to be allocated to projects in accordance
23	with Title II, Special Projects on Federal Lands, and Title III, county funds, with not
24	more than seven percent of the total payment allocated to Title III, and
25	WHEREAS, Title III of P.L. 106-393 provides for county funds to be used to
26	carry out activities under the Firewise Communities program, to reimburse for search and
27	rescue and other emergency services performed on federal land, or to develop community
28	wildfire protection plans, and
29	WHEREAS, in Motion 12885, King County elected to receive the full funding
30	amount, which election is effective for all subsequent federal fiscal years through fiscal
31	year 2011, and
32	WHEREAS, in Proposed Motion 2009-0407, King County made its annual
33	election for the allocation of the funding for federal fiscal year 2009, allocating eighty-
34	five percent of the full funding amount to Title I, eight percent to Title II and seven
35	percent to Title III, and
36	WHEREAS, seven percent of the funding amount for federal fiscal year 2009 is
37	expected to be \$131,000 and seven percent of the funding amount for federal fiscal year

38

2010 is expected to be \$118,000, and

39	WHEREAS, the executive budget proposal for 2010 appropriates a total of
40	\$249,000 to the water and land resources division to fund the Firewise Forests Initiative,
41	which meets the requirements of Title III, and
42	WHEREAS, Title III of P.L.106-393 requires a forty-five day public comment
43	period before approval of Title III projects by the county, and King County published
44	descriptions of the proposed projects forty-five days before the passage of this motion;
45	NOW, THEREFORE, BE IT MOVED by the Council of King County:
46	A. King County hereby authorizes the use of the Title III funds to be received for
47	federal fiscal years 2009 and 2010, expected to total \$249,000, to partially fund the
48	Firewise Forests Initiative, in the water and land resources division forestry program,
49	which will assist rural communities to develop Community Wildfire Protection Plans,
50	and promote the use of practices that reduce the risk of wildfire (Attachment A).
51	B. King County hereby elects to allocate the full funding amount for the 2010
52	federal fiscal year as follows: eighty-five percent for Title I, eight percent for Title II, and
53 .	seven percent for Title III.
54	
•	

KING COUNTY COUNCIL KING COUNTY, WASHINGTON

ATTEST:

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Attachments A. Firewise Forests Initiative - 2010

#### Firewise Forests Initiative - 2010

King County's Forestry Program proposes to continue its comprehensive **Firewise Forests Initiative** through:

- 1. Staffing a Firewise Forests Advisory Committee
- 2. Implementing a chipper program, if feasible
- 3. Developing Community Wildfire Protection Plans (CWPP) for rural communities
- 4. Incorporating CCWP's into the County's regional Hazard Mitigation Plan
- 5. Expanding educational effort materials & website

#### **Project Description:**

The Initiative works with small forest landowners and forest residents in developing community wildfire prevention and implementation plans. A King County forester works directly with community residents through consultation sessions and visits to their forest properties. The forester also works with community members to develop forest stewardship plans for their individual properties, the first step in implementing Firewise forest management practices on their land. A healthy forest with sufficient growing space for trees will be resilient, more drought tolerant and less susceptible to fire. Part of the initiative will be to provide training via Green River Community College or similar programs to build the capacity to do individual site evaluations, and assist landowners with implementation of firewise practices.

The Firewise Forests Initiative provides written information, web-based fire protection planning resources, and training sessions for forest landowners. Community residents are encouraged to share information with their neighbors. They are also encouraged to consult with local fire departments to determine risk factors, such as ease of access to their home, to be addressed in their plans.

The program plans to implement a chipper project to provide a means for property owners in Firewise communities to chip their wood debris. This will promote wildfire protection by reducing fuels; it will provide an alternative to burning, thereby reducing smoke emissions; it will allow the waste wood to be put to a beneficial use; and it will provide an incentive for communities to embark on community wildfire protection planning. This project would directly benefit carbon storage and reduce carbon emissions, supporting King County's Climate Change Initiative. The chipper project has started with a feasibility study in 2009, to determine the best approach for providing the services (existing or new business enterprise, non-profit, or existing agency). Depending on the results of the analysis, the Firewise Program will provide grant funding in 2010 to support the implementation of the chipper project.

#### 2009 Accomplishments

In 2009, the program developed the Firewise website, initiated a contract for a feasibility study for the chipper project and a contract for the development of Firewise plans in four communities, and convened the Firewise Forests Advisory committee.

#### **Estimated 2010 Budget \$249,000:**

Project will continue to support participation by forestry program staff, DDES fire marshal, and fire district personnel. Work will include continuation of the advisory

committee, a contract for several community fire plans, and implementation of the chipper project, and the initiation of a training program to develop a work force that can assist landowners with implementation of firewise practices. Specific allocation of budget amounts may change depending on input from the Firewise Forests Advisory Committee.

# \$39,500 - King County WLRD forestry program staff time (.25 FTE)

- Staff support to Firewise Forests Advisory Committee
- Maintain website; add completed CWPP plans
- Develop RFP and manage contracts

\$79,500 - Chipper Program

\$60,000 - Contract six CWPPs

\$50,000 - Training and Internships

**\$5.000** – DDES hours

DDES clearing inspectors participation in Firewise permitting processes; Fire Marshal's review and input to CWPPs.

#### \$5,000 - Fire Districts staff hours

The local fire district[s] will assist with initial fire risk assessments, map and integrate CWPPs in their operational planning for participating communities.

#### \$ 5,000 - Outreach publications and mailings; printing and mailing

The Initiative will provide resources such as videos, pamphlets, checklists or booklets to help landowners prepare their plan and implement elements of it: e.g., a planning check list, a "how to do a thinning" checklist, guidance on how to hire a forester, etc.

\$5,000 - Create CWPP signs and install in completed communities.

September 27, 2009

The Honorable Dow Constantine Chair, King County Council Room 1200 COURTHOUSE

#### Dear Councilmember Constantine:

Enclosed for your review and approval is a motion to meet the federal requirements for receipt of funding under the re-authorization of Public Law (PL)106-393, the Secure Rural Schools and Community Self-Determination Act of 2000, as amended in PL 110-343. First, the motion states the county's allocation of funds for federal fiscal year (FFY) 2010 between Titles I, II, and III of the Act. As required by the federal law, this distribution of revenue will be communicated to the Washington State Association of Counties for transmittal to the Secretary of Agriculture by September 30, 2010. Second, the motion serves as public notice and documentation of a project, included in the 2010 Executive proposed budget, to be funded under Title III of the Act.

The Secure Rural Schools and Community Self-Determination Act of 2000 provides funding to eligible counties in Washington for Titles I, II, and III for schools and roads, federal projects, and forestry-related county projects. Each county receiving funds is required annually to elect the percentage distribution among Title I, Title II and Title III, within strict limits of the Act. In Motion 12885, King County elected to receive full payment under the Act, and elected to allocate the 2008 revenue as follows: 85 percent to schools and roads under Title I, eight percent to resource-related projects on federal land under Title II, and seven percent to county projects under Title III. Subsequently, Proposed Motion 2009-0407 elected the same allocation between titles for FFY 2009 revenue, and adopted Title III projects that are underway in 2009. The motion transmitted with this letter elects the same allocation for FFY 2010 revenue.

The second purpose of the attached motion is to approve the Title III project to be funded by the FFY 2009 and 2010 revenue, and to provide a 45-day public comment period. The motion

The Honorable Dow Constantine September 27, 2009 Page 2

cannot be passed until 45 days after notice is published in the local record. King County received \$131,000 in 2009 and will receive \$118,000 in 2010. The Executive's 2010 proposed budget provides \$249,000 in Title III appropriation authority to fund the Firewise Forests Initiative, in the Water and Land Resources Division Forestry Program. The Firewise Forests Initiative will assist rural communities to develop Community Wildfire Protection Plans and promote the use of practices that reduce the risk of wildfire.

Thank you for your consideration of this motion. If you have any questions, please contact Beth Goldberg, Deputy Director, Office of Management and Budget, at 206-263-9727.

Sincerely,

Kurt Triplett King County Executive

**Enclosures** 

cc: King County Councilmembers

ATTN: Tom Bristow, Interim Chief of Staff
Saroja Reddy, Policy Staff Director
Anne Noris, Clerk of the Council
Frank Abe, Communications Director

Beth Goldberg, Deputy Director, Office of Management and Budget (OMB)

Tesia Forbes, Budget Analyst, OMB

Theresa Jennings, Director, Department of Natural Resources and Parks (DNRP)

Bob Burns, Deputy Director, DNRP

Mark Isaacson, Director, Water and Land Resources Division, (WLRD) DNRP Kathy Creahan, Project/Program Manager, WLRD, DNRP

# METROPOLITAN KING COUNTY COUNCIL PUBLIC NOTICE PROPOSED MOTION 2009-0577

NOTICE IS HEREBY GIVEN, that the Metropolitan King County Council will consider Proposed Motion 2009-0577, identifying projects to be funded under Public Law 106-393, Title III, the Secure Rural Schools and Self-Determination Act of 2000, and allocating to those projects the funds to be received from the federal government for federal fiscal years 2009 and 2010. Comments from the public on the motion will be accepted until November 23, 2009.

#### **Summary**

Proposed Motion 2009-0577 identifies a project King County proposes to be funded under Title III of Public Law 106-393, the Secure Rural Schools and Community Self Determination Act of 2000. The proposed Title III funding will provide partial support for the Firewise Forests Initiative in the Water and Land Resources Division Forestry Program, which will assist rural communities to develop Community Wildfire Protection Plans, and to promote the use of practices that reduce the risk of wildfire.

A copy of Proposed Motion No. 2009-0577 will be mailed upon request to the Clerk of the Council, Room W-1039, King County Courthouse, 516 Third Avenue, Seattle, WA 98104, telephone number 206-296-1020.

Comments must be received by the Clerk of the Council at the above address or at <u>anne.noris@kingcounty.gov</u> by November 23, 2009. Any questions about the substance of the motion can be directed to Kathy Creahan, King County Department of Natural Resources and Parks, 206-205-5621.

DATED at Seattle, Washington this 7th day of October, 2009.

METROPOLITAN KING COUNTY COUNCIL KING COUNTY, WASHINGTON

Anne Noris
Clerk of the Council



# Metropolitan King County Council Budget and Fiscal Management Committee

# **Staff Report**

Agenda Item No:

16

Date:

November 3, 2009

Propose No:

2009-0578

Prepared by:

Polly St. John

#### **SUBJECT**

This proposed ordinance would adopt the 2010 salary tables and set Cost-of-Living Adjustments (COLA) for regular and term-limited non-represented employees.

#### **SUMMARY**

At the Council's request, the Executive has transmitted the COLA ordinance contemporaneously with the proposed budget. This allows for the COLA legislation to be acted upon in a timely way for implementation.

Approval of this ordinance would:

- Authorize a 2.00 percent wage or salary increase for non-represented employees, which is equal to that for most represented employees;
- Approve the 2010 salary tables for represented and non-represented employees enabling the Finance and Business Operations Division to issue paychecks in the appropriate amounts beginning January 1, 2010.

Approval of the salary tables constitutes a ministerial function, which occurs annually and supports the cost-of-living adjustments (COLA) for the salaries and wages assumed in the proposed 2010 budget.

Approval of the COLA for non-represented employees is a policy decision that follows the Council's past practice of granting these employees an annual wage increase equal to that for most represented employees. While the Council has no established labor policy on COLA adjustments for non-represented employees, it has traditionally treated these employees the same as represented ones.

It should be noted that adopting different COLA rates for represented and non-represented employees would greatly complicate the payroll process, as additional Range and Step tables would need to be developed for each group. Such action would also undermine the Council's policy decision relative to the Duncan and Roberts<sup>1</sup> lawsuits.

<sup>&</sup>lt;sup>1</sup> These lawsuits were settled through negotiated settlements. *Roberts* dealt with different hourly rates for the same or equivalent work. *Duncan* dealt with the classification/compensation study for non-represented employees.

# **BACKGROUND**

#### **COLA**

The county workforce includes employees who are represented by unions (approximately 85 percent) and non-represented employees (approximately 15 percent). Non-represented employees number approximately 2,050 regular employees and approximately 1,000 temporary and term-limited employees.

The Council approves COLA for represented (unionized) employees through adoption of the collective bargaining agreements (CBA) negotiated by the Executive. In negotiating the COLA rates for those agreements, the Executive is guided by the COLA labor policy adopted by the Council, which specifies that COLAs should be tied to the Consumer Price Index for Urban Wage Earners and Clerical Workers (CPI-W). This is a national measure of wage inflation calculated by the US Department of Labor. King County uses the September-to-September calculation in its measurement of changes related to CPI. The proposed change here represents the difference between September 2008 and September 2009. Typically labor agreements also specify a minimum COLA of two percent and a maximum COLA of six percent.

The 2010 Executive proposed Budget holds COLA to 2 percent for nonrepresented employees consistent with the rate for represented employees in the 2010 budget.

# **Salary Tables**

The large majority of job classifications are assigned pay ranges on the County's Squared Salary tables. A few bargaining units, namely those that are interest-arbitration eligible, have remained on separate, negotiated ranges and are not impacted by this ordinance. Overall, approximately 1/3 of all career service full-time county employees are eligible for interest arbitration.

10-Step Hourly Squared Table – Attachment A to the ordinance includes the Range and Step Table for represented and non-represented employees who are covered by the federal Fair Labor Standards Act (FLSA). Employees covered by the FLSA are eligible for overtime pay.

10-Step Annual FLSA Exempt Squared Table – Attachment B to the ordinance includes the Range and Step Table for represented and non-represented employees who are FLSA exempt (do not receive overtime pay).

10-Step Standardized Hourly Table – Attachment C to the ordinance includes the Range and Step Table for represented and non-represented employees who are still being paid on the "old" County table. These employees are covered by the FLSA. Approximately 350 employees are on this table and the old standardized table described below, working primarily in the Courts and Prosecuting Attorney's Office.

10-Step Standardized Annual FLSA Exempt Table – Attachment D to the ordinance includes the Range and Step Table for FLSA-exempt represented and non-represented employees who are still being paid on the "old" County table.

Equity – The Executive annually recommends a COLA for non-represented employees that is comparable to that for unionized employees in order to maintain pay equity among represented and non-represented employees, to maintain pay relative to the market for non-represented employees, and to maintain appropriate pay differentials between management and subordinates.

# **ANALYSIS**

The ordinance would authorize a 2010 COLA of 2.00 percent for non-represented employees; equal to the 2010 COLA for most represented employees. The COLA is usually equal to 90% of the increase in the CPI-W from September 2008 to September 2009; however, CPI is negative for this period. The proposed two percent COLA is equal to the negotiated two percent "floor" contained in most represented labor contracts.

This ordinance would also approve the 2010 wage and salary tables as noted under the background section, adjusted by the 2.00 percent COLA.

Approval of the ordinance now would allow the timely implementation of the COLA by the Finance and Business Operations Division for the first January 2010 pay period.

#### **STRIKING AMENDMENT:**

A striking amendment has been prepared to replace the transmitted blank tables with the correct salary tables and to insert the 2.00 percent COLA for non-represented employees, which was blank in the transmittal.

## **ATTACHMENTS**

- 1. Striking Amendment to Proposed Ordinance 2009-0578, including new attachments
- 2. Title Amendment to Proposed Ordinance 2009-0578
- 3. Proposed Ordinance 2009-0578, excluding blank tables
- 4. Transmittal Letter, dated September 27, 2009
- 5. Fiscal Note

#### INVITED

· Beth Goldberg, Interim Director, OMB

# Attachment 1

11-02-09

рj

**S1** 

Larry Gossett

	Proposed No.: 2009-0378
1	STRIKING AMENDMENT TO PROPOSED ORDINANCE 2009-00578, VERSION 1
2	On page 1, line 10, strike everything through page 3, line 27, and insert
3	"BE IT ORDAINED BY THE COUNCIL OF KING COUNTY:
4	SECTION 1. The attached 2010 King County 10 Step Hourly Squared Schedule
5	dated November 2, 2009, 2010 King County 10 Step Annual/FLSA Exempt Squared
6	Schedule dated November 2, 2009, 2010 King County Standardized Hourly Salary
7	Schedule dated November 2, 2009, and 2010 King County Standardized Annual/FLSA
8	Exempt Salary Schedule dated November 2, 2009 are approved and adopted.
9	SECTION 2. The salary tables listed in section 1 of this ordinance reflect a 2.00
10	percent increase from the 2009 tables, thereby granting a cost-of-living increase for non-
11	represented employees of the King County executive branch, King County council,
12	prosecuting attorney's office, district courts and superior courts, to be effective January 1,
13	2010. Any nonrepresented executive branch, county council, prosecuting attorney's
14	office, district court, or superior court employee, not paid from any salary table listed in
15	section 1 of this ordinance, shall have their wages increased by 2.00 percent. This
16	increase shall not apply to elected officials, superior court commissioners, the district
17	court chief administrative officer, or judges pro tem. Represented employees' cost-of-

Sponsor:

- 18 living increases shall be governed by the employees' respective collective bargaining
- 19 agreements."
- 20 Delete "Attachment A. 2010 King County 10 Step Hourly Squared Schedule" and insert
- 21 "Attachment A. 2010 King County 10 Step Hourly Squared Schedule, dated November
- 22 2, 2009"
- 23 Delete "Attachment B. 2010 King County 10 Step Annual FLSA Exempt Squared
- 24 Schedule" and insert "Attachment B. 2010 King County 10 Step Annual FLSA Exempt
- 25 Squared Schedule, dated November 2, 2009"
- 26 Delete "Attachment C. 2010 King County Standardized Hourly Salary Schedule" and
- 27 insert "Attachment C. 2010 King County Standardized Hourly Salary Schedule, dated
- 28 November 2, 2009"
- 29 Delete "Attachment D. 2010 King County Standardized Annual FLSA Exempt Salary
- 30 Schedule" and insert "Attachment D. 2010 King County Standardized Annual FLSA
- 31 Exempt Salary Schedule, dated November 2, 2009"

**EFFECT:** This amendment grants a 2.00% cost-of-living adjustment to non-represented employees and adopts the 2010 salary schedules.

2010 Squared Hourly

		ATTA	ATTACHMENTA	2010 KING (WITH 2.0%	S COUNTY 1 6 COLA FOR	2010 KING COUNTY 10 STEP HOURLY SQU (WITH 2.0% COLA FOR 2010), dated 11-02-09	2010 KING COUNTY 10 STEP HOURLY SQUARED SCHEDULE WITH 2.0% COLA FOR 2010), dated 11-02-09	RED SCHED	OLE	
Rande		2	3	4	2	9		8	6	. 10
17 17	\$9.9131	\$10.3939	\$10.6434	\$10.8988	\$11.1604	\$11.4282	\$11.7025	\$11.9834	\$12.2710	\$12.5655
	\$10.1510	\$10.6433	\$10.8987	\$11.1603	\$11.4281	\$11.7024	\$11.9833	\$12.2709	\$12.5654	\$12.8670
1	\$10.3946	\$10.8987	\$11.1603	\$11.4281	\$11.7024	\$11.9833	\$12.2709	\$12.5654	\$12.8670	\$13.1758
	\$10.6441	\$11.1603	\$11.4281	\$11.7024	\$11.9833	\$12.2709	\$12.5654	\$12.8670	\$13.1758	\$13.4920
١.	\$10.8996	\$11.4282	\$11.7025	\$11.9834	\$12.2710	\$12.5655	\$12.8671	\$13.1759	\$13.4921	\$13.8159
1_	\$11.1612	\$11.7025	\$11.9834	\$12.2710	\$12.5655	\$12.8671	\$13.1759	\$13.4921	\$13.8159	\$14.1475
1_	\$11.4291	\$11.9834	\$12.2710	\$12.5655	\$12.8671	\$13.1759	\$13.4921	\$13.8159	\$14.1475	\$14.4870
1	\$11,7034	\$12.2710	\$12.5655	\$12.8671	\$13.1759	\$13.4921	\$13.8159	\$14.1475	\$14.4870	\$14.8347
1	\$11.9843	\$12,5655	\$12.8671	\$13.1759	\$13.4921	\$13.8159	\$14.1475	\$14.4870	\$14.8347	\$15,1907
1	\$12,2719	\$12.8671	\$13.1759	\$13.4921	\$13.8159	\$14.1475	\$14.4870	\$14.8347	\$15.1907	\$15.5553
1	\$12.5664	\$13.1759	\$13.4921	\$13.8159	\$14.1475	\$14.4870	\$14.8347	\$15.1907	\$15.5553	\$15.9286
1	\$12,8680	\$13.4921	\$13.8159	\$14.1475	\$14.4870	\$14.8347	\$15.1907	\$15.5553	\$15.9286	\$16.3109
1	\$13.1768	\$13.8159	\$14.1475	\$14.4870	\$14.8347	\$15.1907	\$15.5553	\$15.9286	\$16.3109	\$16.7024
H 24	\$13.4930	\$14.1474	\$14.4869	\$14.8346	\$15.1906	\$15.5552	\$15.9285	\$16,3108	\$16.7023	\$17.1032
1	\$13,8168	\$14.4869	\$14.8346	\$15,1906	\$15.5552	\$15.9285	\$16.3108	\$16.7023	\$17.1032	\$17.5137
1	\$14.1484	\$14.8346	\$15.1906	\$15.5552	\$15.9285	\$16.3108	\$16.7023	\$17.1032	\$17.5137	\$17.9340
1	\$14.4880	\$15.1907	\$15.5553	\$15.9286	\$16.3109	\$16,7024	\$17.1033	\$17.5138	\$17.9341	\$18.3645
1	\$14,8357	\$15.5552	\$15.9285	\$16.3108	\$16.7023	\$17.1032	\$17.5137	\$17.9340	\$18.3644	\$18.8051
H 29	\$15,1918	\$15,9286	\$16.3109	\$16.7024	\$17.1033	\$17.5138	\$17.9341	\$18.3645	\$18.8052	\$19.2565
)	\$15,5564	\$16,3109	\$16.7024	\$17.1033	\$17.5138	\$17.9341	\$18,3645	\$18.8052	\$19.2565	\$19.7187
	\$15.9298	\$16.7024	\$17.1033	\$17.5138	\$17.9341	\$18.3645	\$18.8052	\$19.2565	\$19.7187	\$20.1919
1.	\$16.3121	\$17.1032	\$17.5137	\$17.9340	\$18.3644	\$18.8051	\$19.2564	\$19.7186	\$20.1918	\$20.6764
1.	\$16.7036	\$17.5137	\$17.9340	\$18.3644	\$18,8051	\$19.2564	\$19.7186	\$20.1918	\$20.6764	\$21.1726
H 34	\$17.1045	\$17.9341	\$18.3645	\$18.8052	\$19.2565	\$19.7187	\$20.1919	\$20.6765	\$21.1727	\$21.6808
H 35	\$17.5150	\$18.3645	\$18.8052	\$19,2565	\$19.7187	\$20.1919	\$20.6765	\$21.1727	\$21.6808	\$22.2011
H 36	\$17.9354	\$18.8053	\$19.2566	\$19.7188	\$20.1921	\$20.6767	\$21.1729	\$21.6810	\$22.2013	\$22.7341
	\$18.3658	\$19.2565	\$19.7187	\$20.1919	\$20.6765	\$21.1727	\$21.6808	\$22.2011	\$22.7339	\$23.2795
	\$18.8066	\$19.7187	\$20.1919	\$20.6765	\$21.1727	\$21.6808	\$22.2011	\$22.7339	\$23.2795	\$23.8382
1_	\$19.2580	\$20.1920	\$20.6766	\$21.1728	\$21.6809	\$22.2012	\$22.7340	\$23.2796	\$23.8383	\$24.4104
1.	\$19.7202	\$20.6766	\$21.1728	\$21.6809	\$22.2012	\$22.7340	\$23.2796	\$23.8383	\$24.4104	\$24.9962
1	\$20.1935	\$21.1729	\$21.6810	\$22.2013	\$22.7341	\$23.2797	\$23.8384	\$24.4105	\$24.9964	\$25.5963
	\$20.6781	\$21.6810	\$22.2013	\$22.7341	\$23.2797	\$23.8384	\$24.4105	\$24.9964	\$25.5963	\$26.2106
1.	\$21.1744	\$22.2014	\$22.7342	\$23.2798	\$23.8385	\$24.4106	\$24.9965	\$25.5964	\$26.2107	\$26.8398
ł										

		ATT)	ATTACHMENTA		G COUNTY & COLA FOR	10 STEP HO ? 2010), date	2010 KING COUNTY 10 STEP HOURLY SQUARED (WITH 2.0% COLA FOR 2010), dated 11-02-09	RED SCHEDULE	JULE	
Range	-	2	3	4	2	9		8	6	10
H 44	\$21.6826	\$22,7342	\$23.2798	\$23.8385	\$24.4106	\$24.9965	\$25.5964	\$26.2107	\$26.8398	\$27.4840
H 45	\$22.2030	\$23.2798	\$23.8385	\$24.4106	\$24.9965	\$25.5964	\$26.2107	\$26.8398	\$27.4840	\$28.1436
H 46	\$22.7359	\$23.8386	\$24.4107	\$24.9966	\$25.5965	\$26.2108	\$26.8399	\$27.4841	\$28.1437	\$28.8191
H 47	\$23.2816	\$24.4108	\$24.9967	\$25.5966	\$26.2109	\$26.8400	\$27.4842	\$28.1438	\$28.8193	\$29.5110
H 48	\$23.8404	\$24.9967	\$25.5966	\$26.2109	\$26.8400	\$27.4842	\$28.1438	\$28.8193	\$29.5110	\$30.2193
H 49	\$24.4126	\$25.5966	\$26.2109	\$26.8400	\$27.4842	\$28.1438	\$28.8193	\$29.5110	\$30.2193	\$30.9446
H 50	\$24.9985	\$26.2109	\$26.8400	\$27.4842	\$28.1438	\$28.8193	\$29.5110	\$30.2193	\$30.9446	\$31.6873
H 51	\$25.5985	\$26.8400	\$27.4842	\$28.1438	\$28.8193	\$29.5110	\$30.2193	\$30.9446	\$31.6873	\$32.4478
H 52	\$26.2129	\$27.4842	\$28.1438	\$28,8193	\$29.5110	\$30.2193	\$30.9446	\$31.6873	\$32.4478	\$33.2265
H 53	\$26.8420	\$28.1438	\$28.8193	\$29.5110	\$30.2193	\$30.9446	\$31.6873	\$32.4478	\$33.2265	\$34.0239
H 54	\$27.4862	\$28.8193	\$29.5110	\$30.2193	\$30.9446	\$31.6873	\$32.4478	\$33.2265	\$34.0239	\$34.8405
H 55	\$28.1459	\$29.5110	\$30.2193	\$30.9446	\$31.6873	\$32.4478	\$33.2265	\$34.0239	\$34.8405	\$35.6767
H 56	\$28.8214	\$30.2192	\$30.9445	\$31.6872	\$32.4477	\$33.2264	\$34.0238	\$34.8404	\$35.6766	\$36.5328
H 57	\$29.5131	\$30.9445	\$31.6872	\$32.4477	\$33.2264	\$34.0238	\$34.8404	\$35.6766	\$36.5328	\$37.4096
H 58	\$30.2214	\$31.6871	\$32,4476	\$33.2263	\$34.0237	\$34.8403	\$35.6765	\$36.5327	\$37.4095	\$38.3073
H 59	\$30.9467	\$32.4476	\$33.2263	\$34.0237	\$34.8403	\$35.6765	\$36.5327	\$37.4095	\$38.3073	\$39.2267
09 H	\$31.6894	\$33.2263	\$34.0237	\$34.8403	\$35.6765	\$36.5327	\$37.4095	\$38.3073	\$39.2267	\$40.1681
H 61	\$32.4499	\$34.0237	\$34.8403	\$35.6765	\$36.5327	\$37.4095	\$38.3073	\$39.2267	\$40.1681	\$41.1321
H 62	\$33.2287	\$34.8403	\$35.6765	\$36.5327	\$37.4095	\$38.3073	\$39.2267	\$40.1681	\$41.1321	\$42.1193
H 63	\$34.0262	\$35.6765	\$36.5327	\$37.4095	\$38.3073	\$39.2267	\$40.1681	\$41.1321	\$42.1193	\$43.1302
H 64	\$34.8428	\$36.5327	\$37.4095	\$38.3073	\$39.2267	\$40.1681	\$41.1321	\$42.1193	\$43.1302	\$44.1653
H 65	\$35.6790	\$37.4094	\$38.3072	\$39.2266	\$40.1680	\$41.1320	\$42.1192	\$43.1301	\$44.1652	\$45.2252
99 H	\$36.5353	\$38.3073	\$39.2267	\$40.1681	\$41.1321	\$42.1193	\$43.1302	\$44.1653	\$45.2253	\$46.3107
19 H	\$37.4121	\$39.2266	\$40.1680	\$41.1320	\$42.1192	\$43.1301	\$44.1652	\$45.2252	\$46.3106	\$47.4221
89 H	\$38.3100	\$40.1680	\$41.1320	\$42.1192	\$43.1301	\$44.1652	\$45.2252	\$46.3106	\$47.4221	\$48.5602
69 H	\$39.2294	\$41.1320	\$42.1192	\$43.1301	\$44.1652	\$45.2252	\$46.3106	\$47.4221	\$48.5602	\$49.7256
H 70	\$40.1709	\$42.1192	\$43.1301	\$44.1652	\$45.2252	\$46.3106	\$47.4221	\$48.5602	\$49.7256	\$50.9190
H 71	\$41.1350	\$43.1300	\$44.1651	\$45.2251	\$46.3105	\$47.4220	\$48.5601	\$49.7255	\$50.9189	\$52.1410
H 72	\$42.1222	\$44,1651	\$45.2251	\$46.3105	\$47.4220	\$48.5601	\$49.7255	\$50.9189	\$52.1410	\$53.3924
H 73	\$43.1331	\$45.2251	\$46.3105	\$47.4220	\$48.5601	\$49.7255	\$50.9189	\$52.1410	\$53.3924	\$54.6738
H 74	\$44.1683	\$46,3105	\$47.4220	\$48.5601	\$49.7255	\$50.9189	\$52.1410	\$53.3924	\$54.6738	\$55.9860
H 75	\$45.2283	\$47.4219	\$48.5600	\$49.7254	\$50.9188	\$52.1409	\$53.3923	\$54.6737	\$55.9859	\$57.3296
9Z H	\$46.3138	\$48.5600	\$49.7254	\$50.9188	\$52.1409	\$53.3923	\$54.6737	\$55.9859	\$57.3296	\$58.7055

