



KING COUNTY

1200 King County Courthouse
516 Third Avenue
Seattle, WA 98104

Signature Report

Ordinance 19540

Proposed No. 2022-0393.2

Sponsors McDermott

1 AN ORDINANCE relating to performance management
2 and accountability; and amending Ordinance 17834,
3 Section 2, as amended, and K.C.C. 2.10.014, Ordinance
4 11980 Section 2, and K.C.C. 2.10.020, Ordinance 17834,
5 Section 4, and K.C.C. 2.10.034, Ordinance 16948, Section
6 1 and K.C.C. 2.10.200, Ordinance 16948, Section 2, as
7 amended, and K.C.C. 2.10.210, Ordinance 16948, Section
8 3, and K.C.C. 2.10.220, Ordinance 11955, Section 9, as
9 amended, and K.C.C. 2.16.045, Ordinance 14155, Section
10 3, as amended, and K.C.C. 2A.380.310, Ordinance 17929,
11 Section 13, and K.C.C. 4A.100.020, Ordinance 17929,
12 Section 14, and K.C.C. 4A.100.030, Ordinance 12045,
13 Section 23, as amended, and K.C.C. 4A.100.040,
14 Ordinance 17929, Section 19, as amended, and K.C.C.
15 4A.100.060, Ordinance 7590, Section 7, as amended, and
16 K.C.C. 9.08.060, Ordinance 9240, Section 1, as amended,
17 and K.C.C. 18.20.010 and Ordinance 17270, Section 2, as
18 amended, and K.C.C. 18.25.010 and repealing Ordinance
19 17834, Section 5, and K.C.C. 2.10.044, Ordinance 17834,
20 Section 6, and K.C.C. 2.10.054, Ordinance 17834, Section

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21 7, as amended, and K.C.C. 2.10.064, Ordinance 17834,
22 Section 8, and K.C.C 2.10.074, Ordinance 17834, Section
23 9, and K.C.C. 2.10.084, Ordinance 17834, Section 10, and
24 K.C.C. 2.10.094, Ordinance 17834, Section 11, and K.C.C.
25 2.10.104, Ordinance 17834, Section 12, and K.C.C.
26 2.10.114, Ordinance 16897, Section 5, and K.C.C.
27 2.10.300, Ordinance 16897, Section 2, and K.C.C. 2.10.310
28 and Ordinance 17929, Section 51, and K.C.C. 4A.10.093.

29 BE IT ORDAINED BY THE COUNCIL OF KING COUNTY:

30 SECTION 1. Ordinance 17834, Section 2, as amended, and K.C.C. 2.10.014 are
31 hereby amended to read as follows:

32 A. It is the intent of the King County council to establish within the county
33 government a performance management and accountability system that ensures an
34 ongoing, systematic approach to improving county governmental operations and ensures
35 government program results through a system of strategic planning, evidence-based
36 decision making, continuous performance improvement and a focus on accountability in
37 the achievement of prioritized goals.

38 B. The performance management and accountability system shall:

39 1. Engage the public and county leadership in the development of countywide
40 priorities;

41 2. Demonstrate achievement in meeting the county's goals;

42 3. Increase the ability of county managers and staff to continuously improve
43 performance and customer service and to assess program effectiveness; and

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- 44 4. Assist county elected leaders in making policy and budget decisions in
45 support of county goals and objectives.
- 46 C. The performance management and accountability systems shall consist of:
- 47 1. A system of strategic planning (~~including:~~
48 ~~a. vision and policy priorities;~~
49 ~~b. strategic innovation priorities; and~~
50 ~~c. business plans~~) and monitoring;
- 51 2. The King County budget as authorized under K.C.C. chapter 4A.100;
- 52 3. A system of implementation, performance measurement and continuous
53 improvement consistent with authorities and responsibilities of the King County Charter;
54 and
- 55 4. Regular reporting and evaluation of results.

56 SECTION 2. Ordinance 11980, Section 2, and K.C.C. 2.10.020 are hereby
57 amended to read as follows:

58 The definitions in this section apply throughout this chapter unless the context
59 clearly requires otherwise:

60 A. "Activities" means the specific, measurable processes, products and services
61 implemented by an agency to achieve strategies and objectives.

62 B. "Agency" means the council administration and independent offices of the
63 legislative branch, the executive branch, including departments, divisions and offices, the
64 prosecuting attorney, the superior court, the district court, (~~the sheriff,~~) the assessor, the
65 department of elections and the office of economic and financial analysis.

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66 C. (~~"Business plan" means the strategic planning documents that articulates the~~
67 ~~proposed activities and resources necessary to achieve specific targets for an agency~~
68 ~~during a prospective six to ten year period.~~

69 ~~D. "Cross-functional strategic teams" means the leadership teams charged with~~
70 ~~coordinating achievement of each of the goals of the vision and policy priorities.~~

71 ~~E.))~~ "Goals" means the statements of direction, purpose or intent that describe the
72 future state or result to be achieved.

73 ~~((F. "[Guiding principles" means the values that reflect the beliefs about the roles~~
74 ~~and responsibilities of an agency and its employees.]~~

75 ~~G.))~~ D. "Measure" means a quantitative value, characteristic or metric used to
76 track the internal or external performance of objectives, strategies and actions.

77 ~~((H. "Mission" means the statement that identifies the county's or agency's~~
78 ~~purpose or reason for existing that will guide its actions and strategies in the achievement~~
79 ~~of its vision.~~

80 ~~I.))~~ E. "Objectives" means a statement of the specific, ~~((measureable))~~
81 measurable results stated to achieve a goal. Objectives inform the development of
82 strategies and activities.

83 ~~((J.))~~ F. "Performance measurement" means ~~((f))~~collecting, analyzing and
84 reporting data with regard to the performance of an agency, objectives, strategies,
85 activities, programs, or services.~~((f))~~

86 ~~((K.))~~ G. "Result" means the outcome of a program, service, set of activities or
87 strategy used to describe the impact of the activity or strategy as it relates to meeting
88 goals, objectives and strategies.

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89 ~~((L. "Strategic innovation priorities" means the prioritized cross-functional~~
90 ~~strategic planning efforts or activities that that have the greatest likelihood of advancing~~
91 ~~the goals identified in the vision and policy priorities. Strategic innovation priorities are:~~

92 ~~1. The county's immediate planning priorities for the next biennium that will~~
93 ~~require significant cross-functional planning and resource coordination;~~

94 ~~2. Reflected in the subsequent executive's proposed budget and council adopted~~
95 ~~budget; and~~

96 ~~3. Based on recommendations of the council and in consideration of the~~
97 ~~recommendations of the cross-functional strategic teams.~~

98 M.) H. "Strategies" means the specific, ~~((measureable))~~ measurable systems,
99 methods and approaches necessary to ~~((achieving-an))~~ achieve objectives and goals.
100 ~~((Strategies guide the development of activities and the products and services delivered to~~
101 ~~achieve the strategy.~~

102 N.) I. "Target" means a desired number or level related to a performance measure
103 that the county or an agency is striving to achieve through activities, strategies and
104 objectives.