2010 Squared Hourly

			A STATE OF THE STA						
Range 1	2	က	4	5	9	7	8	6	9
\$47.4253	\$49.7254	\$50.9188	\$52.1409	\$53.3923	\$54.6737	\$55.9859	\$57.3296	\$58.7055	\$60.1144
\$48,5635	+	\$52.1409	\$53.3923	\$54.6737	\$55.9859	\$57.3296	\$58.7055	\$60.1144	\$61.5571
\$49.7290		\$53.3923	\$54.6737	\$55.9859	\$57.3296	\$58.7055	\$60.1144	\$61.5571	\$63.0345
\$50.9225	-	\$54.6736	\$55.9858	\$57.3295	\$58.7054	\$60.1143	\$61.5570	\$63.0344	\$64.5472
\$52.1446	-	\$55.9858	\$57.3295	\$58.7054	\$60.1143	\$61.5570	\$63.0344	\$64.5472	\$66.0963
\$53.3961	╀	\$57.3295	\$58.7054	\$60.1143	\$61.5570	\$63.0344	\$64.5472	\$66.0963	\$67,6826
\$54.6776	╁	\$58.7054	\$60.1143	\$61.5570	\$63.0344	\$64.5472	\$66.0963	\$67.6826	\$69.3070
\$55.9899	\$58	\$60.1143	\$61.5570	\$63.0344	\$64.5472	\$66.0963	\$67.6826	\$69.3070	\$70.9704
\$57,3337	╀	\$61.5571	\$63.0345	\$64.5473	\$66.0964	\$67.6827	\$69.3071	\$70.9705	\$72.6738
\$58 7097	╀		\$64.5473	\$66.0964	\$67.6827	\$69.3071	\$70.9705	\$72.6738	\$74.4180
\$60.1187	╀╌	\$64.5473	\$66.0964	\$67.6827	\$69.3071	\$70.9705	\$72.6738	\$74.4180	\$76.2040
\$61.5615	╀		\$67.6826	\$69.3070	\$70.9704	\$72.6737	\$74.4179	\$76.2039	\$78.0328
\$63,0390	╀	\$67.6827	\$69.3071	\$70.9705	\$72.6738	\$74.4180	\$76.2040	\$78.0329	\$79.9057
\$64,5519	╀	\$69.3071	\$70.9705	\$72.6738	\$74.4180	\$76.2040	\$78.0329	\$79.9057	\$81.8234
\$66,1011	╀	\$70.9704	\$72.6737	\$74.4179	\$76.2039	\$78.0328	\$79.9056	\$81.8233	\$83.7871
\$67.6875	-	. \$72.6736	\$74.4178	\$76.2038	\$78.0327	\$79.9055	\$81.8232	\$83.7870	\$85.7979
\$69.3120	\$72.6736	\$74.4178	\$76.2038	\$78.0327	\$79.9055	\$81.8232	\$83.7870	\$85.7979	\$87.8570
\$70.9755	├	\$76.2038	\$78.0327	\$79.9055	\$81.8232	\$83.7870	\$85.7979	\$87.8570	\$89.9656
\$72.6789	┞	\$78.0327	\$79.9055	\$81.8232	\$83.7870	\$85.7979	\$87.8570	\$89.9656	\$92.1248
\$74.4232	╀	\$79.9055	\$81.8232	\$83.7870	\$85.7979	\$87.8570	\$89.9656	\$92.1248	\$94.3358
\$76,2094	$\vdash$	\$81.8233	\$83.7871	\$85.7980	\$87.8572	\$89.9658	\$92.1250	\$94.3360	\$96.6001
\$78,0384	$\vdash$	\$83.7871	\$85.7980	\$87.8572	\$89.9658	\$92.1250	\$94.3360	\$96.6001	\$98.9185
\$79.9113	\$83.7870	\$85.7979	\$87.8570	\$89.9656	\$92.1248	\$94.3358	\$96.5999	\$98.9183	\$101.2923
100 \$81.8292	\$85.7979	\$87.8570	\$89.9656	\$92.1248	\$94.3358	\$96,5999	\$98.9183	\$101.2923	\$103.7233
	\$87.8571	\$89.9657	\$92.1249	\$94.3359	\$96.6000	\$98.9184	\$101.2924	\$103.7234	\$106.2128
	├	\$92.1248	\$94.3358	\$96.5999	\$98.9183	\$101.2923	\$103.7233	\$106.2127	\$108.7618
-	╀	\$94.3358	\$96.5999	\$98.9183	\$101.2923	\$103.7233	\$106.2127	\$108.7618	\$111.3721
+	╁	\$96.5998	\$98.9182	\$101.2922	\$103.7232	\$106.2126	\$108.7617	\$111.3720	\$114.0449
╀	1	\$98.9182	\$101.2922	\$103.7232	\$106.2126	\$108.7617	\$111.3720	\$114.0449	\$116.7820
-	├	\$101.2922	\$103.7232	\$106.2126	\$108.7617	\$111.3720	\$114.0449	\$116.7820	\$119.5848
_	69	\$103.7232	\$106.2126	\$108.7617	\$111.3720	\$114.0449	\$116.7820	\$119.5848	\$122.4548
lacksquare	$\vdash$	\$106.2127	\$108.7618	\$111.3721	\$114.0450	\$116.7821	\$119.5849	\$122.4549	\$125.3938
e	t							1000	1001

· · · ·		ATTACHMENT B	2010	KING COUN (WITH 2.0%	TY 10 STEP COLA FOR	KING COUNTY 10 STEP ANNUAL/FLSA EXEMI (WITH 2.0% COLA FOR 2010), dated 11-02-09	KING COUNTY 10 STEP ANNUAL/FLSA EXEMPT SQUARED SCHEDULE (WITH 2:0% COLA FOR 2010), dated 11-02-09	SQUARED	SCHEDULE	
Range		2	က	4	2	9	7	80	6	10
S 11	\$20.619.25	\$21,619.31	\$22,138.27	\$22,669,50	\$23,213.63	\$23,770.66	\$24,341.20	\$24,925.47	\$25,523.68	\$26,136.24
1	\$21,114.08	138	\$22,669.30	\$23,213.42	\$23,770.45	\$24,340.99	\$24,925.26	\$25,523.47	\$26,136.03	\$26,763.36
1	\$21,620.77	\$22,669.30	\$23,213.42	\$23,770.45	\$24,340.99	\$24,925.26	\$25,523.47	\$26,136.03	\$26,763.36	\$27,405.66
1	\$22,139.73	\$23,213.42	\$23,770.45	\$24,340.99	\$24,925.26	\$25,523.47	\$26,136.03	\$26,763.36	\$27,405.66	\$28,063,36
	\$22,671.17	\$23,770.66	\$24,341.20	\$24,925.47	\$25,523.68	\$26,136.24	\$26,763.57	\$27,405.87	\$28,063.57	\$28,737.07
	\$23,215.30	\$24,341.20	\$24,925.47	\$25,523.68	\$26,136.24	\$26,763.57	\$27,405.87	\$28,063.57	\$28,737.07	\$29,426.80
	\$23,772.53	\$24,925.47	\$25,523.68	\$26,136.24	\$26,763.57	\$27,405.87	\$28,063.57	\$28,737.07	\$29,426.80	\$30,132.96
1	\$24,343,07	\$25,523.68	\$26,136.24	\$26,763.57	\$27,405.87	\$28,063.57	\$28,737.07	\$29,426.80	\$30,132.96	\$30,856.18
1	\$24,927.34	\$26,136.24	\$26,763.57	\$27,405.87	\$28,063.57	\$28,737.07	\$29,426.80	\$30,132.96	\$30,856.18	\$31,596.66
	\$25,525,55	\$26,763.57	\$27,405.87	\$28,063.57	\$28,737.07	\$29,426.80	\$30,132.96	\$30,856.18	\$31,596.66	\$32,355.02
	\$26,138.11	\$27,405.87	\$28,063.57	\$28,737.07	\$29,426.80	\$30,132.96	\$30,856.18	\$31,596.66	\$32,355.02	\$33,131.49
1	\$26,765.44	\$28,063.57	\$28,737.07	\$29,426.80	\$30,132.96	\$30,856.18	\$31,596.66	\$32,355.02	\$33,131.49	\$33,926.67
	\$27,407.74	\$28,737.07	\$29,426.80	\$30,132.96	\$30,856.18	\$31,596.66	\$32,355.02	\$33,131.49	\$33,926.67	\$34,740.99
	\$28.065.44	\$29,426.59	\$30,132.75	\$30,855.97	\$31,596.45	\$32,354.82	\$33,131.28	\$33,926.46	\$34,740.78	574.
	\$28,738.94	\$30,132.75	\$30,855.97	\$31,596.45	\$32,354.82	\$33,131.28	\$33,926.46	\$34,740.78	\$35,574.66	\$36,428.50
1	\$29,428.67	\$30,855.97	\$31,596.45	\$32,354.82	\$33,131,28	\$33,926.46	\$34,740.78	\$35,574.66	\$36,428.50	\$37,302.72
	\$30,135.04	\$31,596.66	\$32,355.02	\$33,131.49	\$33,926.67	\$34,740.99	\$35,574.86	\$36,428.70	\$37,302.93	\$38,198.16
1	\$30,858.26	1	\$33,131.28	\$33,926.46	\$34,740.78	\$35,574.66	\$36,428.50	\$37,302.72	\$38,197.95	\$39,114.61
\$ 29	\$31,598.94	1	\$33,926.67	\$34,740.99	\$35,574.86	\$36,428.70	\$37,302.93	\$38,198.16	\$39,114.82	\$40,053.52
1	\$32,357.31	\$33,926.67	\$34,740.99	\$35,574.86	\$36,428.70	\$37,302.93	\$38,198.16	\$39,114.82	\$40,053.52	\$41,014.90
\$ 31	\$33,133.98	\$34,740.99	\$35,574.86	\$36,428.70	\$37,302.93	\$38,198.16	\$39,114.82	\$40,053.52	\$41,014.90	\$41,999.15
S 32	\$33,929.17	\$35	\$36,428.50	\$37,302.72	\$38,197.95	\$39,114.61	\$40,053.31	\$41,014.69	\$41,998.94	\$43,006.91
	\$34,743.49	428.	\$37,302.72	\$38,197.95	\$39,114.61	\$40,053.31	\$41,014.69	\$41,998.94	\$43,006.91	\$44,039.01
I	\$35,577.36	\$37,302.93	\$38,198.16	\$39,114.82	\$40,053.52	\$41,014.90	\$41,999.15	\$43,007.12	\$44,039.22	
\$ 35	\$36,431.20	\$38,198.16	\$39,114.82	\$40,053.52	\$41,014.90	\$41,999.15	\$43,007.12	\$44,039.22	\$45,096.06	ρ 2 2 3
\$ 36	\$37,305.63	\$39,115.02	\$40,053.73	\$41,015.10	\$41,999.57	\$43,007.54	\$44,039.63	\$45,096.48	\$46,178.70	\$47,286.93
1	\$38,200.86	\$40,053.52	\$41,014.90	\$41,999.15	\$43,007.12	\$44,039.22	\$45,096.06	\$46,178.29	\$47,286.51	\$48,421.36
1	\$39,117.73	\$41,014.90	\$41,999.15	\$43,007.12	\$44,039.22	\$45,096.06	\$46,178.29	\$47,286.51	\$48,421.36	\$49,583.46
S 39	\$40,056.64	\$41,999.36	\$43,007.33	\$44,039.42	\$45,096.27	\$46,178.50	\$47,286.72	\$48,421.57	\$49,583.66	\$50,773.63
S 40	\$41,018.02	\$43,007.33	\$44,039.42	\$45,096.27	\$46,178.50	\$47,286.72	\$48,421.57	\$49,583.66	\$50,773.63	\$51,992.10
S 41	\$42,002.48	\$44,039.63	\$45,096.48	\$46,178.70	\$47,286.93	\$48,421.78	\$49,583.87	\$50,773.84	\$51,992.51	\$53,240.30
S 42	\$43,010.45	\$45,096	\$46,178.70	\$47,286.93	\$48,421.78	\$49,583.87	\$50,773.84	\$51,992.51	\$53,240.30	\$54,518.05
S 43	\$44,042.75	\$46,178.91	\$47,287.14	\$48,421.98	\$49,584.08	\$50,774.05	\$51,992.72	\$53,240.51	\$54,518.26	\$22,820.78

		ATTACHMENT B	IT B 2010	<u> </u>	KING COUNTY 10 STEP (WITH: 2.0% COLA FOR		ANNUAL/FLSA EXEMPT 2010), dated 11-02-09		SQUARED SCHEDULE	
Range	-	2	3	4	2	9		8	6	10
S 44	\$45,099.81	\$47,287.14	\$48,421.98	\$49,584.08	\$50,774.05	\$51,992.72	\$53,240.51	\$54,518.26	\$55,826.78	\$57,166.72
S 45	\$46,182.24	\$48,421.98	\$49,584.08	\$50,774.05	\$51,992.72	\$53,240.51	\$54,518.26	\$55,826.78	\$57,166.72	\$58,538.69
	\$47,290.67	\$49,584.29	\$50,774.26	\$51,992.93	\$53,240.72	\$54,518.46	\$55,826.99	\$57,166.93	\$58,538.90	\$59,943.73
S 47	\$48,425.73	\$50,774.46	\$51,993.14	\$53,240.93	\$54,518.67	\$55,827.20	\$57,167.14	\$58,539.10	\$59,944.14	\$61,382.88
S 48	\$49,588.03	\$51,993.14	\$53,240.93	\$54,518.67	\$55,827.20	\$57,167.14	\$58,539.10	\$59,944.14	\$61,382.88	\$62,856.14
S 49	\$50,778.21	\$53,240.93	\$54,518.67	\$55,827.20	\$57,167.14	\$58,539.10	\$59,944.14	\$61,382.88	\$62,856.14	\$64,364.77
S 50	\$51,996.88	\$54,518.67	\$55,827.20	\$57,167.14	\$58,539.10	\$59,944.14	\$61,382.88	\$62,856.14	\$64,364.77	606
1	\$53,244.88	\$55,827.20	\$57,167.14	\$58,539.10	\$59,944.14	\$61,382.88	\$62,856.14	\$64,364.77	\$65,909.58	\$67,491.42
	\$54,522.83	\$57,167.14	\$58,539.10	\$59,944.14	\$61,382.88	\$62,856.14	\$64,364.77	\$65,909.58	\$67,491.42	\$69,111.12
	\$55,831.36	\$58,539.10	\$59,944.14	\$61,382.88	\$62,856.14	\$64,364.77	\$65,909.58	\$67,491.42	\$69,111.12	\$70,769.71
S 54	\$57,171.30	\$59,944.14	\$61,382.88	\$62,856.14	\$64,364,77	\$65,909.58	\$67,491.42	\$69,111.12	\$70,769.71	\$72,468.24
1 -	\$58,543.47	\$61,382.88	\$62,856.14	\$64,364.77	\$65,909.58	\$67,491.42	\$69,111.12	\$70,769.71	\$72,468.24	\$74,207.54
	\$59,948.51	\$62,855.94	\$64,364.56	\$65,909.38	\$67,491.22	\$69,110.91	\$70,769.50	\$72,468.03	\$74,207.33	\$75,988.22
S 57	\$61,387.25	\$64,364.56	\$65,909.38	\$67,491.22	\$69,110.91	\$70,769.50	\$72,468.03	\$74,207.33	\$75,988.22	\$77,811.97
1	\$62,860.51	\$65,909.17	\$67,491.01	\$69,110.70	\$70,769.30	\$72,467.82	\$74,207.12	\$75,988.02	\$77,811.76	\$79,679.18
S 59	\$64,369.14	\$67,491.01	\$69,110.70	\$70,769.30	\$72,467.82	\$74,207.12	\$75,988.02	\$77,811.76	\$79,679.18	\$81,591.54
09 S	\$65,913.95	\$69,110.70	\$70,769.30	\$72,467.82	\$74,207.12	\$75,988.02	\$77,811.76	\$79,679.18	\$81,591.54	\$83,549.65
l	\$67,495.79	\$70,769.30	\$72,467.82	\$74,207.12	\$75,988.02	\$77,811.76	\$79,679.18	\$81,591.54	\$83	\$85,554.77
	\$69,115.70	\$72,467.82	\$74,207.12	\$75,988.02	\$77,811.76	\$79,679.18	\$81,591.54	\$83,549.65	\$85,554.77	\$87,608.14
1	\$70,774.50	\$74,207.12	\$75,988.02	\$77,811.76	\$79,679.18	\$81,591.54	\$83,549.65	\$85,554.77	\$87,608.14	\$89,710.82
1	\$72,473.02	\$75,988.02	\$77,811.76	\$79,679.18	\$81,591.54	\$83,549.65	\$85,554.77	\$87,608.14	\$89,710.82	\$91,863.82
S 65	\$74,212.32	\$77,811.55	\$79,678.98	\$81,591.33	\$83,549.44	\$85,554.56	\$87,607.94	\$89,710.61	\$91,863.62	\$94,068.42
99 S	\$75,993.42	\$79,679.18	\$81,591.54	\$83,549.65		\$87,608.14	\$89,710.82	\$91,863.82	\$94,068.62	\$96,326.26
29 S	\$77,817.17	\$81,591.33	\$83,549.44	\$85,554.56		\$89,710.61	\$91,863.62	\$94,068.42	\$96,326.05	\$98,637.97
S 68	\$79,684.80	\$83,549.44	\$85,554.56	\$87,607.94	\$89,710.61	\$91,863.62	\$94,068.42	\$96,326.05	\$98,637.97	\$101,005.22
S 69	\$81,597.15	\$85,554.56	\$87,607.94	\$89,710.61	\$91,863.62	\$94,068.42	\$96,326.05	\$98,637.97	\$101,005.22	\$103,429.25
S 70	\$83,555.47	\$87,607.94	\$89,710.61	\$91,863.62	\$94,068.42	\$96,326.05	\$98,637.97	\$101,005.22	\$103,429.25	\$105,911.52
S 71	\$85,560.80	\$89,710.40	\$91,863.41	\$94,068.21	\$96,325.84	\$98,637.76	\$101,005.01	\$103,429.04	\$105,911.31	\$108,453.28
\$ 72	\$87,614.18	\$91,863.41	\$94,068.21	\$96,325.84	\$98,637.76	\$101,005.01	\$103,429.04	\$105,911.31	\$108,453.28	\$111,056.19
S 73	\$89,716.85	\$94,068.21	\$96,325.84	\$98,637.76	\$101,005.01	\$103	\$105,911.31	\$108,453.28	\$111,056.19	\$113,721.50
S 74	\$91,870.06	\$96,325.84	\$98,637.76	\$101,	\$103,429.04		\$108,453.28	\$111,056.19	\$113,721.50	\$116,450.88
S 75	\$94,074.86	\$98,637.55	\$101,004.80	1	\$105,911.10	\$108,453.07	\$111,055.98	\$113,721.30	\$116,450.67	\$119,245.57
s 76	\$96,332.70	\$101,004.80	\$103,428.83	\$105,911.10	\$108,453.07	\$111,055.98	\$113,721.30	\$116,450.67	\$119,245.57	\$122,107.44
						٠.				

		ATTACHMENT B	2010	KING COUN (WITH 2.0%	(ING COUNTY 10 STEP ANNUAL/FLSA EXEM (WITH 2.0% COLA FOR 2010), dated 11-02-09	ANNUAL/FI 2010), date	SA EXEMP1 d 11-02-09	SQUARED	KING COUNTY 10 STEP ANNUAL/FLSA EXEMPT SQUARED SCHEDULE (WITH 2.0% COLA FOR 2010), dated 11-02-09	
Range	-	2	3	4	2	9	7	8	6	10
22 8	\$98 644 62	\$103	\$105,911.10	\$108,453.07	\$111,055.98	\$113,721.30	\$116,450.67	\$119,245.57	\$122,107.44	\$125,037.95
-	\$101 012 08	\$105,911.	\$108	17	\$113,721.30	\$116,450.67	\$119,245.57	\$122,107.44	\$125,037.95	\$128,038.77
	\$103 436 32	\$108	\$111	13,721	\$116,450.67	\$119,245.57	\$122,107.44	\$125,037.95	\$128,038.77	\$131,111.76
1	918	\$111	\$113,721.09	\$116,450.46	\$119,245.36	\$122,107.23	\$125,037.74	\$128,038.56	\$131,111.55	8
	\$108.460.77	\$113		\$119,245.36	\$122,107.23	\$125,037.74	\$128,038.56	\$131,111.55	\$134,258.18	\$137,480.30
	\$111,063,89	\$116		\$122,107.23	\$125,037.74	\$128,038.56	\$131,111.55	\$134,258.18	\$137,480.30	779
	\$113,729.41	<u>.                                    </u>		\$125,037.74	\$128,038.56	\$131,111.55	\$134,258.18	\$137,480.30	\$140,779.81	158
	\$116,458,99	\$122		\$128,038.56	\$131,111.55	\$134,258.18	\$137,480.30	\$140,779.81	\$144,158.56	\$147,618.43
	\$119,254.10	1	1	\$131,111.76	\$134,258.38	\$137,480.51	\$140,780.02	\$144,158.77	\$147,618.64	\$151,161.50
1	\$122,116,18		\$131,111.76	\$134,258.38	\$137,480.51	\$140,780.02	\$144,158.77	\$147,618.64	\$151,161.50	\$154,789.44
1	\$125,046.90	<u> </u>	\$134,258.38	\$137,480.51	\$140,780.02	\$144,158.77	\$147,618.64	\$151,161.50	\$154,789.44	\$158,504.32
1	\$128,047.92	<u> </u>	\$137,480.30	\$140,779.81	\$144,158.56	\$147,618.43	\$151,161.30	\$154,789.23	\$158,504.11	\$162,308.22
	\$131,121.12	-	\$140	\$144,158.77	\$147,618.64	\$151,161.50	\$154,789.44	\$158,504.32	\$162,308.43	\$166,203.86
	\$134 267 95	\$140		\$147,618.64	\$151,161.50	\$154,789.44	\$158,504.32	\$162,308.43	\$166,203.86	192
-	\$137,490.29	\$144		\$151,161.30	\$154,789.23	\$158,504.11	\$162,308.22	\$166,203.65	\$170,192.46	\$174,277.17
1	\$140,790.00	\$147	_	\$154,789.02	\$158,503.90	\$162,308.02	\$166,203.44	\$170,192.26	\$174,276.96	459.
1	\$144,168,96	<u>L</u> .	1	\$158,503.90	\$162,308.02	\$166,203.44	\$170,192.26	\$174,276.96	459	
1	\$147,629.04	<u> </u>		\$162,308.02	\$166,203.44	\$170,192.26	\$174,276.96	\$178,459.63	\$182,742.56	128
	\$151,172.11	J		\$166,203.44	\$170,192.26	\$174,276.96	\$178,459.63	\$182,742.56	\$187,128.45	619
1	\$154,800.26		\$166,203.44	\$170,192.26	\$174,276.96	\$178,459.63	\$182,742.56	\$187,128.45	\$191,619.58	\$196,218.46
1	\$158,515.55	_		\$174,277 17	\$178,459.84	\$182,742.98	\$187,128.86	\$191,620.00	\$196,218.88	\$200,928.21
1	\$162,319.87	<u> </u>		\$178,459.84	\$182,742.98	- 1	\$191,620.00	\$196,218.88	\$200,928.21	\$205,750.48
	\$166,215.50		_	\$182,742.56	\$187,128.45		\$196,218.46	\$200,927.79		\$210,687.98
1	\$170,204.74	1	\$182,742.56	\$187,128.45	\$191,619.58	\$196,218.46	\$200,927.79	\$205,750.06		\$215,744.46
S 101	\$174,289.65	\$182,742	\$187,128.66	\$191,619.79	\$196,218.67	\$200,928.00	\$205,750.27	\$210,688.19	1.	\$220,922.62
1	\$178,472.53		\$191,619.58	\$196,218.46	\$200,927.79		\$210,687.98	\$215,744.46	\$220,922.42	\$226,224.54
	\$182,755.87	\$191	\$196,218.46	\$200,927.79	\$205,750.06	\$210,687.98	\$215,744.46	\$220,922.42	\$226,224.54	653.
1		7 \$196,218.26	\$200,927.5	\$205,749.86	\$210,687.78	\$215,744.26	\$220,922.21	\$226,224.34	\$231,653.76	213
Ì		1 \$200,927.58	\$205,749.8	\$210,687.78	\$215,744.26	\$220,922.21	\$226,224.34	\$231,653.76	213	900
S 106	\$196,232.61	1 \$205,749.86	\$210,687.7	\$215,744.26	\$220,922.21	\$226,224.34	83	\$237,213.39	\$242,906.56	\$248,736.38
S 107	\$200,942.14	4 \$210,687.78	\$215,744.26	\$220,922.21	\$226,224.34	\$231,653.76	213	\$242,906.56	\$248,736.38	2 3
S 108	\$205,764.83		\$220,922.42		\$231,653.97	\$237,213.60	\$242,906.77	\$248,736.59	\$254,706.19	\$260,819.10
s 109	\$210,703.17	7 \$220,922.21	_	\$231,653.76	\$237,213.39	\$242,906.56	\$248,736.38	\$254, /05.98	\$260,818.9U	\$20/,0/6.45

ATTACHMENT C	MENT C	2010 King	County	Standard	Standardized Hourly	Salary	Schedule	(2.0% COLA), dated November	-A), dated	Novembe	ır 2, 2009
Pay Range	Hours	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step
Number	Per			່ຕ	4	S	ဖ	7	∞.	6	10
	35	9.0754	9.4892	9.7068	9.9291	10.1574	10.3911	10.6303	10.8766	11.1287	11.3864
	3 %	8 8233	9.2256	9.4372	9.6533	9.8753	10.1024	10.3350	10.5745	10.8196	11.0701
<del>-</del>	37.5	8.4704	8.8566	9.0597	9.2672	9.4802	9.6983	9.9216	10.1515	10.3868	10.6273
	40	7 9410	8.3031	8.4935	8.6880	8.8877	9.0922	9.3015	9.5170	9.7377	9.9631
	35	0.0827	9 7068	9 9291	10 1574	10.3911	10.6303	10.8766	11.1287	11.3864	11.6508
-	36	9.2027	9.4372	9 6533	9.8753	10.1024	10.3350	10.5745	10.8196	11.0701	11.3272
7	37.5	8 6639	9.0597	9.2672	9.4802	9.6983	9.9216	10.1515	10.3868	10.6273	10.8741
	A A	8 1224	8 4935	8.6880	8.8877	9.0922	9.3015	9.5170	9.7377	9.9631	10.1945
	25	0 4040	9 9291	10 1574	10.3911	10,6303	10.8766	11.1287	11.3864	11.6508	11.9225
	38	0.2373	9.6533	9 8753	10 1024	10.3350	10.5745	10.8196	11.0701	11.3272	11.5913
ო	27.5	9.53.6	9.0000	9 4802	9,6983	9,9216	10.1515	10.3868	10.6273	10.8741	11.1276
	5 0	03080	8 6880	8 8877	9.0922	9.3015	9.5170	9.7377	9.9631	10.1945	10.4322
	25	0.2020	40.4574	10 3911	10 6303	10.8766	11.1287	11.3864	11.6508	11.9225	12.1998
	200	0.777	0 9753	10.00	10 3350	10 5745	10.8196	11.0701	11.3272	11.5913	11.8609
4	2,75	9,4424	9,07,00	0 6083	9 92 16	10 1515	10.3868	10.6273	10.8741	11.1276	11.3865
	0.70	9.0047	9.4002	0.000	0 3015	9 5170	9 7377	9 9631	10.1945	10.4322	10.6748
	\$ 10	0.4902	0.007	3.0322	3.00 L	44 4087	11 3864	11 6508	11 9225	12,1998	12.4851
	જ			0.000	10.0700	10.0400	11.0001	11 2272	11 5913	11 8609	12 1383
· ·	ဗ္တ		٦	10.3350	10.5/45	10.0180	11.0701	40.0744	14 4078	11 3865	11 6528
<b>,</b>	37.5		9.6983	9.9216	10.1515	10.3808	10.0273	10.074	40.4200	1.0000	40 024E
	40	8.6923		9.3015	9.5170	9.7377	١	10.1945	10.4322	10.0740	10.9243
	35	10.1622	10.6303	10.8766	11.1287	11.3864		11.9225	12.1998	12.4851	12.777
•	38	9.8799	10.3350	10.5745	10.8196	11.0701		11.5913	11.8609	12.1383	12.4222
9	37.5		9.9216	10.1515	10.3868	10.6273	10.8741	11.1276	11.3865	11.6528	11.9253
	4	8.8919		9.5170	9.7377	9.9631	10,1945	10.4322	10.6748	10.9245	11.1800
	35	ľ		11,1287	11.3864	11.6508	11.9225	12.1998	12.4851	12.7771	13.0760
	3 %		10 5745	10.8196	11.0701	11.3272	11.5913	11.8609	12.1383	12.4222	12.7128
7	27 5	L		10.3868	10.6273	10.8741	11.1276	11.3865	11.6528	11.9253	12.2043
	AD AD	_		9.7377	9.9631	10.1945	10.4322	10.6748	10.9245	11.1800	11.4415
	25	10.6373	ľ	11 3864	11.6508	11.9225	12.1998	12.4851	12.7771	13.0760	13.3830
	38		1	11 0701	11.3272	11.5913	=	12.1383	12.4222	12.7128	13.0113
<b>∞</b>	37.5		1_	10.6273	10.8741	11.1276	11.3865	11.6528	11.9253	12.2043	12.4908
	O: O		1	9.9631	10.1945	10.4322	10.6748	10.9245	11.1800	11.4415	11.7102
	25			11 6508	11 9225	12.1998	12.4851	12.7771	13.0760	13.3830	13.6982
	200	$\perp$	11 0701	11 3272		11.8609	12		12.7128	13.0113	13.3177
<u>ი</u>	37.6	L	10,6273	10 8741		11,3865	7	L	12.2043	12.4908	12.7850
	0.70	$\perp$	$\perp$	10 1945	10 4322	10.6748	10.9245	11.1800	11.4415	11.7102	11.9859
	700	ľ		11 9225	12 1998	12 4851	12.7771	13.0760	13.3830	13.6982	14.0209
	200		1	11 5913	11 8609	12.1383	l	12.7128	13.0113	13.3177	13.6314
10	37.5			11 1276	11 3865	1	11.9253	12.2043	12.4908	12.7850	13.0862
	0.70	$\perp$	1	10 4322	10.6748	10.9245	7	<u>L</u> .	11.7102	11.9859	12.2683
	7		I	2							
Indard Hourly Schedule 2010.xls	/ Schedul	e 2010.xls		2	2010 Standardardized Hourly	dardized H	ourly				

ATTACHMENT C	IENT C	2010 King	ng County	Standard	lized Hour	ly Salary	Schedule	(2.0% CO	LA), datec	Standardized Hourly Salary Schedule (2.0% COLA), dated November 2,	er 2, 2009
Pay Range	Hours	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step
Number	Week	_	2	3	4	2	9	7	8	6	10
	35	11.3933	11.9225	12.1998	12.4851	12.7771	13.0760	13.3830	13.6982	14.0209	14.3511
7	36	11.0768	11.5913	11.8609	12.1383	12.4222	12.7128	13.0113	13.3177	13.6314	13.9524
_	37.5	10.6337	11.1276	11.3865	11.6528	11.9253	12.2043	12,4908	12.7850	13.0862	13.3943
	40	9.9691	10.4322	10.6748	10.9245	11.1800	11.4415	11.7102	11.9859	12.2683	12.5572
	35	11.6574	12.1998	12.4851	12.7771	13.0760	13.3830	13.6982	14.0209	14.3511	14.6900
;	36	11.3336	11.8609	12.1383	12.4222	12.7128	13.0113	13.3177	13.6314	13,9524	14.2819
7	37.5	10.8802	11.3865	11.6528	11.9253	12.2043	12.4908	12.7850	13.0862	13.3943	13.7.106
	40	10.2002	10.6748	10.9245	11.1800	11.4415	11.7102	11.9859	12.2683	12.5572	12.8537
	35	11.9291	12.4851	12.7771	13.0760	13.3830	13.6982	14.0209	14.3511	14.6900	15.0369
,	36	11.5977	12.1383	12.4222	12.7128	13.0113	13.3177	13.6314	13.9524	14.2819	14.6192
2	37.5	11.1338	11.6528	11.9253	12.2043	12.4908	12.7850	13.0862	13.3943	13.7106	14.0345
•	40	10.4379	10.9245	11.1800	11.4415	11.7102	11.9859	12.2683	12.5572	12.8537	13.1573
	35	12.2065	12.7771	13.0760	13.3830	13.6982	14.0209	14.3511	14.6900	15.0369	15.3922
	36	11.8674	12.4222	12.7128	13.0113	13.3177	13.6314	13.9524	14.2819	14.6192	14.9646
4	37.5	11.3927	11.9253	12.2043	12.4908	12.7850	13.0862	13.3943	13.7106	14.0345	14.3660
•	40	10.6807	11.1800	11,4415	11.7102	11.9859	12.2683	12.5572	12.8537	13.1573	13.4682
	35	12.4920	13.0760	13.3830		14.0209	14.3511	14.6900	15.0369	15.3922	15.7577
	36	12.1450	12.7128	13.0113	13.3177	13.6314	13.9524	14.2819	14.6192	14.9646	15.3200
<u>0</u>	37.5	11.6592	12.2043	12.4908	12.7850	13.0862	13.3943	13.7106	14.0345	14.3660	14.7072
	40	10.9305	11.4415	11.7102	11.9859	12.2683	12.5572	12.8537	13.1573	13.4682	13.7880
	35	12.7847	13.3830	13.6982	14.0209	14.3511	14.6900	15.0369	15.3922	15.7577	16.1316
4	36	12.4296		13.3177	13.6314	13.9524	14.2819	14.6192	14.9646	15.3200	15.6835
2	37.5	11.9324	12.4908	12.7850	13.0862	13.3943	13.7106	14.0345	14.3660	14.7072	15.0561
	40	11.1867	11.7102	11.9859	12.2683	12.5572	12.8537	13.1573	13.4682	13.7880	14.1151
	35	13.0833	13.6982	14,0209	14.3511	14.6900	15.0369	15.3922	15.7577	16.1316	16.5142
7	36	12.7199	13.3177	13.6314	13.9524	14.2819	14.6192	14.9646	15.3200	15.6835	16.0555
-	37.5	12.2111	12.7850	13.0862	13.3943	13.7106	14.0345	14.3660	14.7072	15.0561	15.4133
	40	11.4479	11.9859	12.2683	12.5572	12.8537	13.1573	13.4682	13.7880	14.1151	14.4500
	35	13.3908	14.0209	14.3511	14.6900	15.0369	15.3922	15.7577	16.1316	16.5142	16.9076
9	36	13.0188	13.6314	13.9524	14.2819	14.6192	14.9646	15.3200	15.6835	16.0555	16.4379
<u>o</u>	37.5	12.4981	13.0862	13.3943	13.7106	14.0345	14.3660	14.7072	15.0561	15.4133	15.7804
	40	11.7170	12.2683	12.5572	12.8537	13.1573	13.4682	13.7880	14.1151	14.4500	14.7942
	35	13.7055	14.3511	14.6900	15.0369	15.3922	15.7577	16.1316	16.5142	16.9076	17.3099
•	36	13.3247	13.9524	14.2819	14.6192	14.9646	15.3200	15.6835	16.0555	16.4379	16.8291
<u> </u>	37.5	12.7918	13.3943	13.7106	14.0345	14.3660	14.7072	15.0561	15.4133	15.7804	16.1559
	40	11.9923	12.5572	12.8537	13.1573	13.4682	13.7880	14.1151	14.4500	14.7942	15.1462
	35	14.0279	14.6900	15.0369	15.3922	15.7577	16.1316	16.5142	16.9076	17.3099	17.7228
ç	36	13.6382	14.2819	14.6192	14.9646	15.3200	15.6835	16.0555	16.4379	16.8291	17.2305
0	37.5	13.0927	13.7106	14.0345	14.3660	14,7072	15.0561	15.4133	15.7804	16.1559	16.5413
	40	12.2744	12.8537	13.1573	13.4682	13.7880	14.1151	14.4500	14.7942	15.1462	15.5075
				• 1							

	Hours	7			- ""	0,000	040	Cton	Sten	Sten	Step
Pay Range	Der	Step	Step	Step	Step	dejc	deno	date	روا دول	2 ,	
Number	Week	-	7	က	4	5	9	7	8	၈	9
	35	14.3589	15.0369	15.3922	15.7577	16.1316	16.5142	16.9076	17.3099	17.7228	18.1461
	38	13.9600	14.6192	14.9646	15.3200	15.6835	16.0555	16.4379	16.8291	17.2305	17.6421
24	37.5	13 4016	14.0345	14.3660	14.7072	15.0561	15.4133	15.7804	16.1559	16.5413	16.9364
	404	12.5640	13,1573	13.4682	13.7880	14.1151	14.4500	14.7942	15.1462	15.5075	15.8778
	35	14 6974	15 3922	15.7577	16.1316	16.5142	16.9076	17.3099	17.7228	18.1461	18.5790
	38	14 2891	14 9646	15.3200	15.6835	16.0555	16.4379	16.8291	17.2305	17.6421	18.0629
22	37.5	13 7175	14 3660	14.7072	15.0561	15.4133	15.7804	16.1559	16.5413	16.9364	17.3404
	5 6	12 8602	13.4682	13.7880	14.1151	14.4500	14.7942	15.1462	15.5075	15.8778	16.2567
	35	15 0448	15 7577	16 1316	16.5142	16,9076	17,3099	17.7228	18.1461	18.5790	19.0236
	38	14 6269	ilu	15,6835	16.0555	16.4379	16.8291	17.2305	17.6421	18.0629	18.4951
23	37.6	14 0418	14 7072	15.0561	15,4133	15.7804	16.1559	16.5413	16.9364	17.3404	17.7553
	0 0	13 1642	13 7880	14.1151	14.4500	14.7942	15.1462	15.5075	15.8778	16.2567	16.6456
	36	15 4011	16 1316	16.5142	16.9076	17.3099	17.7228	18.1461	18.5790	19.0236	19.4790
	388	14.9733	15.6835	16.0555	16.4379	16.8291	17.2305	17.6421	18.0629	18.4951	18.9379
24	37.5	14 3744	15 0561	15,4133	15.7804	16.1559	16.5413	16.9364	17.3404	17.7553	18.1804
	404	13.4760	14.1151	14.4500	14.7942	15.1462	15.5075	15.8778	16.2567	16.6456	17.044
	35	15.7662	16 5142	16.9076	17.3099	17.7228	18.1461	18.5790	19.0236	19.4790	19.9464
	36	15.3282	16.0555	16.4379	16.8291	17.2305	17.6421	18.0629	18.4951	18.9379	19.392
22	37.5	14.7151	15.4133	15.7804	16.1559	16.5413	16.9364	17.3404	17.7553	18.1804	18.6166
	40	13.7954	14.4500	14.7942	15.1462		15.8778	16.2567	16.6456	17.0442	17.453
	35	16,1407	16.9076	17.3099	17.7228	18	18.5790	19.0236	19.4790	19.9464	20.4245
. ;	36	15.6923	16.4379	16.8291	17.2305	17.6421	18.0629	18.4951	18.9379	19.3923	19.857
<b>5</b> 6	37.5	15.0646	15.7804	16.1559	16.5413	16.9364	17.3404	17.7553	18.1804	18.6166	19.0628
	40	14.1231	14.7942	15.1462	15.5075	15.8778	16.2567	16.6456	17.0442	17.4531	17.8/1
	35	16.5237	17.3099	17.7228	18.1461	18.5790	19.0236	19.4790	19.9464	20.4245	20.9152
	36	16.0647	16.8291	17.2305	17.6421	18.0629	18.4951	18.9379	19.3923	19.8572	20.334
27	37.5	15.4222	Γ	16.5413	16.9364	17.3404	17.7553	18.1804	18.6166	19.0629	19.5209
	4	14.4583		15.5075	15.8778	16.2567	16.6456	17.0442	17.4531	17.8715	18.3008
	35	16.9175		18.1461	18.5790	19.0236	19.4790	19.9464	20.4245	20.9152	21.4179
!	38	16.4476		17.6421	18.0629		18.9379	19.3923	19.8572	20.3342	20.8229
78	37.5	1_		1	17.3404		18.1804	18.6166	19.0629	19.5209	19.9900
	40		15.5075	15.8778	16.2567	16.6456	17.0442	17.4531	17.8715	18.3008	18.740
	35	1_	Γ	18.5790	19.0236	19.4790	19.9464	20.4245		21.4179	21.933
	36	16.8383		18.0629	18.4951	18.9379	19.3923	19.8572		20	21.3238
29	37.5	<u> </u>	16.9364	17.3404	17.7553	18.1804	18.6166	19.0629	19.5209		20.4709
	40	15.1545	15	16.2567	16.6456		17.4531	17.8715	18.3008	18.7407	19.1915
	35	L	18.5790	19.0236	19.4790	19.9464	20.4245	20.9152	21.4179	21.9331	22.4615
•	36	17.2400	18.0629		18.9379	19.3923	19.8572	20.3342		21.3238	21.8376
30	37.5	_	17.3404	11	18.1804	18.6166	19.0629	19.5209	19.9900		20.9641
										0,0,	(1)

ATTACHMENT C	MENT C	2010 King	ng County	/ Standarc	lized Hour	'ly Salary	Schedule	Standardized Hourly Salary Schedule (2.0% COLA), dated November 2,	LA), datec	l Novemb	er 2, 2009
Pay Range	Hours	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step .
Number		_	2	3	4	2	9	7	8	6	10
	35	18.1564	19.0236	19.4790	19.9464	20.4245	20.9152	21.4179	21.9331	22.4615	23.0031
7	36	17.6521	18.4951	18.9379	19.3923	19.8572	20.3342	20.8229	21.3238	21.8376	22.3641
- -	37.5	16.9460	17.7553	18.1804	18.6166	19.0629	19.5209	19.9900	20.4709	20.9641	21.4695
	40	15.8868	16.6456	17.0442	17.4531	17.8715	18.3008	18.7407	19.1915	19.6538	20.1277
	35	18.5897	19.4790	19.9464	20.4245	20.9152	21.4179	21.9331	22.4615	23.0031	23.5581
	36	18.0733	18.9379	19.3923	19.8572	20.3342	20.8229	21.3238	21.8376	22.3641	22.9037
32	37.5	17.3504	18.1804	18.6166	19.0629	19.5209	19.9900	20.4709	20.9641	21.4695	21.9876
	40	16.2660	17.0442	17.4531	17.8715	18.3008	18.7407	19.1915	19.6538	20.1277	20.6133
	35	19.0340	19.9464	20.4245	20.9152	21.4179	21.9331	22.4615	23.0031	23.5581	24.1271
6	36	18.5053	19.3923	19.8572	20.3342	20.8229	21.3238	21.8376	22.3641	22.9037	23.4569
25	37.5	17.7650	18.6166	19.0629	19.5209	19.9900	20.4709	20.9641	21.4695	21.9876	22.5186
	40	16.6547	17.4531	17.8715	18.3008	18.7407	19.1915	19.6538	20.1277	20.6133	21.1112
	35	19.4895	20.4245	20.9152	21.4179	21.9331	22.4615	23.0031	23.5581	24.1271	24.7104
į	36	18.9481	19.8572	20.3342	20.8229	21.3238	21.8376	22.3641	22.9037	23.4569	24.0240
54 4	37.5	18.1902	19.0629	1	19.9900	20.4709	20.9641	21.4695	21.9876	22.5186	23.0630
	40	17.0533	17.8715	18.3008	18.7407	19.1915	19.6538	20.1277	20.6133	21.112	21.6216
	35	19.9582	20.9152	21.4179	21.9331	22.4615	23.0031	23.5581	24.1271	24.7104	25.3083
i.	36	19.4038	20.3342	20.8229	21.3238	21.8376	22.3641	22.9037	23.4569	24.0240	24.6053
င်	37.5	18.6277	19.5209	19.9900	20.4709	20.9641	21.4695	21.9876	22.5186	23.0630	23.6210
	40	17.4635	18.3008	18.7407	19.1915	19.6538	20.1277	20.6133	21.112	21.6216	22.1447
	38	20.4365	21.4179	21.9331	22.4615	23.0031	23.5581	24.1271	24.7104	25.3083	25.9203
90	36	19.8688	20.8229	21.3238	21.8376	22.3641	22.9037	23.4569	24.0240	24.6053	25.2003
9	37.5	19.0741	19.9900	20.4709	20.9641	21.4695	21.9876	22.5186	23.0630	23.6210	24.1922
	40	17.8820	l l	19.1915	19.6538	20.1277	20.6133	21.112	21.6216	22.1447	22.6802
	32	20.9268		22.4615	23.0031	23.5581	24.1271	24.7104	25.3083	25.9203	26.5487
21	98	20.3455		21.8376	22.3641	22.9037	23.4569	24.0240	24.6053	25.2003	25.8113
ે	37.5	19.5317	20.4709	20.9641	21.4695	21.9876	22.5186	23.0630	23.6210	24.1922	24.7788
	040	18.3110	19.1915	19.6538	20.1277	20.6133	21.112	21.6216	22.1447	22.6802	23.2302
	35	21.4304		23.0031	23.5581	24.1271	24.7104	25.3083	25.9203	26.5487	27.1919
000	98	20.8351	1	22.3641	22.9037	23.4569	24.0240	24.6053	25.2003	25.8113	26.4365
<sup>ဂ</sup>	37.5	20.0017		21.4695	21.9876	22.5186	23.0630	23.6210	24.1922	24.7788	25.3791
	040	18.7516	-	20.1277	20.6133	21.112	21.6216	22.1447	22.6802	23.2302	23.7929
	32	21.9465		23.5581	24.1271	24.7104	25.3083	25.9203	26.5487	27.1919	27.8520
Ç	36	21.3369	22.3641	22.9037	23.4569	24.0240	24.6053	25.2003	25.8113	26.4365	27.0783
85	37.5		21.4695	21.9876	22.5186	23.0630	23.6210	24.1922	24.7788	25.3791	25.9952
	40		20.1277	20.6133	21.112	21.6216	22.1447	22.6802	23.2302	23.7929	24.3705
	35			24.1271	24.7104	25.3083	25.9203	26.5487	27.1919	27.8520	28.5281
Ç	36			23.4569	24.0240	24.6053	25.2003	25.8113	26.4365	27.0783	27.7356
<del>}</del>	37.5	20.9767	21.9876	22.5186	23.0630	23.6210	24.1922	24.7788	25.3791	25.9952	26.6262
•	40	19.6657	1	21.1112	21.6216	22.1447	22.6802	23.2302	23.7929	24.3705	24.9621

ATTACHMENT	IENT C	2010 King	ng County	/ Standard	Standardized Hourly Salary	rly Salary	Schedule	(2.0% CO	LA), date	Schedule (2.0% COLA), dated November 2,	er 2, 2009
Pay Range	Hours Per	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step
Number	Week	1	2	3	4	5	9	7	œ	တ	10
	35	23.0161	24.1271	24.7104	25,3083	25.9203	26.5487	27.1919	27.8520	28.5281	29.2215
77	36	22.3768	23.4569	24.0240	24.6053	25.2003	25.8113	26.4365	27.0783	27.7356	28.4097
<b>.</b>	37.5	21.4817	22.5186	23.0630	23.6210	24.1922	24.7788	25.3791	25.9952	26.6262	27.2734
	40	20.1391	21.112	21.6216	22.1447	22.6802	23.2302	23.7929	24.3705	24.9621	25.5688
	35	23.5720	24.7104	25.3083	25.9203	26.5487	27.1919	27.8520	28.5281	29.2215	29.9318
42	36	22.9172	24.0240	24.6053	25.2003	25.8113	26.4365	27.0783	27.7356		29.1004
<u>'</u>	37.5	22.0005	23.0630	23.6210	24.1922	24.7788	25.3791	25.9952	26.6262		27.9364
	40	20.6255	21.6216	22.1447	22.6802	23.2302	23.7929	24.3705	24.9621	25.5688	26.1903
	35	24.1408	25.3083	25.9203	26.5487	27.1919	27.8520	28.5281	29.2215	29.9318	30.6601
7	36	23.4703	24.6053	25.2003	25.8113	26.4365	27.0783	27.7356	28.4097	29.1004	29.8085
?	37.5	22.5314	23.6210	24.1922	24.7788	25.3791	25.9952	26.6262	27.2734	27.9364	28.6161
	40	21.1232	22.1447	22.6802	23.2302	23.7929	24.3705	24.9621	25.5688	26.1903	26.8276
	35	24.7246	25.9203	26.5487	27.1919	27.8520	28.5281	29.2215	29.9318	i	31.4064
7	36	24.0378	25.2003	25.8113	26.4365	27.0783	27.7356	28.4097	29.1004	29.8085	30.5340
<u> </u>	37.5	23.0763	24.1922	24.7788	25.3791	25.9952	26.6262	27.2734	27.9364	28.6161	29.3126
	40	21.6340	22.6802	23.2302	23.7929	24.3705	24.9621	25.5688	26.1903	26.8276	27.4806
	35	25.3226	26.5487	27.1919	27.8520	28.5281	29.2215	29.9318	30.6601	31.4064	32.1709
45	36	24.6192	25.8113	26.4365	27.0783	27.7356	28.4097	29.1004	29.8085	30.5340	31.2773
?	37.5	23.6345	24.7788	25.3791	25.9952	26.6262	27.2734	27.9364	28.6161	29.3126	30.0262
	40	22.1573	23.2302	23,7929	24.3705	24.9621	25.5688	26.1903	26.8276	27.4806	28.1496
1	35	25.9354	27.1919	27.8520	28.5281	29.2215	29.9318	30.6601	31.4064	32.1709	32.9552
46	99	25.2150	26.4365	27.0783	27.7356	28.4097	29.1004	29.8085	30.5340	31.2773	32.0397
}	37.5	24.2064	25.3791	25.9952	26.6262	27.2734	27.9364	28.6161	29.3126	30.0262	30.7582
	40	22.6935	23.7929	24.3705	24.9621	25.5688	26.1903	26.8276	27.4806	28.1496	28.8358
	35	26.5634	27.8520	28.5281	29.2215	29.9318	30.6601	31.4064	32.1709	32.9552	33.7593
47	36	25.8255	27.0783	27.7356	28.4097	29.1004	29.8085	30.5340	.31,2773	32.0397	32.8215
I	37.5	24.7925	25.9952	26.6262	27.2734	27.9364	28.6161	29.3126	30.0262	30.7582	31.5087
	40	23.2430	24.3705	24.9621	25.5688	26.1903	26.8276	27.4806	28.1496	28.8358	29.5394
	35	27.2078	28.5281	29.2215	29.9318	30.6601	31.4064	32.1709	32.9552	33.7593	34.5839
78	36	26.4521	27.7356	28.4097	29.1004	29.8085	30.5340	31.2773	32.0397	32.8215	33.6232
}	37.5	25.3940	26.6262	27.2734	27.9364	28.6161	29.3126	30.0262	30.7582	31.5087	32.2783
	40	23.8068	24.9621	25.5688	26.1903	26.8276	27.4806	28.1496	28.8358	29.5394	30.2609
1	35	27.8672	29.2215	29.9318	30.6601	31.4064	32.1709	32.9552	33.7593	34.5839	35.4282
40	36	27.0931	28.4097	29.1004	29.8085	30.5340	31.2773	32.0397	32.8215	33.6232	34.4441
}	37.5	26.0094	27.2734	27.9364	28.6161	29.3126	30.0262	30.7582	31.5087	32.2783	33.0663
	<del>4</del>	24.3838	25.5688	26.1903	26.8276	27.4806	28.1496	28.8358	29.5394	30.2609	30.9997
i	32	28.5450	29.9318	30.6601	31.4064	32.1709	32.9552	33.7593	34.5839	35.4282	36.2935
20	98	27.7521	29.1004	29.8085	30.5340	31.2773	32.0397	32.8215	33.6232	34.4441	35.2854
<u></u>	37.5	26.6420	27.9364	28.6161	29.3126	30.0262	30.7582	31.5087	32.2783	33.0663	33.8740
	40	24.9768	26.1903	26.8276	27.4806	28.1496	28.8358	29.5394	30.2609	30.9997	31.7568