105 ~~((O. "Vision" means the statement that identifies what the county or agency~~
106 ~~strives to be in the future through the achievement of its goals and objectives.~~

107 P. ~~"Vision and policy priorities" means the high-level statement of long-range~~
108 ~~strategic goals and priorities for King County government, generally with a ten to twenty-~~
109 ~~year planning horizon, that are used countywide to prioritize decision making, business~~
110 ~~planning and resource allocation.~~

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111 ~~Q. "Vision and policy priorities reporting" means the biennial, public reporting~~
112 ~~on the county's results in achieving the targets of the goals and objectives of the vision~~
113 ~~and policy priorities.))~~

114 SECTION 3. Ordinance 17834, Section 4, and K.C.C. 2.10.034 are hereby
115 amended to read as follows:

116 ~~((A.)) Agencies shall ((use the process in this chapter to develop vision, mission,~~
117 ~~goals, objectives, strategies and activities.~~

118 ~~B. In carrying out this section, agencies shall)):~~

119 ~~((1.))~~ A. Regularly engage with the public to identify and ~~provide~~ collect
120 feedback on county ~~((countywide priorities))~~ initiatives and activities;

121 ~~((2.))~~ B. Work collaboratively with other agencies and between the legislative
122 and executive branches to develop prioritized goals, objectives and strategies ~~((e~~
123 ~~innovation priorities))~~ while respecting separate authorities established in the King
124 County Charter;

125 ~~((3.))~~ C. Annually measure and report on how well it is meeting its goals,
126 objectives and targets;

127 ~~((4.))~~ D. Use performance measurement for planning, evaluation, continuous
128 improvement and resource allocation;

129 ~~((5.))~~ E. Use results to support continuous organizational evaluation and
130 improvement in collaboration with the workforce rather than punitive purposes; and

131 ~~((6.))~~ F. Implement the performance management and accountability system
132 consistent with the fair and just principle under K.C.C. 2.10.210 through 2.10.230.

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133 SECTION 4. Ordinance 16948, Section 1 and K.C.C. 2.10.200 are hereby
134 amended to read as follows:
135 (~~Through adoption of the King County Strategic Plan 2010-2014: Working~~
136 ~~Together for One King County,~~) King County has transformed its work on equity and
137 social justice from an initiative to an integrated effort that applies the county's
138 ~~((countywide strategic plan's))~~ principle of "fair and just" intentionally in all the county
139 does in order to achieve equitable opportunities for all people and communities. K.C.C.
140 2.10.200, 2.10.210, 2.10.220 and 2.10.230 establishes definitions and identifies the
141 specific approaches necessary to implement and achieve the "fair and just" principle that
142 is embedded as a core element of the county's goals, objectives and strategies ~~((of the~~
143 ~~countywide strategic plan))~~.

144 SECTION 5. Ordinance 16948, Section 2, as amended, and K.C.C. 2.10.210 are
145 hereby amended to read as follows:

146 The definitions in this section apply throughout K.C.C. 2.10.200, 2.10.210,
147 2.10.220 and 2.10.230 unless the context clearly requires otherwise.

148 A. "Community" means a group of people who share some or all of the
149 following: geographic boundaries, sense of membership, culture, language, common
150 norms and interests.

151 B. "Determinants of equity" means the social, economic, geographic, political
152 and physical environment conditions in which people in our county are born, grow, live,
153 work and age that lead to the creation of a fair and just society. Access to the
154 determinants of equity is necessary to have equity for all people regardless of race, class,
155 gender or language spoken. Inequities are created when barriers exist that prevent

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156 individuals and communities from accessing these conditions and reaching their full
157 potential. The determinants of equity are:

158 1. Community economic development that supports local ownership of assets,
159 including homes and businesses, and assures fair access for all to business development
160 and business retention opportunities;

161 2. Community and public safety that includes services such as fire, police,
162 emergency medical services and code enforcement that are responsive to all residents so
163 that everyone feels safe to live, work and play in any neighborhood of King County;

164 3. A law and justice system that provides equitable access and fair treatment for
165 all;

166 4. Early childhood development that supports nurturing relationships, high-
167 quality affordable child care and early learning opportunities that promote optimal early
168 childhood development and school readiness for all children;

169 5. Education that is high quality and culturally appropriate and allows each
170 student to reach the student's full learning and career potential;

171 6. Equity in county practices that eliminates all forms of discrimination in
172 county activities in order to provide fair treatment for all employees, contractors, clients,
173 community partners, residents and others who interact with King County;

174 7. Food systems that support local food production and provide access to
175 affordable, healthy, and culturally appropriate foods for all people;

176 8. Health and human services that are high quality, affordable and culturally
177 appropriate and support the optimal well-being of all people;

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178 9. Healthy built and natural environments for all people that include mixes of
179 land use that support: jobs, housing, amenities and services; trees and forest canopy; and
180 clean air, water, soil and sediment;

181 10. Housing for all people that is safe, affordable, high quality and healthy;

182 11. Job training and jobs that provide all residents with the knowledge and skills
183 to compete in a diverse workforce and with the ability to make sufficient income for the
184 purchase of basic necessities to support them and their families;

185 12. Neighborhoods that support all communities and individuals through strong
186 social networks, trust among neighbors and the ability to work together to achieve
187 common goals that improve the quality of life for everyone in the neighborhood;

188 13. Parks and natural resources that provide access for all people to safe, clean
189 and quality outdoor spaces, facilities and activities that appeal to the interests of all
190 communities; and

191 14. Transportation that provides everyone with safe, efficient, affordable,
192 convenient and reliable mobility options including public transit, walking, car pooling
193 and biking.

194 C. "Equity" means all people have full and equal access to opportunities that
195 enable them to attain their full potential.

196 D. "Equity and social justice foundational practices" means those practices that
197 can increase the county's influence on access to the determinants of equity when applied
198 to the county's actions in: siting and delivery of services; policy development and
199 decision making; education and communication within county government; and
200 community engagement and partnerships. Equity and social justice foundational

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201 practices are goals for all governmental actions; (~~across countywide strategic plan goals,~~
202 ~~objectives and strategies;~~) and across agencies, programs and services. The equity and
203 social justice foundational practices are efforts that enable King County government to:

204 1. Raise and sustain the visibility of the (~~countywide strategic plan's~~) county's
205 "fair and just" principle and equity and social justice values, policies and foundational
206 practices;

207 2. Increase focus on the determinants of equity in order to make progress in the
208 elimination of the root cause of inequities;

209 3. Consider equity and social justice impacts in all decision-making so that
210 decisions increase fairness and opportunity for all people, particularly for people of color,
211 low-income communities and people with limited English proficiency or, when decisions
212 that have a negative impact on fairness and opportunity are unavoidable, steps are
213 implemented that mitigate the negative impacts;

214 4. Foster an organizational culture that promotes fairness and opportunity;

215 5. Collaborate across agencies, departments and other organizations;

216 6. Build capacity to engage all communities in a manner that: promotes and
217 foster trust among people across geographic, race, class and gender lines; results in more
218 effective policies, processes and services; and supports communities' efforts to develop
219 solutions.

220 F. "Fair and just" means the county serves all residents by promoting fairness and
221 opportunity and eliminating inequities through actions to which equity and social justice
222 foundational practices are applied.

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223 G. "Inequity" means differences in well-being that disadvantage one individual or
224 group in favor of another. These differences are systematic, patterned and unfair and can
225 be changed. Inequities are not random; they are caused by past and current decisions,
226 systems of power and privilege, policies and the implementation of those policies.

227 H. "Social justice" means all aspects of justice, including legal, political and
228 economic, and requires the fair distribution of public goods, institutional resources and
229 life opportunities for all people.