Pay Range Hours         Step B         Step D         A L         E         F         T         B         T         B         T         B         T         B         T         D         T         D         D         T         D	ATTACHMENT	ENT C	2010 King	ng County		Standardized Hourly	rly Salary	Salary Schedule	(2.0% CO	LA), dated	(2.0% COLA), dated November	er 2, 2009
Wheele 1         2         3         4         6         6         6         7         8         9         9           35         24.2278         31.4064         32.770         32.9562         33.7583         38.2428         38.2635         36.2428         38.2635           36         28.4268         28.4268         28.7583         32.6278         33.0623         34.441         36.28428         38.28428         36.28428         36.28428         36.28428         36.28428         33.0623         34.441         36.28428         36.28488         36.48488         36.48488         36.48488         36.48488         36.48488         36.48488         36.4848         36.4848         36.4848         36.48441         36.28488         36.48441         36.28488         36.48441         36.28488         36.48441 </th <th>Pay Range</th> <th>Hours</th> <th>Step</th>	Pay Range	Hours	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step
36         29,278         30,660         31,4064         32,170         32,652         32,628         36,428         36,228         36,428         36,428         36,228         36,428         36,428         36,228         36,428         36,228         36,238         36,238         36,238         36,238         36,238         36,238         36,238         36,238         36,238         36,238         36,238         36,238         36,238         36,238         36,238         36,238         36,238         37,140         36,238         37,140         36,238         37,140         36,238         37,140         36,238         37,140         36,238         37,140         37,140         37,140         37,140         37,140         37,140         37,140         37,140         37,140         37,140         37,140         37,140         37,140         37,140         37,140 <th>Number</th> <th>Week</th> <th>Ψ-</th> <th>2</th> <th>3</th> <th>. 4</th> <th>22</th> <th>9</th> <th>7</th> <th>8</th> <th>6</th> <th>10</th>	Number	Week	Ψ-	2	3	. 4	22	9	7	8	6	10
36         28,4268         29,6086         30,5440         31,2773         32,0375         31,232         34,4441         35,282         33,682           37,5         27,2867         28,6161         28,3176         30,1582         31,683         32,02183         33,0863         33,0863         33,0823         34,4441         35,2864         36,174           36         28,6434         31,4064         32,1709         32,9862         33,683         36,283         36,283         36,283         36,283         37,178         36,283         37,178         36,283         37,178         36,283         37,178         38,278         37,178         38,278         38,278         38,478         34,7016         37,878         38,278         38,444         36,286         37,178         38,278         37,178         38,278         37,178         38,278         37,178         38,278         37,178         38,278         37,178         38,278         37,178         37,278         38,288         38,278         38,444         36,286         37,178         37,278         38,288         38,278         38,444         36,286         37,178         38,278         38,444         36,288         38,444         36,288         38,444         36,288         38,47		35	29.2379	30,6601	31.4064		32.9552	_	34,5839	35.4282	36.2935	37.1802
37 6         27 2887         28 6 16 1         29 3 12 6         30 07582         31 6 087         32 7 18 8 3 10 06 1         31 7 10 08 1         31	7	36	28.4258	29.8085	30.5340	31.2773	32.0397	32.8215	33.6232	34.4441	35.2854	36.1474
40         2.6.632         2.6.8276         2.7.4006         2.8.1486         2.6.8384         3.0.2609         30.9997         31.71602           36         2.9.4444         3.1.004         3.2.1709         3.0.9637         3.2.4529         3.6.2392         3.6.2395         3.1.4002           36         2.9.4444         3.0.677         3.0.677         3.0.677         3.0.677         3.0.677         3.0.678         3.3.7593         3.6.2394         3.1.4004         3.1.7102         3.0.677         3.0.677         3.0.677         3.0.677         3.0.677         3.0.677         3.0.677         3.0.677         3.0.677         3.0.677         3.0.677         3.0.677         3.0.677         3.0.677         3.0.677         3.0.677         3.0.677         3.0.683         3.3.7481         3.0.693         3.0.693         3.1.7602         3.0.7602         3.0.693         3.6.2036         3.1.7602         3.0.693         3.6.2036         3.1.7602         3.0.603         3.0.693         3.0.603         3.0.603         3.0.603         3.0.603         3.0.603         3.0.603         3.0.603         3.0.603         3.0.603         3.0.603         3.0.603         3.0.603         3.0.603         3.0.603         3.0.7003         3.0.7003         3.0.7003         3.0.7003	<u></u>	37.5	27.2887	28.6161	29.3126	30.0262	30.7582	31.5087	32.2783	33.0663	33.8740	34.7015
36         29 8949         31 4064         32 1700         32 9562         33 7593         34 6539         35 4281         35 4281         35 2821         35 33 30         37 100         37 10         37		40	25.5832	26.8276	27.4806	28.1496	28.8358	29.5394	30.2609	30.9997	31.7568	32.5327
36         29 1174         30 5340         31 2773         32 0397         32 0215         33 6523         34 4441         35 2864         36 1474           37.5         27.9677         27.967         27.3697         33 06697         37.1802         38 0897         31.768         31.778         33 06677         30.9897         31.768         31.758         33 06697         37.1802         38 0897         37.1802         38 0897         37.1802         38 0897         37.1802         38 0807         37.1802         38 0807         37.1802         38 0807         37.1802         38 0807         37.1768         37.878         33 0809         37.1802         38 0806         38 0807         37.878         38 0807         37.878         38 0807         37.878         38 0807         37.878         38 0807         37.878         38 0807         37.878         38 0807		35	29.9494	31.4064	32.1709	32.9552	33.7593	34.5839	35.4282	36.2935	37.1802	38.0905
37.6         27.9627         29.3126         30.0262         30.7562         31.5087         32.2783         30.9668         33.8740         34.7016           36         26.2626         27.9627         22.4109         28.8388         29.8294         30.9897         31.71668         32.827           36         29.8256         31.2773         32.0397         32.8323         34.8441         36.2864         36.1474         37.0024           36         29.8256         31.2773         32.0397         32.8343         34.840         34.71602         38.0056           37.5         28.6256         31.6277         32.1088         35.4840         34.71602         38.0056         39.0277           37.5         28.6259         32.0269         33.8740         34.7162         38.0066         39.0226         34.7441         37.0224         33.3282           36         29.6269         30.9267         37.8533         34.4441         35.8267         34.7460         34.7016         36.8277         37.1062         39.9378         37.1460         39.9378         37.1460         39.9028         38.4441         36.2836         38.4441         36.8286         38.4441         36.8286         38.3287         34.4441         36.8287	Š	36	29.1174	30.5340	31.2773	32.0397	32.8215	33.6232	34.4441	35.2854	36.1474	37.0324
40         26.2057         27.4806         28.1496         28.5394         30.2609         30.9697         31.7568         32.5278           36         30.6777         32.7109         32.8652         34.8839         35.2928         35.2935         31.71802         38.0067           36         30.6777         32.7109         32.8652         34.4819         34.8839         35.8428         36.2935         31.71802         38.0068           37.5         20.8256         31.7562         32.783         33.0863         33.8740         34.7015         35.5577           40         26.8430         28.6482         36.2685         33.6834         32.8740         34.7016         35.3227         33.38740         34.7016         35.6511         36.5511         36.5511         36.5511         36.5511         36.5511         36.5511         36.5511         36.5511         36.5511         36.5611         36.5611         36.4711         36.5611         36.5611         36.4711         36.5611         36.4711         36.5611         36.4711         36.5611         36.4711         36.5611         36.4711         36.5611         36.4711         36.5611         36.4711         36.5869         37.8869         36.5611         36.4711         36.5861	25	37.5	27.9527	29.3126	30.0262	30.7582	31.5087	32.2783	33.0663	33.8740	34.7015	35.5511
36         30 6777         32,1709         32,9562         33,7593         36,4263         36,4284         36,2364         36,2364         36,236         36,4441         36,236         37,110         32,0363         32,783         36,238         36,428         37,116         37,110         3		40	26.2057	27.4806	28.1496	28.8358	29.5394	30.2609	30.9997	31.7568	32.5327	33.3292
36         29.0256         31.2773         32.0397         32.8216         33.6232         34.4441         35.2864         36.1474         37.0324           40         26.0265         31.2773         32.0397         32.2828         35.2828         35.4886         36.2837         37.688         38.2887         38.2827         33.3292         33.2828         35.4888         36.2827         38.0863         38.7886         39.0288         39.0288         38.0963         38.2827         38.2827         38.2827         38.2828         38.2828         38.4441         36.2837         37.888         39.0228         39.0228         39.0288		35	30.6777	32.1709	32.9552	33.7593	34.5839	35.4282	36.2935	37.1802	38.0905	39.0228
37.5         2.8.6325         3.0.7562         3.0.7562         3.1.508         3.2.7863         3.0.2789         3.0.0663         3.0.7016         3.0.561         3.0.561         3.0.7016         3.0.562         3.0.0603         3.0.7016         3.0.561         3.0.502		36	29.8255	31.2773	32.0397	32.8215	33.6232	34.4441	35.2854	36.1474	37.0324	37.9388
40         26:8430         28:1496         28:8368         29:2584         30.2609         30.9997         31.7568         35:322         33:33:322         33:33:322         33:33:322         33:33:322         33:33:322         33:33:33:33:33:33:33:33:33:33:33:33:33:	53	37.5	28.6325	30.0262	30.7582	31.5087	32.2783	33.0663	33.8740	34.7015	35.5511	36.4213
36         31,4248         32,9552         33,7583         34,5839         36,4282         36,2384         36,1284         36,1864         37,1824         37,0324         37,9388         38           37,6         29,2328         30,7682         31,5687         32,2789         30,9683         33,9683         38,1868         34,7016         36,521         37,9388         38         37,9388         38         37,9388         38         37,9388         38,9776         44,441         36,2328         31,1868         37,1802         38,0905         38,0905         31,1868         37,1802         38,0905 </td <th></th> <td>40</td> <td>26.8430</td> <td>28.1496</td> <td>28.8358</td> <td>29.5394</td> <td>30.2609</td> <td>30.9997</td> <td>31.7568</td> <td>32.5327</td> <td>33.3292</td> <td>34.1450</td>		40	26.8430	28.1496	28.8358	29.5394	30.2609	30.9997	31.7568	32.5327	33.3292	34.1450
36         30.5519         32.0397         32.8216         33.6232         34.4441         35.2854         36.1474         37.0324         37.9388         38.8740           37.5         28.3298         30.7682         31.6063         33.8740         34.7015         36.5511         36.4213         37.988         38.8740           40         27.4967         28.2368         31.5087         36.2363         34.4441         35.2864         36.1718         36.5511         36.5511         36.4213         37.140         37.032         34.4413         36.2864         36.1474         37.032         34.4413         36.88671		35	31.4248	32.9552	33.7593	34.5839	35.4282	36.2935	37.1802	38.0905	39.0228	39.9775
37.5         29.3298         30.7682         31.5087         32.2783         33.0663         33.8740         34.7015         35.5511         36.4213         37.1802           40         27.4967         28.3588         29.6394         30.2609         30.9997         31.7668         32.3292         34.1450         34.4140           36         32.1964         32.2783         34.6894         30.2609         30.9997         31.7662         38.0905         34.4140         36.2474         37.1324         37.3388         38.8671         36.4213         37.3124         38.9977         40.9677         37.3124         38.9977         40.9677         37.3124         38.9977         40.9677         41.460         34.9803         38.8671         36.4213         37.3124         38.8877         37.3124         38.8877         37.3124         38.8877         37.3124         38.8877         37.3124         38.8877         37.3124         38.8877         37.3124         38.8877         37.3124         38.8877         37.3124         38.8877         37.3124         38.8877         37.3124         38.8877         37.3124         38.8877         37.3124         38.8877         37.3124         38.8877         37.3124         38.8877         37.3124         38.8877 <td< td=""><th>ì</th><td>98</td><td>30.5519</td><td>32.0397</td><td>32.8215</td><td>33.6232</td><td>34.4441</td><td>35.2854</td><td>36.1474</td><td>37.0324</td><td>37.9388</td><td>38.8671</td></td<>	ì	98	30.5519	32.0397	32.8215	33.6232	34.4441	35.2854	36.1474	37.0324	37.9388	38.8671
40         27,4967         28,8358         29,5394         30,2609         30,9997         31,7568         32,5329         34,1450         34,1460         34,1460         34,1460         34,1460         34,1460         38,00728         33,2329         34,1440         36,2328         37,1304         37,3328         38,8671         36,8775         44         36,2328         37,1441         37,2329         34,1460         34,7016         36,511         36,2328         38,8740         34,7016         36,511         36,3724         37,3124         38,88671         36,8867         37,3124         38,8867         38,8867         38,8867         34,9803         38,8867         34,8863         38,8867         34,9803         38,8867         34,9803         38,8867         34,8886         38,8867         34,8886         38,8867         34,9803         38,8867         34,8886         38,8867         38,8867         38,8867         38,8868         38,8867         38,8886         38,8887<	ç 4	37.5	29.3298	30.7582	31.5087	32.2783	33.0663	33.8740	34.7015	35.5511	36.4213	37.3124
35         32,1906         33,7593         34,6839         36,4282         36,2936         37,1802         38,0905         39,0228         39,9776         40           36         31,2964         32,8215         34,6441         36,2864         36,1447         37,0324         37,0324         37,3124         38,8671         38           37.6         30,0446         31,6283         33,6623         33,8740         34,7015         35,2329         34,446         37,3124         37,3124         37,3124         37,3124         37,3124         37,3124         37,3124         37,3124         38,8775         40,9872         37,41450         34,9803         38,8740         34,7015         36,2328         38,6714         37,0328         38,6717         36,31267         34,490         37,1802         38,0905         37,1802         38,0905         37,1802         38,09028         38,8776         36,31876         40,9877         37,3124         38,8776         36,8376         37,3124         38,8776         38,8776         38,8776         38,8776         38,8776         38,8776         38,8776         39,9776         40,9877         41,9612         41,9612         41,9612         41,9612         41,9612         41,9612         41,9612         41,9612         41,961		40	27.4967	28.8358	29.5394	30.2609	30.9997	31.7568	32.5327	33.3292	34.1450	34.9803
36         31,2964         32,8216         33,6232         34,4441         36,2854         36,1474         37,0324         37,9388         38,8671         36           37, 6         30,0446         31,5087         32,8740         34,7015         35,5511         36,413         37,3124         38           40         28,1688         29,5394         30,2609         30,9997         31,1668         32,0228         34,1450         34,9075         40,9572         41,9912         37,3124         38           36         32,0687         36,2864         37,1802         38,0956         37,1802         38,0956         39,9775         40,9572         40,9572         40,9572         41,9612         36,2867         37,3124         38,2267         31,8006         38,0006         37,1802         38,0956         37,1802         38,0956         37,1802         38,0956         37,1802         38,0956         37,1802         38,0956         34,1406         34,9803         36,8376         40,9572         41,9612         40,9672         41,9612         40,9672         41,9612         40,9672         41,9612         40,9672         41,9612         40,9672         41,9612         40,9672         41,9612         40,9672         41,9612         40,9612 <td< td=""><th></th><td>35</td><td>32.1906</td><td>33.7593</td><td>34.5839</td><td>35,4282</td><td>36.2935</td><td>37.1802</td><td>38.0905</td><td>39.0228</td><td>39.9775</td><td>40.9572</td></td<>		35	32.1906	33.7593	34.5839	35,4282	36.2935	37.1802	38.0905	39.0228	39.9775	40.9572
37.5         30.0446         31.5087         32.2783         33.0663         33.8740         34.7016         35.5571         36.4213         37.3124         38           40         28.1668         29.5394         30.2869         30.8997         31.7688         32.5227         33.3292         34.1450         34.9803         38           36         32.0587         36.2289         37.1802         38.0905         38.0776         34.9803         38.8871         34.0805         37.3292         34.1450         34.9803         38.8871         34.9803         38.8876         36.2864         37.0388         38.8871         36.2867         38.8871         36.2867         38.8871         36.2867         38.8871         36.2867         38.8871<	ų	36	31.2964	32.8215	33.6232	34.4441	35.2854	36.1474	37.0324	37.9388	38.8671	39.8195
40         28,1668         29,5394         30,2609         30,9997         31,7668         32,5327         33,3292         34,1450         34,9803         36           36         32,9747         34,6339         36,4282         36,2934         37,5988         38,99776         40,9572         41,450         34,9803         36,81474         37,0324         37,9388         38,8671         36,4282         40,9572         41,960         39,0528         38,05871         39,9772         41,960	6	37.5	30.0446	31.5087	32.2783	33.0663	33.8740	34.7015	35.5511	36.4213	37.3124	38.2267
36         32.9747         34.6839         36.4282         36.2936         37.1802         38.0905         39.9776         40.9572         41           36         32.0587         33.6232         34.4441         35.2864         36.1474         37.0224         37.9388         38.8677         39.8195         40.9572         41           37.5         30.7764         32.2783         33.0663         33.8740         34.7015         36.5511         36.4213         37.3124         38.8877         38.8877         38.8877         38.8877         38.8877         38.8877         38.8877         38.8877         38.8877         40.9572         41.9612<		40	28.1668	29.5394	30.2609	30.9997	31.7568	32.5327	33.3292	34.1450	34.9803	35.8375
36         32.0687         33.6232         34.4441         35.2854         36.1474         37.0324         37.9388         38.8671         39.8195         40           37.6         30.7764         32.2783         33.0663         33.8740         34.7015         35.5511         36.4213         37.3124         38.2267         35.3129         34.1450         34.9803         35.8375         36.2267         35.2783         33.2269         34.1450         34.9803         35.8375         36.2267         35.3262         34.1450         34.9803         35.8375         36.2267         35.8376         36.2367         36.2368         38.8671         38.8671         38.8671         36.2367         37.328         38.8671         38.816871         38.816871         38.81687		35	32.9747	34.5839	35.4282	36.2935	37.1802	38.0905	39.0228	39.9775	40.9572	41.9612
37.5         30.7764         32.2783         33.0663         33.8740         34.7015         35.5511         36.4213         37.3124         38.2267         36           40         28.8528         30.2609         30.9997         31.7568         32.5327         33.3292         34.1460         34.9803         35.8376         36           36         32.8408         34.4441         35.2864         36.1474         37.0324         37.9388         38.8671         39.81396         40.7966         41           37.5         31.6271         33.8740         34.7016         35.5511         36.4213         37.324         38.2367         40.9562         41           37.6         31.6271         33.8740         34.7016         35.5511         36.4213         37.324         38.2367         39.8196         40.7966         41.7962         42           37.6         32.8403         36.1474         37.0324         36.2267         39.1638         40.1243         41.9612         42.9903         41.7962         42.9903         41.7962         42.9903         41.7962         42.9903         41.7962         42.9903         41.7962         42.9903         41.7962         42.9903         41.7962         42.9903         41.7962         4	9	36	32.0587	33.6232	34,4441	35.2854	36.1474	37.0324	37.9388	38.8671	39.8195	40.7956
40         28.8528         30.2609         30.9997         31.7568         32.5327         33.3292         34.1450         34.9803         35.8375         36.8375         36.8375         36.8375         36.8375         36.8375         36.8375         36.8375         36.8375         36.8375         36.8375         36.8375         36.8375         36.8376         40.9572         41.9612         42         42.9803         36.8376         40.9572         41.9612         42         40.7956         41.9612         40.7956         41.9612         40.7956         41.9612         40.7956         41.9612         40.7956         41.9612         40.7956         41.9612         40.7956         41.9612         40.7956         41.7962         40.7956         40.7956         40.7956         41.7962         42.9903         44.0454         40.1243         41.7962         42.9903         42.9903         42.9903         42.0454         45.418         40.1243	86	37.5	30.7764	32.2783	33.0663	33.8740	34.7015	35.5511	36.4213	37.3124	38.2267	39.1638
35         33.7791         35.4282         36.2935         37.1802         38.0905         39.0228         39.9776         40.9572         41.9612         42           36         32.8408         34.4441         35.2854         36.1474         37.0324         37.9388         38.8671         39.8195         40.7956         41.9612         42           40         29.5567         30.9997         31.7568         32.5327         33.3292         34.1450         37.3124         38.2267         39.1638         40.7956         41.9612         40.7956         41.9612         40.7956         41.9612         40.7956         41.9612         40.7956         41.9612         40.7956         41.9612         42.9903         44.9903         40.7956         41.7962         42.9903         44.7962         42.9903         44.0454         40.7956         41.7962         42.9903         44.0454         40.7966         41.7962         42.9903         44.0454         40.7966         41.7962         42.9903         44.0454         42.9903         44.0454         45.82267         39.8756         41.9612         42.9903         44.0454         45.82267         39.1618         38.7956         41.9612         42.9903         44.0454         45.98269         39.1618         38.9826		40	28.8528	30.2609	30.9997	31.7568	32.5327	33,3292	34.1450	34.9803	35.8375	36.7161
36         32,8408         34,4441         35,2854         36,1474         37,0324         37,9388         38,8671         39,8195         40,7956         41           37,5         31,6271         33,0663         33,8740         34,7015         35,5511         36,4213         37,3124         38,2267         39,1638         40           40         29,5667         30,9997         31,7568         32,5327         33,3292         34,1450         34,9803         35,8375         36,7161         37           36         34,6033         36,2935         37,1802         38,0905         39,0228         39,9775         40,9572         41,9612         42,9903         44           37,6         32,2964         33,8740         34,7015         35,5511         36,4213         37,3124         38,2867         39,1638         38,8671         39,8195         40,7966         41,7962         42           36         35,4488         37,1802         38,0905         39,0228         39,9775         41,9612         42,9903         44,0454         45           37,5         35,4488         37,112         36,213         37,3124         38,287         39,1638         44,0454         45         41,1090         42,11090		35	33.7791	35.4282	36.2935	37.1802	38.0905	39.0228	39.9775	40.9572	41.9612	42.9903
37.5         31.5271         33.0663         33.8740         34.7016         35.5511         36.4213         37.3124         38.2267         39.1638         40           40         29.5567         30.9997         31.7568         32.5327         33.3292         34.1450         34.9803         35.8375         36.7161         37.8161         37.8161         37.8161         37.8161         36.7161         37.8162         38.9175         40.9572         41.9612         42.9903         44.7962         42.9903         44.7962         42.9903         44.7962         42.9903         44.7962         42.9903         44.0454         47.7962         42.9903         42.9903         44.0454         47.7962         42.9903         44.0454         47.7962         42.9903         44.0454         47.7962         47.7962         47.7962         42.9903         44.0454         47.7962         42.9903         44.0454         47.7962         42.9903         44.0454         45.8771         47.9962         47.7962         42.8271         47.7962         47.7962         47.7962         47.7962         47.7962         47.7962         47.7962         47.7962         47.7962         47.7962         47.7962         47.7962         47.7962         47.7962         47.7962         47.7962		36	32.8408	34.4441	35.2854	36.1474	37.0324	37.9388	38.8671	39.8195	40.7956	41.7962
40         29.5667         30.9997         31.7568         32.5327         33.3292         34.1450         34.9803         35.8375         36.7161         37           36         34.6033         36.2935         37.1802         38.0905         39.0228         39.9775         40.9572         41.9612         42.9903         44           36         32.2864         36.1474         37.0324         37.9388         38.8671         39.8195         40.7956         41.7962         42.9903         44           40         30.2778         31.7668         32.5327         33.3292         34.1450         34.9803         35.8375         36.7161         37.6165         38.9903         44.0454         45.28219         47.0454         45.88671         39.8195         40.7956         41.7962         42.8219         47.0454         45.88671         39.8195         40.7956         41.7962         42.8219         42.8219         42.8219         42.8219         43.86397         39.81857         39.8195         40.7956         41.7962         42.8219         42.8219         42.8219         42.8219         42.8219         42.8219         42.8219         42.8219         42.8219         42.8219         42.8219         42.8219         42.8219         42.8219	5	37.5	31.5271	33.0663	33.8740	34.7015	35.5511	36.4213	37.3124	38.2267	39.1638	40.1243
35         34,6033         36,2935         37.1802         38,0905         39,0228         39,9775         40,9572         41,9612         42,9903           36         33,6421         35,2864         36,1474         37,0324         37,9388         38,8671         39,8195         40,7966         41,7962           40         37,5         32,2964         33,8740         34,7015         35,5511         36,4213         37,3124         38,2267         39,1638         40,1243           40         30,2778         31,7568         32,5327         33,3292         34,1450         34,9803         35,8375         36,7161         37,6165           36         34,4641         36,1474         37,0324         37,9388         38,8671         39,8195         40,7956         41,7962         42,8219           37,5         33,0856         34,7015         36,4213         37,3124         38,2267         39,1638         40,1243         41,1090           40         31,0177         32,5327         33,3292         34,1450         34,9803         35,8376         36,7161         37,6165         38,6321           36         35,362         37,0324         37,938         38,8671         39,848         40,1243         41,0454 </td <th></th> <td>40</td> <td>29.5567</td> <td>30.9997</td> <td>31.7568</td> <td>32.5327</td> <td>33.3292</td> <td>34.1450</td> <td>34.9803</td> <td>35.8375</td> <td>36.7161</td> <td>37.6165</td>		40	29.5567	30.9997	31.7568	32.5327	33.3292	34.1450	34.9803	35.8375	36.7161	37.6165
36         33.6421         35.2854         36.1474         37.0324         37.9388         38.8671         39.8195         40.7956         41.7962           37.5         32.2964         33.8740         34.7015         35.5511         36.4213         37.3124         38.2267         39.1638         40.1243           40         30.2778         31.7568         32.5327         33.3292         34.1450         34.9803         35.8375         36.7161         37.6165           36         35.4488         37.1802         38.0905         39.0228         39.9775         40.9572         41.9612         42.9903         44.0454           37.5         33.0856         34.7015         35.5511         36.4213         37.3124         38.2267         39.1638         40.1243         41.1090           40         31.0177         32.5327         33.3292         34.1450         34.9803         35.8375         36.7161         37.6165         38.5397           36         35.3062         37.0324         37.3124         38.2267         41.9612         42.8219         43.8721           37.5         33.8939         35.5511         36.4213         37.3124         38.2267         39.1638         40.1243         41.1090 <td< td=""><th></th><td>35</td><td>34.6033</td><td>36.2935</td><td>37.1802</td><td>38.0905</td><td>39.0228</td><td>39.9775</td><td>40.9572</td><td>41.9612</td><td>42.9903</td><td>44.0454</td></td<>		35	34.6033	36.2935	37.1802	38.0905	39.0228	39.9775	40.9572	41.9612	42.9903	44.0454
37.5         32.2964         33.8740         34.7015         35.5511         36.4213         37.3124         38.2267         39.1638         40.1243           40         30.2778         31.7568         32.5327         33.3292         34.1450         34.9803         35.8375         36.7161         37.6165           36         34.4684         37.1802         38.0905         39.0228         39.9775         40.9572         41.9612         42.9903         44.0454           37.5         33.0856         34.7015         35.5511         36.4213         37.3124         38.2267         39.1638         40.1243         41.1090           40         31.0177         32.5327         33.3292         34.1450         34.9803         35.8375         36.7161         37.6165         38.5397           36         35.3062         37.0324         37.3124         38.2267         41.9612         42.8219         43.8721           37.5         33.8939         35.5511         36.4213         37.3124         38.2267         41.9612         42.8219         43.8721           36         35.3651         36.4213         37.3124         38.2267         39.1638         40.1243         41.1090         42.1172           37.5<	O L	36	33.6421	35.2854	36.1474	37.0324	37.9388	38.8671	39.8195	40.7956	41.7962	42.8219
40         30.2778         31.7568         32.5327         33.3292         34.1450         34.9803         35.8375         36.7161         37.6165           36         35.4488         37.1802         38.0905         39.0228         39.9775         40.9572         41.9612         42.9903         44.0454           36         34.4641         36.1474         37.0324         37.9388         38.8671         39.8195         40.7956         41.7962         42.9219           40         31.0177         32.5327         33.3292         34.1450         34.9803         35.8375         36.7161         37.6165         38.5397           36         35.3062         37.0324         37.9388         38.8671         39.8195         40.7966         41.7962         42.8219         43.8721           37.5         35.3062         37.0324         37.3124         38.2267         39.1638         40.1243         41.1090         42.1172           37.5         33.8939         35.5511         36.4213         37.3124         38.2267         39.1638         40.1243         41.1090         42.1172           40         31.7755         33.3292         34.1450         34.9803         35.7161         37.6165         37.6163         4	000	37.5	32.2964	33.8740	34.7015	35.5511	36.4213	37.3124	38.2267	39.1638	40.1243	41.1090
35         35,4488         37,1802         38,0905         39,0228         39,9775         40,9572         41,9612         42,9903         44,0454           36         34,4641         36,1474         37,0324         37,9388         38,8671         39,8195         40,7956         41,7962         42,8219           40         37,0177         35,5511         36,4213         37,3124         38,2267         39,1638         40,1243         41,1090           40         31,0177         32,5327         33,3292         34,1450         34,9803         35,8375         36,7161         37,6165         38,5397           36         35,3062         37,0324         37,9388         38,8671         39,8195         40,7966         41,7962         42,8219         43,8721           37,5         33,8939         35,5511         36,4213         37,3124         38,2267         39,1638         40,1243         41,1090         42,1172           40         31,7755         33,3292         34,1450         34,9803         35,7161         37,6165         38,5397         38,5397		40	30.2778	31.7568	32.5327	33.3292	34.1450	34.9803	35.8375	36.7161	37.6165	38.5397
36         34.4641         36.1474         37.0324         37.9388         38.8671         39.8195         40.7956         41.7962         42.8219           37.5         33.0856         34.7015         35.5511         36.4213         37.3124         38.2267         39.1638         40.1243         41.1090           40         31.0177         32.5327         33.3292         34.1450         34.9803         35.8375         36.7161         37.6165         38.5397           36         35.3062         37.0324         37.9388         38.8671         39.8195         40.7966         41.7962         42.8219         43.8721           37.5         33.8939         35.5511         36.4213         37.3124         38.2267         39.1638         40.1243         41.1090         42.1172           40         31.7755         33.3292         34.1450         34.9803         35.8376         36.7161         37.6165         38.5397         39.4848		35	35.4488	37.1802	38.0905	39.0228	39.9775	40.9572	41.9612	42.9903	44.0454	45.1255
37.5         33.0855         34.7015         35.5511         36.4213         37.3124         38.2267         39.1638         40.1243         41.1090           40         31.0177         32.5327         33.3292         34.1450         34.9803         35.8375         36.7161         37.6165         38.5397           35         36.3149         38.0905         39.0228         39.9775         40.9572         41.9612         42.9903         44.0454         45.1255           36         35.3062         37.0324         37.9388         38.8671         39.8195         40.7956         41.7962         42.8219         43.8721           37.5         33.8939         35.5511         36.4213         37.3124         38.2267         39.1638         40.1243         41.1090         42.1172           40         31.7755         33.3292         34.1450         34.9803         35.7161         37.6165         37.6165         38.5397         39.4848		98	34.4641	36.1474	37.0324	37.9388	38.8671	39.8195	40.7956	41.7962	42.8219	43.8721
40         31.0177         32.5327         33.3292         34.1450         34.9803         35.8375         36.7161         37.6165         38.5397           35         36.3149         38.0905         39.0228         39.9775         40.9572         41.9612         42.9903         44.0454         45.1255           36         35.3062         37.0324         37.9388         38.8671         39.8195         40.7956         41.7962         42.8219         43.8721           37.5         33.8939         35.5511         36.4213         37.3124         38.2267         39.1638         40.1243         41.1090         42.1172           40         31.7755         33.3292         34.1450         34.9803         35.87161         37.6165         37.6165         38.5397         39.4848	S C	37.5	33.0855	34.7015	35.5511	36.4213	37.3124	38.2267	39.1638	40.1243	41.1090	42.1172
35         36.3149         38.0905         39.0228         39.9775         40.9572         41.9612         42.9903         44.0454         45.1255           36         35.3062         37.0324         37.9388         38.8671         39.8195         40.7956         41.7962         42.8219         43.8721           37.5         33.8939         35.5511         36.4213         37.3124         38.2267         39.1638         40.1243         41.1090         42.1172           40         31.7755         33.3292         34.1450         34.9803         35.8375         36.7161         37.6165         38.5397         39.4848		40	31.0177	32.5327	33.3292	34.1450	34.9803	35.8375	36.7161	37.6165	38.5397	39.4848
36         35.3062         37.0324         37.9388         38.8671         39.8195         40.7956         41.7962         42.8219         43.8721           37.5         33.8939         35.5511         36.4213         37.3124         38.2267         39.1638         40.1243         41.1090         42.1172           40         31.7755         33.3292         34.1450         34.9803         35.8375         36.7161         37.6165         38.5397         39.4848		35	36.3149	38.0905	39.0228	39.9775	40.9572	41.9612	42.9903	44.0454	45.1255	46.2251
37.5         33.8939         35.5511         36.4213         37.3124         38.2267         39.1638         40.1243         41.1090         42.1172           40         31.7755         33.3292         34.1450         34.9803         35.8375         36.7161         37.6165         38.5397         39.4848		36	35.3062	37.0324	37.9388	38.8671	39.8195	40.7956	41.7962	42.8219	43.8721	44.9410
31.7755  33.3292  34.1450  34.9803  35.8375  36.7161  37.6165  38.5397  39.4848	3	37.5	33.8939	35.5511	36.4213	37.3124	38.2267	39.1638	40.1243	41.1090	42.1172	43.1434
		40	31.7755	33.3292	34.1450	34.9803	35.8375	36.7161	37.6165	38.5397	39.4848	40.4469