230 SECTION 6. Ordinance 16948, Section 3, and K.C.C. 2.10.220 are hereby
231 amended to read as follows:

232 To achieve the fair and just principle (~~embedded within the countywide strategic~~
233 ~~plan goals, objectives and strategies~~)), the executive shall:

234 A. Apply equity and social justice foundational practices to county actions and
235 endeavor to integrate these practices into the county's: (~~strategic, operational and~~
236 ~~business~~)) plans; management and reporting systems for accountability and performance;
237 and budgets in order to eliminate inequities and create opportunities for all people and
238 communities;

239 B. Establish an interbranch team to facilitate accountability of and coordination
240 by all branches, departments, agencies, and offices of county government regarding
241 implementation of the fair and just principle (~~of the countywide strategic plan~~)). The
242 executive shall designate a department or agency to colead the effort. The interbranch
243 team shall be composed of the directors or their designees of all branches, departments,
244 agencies and offices of county government. The interbranch team shall support the
245 county's application of equity and social justice foundational practices through:

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246 1. Development of analytical tools to support all branches' departments and
247 agencies in identifying the equity impacts of policies and decisions and ways in which to
248 amplify positive impacts and mitigate negative impacts;

249 2. Development of guidelines which can be implemented across all branches'
250 departments and agencies for outreach, communication and community engagement to
251 improve the scope and effectiveness of county efforts to ensure that all communities
252 receive information and have the opportunity to shape county policies and services;

253 3. Identifying focus areas and supporting the development of policies and
254 actions that improve fairness and opportunity in county government organizational
255 practices, including all employment practices such as hiring, training, retention and
256 promotion and business practices such as contracting, procurement and grant writing;

257 4. Providing a forum for exchange of information and identification of
258 opportunities for collaboration across branches' departments and agencies on equity and
259 social justice foundational practices; and

260 5. Supporting the identification of annual work plans by branches' departments
261 and agencies on application of equity and social justice practices, including the items
262 listed in subsection B.1. through 5. of this section; and

263 C. Design and publish an annual report for King County elected leadership,
264 employees and the public on the status and trends in equity in the county and measures of
265 accountability for work plans and results related to implementation of K.C.C. 2.10.200,
266 2.10.210, 2.10.220 and 2.10.230.

267 SECTION 7. Ordinance 11955, Section 9, as amended, and K.C.C. 2.16.045 are
268 hereby amended to read as follows:

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269 A. The department of natural resources and parks is responsible to manage and
270 be fiscally accountable for the wastewater treatment division, water and land resources
271 division, solid waste division and parks and recreation division. The department shall
272 administer and implement the requirements of the federal Clean Water Act, federal
273 Endangered Species Act and other federal and state laws and regulations related to those
274 requirements. The department shall perform the metropolitan water pollution abatement
275 function referred to in this section as "the water quality program,": as set forth in chapter
276 35.58 RCW, K.C.C. Title 28 and other federal and state laws and regulations applicable
277 to that function, although financial planning for and administration of the water quality
278 program shall be conducted consistent with financial policies approved by the council.
279 The department shall coordinate the county's National Pollutant Discharge Elimination
280 System municipal stormwater permit program. The department shall provide the support
281 to the county's participation in the regional water supply planning process including the
282 development of reclaimed water and the review of local utility district plans for
283 conformance with county plans and policies and shall participate in the process of
284 preparing coordinated water system plans to ensure conformance with county plans and
285 policies. The department shall provide for the active and passive recreational needs of
286 the region, consistent with the mission of the parks and recreation division described in
287 subsection E.1. of this section. The department shall designate as natural resource lands
288 those county-owned lands that serve important natural resource functions, including, but
289 not limited to, benefiting and protecting natural drainage systems, drainage basins, flood
290 control systems, ecosystems, water quality, ground water, fisheries and wildlife habitat
291 and other natural resource purposes. The department shall act to ensure integration of

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292 environmental programs across utility and resource functions and to balance stewardship
293 with economic development issues. To ensure integration and balanced stewardship
294 through the director's office the department shall oversee strategic planning using staff
295 resources budgeted in the department's divisions. Strategic planning may include, but
296 not be limited to: integration of land and water resource protection; coordination of
297 ground water, water reuse and water supply plan approval; development of new funding
298 approaches for resource protection; establishment of new partnerships with businesses,
299 community organizations and citizens; and better coordination of sewerage and flood
300 control facilities to prevent water quality degradation. The director's office shall manage
301 the county's historic preservation program including landmark designation, protection
302 and enhancement to support tourism development, downtown revitalization and
303 environmental and cultural sustainability.

304 B.1. The duties of the wastewater treatment division shall include the following:

- 305 a. administering the functions and programs related to the operation,
306 maintenance, construction, repair, replacement and improvement of the metropolitan
307 sewerage system and its financing;
- 308 b. administering the county's sewage disposal agreements with cities and
309 special districts;
- 310 c. providing planning for the water quality capital program;
- 311 d. providing design, engineering and construction management services related
312 to the water quality capital programs including new facilities development and
313 maintenance of the existing infrastructure;

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314 e. providing support services such as project management, environmental
315 review, permit and right-of-way acquisitions, scheduling and project control; and

316 f. regulating industrial discharges into the metropolitan sewerage system.

317 2. The council may assign responsibility for services ancillary to and in support
318 of the operation and maintenance of the metropolitan water pollution abatement system
319 under chapter 35.58 RCW, including, but not limited to, human resources, accounting,
320 budgeting, finance, engineering, fleet administration, maintenance, laboratory,
321 monitoring, inspection and planning, as it determines appropriate.

322 C. The duties of the water and land resources division shall include the
323 following:

324 1. Proposing or updating, or both, and implementing adopted policies, plans and
325 programs relating to water and land resources, open space and other natural resources that
326 protect fisheries, natural resources, water quality and ground water and that solve and
327 prevent drainage problems;

328 2. Responding to major river floods and addressing drainage problems in
329 unincorporated portions of the county as provided in K.C.C. Title 9, the Surface Water
330 Management Program, in K.C.C. chapter 20.12, the King County Flood Hazard
331 Reduction Plan Policies and other policies established by the council;

332 3. Within available resources, maintaining major river channels, and surface and
333 storm drainage systems and lands to minimize flood hazards and protect fisheries
334 resources, drainage systems and lands, and water quality;

335 4. Providing coordination and technical assistance within the county and other
336 governments to assist in setting and implementing priorities for water and land resources,

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337 including sample collection, laboratory services, monitoring, analysis and other activities
338 to protect, enhance and evaluate the quality of land, habitat and water resources in the
339 county;

340 5. Planning the surface water management capital program, providing design,
341 engineering and construction management services related to the surface water
342 management capital program including new facilities development and maintenance of
343 the existing infrastructure and providing support services such as project management,
344 environmental review, permit and right-of-way acquisitions, scheduling and project
345 control;

346 6. Preparing standards for storm water management facilities that are
347 constructed as part of land development;

348 7. Providing technical assistance and education to businesses and the general
349 public to encourage environmental stewardship;

350 8. Implementing the county park, open space, trails, agriculture, forestry, and
351 other natural resources acquisition programs, including planning, site selection,
352 financing, acquisition, project budget management and purchasing fee and less than fee
353 interests;

354 9. Monitoring and protecting the county's development rights interests related to
355 agricultural lands;

356 10. Consulting in the preparation of management plans for protection and use of
357 the natural resource values of county owned lands, including natural resource lands,
358 dedicated and deeded open space lands and lands acquired by the county as a condition of

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359 land development approval, and consulting with the parks and recreation division the
360 appropriate means to execute such management plans;

361 11. The office of rural and resource lands shall be a distinct functional unit of
362 the division reporting directly to the water and land resources division manager. The
363 office shall plan, manage and be responsible for administering the county's rural and
364 resource lands programs including, but not limited to, agriculture, farmlands preservation,
365 current use taxation programs, forestry, noxious weeds, terrestrial wildlife and habitat,
366 rural economic development, and encouraging environmental stewardship;

367 12. Planning, prioritizing, seeking funding for, designing and implementing
368 restoration projects on natural resource lands, dedicated and deeded open space lands and
369 lands acquired by the county as a condition of land development approval in coordination
370 with the parks and recreation division; and

371 13. Administering and operating the mitigation reserves program's in-lieu fee
372 program.

373 D. The duties of the solid waste division shall include the following:

374 1. Managing and operating the county's comprehensive solid waste program on
375 a self-supporting basis;

376 2. Administering the county's solid waste interlocal agreements with cities and
377 towns;

378 3. Diverting as much material as possible from disposal in a manner that
379 reduces the overall costs of solid waste management to county residents and businesses,
380 conserves resources, protects the environment and strengthens the county's economy;

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381 4. Managing and being accountable for all transfer station operations and
382 landfills, as well as the transportation of waste between county facilities;

383 5. Procuring and maintaining all capital and operating equipment specific to the
384 solid waste function;

385 6. Providing planning, design, engineering and construction management
386 services related to the solid waste capital program including new facilities development
387 and maintenance of existing infrastructure;

388 7. Providing support services such as project management, environmental
389 review, permit acquisitions, scheduling and project control; and

390 8. Actively pursuing all revenue sources in an effort to maintain the lowest
391 possible rate structure for the benefit of county residents.

392 E. The duties of the parks and recreation division shall include the following:

393 1. Carrying out the county's parks and recreation division mission, which is to
394 provide regional trails, regional passive parks, regional resource and ecological lands and
395 regional active recreation facilities, rural parks and local unincorporated area parks within
396 the urban growth boundary until annexed, by employing entrepreneurial strategies that
397 raise revenues to support park operations and facilitating agreements with other
398 jurisdictions and entities to provide for recreational services and other activities;

399 2. Proposing and implementing adopted policies, plans and programs related to
400 the provision of regional and rural parks and recreation facilities and programs and
401 natural resource lands in King County and local parks in the unincorporated portion of
402 King County within the urban growth boundary until those areas are annexed;

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403 3. Within available resources, managing, operating and maintaining or
404 facilitating the management, operation and maintenance of the county parks and
405 recreation facilities;

406 4. Within available resources, maintaining, restoring or facilitating the
407 maintenance of regional resource and ecological lands in consultation with the water and
408 land resources division;

409 5. Monitoring and protecting the county's real property and development rights
410 interests acquired through the conservation futures and other open space and natural
411 resource programs, with the exception of development rights on agricultural lands,
412 ensuring to the greatest extent practicable that subsequent county land use policies remain
413 compatible with the acquired interests;

414 6. Preparing and implementing in consultation with the water and land resources
415 division the management plans for protection and use of the natural resource values of
416 county owned lands, including natural resource lands, dedicated and deeded open space
417 lands and lands acquired by the county as a condition of land development approval, and
418 determining appropriate means to execute those management plans;

419 7. Administering, operating and maintaining those lands designated as natural
420 resource lands, using any work forces as appropriate;

421 8. Developing and ~~((maintaining an agency business plan under K.C.C.~~
422 ~~2.10.064 and developing and))~~ monitoring a capital project plan as defined in K.C.C.
423 chapter 4A.100;

424 9. Within available resources, developing and facilitating agreements for the
425 development of specific active park and recreation facilities;

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426 10. Coordinating with other departments and divisions as appropriate in the
427 preparation of grant applications for park and open space acquisition, development and
428 operations;

429 11. Developing, managing, or facilitating agreements for the provision of
430 recreational programs;

431 12. Facilitating programs that promote the safe enjoyment of county-owned
432 swimming pools and guarded swim beaches; and

433 13. Developing and administering for the wastewater treatment division use
434 agreements under K.C.C. 4.56.150.E.1.d., rental or lease agreements under K.C.C.
435 4.56.150.F., permits under K.C.C. 7.12.040 or special use permits under K.C.C.
436 7.12.050, for the Brightwater Environmental Education and Community Center. The
437 applicable provisions for use of the Brightwater Environmental Education and
438 Community Center facility are contained in K.C.C. chapter 28.84.

439 SECTION 8. Ordinance 14155, Section 3, as amended, and K.C.C. 2A.380.310
440 are hereby amended to read as follows:

441 A. The business management council is hereby created. The business
442 management council shall act in an advisory capacity to the county's chief information
443 officer in carrying out duties related to developing short-term, mid-term and strategic
444 objectives for information technology countywide, in recommending information
445 technology proposals for funding and in developing standards, policies and guidelines for
446 implementation. The members shall be the chief information officer and each agency's
447 deputy director or business manager, designated by the agency's director, who is familiar
448 with that agency's business and operations and has authority to commit resources and

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449 speak with the authority of the agency when participating in business management
450 council meetings.

451 B. The business management council shall:

452 1. Review information technology proposals made by individual members,
453 groups of members or ad hoc committees;

454 2. Assess short-term, mid-term strategic value and risk of information
455 technology proposals;

456 3. Assess alignment of information technology proposals with ((agency business
457 plans,)) agency technology plans and adopted strategic objectives;

458 4. Recommend information technology proposals for funding and for inclusion
459 in the information technology strategic plan;

460 5. Review and endorse proposed information technology standards, policies and
461 guidelines and recommend to the chief information officer for countywide adoption; and

462 6. Review operations management issues as needed.

463 C. The chief information officer shall serve as the chair of the business
464 management council and shall designate a vice-chair as needed.

465 D. The chief information officer may convene an ad hoc committee as the chief
466 information officer determines to be necessary for the business management council to
467 focus on specific topics or to address the needs of a group of agencies. An ad hoc
468 committee shall review topics and report findings to the chief information officer and the
469 business management council.

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470 E. Votes on all recommendations and endorsements shall be taken by roll call
471 and recorded. Meeting minutes shall include issues and concerns raised by members for
472 consideration by the chief information officer.

473 F. Members of the business management council shall serve without
474 compensation.

475 SECTION 9. Ordinance 17929, Section 13, and K.C.C. 4A.100.020 are hereby
476 amended to read as follows:

477 The budget shall include, but not be limited to, the following:

478 A. An electronic database with balanced revenues and expenditures for all county
479 agencies at the lowest organization and account levels and all summary levels;

480 B. Complete financial plans for each fund requesting expenditure authority
481 showing planned expenditures, and the sources of revenue from which each fund is to be
482 financed. For any financial plan, the total proposed expenditures shall not be greater than
483 the total proposed revenues plus any available fund balances that might be applied in
484 excess of required reserves. For capital funds, the financial plan shall indicate that the
485 carryover budget is supported by fund balance and revenues to be collected. If the
486 estimated revenues plus fund balance is less than the estimated expenditures proposed by
487 the executive, the executive shall include in the financial plan a proposal as to the manner
488 in which the anticipated deficit is to be met. Financial plans shall indicate any fund
489 balances and reserves within the fund and shall be consistent with all financial policies
490 adopted by the council;

491 C. Revenue detail, which shall be reported in fund financial plans and in the
492 electronic database, and shall include:

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493 1. Estimated revenue by fund and by source from taxation as well as from all
494 other sources, including estimated revenue from future bond sales. All revenue estimates
495 shall be fully detailed by the standard classification of accounts. Assumptions made
496 related to changes from current fiscal period adopted levels shall be documented;

497 2. Actual revenues for the first eighteen months of the current fiscal period;

498 3. Actual revenues for the last completed biennium by fund and by source as
499 reported in the county's financial system of record by account for agencies and funds
500 unless deviations are explained and enhance the clarity of the presentation;

501 4. Estimated fund balance or deficit for current and the next two fiscal periods
502 by fund; and

503 5. Such additional information dealing with revenues as either the executive or
504 the council deems necessary;

505 D. Operating fund expenditure detail, which shall be reported in fund financial
506 plans and in the electronic database, and shall include:

507 1. Tabulation of expenditures by any combination of fund, program or object of
508 expenditure;

509 2. Actual expenditures at the account level by agency and fund for the first
510 eighteen months of the current biennium;

511 3. Actual expenditures for the last completed biennium as reported in the
512 county's financial system of record by account for agencies and fund;

513 4. The amount of expenditure authority in the current biennium adjusted to
514 reflect supplemental appropriations made in the first eighteen months of the fiscal period;
515 and