Number   N	ATTACHMENT C	IENT C	2010 King	County	Standard	Standardized Hourly Salary		Schedule	(2.0% COLA),	LA), dated	dated November	er 2, 2009
2         3         4         5         6         7         8         9         9           39,0228         39,9775         40,9672         41,0612         42,8903         44,0464         45,1556         46,9410           37,538         38,8871         38,1638         40,1243         41,1090         42,1172         44,9410           36,4213         38,8715         36,7161         37,6162         42,2829         44,1090         42,1172         44,9410           38,9776         40,9672         41,9612         42,8903         44,0449         44,1249         46,6963           38,9776         41,9612         42,8903         44,0449         44,1249         44,1249           38,9778         41,6912         42,8903         44,0449         44,1249         44,1249           38,9778         44,4440         44,1249         44,1249         44,1249         44,1249           40,980         46,466         46,128         46,128         46,136         47,1449         44,1249           41,139         47,144         44,1449         44,1249         44,1244         44,1249         44,1249           40,980         47,144         44,1449         44,1449         44,1249         <	Day Banda	Hours	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step
39.0228         39.9776         40.9572         41.9612         42.9903         44.0464         45.1256         46.2251         46.2177         46.4109         43.1434         46.14310         43.1434         46.14310         46.1243 <th>Number</th> <th>Per Week</th> <th>-</th> <th>- 7</th> <th>ო</th> <th>4</th> <th>ις.</th> <th>9</th> <th>7</th> <th>8</th> <th>6</th> <th>10</th>	Number	Per Week	-	- 7	ო	4	ις.	9	7	8	6	10
37.5388         38.8671         38.2167         30.7686         41.7382         42.811         43.8121         44.1414           36.4213         38.2267         39.1638         40.7243         41.1090         42.1172         43.434           36.4216         37.3144         38.2267         39.1638         40.7243         41.1090         42.1172         43.434           38.41450         34.9808         38.2367         34.0468         45.1265         46.2261         47.2767           38.8173         40.9672         41.9612         42.3903         44.0464         45.1265         46.2261         47.2767           38.8166         40.7266         41.7262         42.8219         43.8417         46.4689         41.3671           38.8166         40.7266         41.7362         42.1072         41.1080         44.1249         41.3671           38.8166         40.7266         41.7080         44.1086         41.1080         44.1249         41.3671           38.8166         40.7266         41.7080         42.1272         44.1249         41.3671         42.3083           38.8166         40.7266         41.7080         42.1172         43.437         42.1249         41.1249         41.1249         41.12		35	37 2020	39.0228	39,9775	95,	41.9612	42.9903	44.0454	45.1255	46.2251	47.2767
36.4213         37.3124         38.2267         39.1638         40.1243         41.1090         42.1172         43.1430           34.1450         36.2261         36.3876         36.7161         37.6166         36.5397         39.4848         40.4469         40.4469         40.2261         42.261         42.1266         46.2261         46.2261         42.4693         46.2261         47.2767         48.3542         46.2261         47.2767         48.3542         46.2261         47.2767         48.3542         46.2362         47.0110         46.2261         47.2767         48.3542         46.1367         46.1367         46.1367         46.1367         46.1367         46.1367         46.1367         46.1367         46.1367         46.1367         47.2767         48.3542         46.1367         47.2767         48.3542         46.1367         47.2767         48.3562         47.010         48.3683         47.176         47.2069         47.2774		36	36.1686	1	38.8671	813	40.7956	41.7962	42.8219	43.8721	44.9410	45.9635
34,1450         34,9803         36,8376         36,7161         37,6165         38,5387         39,4848         40,4469           33,1475         40,8672         41,8612         42,810         46,1254         47,1275         48,121         44,1249           38,8775         40,8672         41,8612         42,1782         41,1090         42,1172         43,1434         44,1249           37,3124         38,1638         40,1243         41,1090         42,1172         43,1434         44,1249           34,9803         36,164         40,1243         41,1090         42,1172         43,1434         44,1249           38,2287         38,1638         40,1243         41,1090         42,1172         43,1434         44,1249           40,7966         38,2877         38,1638         40,1243         41,1090         42,1172         41,249         44,1249           40,7966         41,7962         46,1264         46,1264         46,1264         46,1264         46,1364         46,1369         47,1010           38,1638         40,1243         41,1090         42,1172         43,1434         44,1249         44,1249         44,1249           40,1243         41,1090         42,1172         43,1434         44,124	61	37.5	34.7218	1	37.3124	38.2267	39.1638	40.1243	41.1090	42.1172	43.1434	44.1249
38.8677         40.9672         41.9672         42.9903         44.0454         45.1256         46.2251         47.27671         48.2051         47.27671         48.2051         47.27671         48.2052         48.2051         48.2051         48.2051		40	32.5517	1	34.9803	35.8375	36.7161	37.6165	38.5397	39.4848	40.4469	41.3671
38.8671         39.81956         40.7956         41.7962         42.8279         43.8721         44.9410         45.8634           37.3124         38.2267         38.1638         40.7956         41.7962         42.8251         47.2767         43.41243         44.1249           39.8136         36.2267         38.1638         40.7266         47.8751         48.3539         38.8267         47.2767         48.3542           39.8136         40.7966         41.7962         42.8219         43.7172         43.41244         47.1071           39.8136         40.7966         41.7962         42.8219         43.7267         48.3542         47.2161           39.8136         40.7966         41.7962         42.8219         43.741         45.1614         45.1616           39.8163         40.7966         41.7962         42.8219         43.741         45.367         48.3542         49.4517         43.4717         43.4717         43.4717         43.4717         43.4717         43.4717         43.4717         43.4717         43.4717         43.4717         44.4841         45.309         43.4717         44.4841         45.309         43.4717         44.4841         45.8625         47.010         44.4841         44.3671         48.3642		35	38 1120	1	40.9572	41.9612	42.9903	44.0454	45.1255	46.2251	47.2767	48.3542
37.3124         38.2267         39.1638         40.1243         41.1090         42.1172         43.1434         44.1249           34.9803         36.8376         36.7161         37.6166         38.5397         39.4848         40.4469         41.3671           34.9803         37.3124         38.2267         41.9410         45.1306         41.3671         42.3093           39.8196         40.7568         40.7268         40.1243         41.1090         42.1172         43.1434         44.1249         45.1306           38.2267         39.1638         40.1243         41.1090         42.1172         43.1434         44.1249         45.1306           38.2267         36.7161         37.6165         38.5397         39.4488         40.4469         41.3671         42.3093           40.7266         41.7362         42.0454         45.1265         46.1263         49.13677         48.3176         47.1010         48.1176         49.1467         45.3093         49.1847           40.7266         41.7362         48.6176         37.6166         38.5397         39.4489         40.4469         41.3671         42.3099         43.7865         49.1847         40.1469         41.3671         42.3099         43.7865         49.1847		38	37.0533	38 8671	39.8195	40.7956	41.7962	42.8219	43.8721	44.9410	45.9635	47.0110
34,9803         36,8375         36,7161         37,6165         38,5397         39,4848         40,4469         41,3671           40,9672         41,9812         42,8219         43,8721         44,9410         45,1265         45,251         47,2767         48,3542           38,1963         40,1796         41,7962         42,8219         43,8721         44,9449         41,1249         41,1249         41,1249         42,3099           41,9612         42,9903         44,0454         46,1256         46,2251         47,2767         48,3542         49,4577         42,3099           40,7966         41,7962         42,8219         43,8721         44,1249         45,1306         46,1606         47,3099         46,1276         48,3542         49,4577         46,3099           40,7966         41,7962         42,8219         43,8721         44,9440         44,1249         45,3099         49,4577         46,3099         49,1847         40,4469         41,3671         42,3099         49,1847         40,4469         41,3671         42,3099         49,1847         40,4469         41,3671         42,3099         42,2756         44,266         45,2756         46,2769         47,2714         48,3692         49,1847         46,2769         47,27	62	27.5	35 5712	l	38 2267	39 1638	40.1243	41.1090	42.1172	43.1434	44.1249	45.1306
40.9672         41.9612         42.9903         44.0454         45.1256         46.2251         47.2767         48.3642           39.8196         40.7566         41.7962         42.8219         43.8721         44.9410         45.865         47.1049           38.8287         36.7161         36.7161         38.516         44.0464         46.1367         48.3642         49.1049           40.7966         41.7962         42.8219         43.8721         44.9410         46.5367         48.3542         49.4577           40.7966         41.7962         42.8219         43.8721         44.9410         48.3642         49.1677           40.7966         41.7962         42.8219         43.8721         44.9410         46.1866         47.0110         48.0838           40.7966         41.7962         42.8219         43.8721         44.9410         46.1866         47.2174         48.1877           41.7962         42.8219         43.8721         44.9410         46.1866         47.2174         48.1877         40.1866           41.7062         42.8219         43.8721         44.9410         46.8635         47.0110         48.0838         49.1847         50.309           41.1060         42.1172         44.12		40	33 3480	ı	35,8375	36,7161	37.6165	38.5397	39.4848	40.4469	41.3671	42.3099
39.8195         40.1245         47.8219         43.8721         44.9410         45.9635         47.0110           38.2267         39.1636         40.1243         41.1090         42.1172         43.1434         44.1249         45.1306           38.2267         39.1638         40.1243         41.090         42.1172         43.1434         44.1249         45.1306           40.7366         41.9610         42.1172         43.1434         44.1249         45.1306         46.1056           39.1638         40.1243         41.000         42.1172         43.1434         44.1249         45.1306         46.1605           39.1638         40.1243         41.000         42.1172         43.1434         44.1249         45.1306         46.1605           42.9903         44.0456         45.1256         46.2251         47.2767         48.3542         49.4517         45.1865           42.9903         44.0456         45.1256         46.2251         47.2767         48.3542         49.4517         45.2651           42.9020         44.0466         45.1256         46.2251         47.2767         48.3542         49.4517         45.2653           44.0466         45.1266         46.2251         47.2767         48.35		35	39 0454	ľ	41 9612	42,9903	44.0454	45.1255	46.2251	47.2767	48.3542	49.4577
38.2267         39.1638         40.1243         41.1090         42.1172         43.1434         44.1249         45.1309           36.8376         36.7161         37.6165         38.5397         39.4848         40.4469         41.3671         42.3099         43.2767         42.3099           41.9612         42.8903         44.0454         45.1255         46.2251         47.2767         48.3642         49.4577         47.3099           36.7161         37.6165         38.5397         39.4848         40.4469         41.3671         42.3099         43.2755           36.7161         37.6165         38.5397         39.4848         40.4469         41.3671         42.3099         43.2756           36.7161         37.6165         38.5397         39.4848         40.4469         41.3671         42.3099         43.2756           36.7161         37.6165         38.5397         39.4848         40.4469         41.3671         42.3099         43.2765           36.7161         37.6164         45.1256         46.2251         47.2767         48.3542         49.4577         50.590         47.2144           41.7249         45.1256         46.2251         47.2767         48.3542         49.4577         50.590 <t< td=""><th></th><td>36</td><td>37 960B</td><td></td><td>40 7956</td><td>41 7962</td><td>42.8219</td><td>43.8721</td><td>44.9410</td><td>45.9635</td><td>47.0110</td><td>48.0838</td></t<>		36	37 960B		40 7956	41 7962	42.8219	43.8721	44.9410	45.9635	47.0110	48.0838
36.8376         36.7161         37.6165         38.5397         39.4848         40.4469         41.3671         42.3099           41.0612         42.3903         44.0454         45.1255         46.2251         47.2767         48.3542         49.4677           40.7966         41.7062         42.8219         43.8721         44.9410         45.1369         46.1369           39.1638         40.1243         41.1090         42.1172         43.4434         46.1265         46.2061         47.2767         48.3542         49.4577         50.5909           41.7962         42.8219         43.8721         44.9410         45.9636         47.0110         48.0838         49.1847           41.7962         42.8219         43.8721         44.9410         45.9636         47.0110         48.0838         49.1847           40.1243         41.1090         42.1172         43.1434         44.1249         45.1366         47.2174         48.0838         49.1847           40.1243         41.0948         41.3671         42.3099         43.2756         42.2663         47.010         48.0838         49.1847         50.5900         51.7490           42.8219         43.8721         44.94910         45.9635         47.0110	63	37.5	36 4423	"	39.1638	40.1243	41.1090	42.1172	43.1434	44.1249	45.1306	46.1605
41,9612         42,9903         44,0454         45,1255         46,2251         47,2767         48,3542         49,4577           40,7956         41,7962         42,8219         42,1259         42,1299         41,7962         42,8219         45,1256         46,2551         47,0110         48,0838         46,1655           39,1638         40,1243         41,1090         42,1172         43,1434         44,1249         45,1306         46,1655           42,9903         44,0454         46,1255         46,2251         47,2767         48,3542         49,487         50,5900           40,1243         41,1090         42,1172         43,1434         44,1249         46,1367         46,1865         47,2774           40,1245         45,1256         46,2251         47,0110         48,0838         49,1847         50,590         51,7490           40,1245         46,1256         46,2251         47,0110         48,0838         49,1847         50,590         51,465           40,1245         46,1256         46,2251         47,1740         48,0838         49,1847         50,590         51,469         47,2174         48,0838         49,1847         50,590         51,469         47,2767         48,3542         49,457 <td< td=""><th></th><td>D A</td><td>34 1647</td><td></td><td>36.7161</td><td>37.6165</td><td>38.5397</td><td>39.4848</td><td>40.4469</td><td>41.3671</td><td>42.3099</td><td>43.2755</td></td<>		D A	34 1647		36.7161	37.6165	38.5397	39.4848	40.4469	41.3671	42.3099	43.2755
40.7956         41.7962         42.8219         43.8721         44.9410         45.9636         47.0110         48.0838           39.1638         40.1243         41.1090         42.1172         43.1434         44.1249         45.1306         46.1605           39.1638         40.1243         41.1090         42.1172         43.1434         44.1249         45.1306         46.1605           42.9903         44.0454         45.1256         46.2251         47.2767         48.3542         49.4577         50.5900           40.1243         41.090         42.1172         44.1249         45.1366         46.1605         47.2174           40.1240         45.1256         46.2251         47.2767         48.3542         49.4577         50.5900         51.7490           42.8219         43.8721         44.9410         45.9635         47.0110         48.0388         49.1847         50.5900         51.7490           42.8219         43.8721         44.9410         45.9635         47.0110         48.0838         49.1847         50.5900         51.7490           42.8229         43.4344         40.4469         41.3671         42.3099         43.2756         44.2603           42.8229         43.4448         40.		35	40.0047		42 9903	44 0454	45.1255	46.2251	47.2767	48.3542	49.4577	50.5900
39.1638         40.1243         41.1090         42.1172         43.1434         44.1249         45.1306         46.1605           36.7161         37.6165         38.5397         39.4848         40.4469         41.3871         42.3099         43.2755           42.9903         44.0454         45.1256         46.2251         47.2767         48.3542         49.4677         50.5900           41.7962         42.8219         43.8721         44.9410         45.9636         47.0110         48.0838         49.1847           40.1243         41.1090         42.1172         43.1434         44.1249         45.1306         46.1606         47.2174         48.2991           42.8210         42.8221         47.2767         48.3542         49.4500         51.7440         48.0838         49.1847         50.3165           41.1090         42.172         43.41249         45.1306         46.1606         47.2174         48.2991         49.2800           41.1090         42.172         43.41249         45.1306         46.1606         47.2174         48.2991         49.2801           42.827         44.9410         48.3642         49.4500         48.3642         49.4500         47.2174         48.2991         49.2802         <		38	38 8005		41 7962	42 8219	43.8721	44.9410	45.9635	47.0110	48.0838	49.1847
36.1161         37.6165         38.5397         39.4848         40.4469         41.3671         42.3099         43.2755           42.9903         44.0454         46.1256         46.2251         47.2767         48.3542         49.4577         50.5900           41.7962         42.8219         43.8721         44.9410         45.9635         47.0110         48.0838         49.1847           40.1243         41.1090         42.1172         43.1434         44.1249         45.1306         46.1605         47.2174           42.8214         45.2251         47.0140         48.0838         49.1847         50.5900         51.7490           42.8216         45.2251         47.2174         48.0838         49.1847         50.5900         51.7490           42.8217         44.9401         45.635         47.0140         48.0838         49.1847         50.315         51.4679           42.8217         44.9410         45.9635         47.0140         48.0838         49.1847         50.5900         51.7490         52.9385           42.1725         46.1626         47.2174         48.2891         49.1867         50.5900         51.7490         52.9385         54.1679         52.9385           42.8227         47.0	64	37.5	37 3340		40.1243	41 1090	42.1172	43.1434	44.1249	45.1306	46.1605	47.2174
42.9903         44.0454         45.1255         46.2251         47.2767         48.3542         49.4577         50.5900           41.7962         42.8219         43.8721         44.9410         45.9635         47.0110         48.0838         49.1847           40.1243         41.7962         42.8219         43.8721         44.9410         45.9635         47.0110         48.0838         49.1847           40.1243         41.7076         48.3542         49.4577         50.5900         51.7490           44.0454         45.1256         46.2251         47.2767         48.3542         49.4577         50.5900         51.7490           42.8219         43.8721         44.9410         48.3542         49.4577         50.5900         51.7490           42.8219         43.8721         44.9410         45.3655         47.0110         48.0838         49.1847         50.3115         51.4679           44.1256         46.1605         47.2174         48.2891         49.1877         50.5900         51.74679         46.3272         49.1877         50.5904         45.3272           44.9410         45.9635         47.0110         48.0838         49.1847         50.3115         51.4679         52.6531           4		5 5	35,0045	T	37 6165	38 5397	39.4848	40,4469	41.3671	42.3099	43.2755	44.2663
41.7862         42.818         43.8721         44.9410         45.9635         47.0110         48.0838         49.1847           40.1243         41.1090         42.1172         43.1434         44.1249         45.1306         46.1605         47.2174           40.1243         41.1090         42.1172         43.1434         44.1249         45.1306         46.1605         47.2174           42.8219         43.8721         49.9410         46.9635         47.0110         48.0838         49.1847         50.3115           42.8219         43.8721         44.9410         45.635         47.0110         48.0838         49.1847         50.3115           42.8219         43.8721         44.9410         46.9635         47.0110         48.0838         49.1847         50.3115           42.172         41.249         41.3671         42.3099         43.2755         44.2603         47.2174         48.2991         49.4092           42.172         43.4341         41.249         45.1306         46.1605         47.2174         48.2991         49.4092           42.172         44.1249         41.3671         42.3099         43.2755         44.2663         45.2804         46.3012           42.172         44.1249 <th></th> <td>100</td> <td>00.00</td> <td>T</td> <td>44 0454</td> <td>45 1255</td> <td>46 2251</td> <td>47 2767</td> <td>48.3542</td> <td>49.4577</td> <td>50.5900</td> <td>51.7490</td>		100	00.00	T	44 0454	45 1255	46 2251	47 2767	48.3542	49.4577	50.5900	51.7490
40.1243         41.1792         43.1434         44.1249         45.1306         46.1605         47.2174           20.1243         38.5397         39.4848         40.4469         41.3671         42.3099         43.2755         44.2663           2. 8219         45.1255         46.2251         47.2767         48.3542         49.4577         50.5900         51.7490           42. 8219         43.8721         44.9410         45.9635         47.0110         48.0838         49.1847         50.3115           41.1090         42.1172         43.1434         44.1249         45.1306         46.1605         47.2174         48.2991           45.1256         46.2251         47.2767         48.3542         49.4577         50.5900         51.7490         52.9385           45.1257         46.1267         48.0838         49.1847         50.5900         51.7490         52.9385           45.1767         48.3542         49.4577         50.5900         51.7490         52.9385           44.341249         45.1306         46.1605         47.2774         48.2991         49.4092           45.251         47.2767         48.3542         49.4577         50.5900         51.7490         52.9385           44.341	-i	င္ပင္	L	Ή,	12 8219	43 8721	44 9410	45,9635	47.0110	48.0838	49.1847	50.3115
27.6165         38.5397         39.4848         40.4469         41.3671         42.3099         43.2755         44.2663           24.0454         45.1265         46.2251         47.2767         48.3542         49.4577         50.5900         51.7490           44.0454         46.1255         47.2767         48.3542         49.4577         50.5900         51.7490           42.8219         42.8219         43.2755         44.2663         45.2804           43.8721         44.9469         41.3671         42.3099         43.2755         44.2663         45.2804           45.1256         46.2251         47.2767         48.3542         49.4577         50.5900         51.7490         52.9385           45.1266         46.2261         47.2767         48.3542         49.4577         50.5900         51.7490         52.9385           42.172         43.4469         41.3671         42.3099         43.2756         44.2663         45.2804           44.1249         45.1306         46.1605         47.2174         48.2991         49.4877         50.5900         51.7490         52.9385         54.1576         46.6663         47.1576         46.3663         47.1576         47.3671         47.3671         47.3671         <	65	37.0		1	44 1090	42 1172	43 1434	44 1249	45.1306	46.1605	47.2174	48.2991
44.0454         45.1256         46.2251         47.2767         48.3542         49.4577         50.5900         51.7490           42.8219         42.8172         48.9457         48.0838         49.1847         50.3115           42.8219         42.8172         48.9457         48.0838         49.1847         50.3115           42.8219         42.172         48.946         41.1249         45.1306         46.1605         47.2174         48.2991           45.839         45.1265         46.2251         47.2767         48.3542         49.4577         50.5900         51.7490         52.9385           43.8721         45.9635         47.0110         48.0838         49.1847         50.3115         51.4679           43.8721         44.9410         48.9635         47.0110         48.0838         49.1847         50.3115         51.4679         52.6385           44.9410         48.9635         47.0110         48.0838         49.1847         50.3115         51.4679         52.6385           44.9410         45.9635         47.0110         48.0838         49.1847         50.3115         51.4679         52.65385         54.1576           44.9469         47.274         48.0383         49.1847         50.59		0.70		T	38 5397	39 4848	40,4469	41.3671	42.3099	43.2755		45.2804
42,8219         43,8721         44,9410         45,9635         47,0110         48,0838         49,1847         50,3115           42,8219         43,8721         44,9410         45,9635         47,0110         48,0838         49,1847         50,3115           42,8219         43,8721         44,9410         45,9635         47,2174         48,2991         48,2991           45,1255         46,2251         47,2767         48,3542         49,4577         50,5900         51,7490         52,9385           54,8721         42,9410         45,9635         47,0110         48,0838         49,1847         50,3115         51,4679         52,9385           539,4848         40,4469         41,3671         42,3099         43,2755         44,2609         45,2804         46,3212           46,2251         47,2767         48,3542         49,4577         50,5900         51,7490         52,9385         54,657           46,2251         47,2767         48,3542         49,4577         50,5900         51,7490         52,9385         54,657           44,9410         45,9635         47,0110         48,0838         49,1847         50,5900         51,7490         52,9385         54,1676           46,469         41,2		40		Τ	45 1255	46 2251	47 2767	48 3542	49,4577	50.5900	1	52.9385
4.1.0219         4.2.1721         4.1.249         4.5.1306         4.6.1605         47.2174         48.2991           4.1.0219         42.10219         45.1367         45.1367         45.1367         45.2804         45.2804           4.5.1255         46.2251         47.2767         48.3542         49.4577         50.5900         51.7490         52.9385           4.3.8721         44.9410         48.3542         49.4577         50.5900         51.7490         52.9385           4.3.8721         44.9410         48.3542         49.4577         50.5900         51.7490         52.9385           4.3.8721         44.9410         48.3542         49.4577         50.5900         51.7490         52.9385           4.6.2251         47.2767         48.3542         49.4577         50.5900         51.7490         52.9385         54.1575           4.6.3275         48.3542         49.4577         50.5900         51.7490         52.9385         54.1575           4.6.3276         47.2174         48.2991         49.4092         50.5470           4.6.3635         47.0110         48.0838         49.1847         50.5900         51.7490         52.9385         54.1575         55.4064           4.7.249		200	$\perp$		43 8724	44 0410	45 9635	47 0110	48 0838	49.1847	50,3115	51.4679
38.5397         39.4848         40.4469         41.3671         42.3099         43.2755         44.2663         45.2804           4         45.1255         46.2251         47.2767         48.3542         49.4577         50.5900         51.7490         52.9385           4         45.1255         46.2251         47.2767         48.3542         49.4577         50.5900         51.7490         52.9385           5         43.8721         44.9410         45.8542         45.1306         46.1605         47.2174         48.2991         49.4902           5         46.2251         47.2767         48.3542         49.4577         50.5900         51.7490         52.9385         54.1575           8         46.2251         47.2767         48.3542         49.4577         50.5900         51.7490         52.9385         54.1576         46.3212           9         43.1434         44.1249         45.1306         46.1605         47.2174         48.2991         49.4092         50.5470         50.5470           1         41.3671         42.3099         43.2755         44.2663         45.2804         46.3212         47.3679         55.4064         46.36873           2         40.4469         41.3671	99	37.5	_L	` `	43.0721	43 1434	44.1249	1	46.1605	47.2174		49.4092
45.1255         46.2251         47.2767         48.3542         49.4577         50.5900         51.7490         52.9385           4 3.8721         44.9410         45.9635         47.0110         48.0838         49.1847         50.3115         51.4679           5 39.4848         40.4469         41.3671         42.3099         43.2755         44.2663         45.2804         46.3212           9 46.2251         47.2767         48.3542         49.4577         50.5900         51.7490         52.9385         54.1675           9 46.2251         47.2767         48.3542         49.4577         50.5900         51.7490         52.9385         54.1575           9 46.2251         47.2767         48.0838         49.1847         50.3115         51.4679         52.6531         47.3678           10 4469         41.3671         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878           10 4469         41.3671         48.0838         49.1847         50.3115         51.4679         52.6531         53.8673           10 45.9635         47.0110         48.0838         49.1847         50.3115         51.4679         52.6531         53.8673           10 44.1249         45.1306		5,50	$\perp$	1	39 4848	40 4469	41.3671		43.2755	44.2663		46.3212
43.8721         44.9410         45.9635         47.0110         48.0838         49.1847         50.3115         51.4679           7 42.1772         43.8721         42.1249         45.1306         46.1605         47.2174         48.2991         49.4092           8 42.1472         43.1434         44.1249         45.1306         46.1605         47.2174         48.2991         49.4092           9 46.2251         47.2767         48.3542         49.4577         50.5900         51.7490         52.9385         54.1575           9 46.2251         47.2767         48.3542         49.4577         50.5900         51.7490         52.9385         54.1575           10 44.9469         41.3671         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878           10 45.9635         47.0110         48.0838         49.1847         50.3115         51.4679         52.6531         53.8673           10 44.1249         45.1306         46.1605         47.2174         48.2991         49.4092         50.5470         51.726           10 44.1249         45.1306         46.1605         47.2174         48.2991         49.4092         50.5470         51.7126           10 44.1249         45.13		40	L		46 2251	47 2767	48.3542	j	50.5900	1	l	54.1575
7         42.1172         43.1434         44.1249         45.1306         46.1605         47.2174         48.2991         49.4092           5         39.4848         40.4469         41.3671         42.3099         43.2755         44.2663         45.2804         46.3212           9         46.2251         47.2767         48.3542         49.4577         50.5900         51.7490         52.9385         54.1575           9         43.4940         45.1306         46.1605         47.2174         48.2991         49.4092         50.5470           2         40.4469         41.3671         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878           4         40.4469         41.3671         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878           4         40.4469         41.3677         50.5900         51.7490         52.9385         54.1575         55.4064           4         46.9635         47.2174         48.2991         49.4092         50.5470         51.7126           4         46.3642         46.1605         47.2174         48.2991         49.4092         50.5470         51.7126           4		Sec	$\perp$		44 9410		47.0110	48.0838	49.1847	1		52.6531
5         39.4848         40.4469         41.3671         42.3099         43.2755         44.2663         45.2804         46.3212           9         46.2251         47.2767         48.3542         49.4577         50.5900         51.7490         52.9385         54.1575           9         44.9410         45.9635         47.0110         48.0838         49.1847         50.3115         51.4679         52.9385         54.1575           2         40.4469         41.3671         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878           2         40.4469         41.3671         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878           3         47.2767         48.0838         49.1847         50.5900         51.7490         52.9385         54.1575         55.4064           4         45.9635         47.2174         48.2991         49.4092         50.5470         51.7126           4         48.3642         49.1847         50.3145         51.4679         52.6531         53.8673         56.1077           4         48.3642         49.1847         50.3145         51.4679         52.6531         53.8673	29	37.5		42 1172	43.1434		45.1306	46.1605	47.2174	48.2991	49.4092	50.5470
46.2251         47.2767         48.3542         49.4577         50.5900         51.7490         52.9385         54.1575           8 44.9410         45.9635         47.0110         48.0838         49.1847         50.3115         51.4679         52.6531           9 43.1434         44.1249         45.1306         46.1605         47.2174         48.2991         49.4092         50.5470           2 40.4469         41.3671         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878           3 45.9635         47.0110         48.0838         49.1847         50.3115         51.4679         52.6531         53.8673           4 41.249         45.1306         46.1605         47.2174         48.2991         49.4679         50.5470         51.7126           4 41.3671         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878         48.4806           4 81.3672         49.4577         50.5900         51.7490         52.9385         55.4064         56.6873           4 81.3671         42.3099         43.2756         44.2663         45.2804         46.3212         47.3878         48.4806           4 47.306         47.0110         48.0838 <th></th> <td>ADA</td> <td></td> <td></td> <td>40,4469</td> <td></td> <td>42.3099</td> <td>43.2755</td> <td>44.2663</td> <td>45.2804</td> <td>46.3212</td> <td>47.3878</td>		ADA			40,4469		42.3099	43.2755	44.2663	45.2804	46.3212	47.3878
8         44.9410         45.9635         47.0110         48.0838         49.1847         50.3115         51.4679         52.6531           9         43.1434         44.1249         45.1306         46.1605         47.2174         48.2991         49.4092         50.5470           2         40.4469         41.3671         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878           3         45.9635         47.0110         48.0838         49.1847         50.3115         51.4679         52.6531         53.8673           44.1249         45.1306         46.1605         47.2174         48.2991         49.4092         50.5470         51.7126           48.3542         49.1605         47.2174         48.2991         49.4092         50.5470         51.7126           44.1267         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878         48.4806           48.3542         49.4577         50.5900         51.7490         52.9385         54.1576         55.4064         56.8673         55.1127           48.3542         49.4577         50.5900         51.74679         52.6531         53.8673         55.9082		35	1	1	47.2767	ŧ	49.4577	50,5900	51.7490			55.4064
9         43.1434         44.1249         45.1306         46.1605         47.2174         48.2991         49.4092         50.5470           2         40.4469         41.3671         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878           2         47.2767         48.3542         49.4577         50.5900         51.7490         52.9385         54.1575         55.4064           3         45.9635         47.2174         48.2991         49.4092         50.5470         51.7126           44.1249         45.1306         46.1605         47.2174         48.2991         49.4092         50.5470         51.7126           48.3542         49.4577         50.5900         51.7490         52.9385         54.1575         55.4064         56.6873           48.3542         49.4577         50.5900         51.7490         52.9385         54.1575         55.4064         56.8873           47.0110         48.0838         49.1847         50.3115         51.4679         52.6531         53.8673         55.1127           3         45.1306         46.1605         47.2174         48.2991         49.4092         50.5470         51.7126         52.9082           3		36	Ŀ	`	45.9635	47.0110		49.1847	50.3115			53.8673
2         40.4469         41.3671         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878           2         47.2767         48.3542         49.4577         60.5900         51.7490         52.9385         54.1575         55.4064           0         45.9635         47.0110         48.0838         49.1847         50.3115         51.4679         52.6531         53.8673           0         44.1249         45.1306         46.1605         47.2174         48.2991         49.4092         50.5470         51.7126           1         41.3671         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878         48.4806           6         48.3542         49.4577         50.5900         51.7490         52.9385         54.1575         55.4064         56.6873           9         47.0110         48.0838         49.1847         50.3115         51.4679         52.6531         53.8673         55.1127           3         45.1306         46.1605         47.2174         48.2991         49.4092         50.5470         51.7126         52.9082           3         42.3099         43.2755         45.2804         46.3212	89	37.5	1_		44.1249	45.1306		47.2174	48.2991	49.4092		51.7126
2         47.2767         48.3542         49.4577         50.5900         51.7490         52.9385         54.1575         55.4064           0         45.9635         47.0110         48.0838         49.1847         50.3115         51.4679         52.6531         53.8673           0         44.1249         45.1306         46.1605         47.2174         48.2991         49.4092         50.5470         51.7126           1         41.3671         42.3099         43.2756         44.2663         45.2804         46.3212         47.3878         48.4806           6         48.3542         49.4577         50.5900         51.7490         52.9385         54.1575         55.4064         56.6873           9         47.0110         48.0838         49.1847         50.3115         51.4679         52.6531         53.8673         55.1127           3         45.1306         46.1605         47.2174         48.2991         49.4092         50.5470         51.7126         52.9082           3         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878         48.4806         49.6014		40	1_	1	41.3671	42.3099	43	44.2663	45.2804	46.3212	47.3878	48.4806
45.9635         47.0110         48.0838         49.1847         50.3115         51.4679         52.6531         53.8673           0         44.1249         45.1306         46.1605         47.2174         48.2991         49.4092         50.5470         51.7126           1         41.3671         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878         48.4806           6         48.3542         49.4577         50.5900         51.7490         52.9385         54.1575         55.4064         56.6873           9         47.0110         48.0838         49.1847         50.3115         51.4679         52.6531         53.8673         55.1127           3         45.1306         46.1605         47.2174         48.2991         49.4092         50.5470         51.7126         52.9082           3         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878         48.4806         49.6014		35	1	1.	48.3542	49.4577	١_	51.7490	52.9385	54.1575	55.4064	56.6873
0         44.1249         45.1306         46.1605         47.2174         48.2991         49.4092         50.5470         51.7126           1         41.3671         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878         48.4806           6         48.3542         49.4577         50.5900         51.7490         52.9385         54.1575         55.4064         56.6873           9         47.0110         48.0838         49.1847         50.3115         51.4679         52.6531         53.8673         55.1127           3         45.1306         46.1605         47.2174         48.2991         49.4092         50.5470         51.7126         52.9082           3         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878         48.4806         49.6014		38			47.0110	48.0838	49.1847	50.3115	L.	52.6531	53.8673	55.1127
1         41.3671         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878         48.4806           6         48.3542         49.4577         50.5900         51.7490         52.9385         54.1575         55.4064         56.6873           9         47.0110         48.0838         49.1847         50.3115         51.4679         52.6531         53.8673         55.1127           3         45.1306         46.1605         47.2174         48.2991         49.4092         50.5470         51.7126         52.9082           3         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878         48.4806         49.6014	69	37.5			45.1306	46.1605	47.2174	48.2991	L	50.5470		52.9082
6         48.3542         49.4577         50.5900         51.7490         52.9385         54.1575         55.4064         56.6873           9         47.0110         48.0838         49.1847         50.3115         51.4679         52.6531         53.8673         55.1127           3         45.1306         46.1605         47.2174         48.2991         49.4092         50.5470         51.7126         52.9082           3         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878         48.4806         49.6014		404	L		42.3099	43.2755	44.2663	45.2804	46.3212	47.3878		49.6014
9         47.0110         48.0838         49.1847         50.3115         51.4679         52.6531         53.8673         55.1127           3         45.1306         46.1605         47.2174         48.2991         49.4092         50.5470         51.7126         52.9082           3         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878         48.4806         49.6014		35	L		49,4577	50.5900	51.7490	52.9385	54.1575	55.4064		57.9997
3         45.1306         46.1605         47.2174         48.2991         49.4092         50.5470         51.7126         52.9082           3         42.3099         43.2755         44.2663         45.2804         46.3212         47.3878         48.4806         49.6014		3 8	L		48.0838		50.3115	51		53.8673		56.3886
3 42.3099 43.2755 44.2663 45.2804 46.3212 47.3878 48.4806 49.6014	20	37.5		L	1	47	_	49	20			54.1330
		40	L	42.3099		44	_		47.3878		49.6014	50.7497
						0 0 5	11 1000	, de c		,		