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516 5. If a single fund finances both operating expenses and capital projects,
517 separate appropriations from the fund for the operating and the capital sections of the
518 budget;

519 E. All expenditures and revenues associated with internal service funds;

520 F. The general fund overhead cost allocation plan methodology for charging
521 general fund costs to other county funds, which shall be developed as provided in K.C.C.
522 4A.100.050;

523 G. Brief explanations of existing and proposed new programs, as well as the
524 purpose and a description of agency activities;

525 H. The maximum number of full time equivalent positions requested for the
526 fiscal period;

527 I. The estimated number of term limited temporary employees for the ensuing
528 fiscal period;

529 J. Technology business plans in accordance with K.C.C. 2.16.0755;

530 K. ~~((Agency business plans in accordance with K.C.C. 2.10.064;~~

531 ~~L.))~~ A report that lists cancelled funds, the amounts of residual balances, if any,
532 and the active funds to receive residual balances;

533 ~~((M.))~~ L. A capital improvement program that meets the requirements of K.C.C.
534 4A.100.030; and

535 ~~((N.))~~ M. Other supporting data that the executive and the council agree is
536 necessary to determine expenditure authority for the fiscal period.

537 SECTION 10. Ordinance 17929, Section 14, as amended, and K.C.C.
538 4A.100.030 are hereby amended to read as follows:

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539 A. All capital projects shall be included in the six-year capital improvement
540 program for the fiscal period and the next two fiscal periods and shall be organized by
541 fund in the budget. The capital improvement program shall reflect changes, as needed, to
542 capital projects resulting from determinations that the capital budget is not supported by
543 fund balance and revenues to be collected. A bond ordinance to provide funding for a
544 capital project is not an appropriation for capital projects.

545 B.1. The capital improvement program shall include the following supporting
546 data in a standard format for each capital project, in any combination of:

- 547 a. an electronic database;
- 548 b. a capital appropriation proposal form; or
- 549 c. a separate submission by the executive.

550 2. Supporting data shall include:

- 551 a. a capital project number, project title, division, department, council district,
552 fund number and fund name;
- 553 b. estimated expenditure authority for at least the next six years for the capital
554 improvement program;
- 555 c. an expenditure authority proposed for existing or new capital projects during
556 the ensuing fiscal period, with information indicating sources of proposed revenue;
- 557 d. anticipated project schedule information;
- 558 e. estimated net annual operating costs associated with each capital project
559 upon completion, if applicable;
- 560 f. an enumeration of any revised capital project cost estimates;
- 561 g. expenditure authority amount to date and moneys expended to date;

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562 h. anticipated specific project phases within each capital project, including the
563 individual allocations by project phase;

564 i. a list of planned subprojects including an assigned capital project number,
565 project title, division, department, council district, fund number and fund name;

566 j. a list of capital project expenditure authority requests, including an
567 explanation of how the capital project complies with applicable plans under K.C.C.
568 4A.100.060;

569 k. one emergent need contingency project and any grant contingency projects
570 under K.C.C. 4A.100.080 and 4A.100.090 may be included in the capital improvement
571 program at the fund level;

572 l.((-)) separate operating and operating transfers to capital appropriations if a
573 single fund finances both operating expenses and capital projects;

574 m. for technology projects, the chief information officer's assessment required
575 under K.C.C. 2A.380.200.A.2.;

576 n. the project's scope and a brief description of how ~~((the project satisfies the
577 agency's business plan requirements and, if applicable, how))~~ the project satisfies the
578 agency's site master plan, if applicable;

579 o. current phase of project and whether the project has been designated as a
580 risk monitored project;

581 p. project baseline, if established, and explanation of any significant variance
582 from it;

583 r. estimated cost through project closeout, which may be expressed as a range
584 if baseline is not established and planned project costs by phase;

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- 585 s. identification of funding sources, funding status, and funding risks; and
586 t. description of key project risks, including summary of top risks in the risk
587 register, if applicable.

588 C.1. Capital project cost estimates shall:

- 589 a. be prepared in accordance with applicable industry standards;
590 b. be identified by the executive as part of the budget;
591 c. include requirements of external funding sources and county policies,
592 including, but not limited to, standards regarding estimate accuracies, methodology for
593 determining contingency included for uncertainty and the cost index used to define the
594 time value of money.

595 2. The level of detail incorporated within each cost estimate shall be
596 commensurate with the information available at each phase of a capital project and shall
597 be consistent with the Association for the Advancement of Cost Engineering
598 International cost estimate classification system. For technology projects, cost estimates
599 shall be consistent with the department of information technology project management
600 methodology. The estimates for all succeeding phases shall be updated to represent the
601 latest project information.

602 D. An updated capital appropriation proposal form shall be provided for each
603 capital project expenditure authority request included in a proposed capital budget
604 appropriation ordinance.

605 E. Each technology capital project seeking expenditure authority shall also
606 include a benefit achievement plan describing: how the proposed technology investment
607 will produce an improvement or savings in county services; how the improvement or

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608 savings will be measured; how much improvement or savings is expected; and when the
609 improvement or savings is likely to be achieved.

610 F. The major maintenance capital program submitted with the budget shall
611 include the following:

612 1. A detailed financial plan covering at least six years setting forth the sources
613 and amounts of revenues used to finance major maintenance reserve fund expenditures in
614 each year of the plan. The revenues from a particular source may change from year to
615 year, as economic and budgetary circumstances warrant. However, if proposed revenues
616 do not fully support the major maintenance financial model, then the discrepancy shall be
617 documented together with justification and a recovery plan outlining how the deficiencies
618 will be restored;

619 2. The major maintenance financial model is the analytical system for the
620 expenses for periodic replacement of major county building systems and components and
621 for developing the revenue estimates necessary to cover those expenses. The model shall
622 include any proposed changes from the previous fiscal period model to building systems
623 and components, life cycles, estimates, percentage allocations or other associated
624 assumptions that form the basis of the model; and

625 3. The proposed major maintenance program plan, which is the prioritized list
626 of projects transmitted to the council in the budget with the major maintenance reserve
627 fund appropriation request for the ensuing fiscal period, accompanied by criteria used to
628 develop the list and any changes from the previous fiscal period list. The plan shall be
629 prioritized and include project names, project numbers and project expenditure authority
630 requests. The final program plan is adopted by the council as part of the budget

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631 appropriation ordinance. Expenditures from the major maintenance reserve fund may be
632 made only for approved capital projects on the program plan or approved reallocations
633 but total expenditures shall not exceed the amount appropriated to the fund.

634 G. Major maintenance program costs shall be financed by the major maintenance
635 reserve fund. The calculation of the amount necessary to finance facility infrastructure
636 maintenance costs for each building shall be determined by the major maintenance
637 financial model. Proposed changes to the financial model are subject to the reporting
638 requirements in subsection F.2. of this section.

639 SECTION 11. Ordinance 12045, Section 23, as amended, and K.C.C.

640 4A.100.040 are hereby amended to read as follows:

641 A.1. The executive shall prepare and distribute the budget in accordance with this
642 subsection.

643 2. At least one hundred fifty-five days before the end of the fiscal period, all
644 agencies shall submit to the executive information necessary to prepare the budget(~~(;~~
645 ~~including agency business plans~~)). Agencies shall submit their budget information at the
646 lowest organization and account levels unless accompanied by a notice explaining the
647 reasons for not doing so.

648 3. The basis for the executive's preliminary budget preparation of the pro forma
649 budget, budget instructions to departments and preliminary review of departmental
650 submittals to the executive shall be the preliminary economic and revenue forecast
651 adopted by the forecast council.

652 4. Before presentation to the council, the executive may provide for hearings on
653 all agency requests for expenditures and revenues to enable the executive to make

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654 determinations as to the need, value or usefulness of activities or programs requested by
655 agencies. The executive may require the attendance of agency officials at the hearings
656 and the agency officials shall disclose any information required to enable the executive to
657 arrive at final determinations.

658 5. The executive shall transmit a biennial budget for the fiscal period and
659 deliver a budget message to the council no later than ninety-five days before the end of
660 the current fiscal period. The budget message shall explain the budget in fiscal terms and
661 in terms of goals to be accomplished and shall relate the requested appropriations to the
662 ~~((county strategic plan and))~~ comprehensive plans of the county. Copies of the budget
663 and budget message shall be delivered to the clerk of the council for distribution to
664 councilmembers and legislative staff.

665 6. The updated economic and revenue forecast adopted by the forecast council
666 shall be used as the basis for the budget.

667 7. Seven days before the presentation of the budget and budget message to the
668 council, the director of the office of performance, strategy and budget or its successor
669 shall submit to the council copies of all agency and departmental budget requests,
670 departmental and divisional work programs ~~((and agency business plans))~~.

671 8. The executive shall prepare and present a proposed appropriation ordinance
672 not later than ninety-five days before the end of the current fiscal period. The proposed
673 appropriation ordinance shall specify by any combination of fund, program, project or
674 agency, the expenditure levels and maximum number of full time equivalent employees
675 for the fiscal period.

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676 9. The executive shall make available to the public on the county's website, at
677 no charge, an electronic copy of the budget and other summary documents.

678 10. The director of the office of performance, strategy and budget or its
679 successor shall be responsible for the distribution of the budget, either in electronic or
680 printed formats, and posting on the Internet. The director shall also be responsible for
681 updating the electronic database to reflect the adopted appropriations ordinance and
682 posting on the Internet.

683 11. The executive shall conduct a midbiennium review of the budget and
684 propose adjustments during the adopted fiscal period, including any changes in the
685 adopted overhead methodology.

686 B. The council shall:

687 1. Review the proposed appropriation ordinances and make any changes or
688 additions it deems necessary except the council shall not change the form of the proposed
689 appropriation ordinance submitted by the executive;

690 2. Announce and hold public hearings as it deems necessary;

691 3. Adopt an appropriation ordinance granting authority to make expenditures
692 and to incur obligations upon completion of the budget hearings and at least thirty days
693 before the end of the current fiscal period. The council may attach an accompanying
694 statement specifying legislative intent;

695 4. Adopt tax and revenue ordinances as may be necessary to implement the
696 adopted appropriation ordinance; and

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697 5. Review any proposed midbiennium adjustments proposed by the executive
698 during the adopted fiscal period, including any changes in the adopted overhead
699 methodology.

700 SECTION 12. Ordinance 17929, Section 19, as amended, and K.C.C.

701 4A.100.060 are hereby amended to read as follows:

702 The budget requires multiple plans that support the budget vision, goals and
703 strategies. The budget shall be consistent with and reflect the following planning
704 documents:

705 A. ~~((Business plans under K.C.C. chapter 2.10;~~

706 ~~B. The King County Strategic Plan under K.C.C. chapter 2.10;~~

707 ~~C.))~~ The strategic plan for information technology under K.C.C. 2.16.0755;

708 ~~((D.))~~ B. Capital appropriation proposal forms under K.C.C. 4A.100.030;

709 ~~((E.))~~ C. When applicable, a site master plan as defined in 4A.10.545;

710 ~~((F.))~~ D. The real property asset management plan under K.C.C. 20.12.100;

711 ~~((G.))~~ E. The King County Comprehensive Plan under K.C.C. chapter 20.18; and

712 ~~((H.))~~ F. The regional wastewater services plan operational master plan under
713 K.C.C. 28.86.180.

714 SECTION 13. Ordinance 7590, Section 7, as amended, and K.C.C. 9.08.060 are

715 hereby amended to read as follows:

716 A. It is the finding of the county that the majority of the basins in the service area
717 are shared with incorporated cities and towns. In order to achieve a comprehensive
718 approach to surface and storm water management the county and incorporated
719 jurisdictions within a specific basin shall coordinate surface and storm water,

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720 management services. In addition, the program may contract for services with interested
721 municipalities or special districts including but not limited to sewer and water districts,
722 school districts, port districts or other governmental agencies.

723 B. It is the finding of the county that many of the difficulties found in the
724 management of surface and storm water problems are contributed to by the general lack
725 of public knowledge about the relationship between human actions and surface and storm
726 water management. In order to achieve a comprehensive approach to surface and storm
727 water management the county should provide general information to the public about
728 land use and human activities that impact surface and storm water management. Pursuant
729 to RCW 36.89.085, it is the finding of the county that public school districts can provide
730 significant benefits to the county regarding surface and storm water management through
731 educational programs and community activities related to protection and enhancement of
732 the surface and storm water management system. These programs and activities can
733 provide students with an understanding of human activities and land use practices that
734 create surface and storm water problems and involve students by learning from first hand
735 exposure, the difficulties of resolving surface and storm water management problems
736 after they occur.

737 C. It is the finding of the county that technical assistance and community
738 education have been shown to be a cost-effective means of improving the management of
739 the impacts of surface and storm water runoff. Technical assistance and community
740 education regarding stewardship enables King County, its residents and businesses to
741 comply with federal, state and local mandates and enables the county to protect its quality

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742 of life and its natural resources. The promotion of stewardship is an integral part of a
743 comprehensive surface and storm water management program.

744 D. It is the finding of the county that developed parcels contribute to an increase
745 in surface and storm water runoff to the surface and storm water management system.
746 This increase in surface and storm water runoff results in the need to establish rates and
747 charges to finance the county's activities in surface and storm water management.
748 Developed parcels shall be subject to the rates and charges of the surface water
749 management program based on their contribution to increased runoff. The factors to be
750 used to determine the degree of increased surface and storm water runoff to the surface
751 and storm water management system from a particular parcel shall be the percentage of
752 impervious surface coverage on the parcel, the total acreage of the parcel and any
753 mitigating factors as determined by King County.

754 E. It is the finding of the county that undeveloped parcels do not contribute as
755 much as developed parcels to an increase in surface and storm water runoff into the
756 surface and storm water management system. Undeveloped properties shall be exempt
757 from the rates and charges of the surface water management program.

758 F. It is the finding of the county that maintained drainage facilities mitigate the
759 increased runoff contribution of developed parcels by providing on-site drainage control.
760 Parcels served by flow control facilities that were required for development of the parcel
761 pursuant to K.C.C. chapter 9.04 and approved by King County or can be demonstrated as
762 required in K.C.C. 9.08.080 by the property owner to provide flow control of surface and
763 storm water to the standards in K.C.C. chapter 9.04 shall receive a discount as provided

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764 in the rates and charges of the surface water management program, if the facility is
765 maintained at the parcel owner's expense to the standard established by the department.

766 G. It is the finding of the county that improvements to the quality of storm water
767 runoff can decrease the impact of that runoff on the environment. Parcels served by
768 water quality treatment facilities that were required for development of the parcel
769 pursuant to K.C.C. chapter 9.04 and approved by King County or that can be
770 demonstrated as required in K.C.C. 9.08.080 by the property owner to provide treatment
771 of surface and storm water to the standards in K.C.C. chapter 9.04 shall receive a
772 discount as provided in the rates and charges of the surface water management program,
773 if the facility is maintained at the parcel owner's expense to the standard established by
774 the department.

775 H. It is the finding of the county that parcels with at least sixty-five percent of
776 their land in forest, no more than twenty percent in impervious surface, and dispersed
777 runoff from the impervious surface through the forested land resulting in an effective
778 impervious area of ten percent or less for the entire parcel, do not contribute as much to
779 an increase in surface and storm water runoff as properties with less forest that do not
780 disperse. These properties shall be eligible to receive a discount as provided in the rates
781 and charges of the surface water management program if the runoff from the impervious
782 surface is dispersed in accordance with the standards established by the department.