ATTACHMENT C	MENT C	2010 King		County Standardized Hourly Salary Schedule (2.0% COLA), dated November 2,	lized Hour	'ly Salary	Schedule	(2.0% CO	LA), datec	Novemb	er 2, 2009
Pay Range	Hours	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step
Number	Week	-	2	က	4	5	.9	7.	8	6	10
	35	47.3019	49.4577	50.5900	51.7490	52.9385	54.1575	55.4064	56.6873	57.9997	59.3442
7	36	45.9879	48.0838	49.1847	50.3115	51.4679	52.6531	53.8673	55.1127	56.3886	57.6958
-	37.5	44.1484	46.1605	47.2174	48.2991	49.4092	50.5470	51.7126	52.9082	54.1330	55.3879
	40	41.3892	43.2755	44.2663	45.2804	46.3212	47.3878	48.4806	49.6014	50.7497	51.9262
	35	48.3800	50.5900	51.7490	52.9385	54.1575	55.4064	56.6873	57.9997	59.3442	60.7236
7	36	47.0362	49.1847	50.3115	51.4679	52.6531	53.8673	55.1127	56.3886	57.6958	59.0368
7)	37.5	45.1547	47.2174	48.2991	49.4092	50.5470	51.7126	52.9082	54.1330	55.3879	56.6753
	40	42.3325	44.2663	45.2804	46.3212	47.3878	48.4806	49.6014	50.7497	51.9262	53.1331
	35	49.4843	51.7490	52.9385	54.1575	55.4064	56.6873	27.9997	59.3442	60.7236	62.1368
1	36	48.1097	50.3115	51.4679	52.6531	53.8673	55.1127	56.3886	57.6958	59.0368	60.4108
ટ	37.5	46.1854	48.2991	49.4092	50.5470	51.7126	52.9082	54.1330	55.3879	56.6753	57.9943
	40	43.2988	45.2804	46.3212	47.3878	48.4806	49.6014	50.7497	51.9262	53.1331	54.3697
	35	50.6168	52.9385	54.1575	55.4064	56.6873	57.9997	59.3442	60.7236	62.1368	63.5855
ì	36	49.2108	51.4679	52.6531	53.8673	55.1127	56.3886	57.6958	59.0368	60.4108	61.8192
4/	37.5	47.2423	49.4092	50.5470	51.7126	52.9082	54.1330	55.3879	56.6753	57.9943	59.3465
	40	44.2897	46.3212	47.3878	48.4806	49.6014	50.7497	51.9262	53.1331	54.3697	55.6373
	35	51.7784	54.1575	55,4064	56.6873	57.9997	59.3442	60.7236	62.1368	63.5855	65.0701
į	36	50.3401	52.6531	53.8673	55.1127	56.3886	57.6958	59.0368	60.4108	61.8192	63.2626
દ	37.5	48.3265	50.5470	51.7126	52.9082	54.1330	55.3879	56.6753	57.9943	59.3465	60.7321
	40	45.3061	47.3878	48.4806	49.6014	50.7497	51.9262	53.1331	54.3697	55.6373	56.9363
	35	52.9679	55.4064	56.6873	27.9997	59.3442	60.7236	62.1368	63.5855	65.0701	66.5921
1	36	51.4965	53.8673	55.1127	56.3886	57.6958	59.0368	60.4108	61.8192	63.2626	64.7423
0	37.5	49.4367	51.7126	52.9082	54.1330	55.3879	56.6753	57.9943	59.3465	60.7321	62.1526
	40	46.3469	48.4806	49.6014	50.7497	51.9262	53.1331	54.3697	55.6373	56.9363	58.2681
	35	54.1869	56.6873	57.9997	59.3442	60.7236	62.1368	63.5855	65.0701	66.5921	68.1522
;	36	52.6817	55.1127	56.3886	57.6958	59,0368	60.4108	61.8192	63.2626	64.7423	66.2591
`	37.5	50.5744	52.9082	54.1330	55.3879	56.6753	57.9943	59.3465	60.7321	62.1526	63.6087
	40	47.4135	49.6014	50.7497	51.9262	53.1331	54.3697	55.6373	56.9363	58.2681	59.6332
	35	55.4370	57.9997	59.3442	60.7236	62.1368	63.5855	65.0701	66.5921	68.1522	69.7515
10	36	53.8971	56.3886	57.6958	59.0368	60.4108	61.8192	63.2626	64.7423	66.2591	67.8140
0/	37.5	51.7412	54.1330	55.3879	56.6753	57.9943	59.3465	60.7321	62.1526	63.6087	65.1014
	40	48.5073	50.7497	51.9262	53.1331	54.3697	55.6373	56.9363	58.2681	59.6332	61.0326
	35	56.7182	59.3442	60.7236	62.1368	63.5855	65.0701	66.5921	68.1522	69.7515	71.3902
1	36	55.1427	57.6958	59.0368	60.4108	61.8192	63.2626	64.7423	66.2591	67.8140	69.4072
8	37.5	52.9370	55.3879	56.6753	57.9943	59.3465	60.7321	62.1526	63.6087	65.1014	66.6309
	40	49.6284	51.9262	53.1331	54.3697	55.6373	56.9363	58,2681	59.6332	61.0326	62.4665
	32	58.0308	60.7236	62.1368	63.5855	65.0701	66.5921	68.1522	69.7515	71.3902	73.0705
6	36	56.4188	59.0368	60.4108	61:8192	63.2626	64.7423	66.2591	67.8140	69.4072	71.0408
3	37.5	54,1621	56.6753	57.9943	59.3465	60.7321	62.1526	63.6087	65.1014	66.6309	68.1991
	40	50.7770	53.1331	54.3697	55.6373	56.9363	58.2681	59.6332	61.0326	62.4665	63.9367

ATTACHMENT	ENT C	2010 King	ng County		Standardized Hourly Salary	ly Salary	Schedule	Schedule (2.0% COLA), dated November	LA), dated	Novembe	er 2, 2009
Pav Range	Hours	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step
Number	Per Week	_	. 4	່ຕ	4	က	9	7	8	6	10
	35	59.3775	ŧ	63.5855	65.0701	66.5921	68.1522	69.7515	71.3902	73.0705	74.7926
	36	57,7281	l l	1	63.2626	64.7423	66.2591	67.8140	69.4072	71.0408	72.7150
84	37.5	55 4190	1	1	60.7321	62.1526	63.6087	65,1014	66.6309	68.1991	69.8064
	04	51,9553	1	55.6373	56.9363	58.2681	59.6332	61.0326	62.4665	63.9367	65.4435
	35	60 7572	1	1	66,5921	68.1522	69.7515	71.3902	73.0705	74.7926	76.5568
	38	59 0695	ı	1	64.7423	66.2591	67.8140	69.4072	71.0408	72.7150	74.4303
82	37.5	56 7067	1	60.7321	62.1526	63.6087	65.1014	60:6309	68.1991	69.8064	71.4530
	5 0	53 1625		1	58.2681	59.6332	61.0326	62.4665	63.9367	65.4435	66.9872
	35	62 1720	1.	1	68.1522	69.7515	71.3902	73.0705	74.7926	76.5568	78.3665
	38	60 4450	-1		66.2591	67.8140	69.4072	71.0408	72.7150	74.4303	76.1896
83	27.5	58 0272	-	1	63 6087	65.1014	60:6309	68.1991	69.8064	71.4530	73.1420
	0, 'S	54 4005	ı	200	59.6332	61.0326	62.4665	63.9367	65.4435	66.9872	68.5707
	35	83 R20R		1	69 7515	71.3902	73.0705	74.7926	76.5568	78.3665	80.2208
	36	61 8533	,	1	67 8140	69.4072	71.0408	72.7150	74.4303	76.1896	77.9924
84	37 F	59 3792	. 1	93	65.1014		68.1991	69.8064	71.4530	73.1420	74.8727
	40	55.6680	1	1	61.0326		63.9367	65.4435	66.9872	68.5707	70.1932
	25		•	1	71,3902	1	74.7926	76.5568	78.3665	80.2208	82.1225
	38	1	1	1		71.0408	72.7150		76.1896	77.9924	79.8413
85	37.5	L	1	1	60:6309	68.1991	69.8064	71.4530	73.1420	74.8727	76.6476
	40		59.6332	61.0326		63.9367	65.4435		68.5707	70.1932	71.8572
	35	66.6293	1		73.0705	74.7926	76.5568		80.2208	82.1225	84.0703
1	36	64.7785	1		71.0408	72.7150	74.4303	76.1896	77.9924	79.8413	81.7350
98	37.5	1_	1	i.	68.1991	69.8064	71.4530	73.1420	74.8727	76.6476	78.4656
	40	58,3006	1		63.9367	65.4435	66.9872		70.1932		73.5615
	35	1	1.	1	l	76.5568	78.3665		82.1225		86.0668
	38	66.2959	69.4072	1		74.4303	76.1896	77.9924	79.8413		83.6760
87	37.5	L	1	68.1991	69.8064	71	73.1420	74.8727	76.6476	78.4656	80.3290
	40	59.6663	1	1	65.4435	66.9872	68.5707			73.5615	75.3084
	35	L	1	L	76.5568	78.3665	80.2208				88.1138
	36	67.8515	١	72.7150	74.4303	76.1896	77.9924	79.8413	81.7350		85.6662
88	37.5	L	}	69.8064	71.4530		74.8727	76.6476	78.4656		82.2395
	40	L	63.9367		66.9872	68.5707	70.1932	71.8572	73.5615		77.0995
	35	L	L	1	78.3665	80.2208	82.1225	84.0703	86.0668	88.1138	90.2119
	36		L				79.8413	81.7350	83.6760	85.6662	87.7060
68	37.5	L	L	1		l		78.4656	80.3290	82.2395	84.1978
	40	L	65.4435	66.9872	68.5707	70.1932	71.8572	73.5615	75.3084	77.0995	78.9354
	35	L		78.3665	80.2208	82.1225	84.0703	86.0668	88.1138	90.2119	92.3629
1	36	L	L	76.1896	77.9924	79.8413		83.6760		_	89.7973
06	37.5	L			74.8727			8			86.2054
	40	63,9721	66.9872	68.5707	70.1932	71.8572	73.5615	75,3084	G660.77	/8.9354	80.81/6
						100					

ATTACHMENT C	IENT C	2010 King C		/ Standarc	lized Hour	rly Salary	Schedule	(2.0% CO	ounty Standardized Hourly Salary Schedule (2.0% COLA), dated November	Novemb	er 2, 2009
Pay Range	Hours	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step
Number	Week	τ-	.7	3	4	5	9	7	8	6	10
	35	74.8342	78.3665	80.2208	82.1225	84.0703	86.0668	88.1138	90.2119	92.3629	
č	36	72.7555	76.1896	77.9924	79.8413	81.7350	83.6760	85.6662	87.7060	89.7973	91.9400
50	37.5	69.8453	73.1420	74.8727	76.6476	78.4656	80.3290	82.2395	84.1978	86.2054	88.2624
	40	65.4800	68.5707	70.1932	71.8572	73.5615	75.3084	77.0995	78.9354	80.8176	82.7460
	35	76.6001	80.2208	82,1225	84.0703	86.0668	88.1138	90.2119	92.3629	94.5669	96.8262
6	36	74.4723	77.9924	79.8413	81.7350	83.6760	85.6662	87.7060	89.7973	91.9400	94.1365
38	37.5	71.4934	74.8727	76.6476	78.4656	80.3290	82.2395	84.1978	86.2054	88.2624	90.3711
	40	67.0251		71.8572	73.5615	75.3084	77.0995	78.9354	80.8176	82.7460	84.7229
	35	78.4106	82	84.0703	86.0668	88.1138	90.2119	92.3629	94.5669	96.8262	99.1423
8	36	76.2326	79	81.7350	83.6760	85.6662	87.7060	89.7973	91.9400	94.1365	96.3883
?	37.5	73.1833	76	78.4656	80.3290	82.2395	84.1978	86.2054	88.2624	90.3711	92.5328
	40	68.6093	71	73.5615	75.3084	77.0995	78.9354	80.8176	82.7460	84.7229	86.7495
	35	80.2665	8	86.0668	88.1138	90.2119	92.3629	94.5669	96.8262	99.1423	101.5159
7	36	78.0369		83.6760	85.6662	87.7060	89.7973	91.9400	94.1365	96.3883	98.6960
48	37.5	74.9154	78	80.3290	82.2395	84.1978	86.2054	88.2624	90.3711	92.5328	94.7482
	40	70.2332	73	75.3084	77.0995	78.9354	80.8176	82.7460	84.7229	86.7495	88.8264
	32	82.1682		88.1138	90.2119	92.3629	94.5669	96.8262	99.1423	101.5159	103.9490
, a	36	79.8858	83.6760	85.6662	87.7060	89.7973	91.9400	94.1365	96.3883	98.6960	101.0615
C G	37.5	76.6903	80.3290	82.2395	84.1978	86.2054	88.2624	90.3711	92.5328	94.7482	97.0191
	40	71.8972		77.0995	78.9354	80.8176	82.7460	84.7229	86.7495	88.8264	90.9554
	35	84.1168		90.2119	92.3629	94.5669	96.8262	99.1423	101.5159	103.9490	106.4425
	38	81.7803	85	87.7060	89.7973	91.9400	94.1365	96.3883	98.6960	101.0615	103.4858
9	37.5	78.5090		84.1978	86.2054	88.2624	90.3711	92.5328	94.7482	97.0191	99.3463
•	40	73.6022	22	78.9354	80.8176	82.7460	84.7229	86.7495	88.8264	90.9554	93.1372
	35	86.1158	6	92.3629	94.5669	96.8262	99.1423	101.5159	103.9490	106.4425	108.9996
1	36	83.7237	87	89.7973	91.9400	94.1365	96.3883	98.6960	101.0615	103.4858	105.9718
<u> </u>	37.5	80.3748	84	86.2054	88.2624	90.3711	92.5328	94.7482	97.0191	99.3463	101.7329
	40	75.3513	78	80.8176	82.7460	84.7229	86.7495	88.8264	90.9554	93.1372	95.3746
	35	88.1636		94.5669	96.8262	99.1423	101.5159	103.9490	106.4425	108.9996	111.6198
ç	36	85.7146	89.7973	91.9400	94.1365	96.3883	98.6960	101.0615	103.4858	105.9718	108.5192
0	37.5	82.2860	86.2054	88.2624	90.3711	92.5328	94.7482	97.0191	99.3463	101.7329	104.1785
	40	77.1432	80.8176	82.7460	84.7229	86.7495	88.8264	90.9554	93.1372	95.3746	97.6673
	35	90.2631	94.5669	96.8262	99.1423	101.5159	103.9490	106.4425	108.9996	111.6198	114.3054
	36	87.7558	91.9400	94.1365	96.3883	98.6960	101.0615	103.4858	105.9718	108.5192	
n n	37.5	84.2455	88.2624	90.3711	92.5328	94.7482	97.0191	99.3463	101.7329	104.1785	- 1
	40	78.9802	82.7460	84.7229	86.7495	88.8264	90.9554	93.1372	95.3746	97.6673	100.0172