783 I. It is the finding of the county that parcels that make use of their pervious
784 surface area to absorb storm water runoff from the impervious surfaces do not contribute
785 as much to an increase in surface and storm water runoff as properties that do not use
786 their pervious area to absorb runoff. These properties shall be eligible to receive a

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787 discount as provided in the rates and charges of the surface water management program if
788 the runoff from the impervious surface is dispersed in accordance with the standards
789 established by the department.

790 J. It is a finding of the county that open space properties provide a benefit to the
791 surface and storm water management system by the retention of property in an
792 undeveloped state. Open space properties shall receive a discount from the rates and
793 charges to encourage the retention of property as open space.

794 K. It is a finding of the county that current scientific studies demonstrate that
795 conservation and maintenance of forestland and open space contribute to the proper
796 management of surface water quality and quantity. The scientific analysis performed in
797 connection with the Cedar river, Issaquah creek and Bear creek basin plans have
798 demonstrated that forests intercept and evaporate more rainfall, provide more soil
799 storage, retain and trap more sediments and purify contaminated water better than any
800 other land use. Conservation and maintenance of public forests, the provision of
801 technical assistance and encouragement to private landowners to retain forests are
802 effective ways to prevent disruption of natural hydrology. Open Space lands, to the
803 extent that they retain their natural condition and do not contain impervious surface, also
804 perform an important surface water function by not detracting from the functioning of
805 natural hydrology systems. Conservation and maintenance of publicly owned open space
806 and forestland is often more cost-effective than building and maintain artificial or
807 engineered surface and storm water management facilities. Additional financial
808 resources are required to conserve and maintain those natural resource lands that serve
809 important surface and storm water management functions.

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810 L. It is a finding of the county that the majority of the parcels in the service area
811 are residential. The variance between residential parcels in impervious surface coverage
812 is found to be minor and to reflect only minor differences in increased runoff
813 contributions. The administrative cost of calculating the service charge individually for
814 each residential parcel and maintaining accurate information would be very high. A flat
815 charge for residential parcels is less costly to administer than calculating a separate
816 charge for each parcel and is equitable because of the similarities in impervious surface
817 coverage between residential parcels. Therefore, residential parcels shall be charged a
818 flat charge based upon an average amount of impervious surface.

819 M. It is a finding of the county that very lightly developed nonresidential parcels
820 that have an impervious surface coverage of ten percent or less of the total parcel acreage
821 are characterized by a very low intensity of development and generally a large number of
822 acres. A greater number of acres of undeveloped land associated with an impervious
823 surface results in significantly less impact to the surface and storm water management
824 system. Many of the very lightly developed properties are recreational, agricultural and
825 timber lands identified in the King County Comprehensive Plan and should be
826 encouraged to retain their low intensity of development. These parcels shall be charged a
827 flat rate to encourage the retention of large areas of very lightly developed land.

828 N. It is the finding of the county that lightly to very heavily developed
829 nonresidential parcels that have an impervious surface coverage of more than ten percent
830 have a substantial impact on the surface and storm water management system. The
831 impact of these parcels on the surface and storm water management system increases
832 with the size of the parcels. Therefore, lightly to very heavily developed properties shall

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833 be charged a rate determined by the percent of impervious surface coverage multiplied by
834 the parcel acreage.

835 O. It is a finding of the county that county and state roads contribute a significant
836 amount of increased runoff to the surface and storm water management system, which
837 contributes to the need for basin planning, drainage facilities and other related services.
838 However, both the county roads and state highway programs provide substantial annual
839 programs for the construction and maintenance of drainage facilities, and the roads
840 systems and their associated drainage facilities serve as an integral part of the surface and
841 storm water management system. The rate charged county roads and state highways shall
842 reflect the benefit that county roads and state highway facilities provide to the surface and
843 storm water management system. County and state road drainage systems unlike the
844 drainage systems on other properties are continually being upgraded to increase both
845 conveyance capacity and control. It is envisioned that the roads program will work
846 cooperatively with the surface water management program to improve regional surface
847 and storm water management services as new information is available from basin plans
848 and other sources. The percentage of impervious surface coverage for county roads and
849 state highways shall be calculated by dividing average width of roadway and shoulder by
850 the average width of the right of way. The service charge shall be calculated in
851 accordance with RCW 90.03.525.

852 P. It is the finding of the county that comprehensive management of surface and
853 storm water runoff must include anticipation of future growth and development in the
854 design and improvement of the surface and storm water management system. Service
855 charge revenue needs shall be based upon the present and future requirements of the

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856 surface and storm water management system, and these needs shall be considered when
857 determining the rates and charges of the program.

858 Q. It is the finding of the county that basin plans are essential to establishing a
859 comprehensive approach to a capital improvement program, maintenance of facilities and
860 regulation of new developments. A plan should analyze the measures needed to control
861 surface and storm water runoff that results from existing and anticipated development
862 within the basin. The measures investigated to control runoff should include land use
863 regulation such as setback requirements or community plan revisions that revise land use
864 densities as well as the use of drainage facilities. A plan also should recommend the
865 quantity and water quality runoff control measures required to further the purposes set
866 forth in K.C.C. 9.08.040, and community goals. The institutional requirements and
867 regulations, including but not limited to land use management, funding needs, and
868 incentives for preserving the natural surface water drainage system should be identified in
869 the plan. The proposed ordinances and regulations necessary to implement the plan shall
870 be transmitted to the council simultaneously with the plan.

871 R. It is a finding of the county that the federal government has increased
872 requirements concerning surface water quantity and control. The federal Clean Water
873 Act, implemented through municipal storm water NPDES permits, mandates a wide
874 variety of local programs to manage surface water and improve water quality.
875 Compliance will increasingly be measured by the effectiveness of King County's surface
876 water and water quality programs. The NPDES permit impacts operations in the solid
877 waste, parks and airport divisions, the department of local services and the Metro transit
878 department, and most activities in the water and land resources division.

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879 S. It is a finding of the county that Chinook salmon were listed as a threatened
880 species in March 1999, and bull trout were listed as a threatened species in November
881 1999, under the federal Endangered Species Act. These listings focus the need for higher
882 standards in managing surface water including new, expanded and more intensive
883 programs to control the quantity of runoff as well as its quality. Programs responding to
884 these imperatives have included the design, permitting and construction of facilities,
885 facility retrofitting and maintenance, habitat acquisition and restoration, monitoring,
886 regulation development and coordination with other agencies on transboundary issues.

887 T. It is the finding of the county that areas with development related surface and
888 storm water problems require comprehensive management of surface and storm water.

889 U. It is the finding of the county that additional surface and storm water runoff
890 problems may be caused by new land use development if not properly mitigated both
891 through protection of natural systems and through constructed improvements. The
892 Surface Water Design Manual and K.C.C Titles 9, 16, 20 and 21A have been adopted by
893 King County to mitigate the impact of land use development. Further mitigation of these
894 impacts is based on expertise that continues to evolve as new information on our natural
895 systems is obtained and new techniques are discovered. The surface water management
896 program, through reconnaissance studies, basin plans, and other special studies, will
897 continuously provide valuable information on the existing problems and areas of the
898 natural drainage system that need special protection. The county is researching and
899 developing methods to protect the natural drainage system through zoning, buffering and
900 setbacks to alleviate existing problems. Setback and buffering measures allow natural
901 preservation of wetlands and stream corridors to occur, alleviate erosion and water

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902 pollution and provide a safe environment for the small mammals and fish that inhabit
903 sensitive areas. Based upon the findings in this subsection, and as information and
904 methods become available, the executive, as appropriate shall draft and submit to the
905 council, regulations and development standards to allow protection of the surface and
906 storm water management system including natural drainage systems.