Pay Fannye         Step	ATTACHMENT D		2010 King County Standardized Annual/FLSA	ounty Stan	dardized Aı	nual/FLSA	Exempt Sa	Exempt Salary Schedule (2.0% COLA), dated	ile (2.0% CC	)LA), dated	11-02-09
4         5         4         6         6         7         8         9         9         9         9         9         9         9         9         9         9         9         9         9         9         1         1         2         2         6	Pav Range	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step
16,845.58   17,270.40   17,666.40   18,071.04   18,486.48   18,911.76   19,776.44   20,254.32   20,722.28   17,686.40   18,071.04   18,486.48   18,911.76   19,776.44   20,264.32   20,722.28   21,204.48   21,2	Number	-	2	8	4	5	9	2	8	6	10
16,894.56   17,666.40   18,071.04   18,486.48   18,911.76   19,347.12   19,796.44   20,254.32   20,723.28   21,204.48   21,686.48   21,204.48   21,686.48   21,204.48   21,686.48   21,204.48   21,686.48   21,204.48   21,686.48   21,204.48   21,2	-	16,517.28	17,270.40	17,666.40	18,071.04	18,486.48	18,911.76	19,347.12	19,795.44	20,254.32	20,723.28
17,280,72         18,071,04         18,486.49         18,911,76         19,247,12         19,796,44         20,264.32         20,723.28         21,204.48         21,203.60         22,203.60 <t< th=""><th>2</th><th>16,894.56</th><th>17,666.40</th><th>18,071.04</th><th>18,486.48</th><th>18,911.76</th><th>19,347.12</th><th>19,795.44</th><th>20,254.32</th><th>20,723.28</th><th>21,204.48</th></t<>	2	16,894.56	17,666.40	18,071.04	18,486.48	18,911.76	19,347.12	19,795.44	20,254.32	20,723.28	21,204.48
17,676.24   18,486.46   18,911.76   19,347.12   19,795.44   20,264.32   20,773.28   21,204.46   21,689.88   22,203.60   22,772.98   18,945.71   19,795.44   20,254.32   20,773.28   21,204.46   21,689.88   22,203.60   22,772.98   22,203.60   22,772.98   22,203.60   22,772.98   22,203.60   22,772.98   22,203.60   22,772.98   22,203.60   22,772.98   22,203.60   22,772.98   23,254.32   20,256.32   21,204.48   21,688.88   22,203.60   22,772.98   23,254.32   21,204.48   21,688.88   22,203.60   22,772.99   23,254.32   21,204.48   21,688.88   22,203.60   22,772.99   23,254.32   23,778.40   24,357.12   24,390.72   25,518.00   22,772.99   23,254.32   23,778.40   24,357.12   24,390.72   25,518.00   24,357.12   24,390.72   25,518.00   25,178.84   24,357.12   24,390.72   25,518.00   25,178.84   24,357.12   24,390.72   25,518.00   25,178.84   22,203.60   22,722.98   23,254.32   23,788.40   24,357.12   24,390.72   25,518.00   25,118.98   26,735.78   24,390.72   25,518.00   25,118.98   26,735.78   24,390.72   25,518.00   25,118.98   26,735.78   24,390.72   25,518.00   25,118.98   26,735.78   24,390.72   25,518.00   25,118.98   26,735.78   24,390.72   25,518.00   25,118.98   26,735.78   24,390.72   25,518.00   25,118.98   26,735.78   24,390.72   25,518.00   25,118.98   26,735.78   24,390.72   25,518.00   25,118.98   26,735.78   28,013.88   28,013.88   28,013.88   28,013.88   28,013.88   28,013.88   28,0	3	17,280.72	18,071.04	18,486.48	18,911.76	19,347.12	19,795.44	20,254.32	20,723.28	21,204.48	21,698.88
18,079.92   18,911.76   19,347.12   19,795.44   20,264.32   20,723.28   21,204.48   21,698.88   22,203.60   22,722.96   23,254.32   20,723.28   21,204.48   21,698.88   22,203.60   22,722.96   23,254.32   20,255.94   20,264.32   20,723.28   21,204.48   21,698.88   22,203.60   22,722.96   23,254.32   23,788.40   24,357.12   24,907.72   20,725.64   22,722.96   22,722.96   22,722.96   23,254.32   23,788.40   24,357.12   24,907.72   22,722.96   22,722.96   22,722.96   23,788.40   24,357.12   24,907.72   24,907.72   22,722.96   22,722.96   23,788.40   24,357.12   24,907.72   24,9	4	17,676.24	18,486.48	18,911.76	19,347.12	19,795.44	20,254.32	20,723.28	21,204.48	21,698.88	22,203.60
18,495.12   19,795.44   20,254.32   20,723.28   21,204.48   21,698.88   22,203.60   22,722.99   23,724.32   23,722.99   23,224.32   23,724.33   23,724.33   23,724.33   23,7	5	18,079.92	18,911.76	19,347.12	19,795.44	20,254.32	20,723.28	21,204.48	21,698.88	22,203.60	22,722.96
18,922.80         19,795.44         20,254.32         20,723.28         21,204.48         21,698.88         22,203.60         22,722.96         23,254.32         23,788.40           19,369.84         20,254.32         20,723.28         21,204.48         21,698.88         22,203.60         22,722.96         23,724.32         23,788.40         24,357.12         24,390.72         23,788.40         24,357.12         24,390.72         23,788.40         24,357.12         24,390.72         25,618.00         22,722.96         23,788.40         24,357.12         24,390.72         25,618.00         26,118.96         22,722.96         23,254.32         23,788.40         24,357.12         24,390.72         25,618.00         26,118.96         26,735.71         24,390.72         26,518.00         26,118.96         26,735.76         24,357.12         24,390.72         25,518.00         26,118.96         26,735.76         26,735.76         26,735.76         26,735.76         26,735.76         26,735.76         27,357.90         26,735.76         26,735.76         26,735.76         26,735.76         26,735.76         26,735.76         26,735.76         26,735.76         26,735.76         26,735.76         26,735.76         26,735.76         26,735.76         26,735.76         26,735.76         27,367.20         26,735.76         27,367	9	18,495.12	19,347.12	19,795.44	20,254.32	20,723.28	21,204.48	21,698.88	22,203.60	22,722.96	23,254.32
19,359.84   20,264.32   20,723.28   21,204.48   21,608.88   22,203.60   22,722.96   23,254.32   23,798.40   24,357.12   24,930.72   25,1264.48   21,204.48   21,204.48   22,203.60   22,722.96   23,254.32   23,788.40   24,357.12   24,930.72   25,118.06   20,735.78   22,203.60   22,722.98   22,224.83   22,203.60   22,722.98   23,254.32   23,798.40   24,357.12   24,930.72   25,618.00   26,118.96   22,726.44   22,708.40   22,722.98   23,254.32   23,798.40   24,357.12   24,930.72   25,618.00   26,118.96   22,215.84   23,254.32   23,798.40   24,357.12   24,930.72   25,518.00   26,118.96   26,735.76   22,735.44   23,798.40   24,357.12   24,930.72   25,618.00   26,118.96   26,735.76   22,736.44   23,798.40   24,357.12   24,930.72   25,618.00   26,118.96   26,735.76   23,738.40   24,357.12   24,930.72   25,618.00   26,118.96   26,735.76   24,930.72   25,618.00   26,118.96   26,735.76   23,738.44   24,357.12   24,930.72   25,618.00   26,118.96   26,735.76   23,738.44   24,357.12   24,930.72   25,618.00   26,118.96   26,735.76   23,738.44   24,357.12   24,930.72   25,618.00   26,118.96   26,735.76   23,811.60   24,937.20   26,118.96   26,735.76   23,811.60   24,937.20   26,118.96   26,735.76   27,367.20   26,118.96   26,735.76   23,811.60   26,118.96   26,735.76   23,811.60   26,118.96   26,735.76   23,811.60   26,118.96   26,735.76   23,811.60   26,118.96   26,735.76   23,811.60   26,118.96   26,735.76   23,811.60   26,118.96   26,735.76   23,811.60   26,118.96   26,735.76   23,811.60   26,118.96   26,735.76   23,811.60   26,118.96   26,735.76   23,811.60   26,118.96   26,735.76   23,811.60   26,118.96   26,735.76   23,811.60   26,118.96   26,735.76   26,735.76   26,735.70   28,013.76   28,013.76   28,013.76   28,013.76   28,013.76   28,013.76   28,013.76   28,013.76   28,013.76   28,013.76   28,013.76   28,013.76   28,013.76   28,013.76   28,013.76   28,013.76   28,013.76   28,013.76   28,013.84   34,622.88   35,451.84   34,622.88   35,451.84   36,302.40   31,712.64   31,504.08   32,255.52   33,013.84   34,622.88   35,	7	18,922.80	19,795.44	20,254.32	20,723.28	21,204.48	21,698.88	22,203.60	22,722.96	23,254.32	23,798.40
19,805.04         20,723.28         21,204.48         21,698.88         22,203.60         22,722.96         23,254.32         23,788.40         24,357.12 <t< th=""><th>8</th><th>19,359.84</th><th>20,254.32</th><th>20,723.28</th><th>21,204.48</th><th>21,698.88</th><th>22,203.60</th><th>22,722.96</th><th>23,254.32</th><th>23,798.40</th><th>24,357.12</th></t<>	8	19,359.84	20,254.32	20,723.28	21,204.48	21,698.88	22,203.60	22,722.96	23,254.32	23,798.40	24,357.12
20,265.36         21,204.48         21,698.88         22,203.60         22,722.96         23,254.32         23,798.40         24,357.12         24,357.12         24,357.12         24,357.12         24,357.12         24,357.12         24,357.12         24,357.12         24,357.12         24,357.12         24,357.12         24,357.12         24,357.12         24,357.12         24,357.12         24,357.12         24,357.12         24,337.12 <t< th=""><th>တ</th><th>19,805.04</th><th>20,723.28</th><th>21,204.48</th><th>21,698.88</th><th>22,203.60</th><th>22,722.96</th><th>23,254.32</th><th>23,798.40</th><th>24,357.12</th><th>24,930.72</th></t<>	တ	19,805.04	20,723.28	21,204.48	21,698.88	22,203.60	22,722.96	23,254.32	23,798.40	24,357.12	24,930.72
20,735.76         21,688.88         22,203.60         22,722.96         23,254.32         23,798.40         24,357.12         24,930.72         25,518.00         25,118.06         25,118.00 <t< th=""><th>10</th><th>20,265.36</th><th>21,204.48</th><th>21,698.88</th><th>22,203.60</th><th>22,722.96</th><th>23,254.32</th><th>23,798.40</th><th>24,357.12</th><th>24,930.72</th><th>25,518.00</th></t<>	10	20,265.36	21,204.48	21,698.88	22,203.60	22,722.96	23,254.32	23,798.40	24,357.12	24,930.72	25,518.00
21,216.48         22,203.60         22,722.96         23,264.32         23,798.40         24,357.12         24,930.72         25,518.00         26,118.96         26,136.70 <t< th=""><th>11</th><th>20,735.76</th><th>21,698.88</th><th>22,203.60</th><th>22,722.96</th><th>23,254.32</th><th>23,798.40</th><th>24,357.12</th><th>24,930.72</th><th>25,518.00</th><th>26,118.96</th></t<>	11	20,735.76	21,698.88	22,203.60	22,722.96	23,254.32	23,798.40	24,357.12	24,930.72	25,518.00	26,118.96
21,710.88         22,722.96         23,254.32         23,798.40         24,357.12         24,930.72         25,518.00         26,118.96         26,735.76         27,357.20           22,215.84         23,254.32         23,798.40         24,357.12         24,930.72         25,518.00         26,118.96         26,735.76         27,357.20         28,013.76         27,357.20           22,273.44         23,798.40         24,357.12         24,930.72         25,518.00         26,118.96         26,735.76         27,367.20         28,013.76         27,367.20         28,013.76         27,367.20         28,013.76         27,367.20         28,013.76         28,013.76         27,367.20         28,013.76         28,013.77         28,013.84         30,055.92         33,017.84	12	21,216.48	22,203.60	22,722.96	23,254.32	23,798.40	24,357.12	24,930.72	25,518.00	26,118.96	26,735.76
22,215,84         23,254,32         23,798,40         24,357,12         24,930,72         25,518,00         26,118,96         26,736,76         27,367,20         28,013,76         27,367,20         28,013,76         27,367,20         28,013,76         27,367,20         28,013,76         27,367,20         28,013,76         27,367,20         28,013,76         27,367,20         28,013,76         27,367,20         28,013,76         28,013,77         28,013,77         28,013,77         28,013,77         28,013,77 <t< th=""><th>13</th><th>21,710.88</th><th>22,722.96</th><th>23,254.32</th><th>23,798.40</th><th>24,357.12</th><th>24,930.72</th><th>25,518.00</th><th>26,118.96</th><th>26,735.76</th><th>27,367.20</th></t<>	13	21,710.88	22,722.96	23,254.32	23,798.40	24,357.12	24,930.72	25,518.00	26,118.96	26,735.76	27,367.20
22,735.44         23,798.40         24,357.12         24,930.72         25,518.00         26,118.96         26,735.76         26,735.76         27,367.20         28,013.76         28,013.71.84         31,504.08         32,256.52         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92	14	22,215.84	23,254.32	23,798.40	24,357.12	24,930.72	25,518.00	26,118.96	26,735.76	27,367.20	28,013.76
23,268,24         24,357.12         24,930.72         25,518.00         26,118.96         26,736.76         27,367.20         28,013.76         28,679.04         28,679.04           23,811.60         24,371.28         25,518.00         26,118.96         26,735.76         27,367.20         28,013.76         28,679.04         29,359.44         30,055.92           24,371.28         25,518.00         26,118.96         26,736.72         28,013.76         28,679.04         29,359.44         30,055.92         30,771.84           24,943.92         26,118.96         26,736.72         28,013.76         28,679.04         29,359.44         30,055.92         30,771.84           26,133.12         27,367.20         28,013.76         28,679.04         29,359.44         30,055.92         30,771.84         31,504.08         32,255.52         33,025.92           26,738.1         28,679.04         29,359.44         30,055.92         30,771.84         31,504.08         32,255.52         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92 <th>15</th> <th>22,735.44</th> <th>23,798.40</th> <th>24,357.12</th> <th>24,930.72</th> <th>25,518.00</th> <th>26,118.96</th> <th>26,735.76</th> <th>27,367.20</th> <th>28,013.76</th> <th>28,679.04</th>	15	22,735.44	23,798.40	24,357.12	24,930.72	25,518.00	26,118.96	26,735.76	27,367.20	28,013.76	28,679.04
23,811.60         24,930.72         25,518.00         26,118.96         26,735.76         27,367.20         28,013.76         28,679.04         29,359.44         30,055.92           24,371.28         25,518.00         26,118.96         26,735.76         27,367.20         28,013.76         28,013.76         28,679.04         29,359.44         30,055.92         30,771.84         30,055.92         30,771.84         30,055.92         30,771.84         30,055.92         30,771.84         30,055.92         30,771.84         30,055.92         30,771.84         30,055.92         30,771.84         31,504.08         32,255.52         30,771.84         31,504.08         32,255.52         30,771.84         31,504.08         32,255.52         30,771.84         31,504.08         32,255.52         33,025.92         30,771.84         31,504.08         32,255.52         33,025.92         33,025	16	23,268.24	24,357.12	24,930.72	25,518.00	26,118.96	26,735.76	27,367.20	.28,013.76	28,679.04	29,359.44
24,371.28         25,518.00         26,118.96         26,735.76         27,367.20         28,013.76         28,013.77         28,013.77         28,013.84         31,504.08         32,255.52         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92 <t< th=""><th>17</th><th>23,811.60</th><th>24,930.72</th><th>25,518.00</th><th>26,118.96</th><th>26,735.76</th><th>27,367.20</th><th>28,013.76</th><th>28,679.04</th><th>29,359.44</th><th>30,055.92</th></t<>	17	23,811.60	24,930.72	25,518.00	26,118.96	26,735.76	27,367.20	28,013.76	28,679.04	29,359.44	30,055.92
24,943.92         26,118.96         26,735.76         27,367.20         28,013.76         28,679.04         29,359.44         30,055.92         30,771.84         31,504.08         30,771.84         31,504.08         30,771.84         31,504.08         30,771.84         31,504.08         30,771.84         31,504.08         32,255.52         30,771.84         31,504.08         32,255.52         30,771.84         31,504.08         32,255.52         33,025.92         30,771.84         31,504.08         32,255.52         33,025.92         33,025.92         30,771.84         31,504.08         32,255.52         33,025.92 <t< th=""><th>18</th><th>24,371.28</th><th>25,518.00</th><th>26,118.96</th><th>26,735.76</th><th>27,367.20</th><th>28,013.76</th><th>28,679.04</th><th>29,359.44</th><th>30,055.92</th><th>30,771.84</th></t<>	18	24,371.28	25,518.00	26,118.96	26,735.76	27,367.20	28,013.76	28,679.04	29,359.44	30,055.92	30,771.84
25,530,72         26,735,76         27,367,20         28,013.76         28,679,04         29,359,44         30,055,92         30,771,84         31,504,08         31,504,08         31,504,08         32,255,52         30,771,84         31,504,08         32,255,52         33,025,92         30,771,84         31,504,08         32,255,52         33,025,92         30,771,84         31,504,08         32,255,52         33,025,92         33,025,92         33,077,84         31,504,08         32,255,52         33,025,92 <t< th=""><th>19</th><th>24,943.92</th><th>26,118.96</th><th>26,735.76</th><th>27,367.20</th><th>28,013.76</th><th>28,679.04</th><th>29,359.44</th><th>30,055.92</th><th>30,771.84</th><th>31,504.08</th></t<>	19	24,943.92	26,118.96	26,735.76	27,367.20	28,013.76	28,679.04	29,359.44	30,055.92	30,771.84	31,504.08
26,133.12         27,367.20         28,013.76         28,679.04         29,359.44         30,055.92         30,771.84         31,504.08         32,255.52         33,025.92           26,749.20         28,013.76         28,679.04         29,359.44         30,055.92         30,771.84         31,504.08         32,255.52         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,025.92         33,813.84         34,622.88         36,451.84         34,622.88         36,451.84         34,622.88         35,451.84         34,622.88         35,451.84         36,302.40         37,172.64         36,302.92         33,813.84         34,622.88         35,451.84         36,302.40         37,172.64         36,302.40         37,172.64         36,302.40         37,172.64         36,302.40         37,172.64         36,302.40         37,172.64         36,302.40         37,172.64         36,302.40         37,172.64         36,302.40         37,172.64         36,302.40         37,172.64         36,302.40         37,172.64         36,906.56         39,918.24         36,302.40         37,172.64         36,302.40         37,172.64         38,906.56         39,918.24         40,879.92         37,172.64         38,906.56         39,918.24         40,879.92         41,865.60         39,918.24         40,879	20	25,530,72	26,735.76	27,367.20	28,013.76	28,679.04	29,359,44	30,055.92	30,771.84	31,504.08	32,255.52
26,749.20         28,013.76         28,679.04         29,359.44         30,055.92         30,771.84         31,504.08         32,255.52         33,025.92 <t< th=""><th>21</th><th>26,133,12</th><th>27,367.20</th><th>28,013.76</th><th>28,679.04</th><th>29,359.44</th><th>30,055.92</th><th>30,771.84</th><th>31,504.08</th><th>32,255.52</th><th>33,025.92</th></t<>	21	26,133,12	27,367.20	28,013.76	28,679.04	29,359.44	30,055.92	30,771.84	31,504.08	32,255.52	33,025.92
27,381.60         28,679.04         29,359.44         30,055.92         30,771.84         31,504.08         32,255.52         33,025.92         33,813.84         34,622.88         35,813.84         34,622.88         35,813.84         34,622.88         35,813.84         34,622.88         35,451.84         34,622.88         35,451.84         36,302.40         37,172.64           29,376.00         30,771.84         31,504.08         32,255.52         33,025.92         33,813.84         34,622.88         35,451.84         36,302.40         37,172.64           30,073.20         31,504.08         32,255.52         33,025.92         33,813.84         34,622.88         35,451.84         36,302.40         37,172.64         38,065.68         38,980.56         39,918.24           30,789.84         32,255.52         33,025.92         33,813.84         34,622.88         35,451.84         36,302.40         37,172.64         38,065.68         38,980.56         39,918.24           31,521.36         33,613.84         34,622.88         35,451.84         36,302.40         37,172.64         38,065.68         38,980.56         39,918.24         40,879.92         41,865.60           33,044.64         36,302.40         37,172.64         38,065.68         38,918.24         40,879.92         41,865.60 </th <th>22</th> <th>26,749.20</th> <th>28,013.76</th> <th>28,679.04</th> <th>29,359.44</th> <th>30,055.92</th> <th>30,771.84</th> <th>31,504.08</th> <th>32,255.52</th> <th>33,025.92</th> <th>33,813.84</th>	22	26,749.20	28,013.76	28,679.04	29,359.44	30,055.92	30,771.84	31,504.08	32,255.52	33,025.92	33,813.84
28,030.08         29,359.44         30,055.92         30,771.84         31,504.08         32,255.52         33,025.92         33,025.92         33,813.84         34,622.88         34,622.88         34,622.88         35,451.84         34,622.88         35,451.84         34,622.88         35,451.84         34,622.88         35,451.84         36,302.40         37,172.64         36,302.40         37,172.64         36,302.40         37,172.64         38,065.68         38,980.56 <t< th=""><th>23</th><th>27,381.60</th><th>28,679.04</th><th>29,359.44</th><th>30,055.92</th><th>30,771.84</th><th>31,504.08</th><th>32,255.52</th><th>33,025.92</th><th>33,813.84</th><th>34,622.88</th></t<>	23	27,381.60	28,679.04	29,359.44	30,055.92	30,771.84	31,504.08	32,255.52	33,025.92	33,813.84	34,622.88
28,694.40         30,055.92         30,771.84         31,504.08         32,255.52         33,025.92         33,813.84         34,622.88         35,451.84         36,302.40           29,376.00         30,771.84         31,504.08         32,255.52         33,025.92         33,813.84         34,622.88         35,451.84         36,302.40         37,172.64         36,302.40           30,073.20         31,504.08         32,255.52         33,025.92         33,813.84         34,622.88         35,451.84         36,302.40         37,172.64         38,065.68         38,980.56         38,980.56         38,980.56         39,918.24           31,521.36         33,025.92         33,813.84         36,302.40         37,172.64         38,065.68         38,980.56         39,918.24         40,879.92           32,273.28         35,451.84         36,302.40         37,172.64         38,065.68         38,980.56         39,918.24         40,879.92         41,865.60           33,044.64         36,302.40         37,172.64         38,065.68         38,918.24         40,879.92         41,865.60           34,641.84         36,302.40         37,172.64         38,085.66         39,918.24         40,879.92         41,865.60	24	28,030.08	29,359.44	30,055,92	30,771.84	31,504.08	32,255.52	33,025.92	33,813.84	34,622.88	35,451.84
29,376,0030,771.8431,504.0832,255.5233,025.9233,813.8434,622.8835,451.8436,302.4037,172.6430,073.2031,504.0832,255.5233,025.9233,813.8434,622.8835,451.8436,302.4037,172.6438,065.6830,789.8432,255.5233,025.9233,813.8434,622.8835,451.8436,302.4037,172.6438,065.6838,980.5632,273.2833,813.8434,622.8835,451.8436,302.4037,172.6438,065.6838,980.5639,918.2433,833.2835,451.8436,302.4037,172.6438,065.6838,980.5639,918.2440,879.9234,641.8436,302.4037,172.6438,065.6838,980.5639,918.2440,879.9234,641.8436,302.4037,172.6438,980.5639,918.2440,879.9241,865.60	25	28,694.40	30,055.92	30,771.84	31,504.08	32,255.52	33,025.92	33,813.84	34,622.88	35,451.84	36,302.40
30,073.2031,504.0832,255.5233,025.9233,813.8434,622.8834,622.8835,451.8436,302.4037,172.6438,065.6830,73.27.3233,025.9233,813.8434,622.8835,451.8436,302.4037,172.6438,065.6838,980.5632,273.2833,813.8434,622.8835,451.8436,302.4037,172.6438,065.6838,980.5639,918.2433,044.6434,622.8835,451.8436,302.4037,172.6438,065.6838,980.5639,918.2440,879.9233,833.2835,451.8436,302.4037,172.6438,065.6839,918.2440,879.9241,865.6034,641.8436,302.4037,172.6438,980.5639,918.2440,879.9241,865.60	26	29,376.00	30,771.84	31,504.08	32,255.52	33,025.92	33,813.84	34,622.88	451	36,302.40	37,172.64
30,789.84         32,255.52         33,025.92         33,813.84         34,622.88         35,451.84         36,302.40         37,172.64         38,065.68         38,980.56         38,980.56         38,980.56         38,980.56         38,980.56         38,980.56         38,980.56         38,980.56         38,980.56         38,980.56         38,980.56         38,980.56         38,980.56         38,980.56         38,980.56         38,980.56         40,879.92         41,865.60         42,875.75         43,611.86         40,879.92         41,865.60         42,875.76         43,911.86         43,911.8	27	30.073.20	31,504.08	32,255.52	33,025.92	33,813.84	34,622.88	35,451.84	302	37,172.64	38,065.68
31,521.36         33,025.92         33,813.84         34,622.88         35,451.84         36,302.40         37,172.64         38,065.68         38,980.56         38,980.56         39,918.24         40,879.92           32,273.28         33,813.84         36,302.40         37,172.64         38,065.68         38,980.56         39,918.24         40,879.92         41,865.60           33,833.28         35,451.84         36,302.40         37,172.64         38,980.56         39,918.24         40,879.92         41,865.60         42,875.76           34,641.84         36,302.40         37,172.64         38,980.56         39,918.24         40,879.92         41,865.60         42,875.76         43,911.	28	30.789.84	32,255.52	33,025.92	33,813.84	34,622.88	35,451.84	36,302.40	172	38,065.68	38,980.56
32,273.28         33,813.84         34,622.88         35,451.84         36,302.40         37,172.64         38,065.68         38,980.56         39,918.24         40,879.92           33,044.64         34,622.88         35,451.84         36,302.40         37,172.64         38,065.68         38,980.56         39,918.24         40,879.92         41,865.60           33,833.28         35,451.84         36,302.40         37,172.64         38,065.68         38,980.56         39,918.24         40,879.92         41,865.60         42,875.76	29	31,521.36	33,025.92	33,813.84	34,622.88	35,451.84	36,302.40	37,172.64	38,065.68	38,980.56	39,918.24
33,044.64         34,622.88         35,451.84         36,302.40         37,172.64         38,065.68         38,980.56         39,918.24         40,879.92         41,865.60           33,833.28         35,451.84         36,302.40         37,172.64         38,980.56         39,918.24         40,879.92         41,865.60         42,875.76	30	32,273.28	33,813.84	34,622.88	35,451.84	36,302.40	37,172.64	38,065.68	980	39,918.24	40,879.92
33,833.28 35,451.84 36,302.40 37,172.64 38,065.68 38,918.24 40,879.92 41,865.60 42,875.76 34,641.84 36,302.40 37,172.64 38,065.68 38,980.56 39,918.24 40,879.92 41,865.60 42,875.76	31	33,044.64	34,622.88	35,451.84	36,302.40	37,172.64	38,065.68	38,980.56	39,918.24	40,879.92	41,865.60
34,641.84 36,302.40 37,172.64 38,065.68 38,980.56 39,918.24 40,879.92 41,865.60 42,875.76	32	33,833.28	35,451.84	ŀ	37,172.64	38,065.68	38,980.56	39,918.24	40,879.92	41,865.60	42,875.76
_	33	34,641.84	36,302.40	l	38,065.68	38,980.56	39,918.24	40,879.92	41,865.60	42,875.76	43,911.36

av Range	Step	Step	Step							
Number	-	2	3	4	5	9	7	8	6	10
34	35,470.80	37,172.64	38,065.68	38,980.56	39,918.24	40,879.92	41,865.60	42,875.76	43,911.36	44,972.88
35	36,324.00	38,065.68	38,980.56	39,918.24	40,879.92	41,865.60	42,875.76	43,911.36	44,972.88	46,061.04
36	37,194.48	38,980.56	39,918.24	40,879.92	41,865.60	42,875.76	43,911.36	44,972.88	46,061.04	47,174.88
37	38,086.80	39,918.24	40,879.92	41,865.60	42,875.76	43,911.36	44,972.88	46,061.04	47,174.88	48,318.72
38	39,003.36	40,879.92	41,865.60	42,875.76	43,911.36	44,972.88	46,061.04	47,174.88	48,318.72	49,489.20
39	39,942.72	41,865.60	42,875.76	43,911.36	44,972.88	46,061.04	47,174.88	48,318.72	49,489.20	50,690.64
40	40,904.64	42,875.76	43,911.36	44,972.88	46,061.04	47,174.88	48,318.72	49,489.20	50,690.64	51,921.12
41	41,889.36	43,911.36	44,972.88	46,061.04	47,174.88	48,318.72	49,489.20	50,690.64	51,921.12	53,183.04
42	42,900.96	44,972.88	46,061.04	47,174.88	48,318.72	49,489.20	50,690.64	51,921.12	53,183.04	54,475.92
43	43,936.32	46,061.04	47,174.88	48,318.72	49,489.20	50,690.64	51,921.12	53,183.04	54,475.92	55,801.44
44	44,998.80	47,174.88	48,318.72	49,489.20	50,690.64	51,921.12	53,183.04	54,475.92	55,801.44	57,159.60
45	46,087.20	48,318.72	49,489.20	50,690.64	51,921.12	53,183.04	54,475.92	55,801.44	57,159.60	58,551.12
46	47,202.48	49,489.20	50,690.64	51,921.12	53,183.04	54,475.92	55,801.44	57,159.60	58,551.12	59,978.40
47	48,345.36	50,690.64	51,921.12	53,183.04	54,475.92	55,801.44	57,159.60	58,551.12	59,978.40	61,441.92
48	49,518.24	51,921.12	53,183.04	54,475.92	55,801.44	57,159.60	58,551.12	59,978.40	61,441.92	62,942.64
49	50,718.24	53,183.04	54,475.92	55,801.44	57,159.60	58,551.12	59,978.40	61,441.92	62,942.64	64,479.36
50	51,951.84	54,475.92	55,801.44	57,159.60	58,551.12	59,978.40	61,441.92	62,942.64	64,479.36	66,054.24
51	53,213.04	55,801.44	57,159.60	58,551.12	59,978.40	61,441.92	62,942.64	64,479.36	66,054.24	67,668.00
52	54,507.84	57,159.60	58,551.12	59,978.40	61,441.92	62,942.64	64,479.36	66,054.24	67,668.00	69,324.72
53	55,833.36	58,551.12	59,978.40	61,441.92	62,942.64	64,479.36	66,054.24	67,668.00	69,324.72	71,021.52
54	57,193.20	59,978.40	61,441.92	62,942.64	64,479.36	66,054.24	67,668.00	69;324.72	71,021.52	72,759.12
55	58,586.88	61,441.92	62,942.64	64,479.36	66,054.24	67,668.00	69,324.72	71,021.52	72,759.12	74,542.08
56	60,013.92	62,942.64	64,479.36	66,054.24	67,668.00	69,324.72	71,021.52	72,759.12	74,542.08	76,369.44
57	61,477.92	64,479.36	66,054.24	67,668.00	69,324.72	71,021.52	72,759.12	74,542.08	76,369.44	78,242.40
58	62,977.92	66,054.24	67,668.00	69,324.72	71,021.52	72,759.12	74,542.08	76,369.44	78,242.40	80,162.64
59	64,516.80	67,668.00	69,324.72	71,021.52	72,759.12	74,542.08	76,369.44	78,242.40	80,162.64	82,128.48
09	66,093.12	69,324.72	71,021.52	72,759.12	74,542.08	76,369.44	78,242.40	80,162.64	82,128.48	84,129.60
61	67,707.60	71,021.52	72,759.12	74,542.08	76,369.44	78,242.40	80,162.64	82,128.48	84,129.60	86,043.60
62	69,363.84	72,759.12	74,542.08	76,369.44	78,242.40	80,162.64	82,128.48	. 84,129.60	86,043.60	88,004.64
63	71,062.56	74,542.08	76,369.44	78,242.40	80,162.64	82,128.48	84,129.60	86,043.60	88,004.64	90,012.96
64	72,803.04	76,369.44	78,242.40	80,162.64	82,128.48	84,129.60	86,043.60	88,004.64	90,012.96	92,073.84
65	74,587.20	78,242.40	80,162.64	82,128.48	84,129.60	86,043.60	88,004.64	90,012.96	92,073.84	94,183.20
99	76.414.80	80,162.64	82,128.48	84,129.60	86,043.60	88,004.64	90,012.96	92,073.84	94,183.20	96,348.00

ATTACH	ATTACHMENT D	2010 King County		Standardized Annual/FLSA	nnual/FLSA		Exempt Salary Schedule (2.0% COLA), dated	ile (2.0% CC	JLA), dated	11-02-09
Pav Range	Step	Step	Step	Step	Step	Step	Step	Step	Step	Step
Number	-	2	3	4	5	9	7	8	6	9
67	78.288.00	82,128.48	84,129.60	86,043.60	88,004.64	90,012.96	92,073.84	94,183.20	96,348.00	98,566.56
89	80.207.28	84,129.60	86,043.60	88,004.64	90,012.96	92,073.84	94,183.20	96,348.00	98,566.56	100,839.60
69	82.178.88	86,043.60	88,004.64	90,012.96	92,073.84	94,183.20	96,348.00	98,566.56	100,839.60	103,170.96
202	84,176.16	88,004.64	90,012.96	92,073.84	94,183.20	96,348.00	98,566.56	100,839.60	103,170.96	105,559.44
7.1	86,089.44	90,012.96	ł mi	94,183.20	96,348.00	98,566.56	100,839.60	103,170.96	105,559.44	108,006.48
72	88,051.68	92,073.84	94,183.20	96,348.00	98,566.56	100,839.60	103,170.96	105,559.44	108,006.48	110,516.88
73	90,061.44	94,183.20	96,348.00	98,566.56	100,839.60	103,170.96	105,559.44	108,006.48	110,516.88	113,088.96
74	92,122,56	96,348.00	98,566.56	100,839.60	103,170.96	105,559.44	108,006.48	110,516.88	113,088.96	115,725.60
75	236	98,566,56	100	103,170.96	105,559.44	108,006.48	110,516.88	113,088.96	115,725.60	118,427.52
76	96,401,52	100,839,60	103,170.96	105,559.44	108,006.48	110,516.88	113,088.96	115,725.60	118,427.52	121,197.60
77	98,620.08	103,170,96	ിത	108,006.48	110,516.88	113,088.96	115,725.60	118,427.52	121,197.60	124,037.04
78	100 895 28	105,559,44	108,006.48	110,516.88	113,088.96	115,725.60	118,427.52	121,197.60	124,037.04	126,947.76
62	103 227 12	108 006 48	110,516.88	113,088.96	115,725.60	118,427.52	121,197.60	124,037.04	126,947.76	129,930.24
80	105.616.08	110,516.88	113,088.96	115,725.60	118,427.52	121,197.60	124,037.04	126,947.76	129,930.24	132,988.32
84	108 066 96	113.088.96	115,725.60	118,427.52	121,197.60	124,037.04	126,947.76	129,930.24	132,988.32	136,122.48
82	110,578.08	115,725.60	118,427.52	121,197.60	124,037.04	126,947.76	129,930.24	132,988.32	136,122.48	139,333.44
83	113,153.04	118,427.52	121,197.60	124,037.04	126,947.76	129,930.24	132,988.32	136,122.48	139,333.44	142,626.96
84	115,789.44	121,197.60	124,037.04	126,947.76	129,930.24	132,988.32	136,122.48	139,333.44	142,626.96	146,001.84
85	118,492.56	124,037.04	126,947.76	129,930.24	132,988.32	136,122.48	139,333.44	142,626.96	146,001.84	149,462.88
86	121,265,28	1	129,930.24	132,988.32	136,122.48	139,333.44	142,626.96	146,001.84	149,462.88	153,007.92
87	124,105,92	129,930	132,988.32	136,122.48	139,333.44	142,626.96	146,001.84	149,462.88	153,007.92	156,641.52
88	127,018.08	1	136,122.48	139,333.44	142,626.96	146,001.84	149,462.88	153,007.92	156,641.52	160,367.04
89	130.003.92	136	139,333.44	142,626.96	146,001.84	149,462.88	153,007.92	156,641.52	160,367.04	164,185.68
06	133.062.00	139,333.44	142,626.96	146,001.84	149,462.88	153,007.92	156,641.52	160,367.04	164,185.68	168,100.56
91	136,198.32	142,626.96	146,001.84	149,462.88	153,007.92	156,641.52	160,367.04	164,185.68	168,100.56	172,111.68
92	139,412,16	146,001.84	149,462.88	153,007.92	156,641.52	160,367.04	164,185.68	168,100.56	172,111.68	176,223.60
93	142,707,36	149,462,88	153,007.92	156,641.52	160,367.04	164,185.68	168,100.56	172,111.68	176,223.60	180,438.96
94	146,085,12	153.007.92	156,641.52	160,367.04	164,185.68	168,100.56	172,111.68	176,223.60	180,438.96	184,758.96
95	149,546.16	156,641.52	160,367.04	164,185.68	168,100.56	172,111.68	176,223.60	180,438.96	184,758.96	189,187.20
96	153,092.64	160,367.04	164,185.68	168,100.56	172,111.68	176,223.60	180,438.96	184,758.96	189,187.20	193,725.36
97	156,730.80	164,185.68	168,100.56	172,111.68	176,223.60	180,438.96	184,758.96	189,187.20	193,725.36	198,379.20
86	160,457.76	1	172,111.68	176,223.60	180,438.96		189,187.20	193,725.36	198,379.20	203,148.00
66	278	1_	176,223.60	180,438.96	184,758.96	189,187.20	193,725.36	198,379.20	203,148.00	208,035.84
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# Attachment 2

11-02-09

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**T1** 

Larry Gossett

Pj	Proposed No.:	2009-0578
TITLE AMENDMEN	TO PROPOSED ORDI	NANCE 2009-00578, VERSION 1
On page 1, beginning or	line 1, strike everything th	arough page 1, line 8, and insert
"AN OR	DINANCE relating to the 2	2010 King County 10
Step Hou	rly Squared Schedule, the	2010 King County 10

Step Annual/FLSA Exempt Squared Schedule, the 2010

2010 King County Standardized Annual/FLSA Exempt

nonrepresented King County employees as stipulated in

King County Standardized Hourly Salary Schedule and the

Salary Schedule, and the annual cost-of-living increase for

Sponsor:

**EFFECT:** Amends the title to reflect Striking Amendment S1.

K.C.C. 3.12.130 and 3.12.140."



Proposed No. 2009-0578.1

## **KING COUNTY**



## Signature Report

#### October 26, 2009

#### Ordinance

Sponsors Gossett

1	AN ORDINANCE relating to the 2010 King County 10
2	Step Hourly Squared Schedule, 2010 King County 10 Step
3	Annual/FLSA Exempt Squared Schedule, 2010 King
4	County Standardized Hourly Salary Schedule, and the 2010
5	King County Standardized Annual/FLSA Exempt Salary
6	Schedule, and the annual cost-of-living increase for non-
7	represented King County employees as stipulated in K.C.C.
8	3.12.130 and K.C.C. 3.12.140.
9 .	
10	BE IT ORDAINED BY THE COUNCIL OF KING COUNTY:
11	SECTION 1. The attached 2010 King County 10 Step Hourly Squared Schedule,
12-	2010 King County 10 Step Annual/FLSA Exempt Squared Schedule, 2010 King County
13	Standardized Hourly Salary Schedule, and 2010 King County Standardized
14	Annual/FLSA Exempt Salary Schedule, are approved and adopted.
15	SECTION 2. The salary tables listed in Section 1 above, reflect a X.XX%
16	increase from the 2009 tables, thereby granting a cost-of-living increase for non-
17	represented employees of the King County executive branch, King County council,

#### Ordinance

prosecuting attorney's office, district courts and superior courts, to be effective January 1
2010. Any non-represented executive branch, county council, prosecuting attorney's
office, district court, or superior court employee, not paid from any salary table listed in
Section 1 above, shall have their wages increased by X.XX%. This increase shall not
apply to elected officials, Superior Court Commissioners, District Court Chief
Administrative Officer, or Pro Tem Judges. Represented employees' cost-of-living

-252-

ogramonts	
agreements.	
•	
	KING COUNTY COUNCIL KING COUNTY, WASHINGTON
•	
ATTEST:	·
APPROVED this day of	
•	

# Attachment 4

September 27, 2009

The Honorable Dow Constantine Chair, King County Council Room 1200 COURTHOUSE

#### Dear Councilmember Constantine:

The enclosed ordinance, if approved, will authorize a cost-of-living salary adjustment of 2.00% for regular, temporary and term-limited employees in non-represented county positions. The cost-of-living adjustment is comparable to standard county union labor agreements for 2010. It calls for an increase equal to 90 percent of the September 2008 to September 2009 all-cities CPI-W index published by the U.S. Department of Labor's Bureau of Labor Statistics, with a floor of 2 percent and ceiling of 6 percent. The Bureau of Labor Statistics will publish the index in late October. Because the index is not published until after the transmittal of this ordinance, placeholder rates and tables will be used until the final rates and table are prepared and substituted by October 30<sup>th</sup>.

It is important that the cost-of-living adjustments for non-represented employees be comparable to the adjustments for represented employees to maintain equity between our represented and non-represented workforce. Many of our non-represented employees are in the same job classifications and share pay rates with their represented counterparts. In addition, having the same cost-of-living increase continues appropriate pay differentials between non-union management personnel and their subordinate union employees.

The proposed ordinance also approves the 2010 King County 10 Step Hourly Squared Schedule, 2010 King County 10 Step Annual/FLSA Exempt Squared Schedule, 2010 King

The Honorable Dow Constantine September 27, 2009 Page 2

County Standardized Hourly Salary Schedule, and the 2010 King County Standardized Annual/FLSA Exempt Salary Schedule.

The proposed salary adjustments have been provided for in the 2010 budget and are within the resources of county government to finance.

If you have questions, please contact Beth Goldberg, Deputy Director, Office of Management and Budget, at 206-263-9727.

Sincerely,

Kurt Triplett King County Executive

**Enclosures** 

cc: King County Councilmembers

ATTN: Tom Bristow, Interim Chief of Staff
Saroja Reddy, Policy Staff Director
Anne Noris, Clerk of the Council
Frank Abe, Communications Director

Beth Goldberg, Deputy Director, Office of Management and Budget Bob Cowan, Acting County Administrative Officer, Department of Executive Services (DES)

Anita Whitfield, Director, Human Resources Division (HRD), DES Michael Frawley, Deputy Director, HRD, DES James J. Johnson, Interim Labor Relations Manager, HRD, DES

# Attachment 5

King County FISCAL NO	TE	
Ordinance/Motion No.	Cost-of-Living Ordinance for Non-Represented Po	ositions
Title:	2010 Cost-of-Living Ordinance (COLA)	
Effective Date:	January 1, 2010	
Affected Agency and/or Agencies:	ALL	
Note Prepared by:	John McCoy, Labor Relations Analyst, DES	Phone: 205-5398
Note Reviewed by:	Helene Ellickson, Budget Section Supervisor	Phone: 296-3433

Fund	COLA Amount 2010
ADDORT	\$26,587
AIRPORT ALCOHOLISM/SUBSTANCE ABSE	\$32,683
AUTO FINGERPRINT IDENT FD	\$4,781
COUNTY ROAD FUND	\$21,268
GENERAL FUND	\$1,967,203
DATA PROCESSING SERVICES	\$50,428
DEVELOPMENTAL DISABILITY	\$56,406
DEVLPMNT & ENVRNMNT SVCS	\$63,812
EMERGENCY MEDICAL SERVICE	\$24,427
EMERGENCY TELEPHONE E911	\$12,762
EMPLOYEE BENEFITS PROGRAM	\$15,641
FACILITIES MANAGEMENT SUB	\$68,081
FED HOUSING & COMM DEV FND	\$54,962
FINANCE & BUS OPERATIONS	\$149,995
FINANCIAL MGT DIVISION	\$73,665
GRANTS FUND	\$40,105
HUMAN SERVICES LEVY	\$7,742
I-NET OPERATING	\$160,564
INSURANCE	\$33,609
MENTAL HEALTH	\$126,549
MOTOR POOL EQUIP RENTAL	\$1,333
NOXIOUS WEED CONTROL	\$14,905
PARKS OPERATING LEVY	\$2,185
PUBLIC HEALTH	\$512,302
PUBLIC WORKS EQUIP RENTAL	\$25,231
RADIO COMM OPRTNG FND	\$4,530
RECORDER'S O & M FUND	\$4,817
RISK ABATEMENT SUB-FUND	\$113,359
SAFETY & WORKERS' COMP	\$4,933
SHARED SERVICES FUND	\$152,982
SOLID WASTE OPERATING	\$84,174
SURFACE WATER MGT FUND	\$30,518
TELECOM SERVICES	\$3,612
VETERANS AND FAMILY LEVY	\$10,929
VETERANS RELIEF	\$5,826
WATER QUALITY CIP TRANSFR	\$172,739
THE COUNTY OF THE PROPERTY	-257

Ling County FISCAL, NO	TE	
Ordinance/Motion No.	Cost-of-Living Ordinance for Non-Represented Positions	
Title:	2010 Cost-of-Living Ordinance (COLA)	
Effective Date:	January 1, 2010	
Affected Agency and/or Agencies:	ALL	·
Note Prepared by:	John McCoy, Labor Relations Analyst, DES	Phone: 205-5398
Note Reviewed by:	Helene Ellickson, Budget Section Supervisor	Phone: 296-3433

	2010
WORK TRAINING PROGRAM	\$33,974
YTH SPORTS FAC GRANT FUND	\$1,941

	E	XPENDITURE BY C	ATEGORIES:	
Expense Type: D	ept Department ode			2010.
Salaries	ALL	-		\$4,171,564
			, i	
		·		
TOTAL		(1,0 ± 1± 10 ± 10 ± 10 ± 10 ± 10 ± 10 ± 1		8491711,564

		ASSUMPTIONS:	
As	sumptions used in estimating expenditur	e include:	
1.	Ordinance Period (s):	Ordinance effective January 1, 2010	
2.	Wage Adjustments & Effective Dates:	• •	
	Cpi:	2.0% COLA effective January 1, 2010	
	Other:	N/A	
	Retro/Lump Sum Payment:	N/A	
3.	Other Wage-Related Factors:		
	Step Increase Movement:	N/A	
	PERS/FICA:	Retirement and FICA taxes approximately 13% of payroll.	
	Overtime:		
4.	Other Cost Factors:	N/A	



# Metropolitan King County Council Budget and Fiscal Management Committee

#### Staff Report

Agenda Item No:

17

Date:

November 3, 2009

Proposed No:

2009-0579

Prepared by:

**Rick Bautista** 

#### **SUBJECT**

A proposed ordinance relating to school impact fees; adopting school capital facilities plans as sub-elements of the capital facilities element of the King County Comprehensive Plan for the purpose of implementing the school impact fee program, and establishing school impact fees to be collected on behalf of the districts.

#### **SUMMARY**

Proposed Ordinance 2009-0579 amends Title 20 by updating the following school capital facilities plans and implementing the collection of impact fees by the County on behalf of the school districts in accordance with Table 1. If approved, the proposed impact fees will go into effect on January 1, 2010.

#### TABLE 1

School: the highest conditions and the second conditions are the second conditions and the second conditions are the secon	Single Fa	amily	Multi Fa	mily Fee
	Effective	Year		
•	2009	2010	2009	2010
Auburn	\$5,375	\$5,433	\$877	\$1,185
Enumclaw	7,783	7,789	2,502	3,127
Federal Way	4,017	3,832	1,733	2,114
Fife	4,709	2,903	2,899	1,660
Issaguah	5,495	3,344	806	0
Kent	5,304	5,394	3,266	3,322
Lake Washington	6,492	7,040	887	1,813
Northshore*	0	0	0	0
Riverview	5,676	5,648	1,942	2,233
Snoqualmie Valley	0	2,687	0	1,033
Tahoma	7,294	7,708	2,186	2,817

<sup>\*</sup>As a result of little or no growth, the district did not submit a capital facilities plan.

#### **BACKGROUND**

The Washington State Growth Management Act ("GMA") authorizes local jurisdictions to collect impact fees as a method of financing public facilities that are necessary as a result of new growth and development. All public facilities that are financed with impact fees are required to be part of the capital facilities element of a jurisdiction's comprehensive land use plan.

King County administers the School Impact Fee Program by collecting fees from residential developers on behalf of each school district that chooses to participate. The program is voluntary. The fees are calculated every year based on a number of factors including changes in student enrollment, changes in district's building plans, new residential growth, and state reimbursement. The capital facilities plans and impact fees are reviewed and adopted by the King County Council. School Impact fees adopted by King County apply only to new single family and multi-family units in unincorporated areas and **do not** apply to:

- · non-residential development;
- housing exclusively for senior citizens including nursing homes and retirement centers;
- · reconstruction, remodeling or replacement of existing dwelling units;
- temporary and transitional housing facilities, including group homes;
- · qualified low or moderate income housing;
- · temporary dwellings for medical hardship; or
- accessory dwelling units

King County maintains the impact fees in separate accounts for each school district, which utilize the funds to implement their capital facilities plan. An annual report showing the source and amount of monies collected and the capital improvements financed with the impact fees is required by the GMA.

At the end of each calendar year, the districts' capital facilities plans become part of the King County Capital Facilities Plan, which is adopted as a sub-element of the King County Comprehensive Plan during the budget process.

#### **ANALYSIS**

Each school districts' capital facilities plan is reviewed by the School Technical Review Committee ("STRC") for compliance with the provisions of KCC 21A.43. The STRC is comprised of county staff representing both the executive and legislative branches. A summary of each plan is included as Attachment 3 to the staff report.

The following are the key highlights of the plans:

- Projected enrollment growth is the highest in the following school districts:
  - o Snoqualmie Valley 37.0%,
  - o Tahoma 21.1%,
  - o Fife 20.5%, and
  - Auburn 13.6%.

- The Snoqualmie Valley and Fife School Districts are expecting continued growth due to the development of large planned communities. The Tahoma School District anticipates future growth due to the Summit Pit area development. Additionally, the Issaquah School District is affected by continued growth in the City of Sammamish.
- The Enumclaw School District had previously withdrawn from the program due to low growth in 2001. However, that District elected to begin participating again because in the past two years it began seeing growth in conjunction with the lifting of longstanding water and building moratoria in the cities of Enumclaw and Black Diamond, respectively.
- Impact fees increased this year in almost all school districts still collecting impact fees. However, the single family fee and the multifamily fee declined in four school districts (Federal Way, Fife, Issaquah and Riverview).
- The Northshore School District prepared an updated capital facilities plan in 2008, but elected to not propose to collect any impact fees in 2009. The District did not update their plan in 2009.

#### **REASONABLENESS**

Given that (1) the STRC has determined that the capital facilities plan for each school district was developed consistent with the provisions of KCC 21A.43 and that (2) the school districts have instituted alternative program options to reduce the need for new capital construction, Council approval of the proposed fee appears reasonable.

#### **ATTACHMENTS**

- 1. Proposed Ordinance 2009-0579
- 2. Summary of District Capital Facilities Plans

#### INVITED

1. Dave Sandstrom, Chair, Schools Technical Review Committee



## **KING COUNTY**

# Attachment 1 1200 King County Courthouse 516 Third Avenue Seattle, WA 98104

## Signature Report

#### October 26, 2009

#### **Ordinance**

**Proposed No.** 2009-0579.1

Sponsors Gossett

1	AN ORDINANCE relating to school impact fees; adopting
2	the capital facilities plans of the Tahoma, Federal Way,
3	Riverview, Issaquah, Snoqualmie Valley, Lake
4	Washington, Kent, Enumclaw, Fife and Auburn school
5	districts as subelements of the capital facilities element of
6	the King County Comprehensive Plan for purposes of
7	implementing the school impact fee program; establishing
8	school impact fees to be collected by King County on
9	behalf of the districts; and amending Ordinance 10122,
10	Section 3, as amended, and K.C.C. 20.12.460, Ordinance
11	10470, Section 2, as amended, and K.C.C. 20.12.461,
12	Ordinance 10472, Section 2, as amended, and K.C.C.
13	20.12.462, Ordinance 10633, Section 2, as amended, and
14	K.C.C. 20.12.463, Ordinance 10722, Section 2, as
15	amended, and K.C.C. 20.12.464, Ordinance 10790, Section
16	2, as amended, and K.C.C. 20.12.466, Ordinance 10982,
17	Section 2, as amended, and K.C.C. 20.12.467, Ordinance

18	12063, Section 11, as amended, and K.C.C. 20.12.469,
19	Ordinance 12532, Section 12, as amended, and K.C.C.
20	20.12.470, Ordinance 13338, Section 13, as amended and
21	K.C.C. 20.12.471 and Ordinance 10122, Section 2, as
22	amended, and K.C.C. 27.44.010.
23	
24	BE IT ORDAINED BY THE COUNCIL OF KING COUNTY:
25	SECTION 1. Authority. This ordinance is adopted to implement King County
26	Comprehensive Plan policies, Washington State Growth Management Act and King
27	County Ordinance 10162, with respect to the Tahoma School District, Federal Way
28	School District, Riverview School District, Issaquah School District, Snoqualmie Valley
29	School District, Lake Washington School District, Kent School District, Enumclaw
30	School District, Fife School District and Auburn School District. This ordinance is
31	necessary to address identified impacts of development on the districts to protect the
32	public health, safety and welfare, and to implement King County's authority to impose
33	school impact fees under RCW 82.02.050 through 82.02.080.
34	SECTION 2. Ordinance 10122, Section 3, as amended, and K.C.C. 20.12.460 are
35	each hereby amended to read as follows:
36	The Tahoma School District No. 409 Capital Facilities Plan, ((2008 to 2013,
37	adopted June 26, 2007)) 2009 to 2014, adopted July 14, 2009, which is included in
38	Attachment A to ((Ordinance 16311)) this ordinance and is incorporated herein by
39	reference, is adopted as a subelement of the capital facilities element of the King County
40	Comprehensive Plan.

<b>41</b>	SECTION 3. Ordinance 10470, Section 2, as amended, and K.C.C. 20.12.461 are
<b>4</b> 2	each hereby amended to read as follows:
43	The Federal Way Public Schools ((2009)) 2010 Capital Facilities Plan((, Building
44	for the Future)), undated, which is included in Attachment B to ((Ordinance 16311)) this
45	ordinance and is incorporated herein by reference, is adopted as a subelement of the
46	capital facilities element of the King County Comprehensive Plan.
47	SECTION 4. Ordinance 10472, Section 2, as amended, and K.C.C. 20.12.462 are
48	each hereby amended to read as follows:
49	The Riverview School District No. 407 ((2008)) 2009 Capital Facilities Plan,
50	((dated June 6, 2008)) adopted May 12, 2009, which is included in Attachment C to
51	((Ordinance 16311)) this ordinance and is incorporated herein by reference, is adopted as
52	a subelement of the capital facilities element of the King County Comprehensive Plan.
53	SECTION 5. Ordinance 10633, Section 2, as amended, and K.C.C. 20.12.463 are
54	each hereby amended to read as follows:
55	The Issaquah School District No. 411 ((2008)) 2009 Capital Facilities Plan,
56	adopted ((June 25, 2008)) July 8, 2009, which is included in Attachment D to
57	((Ordinance 16311)) this ordinance and is incorporated herein by reference, is adopted as
58	a subelement of the capital facilities element of the King County Comprehensive Plan.
59	SECTION 6. Ordinance 10722, Section 2, as amended, and K.C.C. 20.12.464 are
60	each hereby amended to read as follows:
61	The Snoqualmie Valley School District No. 410 Capital Facilities Plan ((2008,
62	approved November 18, 2008)) 2009, adopted June 25, 2009, which is included in
63	Attachment E to ((Ordinance 16311)) this ordinance and is incorporated herein by

C. 20.12.466 are facility Plan 2009, which is accorporated ement of the C. 20.12.467 are
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<u>.</u>

86	SECTION 10. Ordinance 12532, Section 12, as amended, and K.C.C. 20.12.470				
87	are each hereby amended to read as follows:				
88	The Fife School District No. 417 Capital Facilities Plan ((2008-2014)) 2009-201				
89	adopted ((April 28, 2008)) Ma	y 26, 2009, which is included in	Attachment ((J)) I to		
90	(( <del>Ordinance 16311</del> )) <u>this ordin</u>	nance and is incorporated herein	by reference, is adopted as		
91	a subelement of the capital fac	cilities element of the King Cour	nty Comprehensive Plan.		
92	SECTION 11. Ordina	nce 13338, Section 13, as amend	led, and K.C.C. 20.12.471		
93	are each hereby amended to re	ead as follows:			
94	The Auburn School D	istrict No. 408 Capital Facilities	Plan (( <del>2008</del> )) <u>2009</u> through		
95	((2014)) 2015, adopted ((Apri	128, 2008)) May 11, 2009, which	ch is included in		
96	Attachment ((K)) <u>J</u> to ((Ordin	ance 16311)) this ordinance and	is incorporated herein by		
97	reference, is adopted as a sub-	element of the capital facilities e	lement of the King County		
98	Comprehensive Plan.		•		
99	SECTION 12. Ordina	nce 10122, Section 2, as amend	ed, and K.C.C. 27.44.010		
100	are each hereby amended to re	ead as follows:			
101	A. The following sch	ool impact fees shall be assessed	for the indicated types of		
102	development:		·		
103	SCHOOL DISTRICT	SINGLE FAMILY	MULTIFAMILY		
104		per dwelling unit	per dwelling unit		
105	Auburn, No. 408	((\$ <del>5,375</del> )) <u>\$5,433</u>	(( <del>\$877</del> )) <u>\$1,185</u>		
106	Enumclaw, No. 216	(( <del>7,783</del> )) <u>7,789</u>	(( <del>2,502</del> )) <u>3,127</u>		
107	Federal Way, No. 210	((4 <del>,017</del> )) <u>3,832</u>	(( <del>1,733</del> )) <u>2,114</u>		
108	Fife, No. 417	((4 <del>,709</del> )) <u>2,903</u>	(( <del>2,899</del> )) <u>1,660</u>		

#### Ordinance

109	Highline, No. 401	0	0		
110	Issaquah, No. 411	(( <del>5,495</del> )) <u>3,344</u>	(( <del>806</del> )) <u>0</u>		
111	Kent, No. 415	(( <del>5,304</del> )) <u>5,394</u>	(( <del>3,266</del> )) <u>3,322</u>		
112	Lake Washington, No. 414	(( <del>6,492</del> )) <u>7,040</u>	(( <del>887</del> )) <u>1,813</u>		
113	Northshore, No. 417	0	0		
114	Riverview, No. 407	(( <del>5,676</del> )) <u>5,648</u>	(( <del>1,942</del> )) <u>2,233</u>		
115	Snoqualmie Valley, No. 410	<u>2,687</u>	1,033		
116	Tahoma, No. 409	(( <del>7,294</del> )) <u>7,708</u>	(( <del>2,186</del> )) <u>2,817</u>		
117	B. The county's administrative costs of administering the school impact fee				
118	program shall be sixty-five dollars per dwelling unit and shall be paid by the applicant to				
119	the county as part of the developme	ent application fee.			
120	C. The school impact fees e	established in subsection A of	this section take effect		
121	January 1, (( <del>2009</del> )) <u>2010</u> .				
122	SECTION 13. Severability	. If any provision of this ordi	nance or its application		
123	·				

•	Ordinance
124	to any person or circumstance is held invalid, the remainder of the ordinance or the
125	application of the provision to other persons or circumstances is not affected.
126	

KING COUNTY COUNCIL KING COUNTY, WASHINGTON

APPROVED this	day of	<i></i>	

#### **Attachments**

ATTEST:

A. Capital Facilities Plan 2009 to 2014—Tahoma School District No. 409—Adopted July 14th, 2009, B. Federal Way Public Schools—2010 Capital Facilities Plan, C. Riverview School District No. 407—2009 Capital Facilities Plan—Adopted May 12, 2009, D. 2009 Capital Facilities Plan—Issaquah School District No. 411—Adopted July 8, 2009, E. Snoqualmie Valley School District 410—Capital Facilities Plan 2009, F. Six-Year Capital Facility Plan—2009 - 2014—Lake Washington School District #414—Board Approved June 22, 2009, G. Kent School District—2009-2010 - 2014-2015—Capital Facilities —April 2009, H. Enumclaw School District—Capital Facilities Plan—2009 - 2014—June, 2009, I. Fife School District No. 417—Capital Facilities Plan—2009-2014—Adopted May 26, 2009

# 2009 School District Capital Facilities Plan Summary

#### **Auburn School District**

Enrollment Forecast (Oct Headcount)\*

2008 Actual	2014 Projected	Increase (Decrease)	% Change
14,703	16,701	1,998	13.6%

#### Impact Fee:

	2009 Proposed	Increase (Decrease)
Single-Family	\$5,433	58
Multifamily	1,185	308

Capacity Additions: Auburn Mountainview High School opened in 2005 and

Lakeland Hills Elementary School in 2006. The new Arthur

Jacobsen Elementary School opened fall 2007.

Finance Plan:

A 2005 bond funds the two elementary schools. The District is eligible for state assistance. The District also receives impact fees from the cities of Auburn, Kent, Algona and Pacific. In March 2009 voters rejected a bond and capital improvement levy proposed by the District.

Comment:

The District continues to experience growth from new development in the Lakeland South, Lea Hill, north Auburn valley areas. Lakeland South is a large MPD in Pierce County. With the increase in student population the District will require the acquisition of new middle and new elementary school sites and construction of a middle and elementary school. The District has adjusted capacity to implement I-728.\*\*

- \* Enrollment calculated as headcount represents the actual number of students enrolled but may not reflect the actual capacity required to house the students.
- \*\* Initiative 728, approved by the voters in November 2002, increases state funding over three years to reduce class size. The reduction in class size will decrease existing building capacity by requiring more classrooms to serve the same number of students. Districts may choose to implement the initiative by providing special enhancement programs, such as reading, which generally do not affect capacity.

#### **Enumclaw School District**

#### **Enrollment Forecast (headcount)**

	2008 Actual	2014 Projected	Increase (Decrease)	% Change
L	4,388	4,772	384	8.75%

#### Impact Fee:

	2009 Proposed	Increase (Decrease)
Single Family	\$7,789	6
Multifamily	3,127	625

Capacity Additions: Add a new elementary, middle school capacity, and

potentially add a second high school.

Finance Plan: The District is eligible for state matching funds. The District

receives impact fees from the cities of Black Diamond and Enumclaw. The District anticipates presenting a bond issue

to voters in 2011.

Comment: The District anticipates future growth due to potential

developments in the City of Enumclaw and the new planned

development commencing in the City of Black Diamond. The Enumclaw School District dropped out of the program due to low growth in 2001. The District anticipated increased growth and submitted a plan in 2007, but did not request an impact fee. The District submitted a Capital

Facilities Plan in 2008 and requested impact fees for Single

Family and Multifamily projects.

#### **Federal Way School District**

#### **Enrollment Forecast (FTE)**

2008 Actual	2014 Projected	Increase (Decrease)	% Change
20,476	20,253	(223)	-1.1%

#### Impact Fee:

	2009 Proposed	Increase (Decrease)
Single-Family	\$3,832	(185)
Multifamily	2,114	381

Capacity Additions: Replace four elementary schools and one middle school.

The District opened the Technology Access Foundation

Academy in September 2008.

Other Improvements: Technology upgrades, playground and sports field, and parking and pedestrian safety improvements.

Finance Plan: Voters approved a \$149 million bond issue in May 2007. The District anticipates presenting a bond issue in the spring of 2010 to replace Federal Way and Decatur High Schools. The District also receives impact fees from the cities of Auburn, Federal Way and Kent. The City of Des Moines collects school impact fees as part of the SEPA process.

Comment: The District is currently eligible for state matching funds.

#### **Fife School District**

**Enrollment Forecast (Oct headcount)** 

2008 Actual	2014 Projected	Increase (Decrease)	% Change
3,497	4,217	720	20.5%

#### Impact Fee:

	2009 Proposed	Increase (Decrease)
Single-Family	\$2,903	(1,806)
Multifamily	1,660	(1,239)

Capacity Additions: Expand existing high school within next six years.

Finance Plan:

The high school addition will need voter approval. The District is not eligible for state matching funds. The District anticipates presenting a levy issue to voters in 2010 for adding facilities at the high school and modernization of the middle school. Additionally, the District anticipates presenting to voters a bond issue in 2012. The District also receives impact fees from Pierce County and the cities of Fife, Milton and Edgewood.

Comment:

The District continues to project enrollment increases due to several large planned residential developments. Currently, there are over 200 planned single family housing starts and over 140 planned multifamily units within the Fife School District boundaries, expected to generate an additional 116 students. New residential developments and general population changes are expected to account for between 600 and 750 additional students within the next six years.

#### **Highline School District**

Comment:

The District has withdrawn from the impact fee program.

#### **Issaquah School District**

#### **Enrollment Forecast (FTE)**

	2008 Actual	2014 Projected	Increase (Decrease)	% Change
ŀ	15,480	15,525	45	.3%

#### Impact Fee:

	2009 Proposed	Increase (Decrease)
Single-Family	\$3,344	(2,151)
Multifamily	*0	(806)

Capacity Additions: A new elementary school opened in 2006. Pacific Cascade Freshman Campus will be converted to a middle school; in the years 2010/2012 construction of one elementary school; expand/add classrooms to all three high schools and expand Maywood Middle School.

Finance Plan:

The District is currently eligible for state matching funds (\*state match/tax credit reduced Multifamily fee to 0). The District also receives impact fees from the cities of Bellevue, Issaguah, Newcastle, Renton, and Sammamish. planned facilities will be funded by a bond issue passed on February 7, 2006, school impact fees and reserve funds held by the District.

#### **Kent School District**

#### **Enrollment Forecast (FTE)**

2008 Actual	2014 Projected	Increase (Decrease)	% Change
25,828	27,711	1,883	7.3%

#### Impact Fee:

	2009 Proposed	Increase (Decrease)
Single-Family	\$5,394	90
Multifamily	3,322	56

Capacity Additions: Panther Lake Elementary School opened in 2009, added

capacity at two High Schools in 2008 and 2009. Planning is in progress for a replacement of the Covington Elementary

School (projected to open in 2011).

Finance Plan: A 2006 bond funds the new Panther Lake Elementary

School, replacement elementary and new high school capacity. The District is eligible for state matching funds. The District also receives impact fees from the cities of Kent,

Covington, Auburn and Renton.

Comment: The District plans to relocate Panther Lake Elementary out

of a commercial area to a residential neighborhood. The current site will be sold for development potential. Additionally, the District converted a middle school to an alternative high school. This plan has also been submitted to the cities of Black Diamond, Maple Valley and SeaTac.

The District has adjusted capacity to implement I-728.

#### Lake Washington School District

Enrollment Forecast (FTE)

	2008	Actual	2014 Projected	Increase (Decrease)	% Change
Γ		23,483	25,167	1684	7.17%

#### Impact Fee:

	2009 Proposed	Increase (Decrease)
Single-Family	\$7,040	548
Multifamily	1,813	926

Capacity Additions: Rachel Carson Elementary School opened in 2008. In the timeframe of the plan, the District intends to modernize and open seven elementary schools, two junior high schools, one choice school and one senior high school to provide additional permanent capacity at all grade levels.

Finance Plan:

A 2006 bond measure provides funds for the modernization and replacement projects. The District is eligible for state matching funds. The District receives impact fees from the City of Sammamish, City of Redmond and City of Kirkland.

Comment:

The District has differing growth patterns in the western portions of the District than in the eastern portion where significant housing development is taking place. The District secured property for a second school site in the Redmond The District also expects that new Ridge East UPD. development in the Sammamish Town Center will occur in The District's standard of the six-vear planning period. service has been modified to reflect the legislature's cutbacks on funding of I-728 class size reductions.

#### Northshore School District

Comment:

The District prepared an updated Capital Facilities Plan in 2008. The District did not propose to collect any impact fees n 2009. At this time, the District has decided not to prepare a 2009 Capital Facilities Plan. However, future growth in the District may require that the District add additional capacity. The District will submit an updated Capital Facilities Plan at hat time.

#### **Riverview School District**

**Enrollment Forecast (headcount)** 

2008 Actual	2014 Projected	Increase (Decrease)	% Change
3,114	3,446	332	10.7%

#### Impact Fee:

	2009 Proposed	Increase (Decrease)
Single Family	\$5,648	(28)
Multifamily	2,233	291

Capacity Additions: Construct the Riverview Learning Center in the years 2010/2011 and new elementary (kindergarten through 8<sup>th</sup> grade) in the years 2014/2015.

Other Improvements: Technology upgrades to several existing facilities.

Modernize and expand the Cherry Valley Elementary and modernize the Carnation Elementary in the years 2010/2011.

Finance Plan: In February 2007 voters approved a \$56 million bond issue

to make improvements over a four year period. Technology upgrades are being funded by a capital projects levy approved by the voters in 2006. The District is eligible for state matching funds. The District receives impact fees from

the cities of Duvall and Carnation.

Comment: Although housing starts have decreased from recent years

the District expects enrollment growth from developments in the cities of Duvall and Carnation. The new sewer system in the City of Carnation has freed up large tracts of developable land within the city limits. Based upon current enrollment projections the District has permanent capacity needs at all

grade levels.

#### **Snoqualmie School District**

Enrollment Forecast (FTE)

2008 Actual	2014 Projected	Increase (Decrease)	% Change
5,528	7,574	2,046	37.0%

#### Impact Fee:

	2009 Proposed	Increase (Decrease)
Single-Family	\$2,687	*None proposed in
		08
Multifamily	1,033	*None proposed in
		08

Capacity Additions: Twin Falls Middle School opened in 2008 and new high school capacity will be added by 2011.

Other Improvements: Non-capacity upgrades to high school, middle school and elementary schools and installation of a district-wide fiber-optic network.

Finance Plan:

In February 2009, the District's voters approved a \$27.5 million bond issue for new construction projects. A future new high school will require voter approval of a bond issue (the District anticipates presenting a bond issue to voters in 2011). The District is eligible for state matching funds. The District also receives impact fees from the City of Snoqualmie and City of North Bend.

Comment:

The District is experiencing increased enrollment from the Snoqualmie Ridge MPD now under construction and several other large projects. Recent water availability and proposed sewer infrastructure improvements in the City of North Bend are potential future impacts to the District's capacity needs. The standard of service has been modified to reflect partial implementation of I-728 (the District will monitor recent cuts to I-728 and may make classroom size adjustments as appropriate). \*The District anticipated increased growth and submitted a plan in 2008, but did not request an impact fee.

#### **Tahoma School District**

#### **Enrollment Forecast (FTE)**

2008 Actual	2014 Projected	Increase (Decrease)	% Change
6,876	8,331	1,455	21.1%

#### Impact Fee:

	2009 Proposed	Increase (Decrease)
Single Family	\$7,708	414
Multifamily	2,817	. 631

Capacity Additions: New elementary school in the Summit-Landsburg area,

modernization of Lake Wilderness Elementary School, capacity additions at Rock Creek and Glacier Park Elementary Schools and capacity addition at Tahoma Senior

High School.

Finance Plan: The District

The District anticipates presenting a bond proposal to voters

in 2010. The District is eligible for state matching funds.

Comment: On go

On going development in the City of Maple Valley and limited growth from rural Unincorporated King County require the District to construct additional capacity at all grade levels. The Tahoma School District also anticipates future growth in conjunction with the Summit Pit area development. It is anticipated that the continued building of single family residences in the District will cause the District to add capacity at existing elementary and middle schools and at

Tahoma Senior High by 2013 - 2014.