907 V. It is the finding of the county that the unique stormwater needs of the
908 unincorporated rural area of the county require that the county's surface water
909 management program established under chapter 36.89 RCW develop a rural drainage
910 program. The intent of this rural drainage program is to provide a means through which
911 existing and emerging surface water problems in the rural areas can be addressed in a
912 manner that preserves both rural resources and rural activities including agriculture and
913 forestry. Rural drainage services provided by the division shall support a rural level of
914 development and not facilitate urbanization. This rural drainage program shall result in a
915 program consistent with Countywide Planning Policies and King County Comprehensive
916 Plan policies.

917 W. The program will maintain long term fiscal viability and fund solvency for all
918 of its related funds. All required capital and operating expenditures will be covered by
919 service charges and other revenues generated or garnered by the program. The program
920 will pay all current operating expenses from current revenues and will maintain an
921 operating reserve to minimize service impacts due to revenue or expenditure variances
922 from plan during a fiscal year. This reserve will be calculated based on the historic
923 variability of revenue and expenditures. The program will adopt a strategic financial
924 planning approach that recognizes the dynamic nature of the program's fiscal operating

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925 environment. (~~Long term projections will be updated in the program's adopted strategic~~
926 ~~plan.~~) One-time revenues will be dedicated to one-time-only expenditures and will not
927 be used to support ongoing requirements. The program's approach to financial reporting
928 and disclosure will be comprehensive, open and accessible.

929 X. The program shall prepare an annual, multiyear capital improvement program
930 that encompasses all of the program's activities related to the acquisition, construction,
931 replacement, or renovation of capital facilities or equipment. All proposed new facilities
932 will be subject to a consistent and rigorous needs analysis. The program's capital
933 facilities will be planned and financed to ensure that the benefits of the facilities and the
934 costs for them are balanced over time.

935 Y. The program will manage its debt to ensure continued high credit quality,
936 access to credit markets, and financial flexibility. All of the program's debt management
937 activities will be conducted to maintain at least the current credit ratings assigned to the
938 county's debt by the major credit rating agencies and to maintain an adequate debt service
939 coverage ratio. Long term debt will not be used to support operating expenses. The
940 program will develop and maintain a central system for all debt-related records that will
941 include all official statements, bid documents, ordinances indentures, leases, etc., for all
942 of the program's debt and will accurately account for all interested earnings in debt-
943 related funds. These records will be designed to ensure that the program is in compliance
944 with all debt covenants and with state and federal laws.

945 SECTION 14. Ordinance 9240, Section 1, as amended, and K.C.C. 18.20.010 are
946 hereby amended to read as follows:

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947 The purpose of this chapter is to ensure that King County agencies purchase
948 sustainable goods and services whenever they meet the price and performance
949 requirements of the county and advance the goals and priority actions of the King County
950 ~~((Strategic Plan,))~~ Strategic Climate Action Plan, Green Building Ordinance and Equity
951 and Social Justice Strategic Plan.

952 SECTION 15. Ordinance 17270, Section 2, as amended, and K.C.C. 18.25.010
953 are hereby amended to read as follows:

954 A.1. The county developed a strategic climate action plan in 2012 to establish
955 long-term targets and guide actions within county services and operations to reduce
956 greenhouse gas emissions and adapt to a changing climate~~((, consistent with the King
957 County Strategic Plan))~~. In accordance with this chapter, the executive updates the
958 strategic climate action plan. Each update to the strategic climate action plan shall be
959 developed with an environmental justice framework in partnership with those
960 communities disproportionately impacted by climate change and in a manner consistent
961 with Ordinance 16948, which establishes the county's fair and just principle. The
962 strategic climate action plan shall include the following:

963 a. the identification of specific goals, strategies, measures, targets and priority
964 actions for county services and operations to reduce emissions consistent with the
965 countywide goal of reducing greenhouse gas emissions twenty-five percent by 2020, fifty
966 percent by 2030 and eighty percent by 2050, compared to a 2007 baseline. The strategic
967 climate action plan should address five goal areas for reducing greenhouse gas emissions:
968 transportation and land use; building and facilities energy; green building; consumption
969 and materials management, including the environmental purchasing program; and

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970 forestry and agriculture. Each goal area shall address environmental justice and ensure
971 that the strategies promote an equitable distribution of any environmental benefit. The
972 strategic climate action plan should establish explicit and, whenever possible,
973 quantifiable connections between the overarching climate goals and specific strategies
974 and actions;

975 b.(1) a green jobs strategy. For purposes of this subsection A., a "green job"
976 means one that generates an income large enough to support a household in King County
977 and provides a benefit to the environment. The intent of the green jobs strategy is to
978 encourage the development of green jobs along the career spectrum.

979 (2) the green jobs strategy shall be developed in consultation with members
980 of the King County climate and equity community taskforce identified in subsection
981 A.1.b.(2)(f) of this section, labor and workforce development organizations directed in
982 subsection A.7. of this section, and representatives of an environmental justice and
983 climate equity organization, education, business, building managers, utilities, scientists
984 with knowledge of the latest research on strategies to reduce emissions, tribes, local
985 governments and regional groups such as the King County-Cities Climate Collaboration
986 and the Puget Sound Regional Council, and shall include:

987 (a) specific actions King County and its partners can take to increase the
988 number of green jobs and apprenticeships throughout the region, including jobs in energy
989 efficiency, renewable energy, green vehicles and carbon sequestration, and King County
990 administrative, executive, policy and technical jobs;

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991 (b) a proposal for and budget to develop a green job pipeline that focuses
992 especially on communities that have historically been underserved, and is informed by
993 recommendations of the climate and equity community task force;

994 (c) identification of the industry sectors and job types with high-demand
995 green jobs in King County;

996 (d) actions King County can take to develop the green energy skills of King
997 County's own workforce, such as collaboration on development of apprenticeship and
998 pre-apprenticeship programs in sectors including energy efficiency, electrification,
999 electric vehicle maintenance, the maintenance of electric vehicle infrastructure and
1000 carbon sequestration technologies; and

1001 (e) an initial green jobs strategy in the 2020 Strategic Climate Action Plan
1002 update, with findings and recommendations along with recommended next steps for
1003 refining the green jobs strategy as part of plan implementation, biennial budgets and
1004 future plan updates; and

1005 (f) a community-driven strategy to achieve sustainable and resilient
1006 communities. In order to achieve a community driven strategy, the executive shall
1007 convene and partner with the King County climate and equity community task force to
1008 develop the sustainable and resilient community strategy. The King County climate and
1009 equity community task force shall be a racially and ethnically diverse group representing
1010 various communities in King County that are on the frontline of climate change. The task
1011 force shall develop goals and guide priority areas for climate action based on community
1012 values and concerns. The sustainable and resilient community strategy shall:

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- 1013 i. identify how climate change will impact communities of color, low-
- 1014 income communities and those disproportionately impacted by climate change;
- 1015 ii. identify opportunities to take actions to address those impacts that could
- 1016 include increasing the number of affordable housing units, developing pathways to green
- 1017 jobs, preventing neighborhood displacement, increasing access to green spaces, providing
- 1018 access to zero emissions mobility options, improving food security, reducing pollution
- 1019 and addressing health disparities; and
- 1020 iii. based on assessment of climate impacts and extreme weather events
- 1021 like heat waves on vulnerable communities, make recommendations for preparedness
- 1022 strategies and actions to include in county emergency response plans, the flood hazard
- 1023 management plan and the regional hazard mitigation plan;
- 1024 c. the current assessment of climate change impacts in King County and
- 1025 identification of goals, strategies, measures, targets and priority actions within county
- 1026 services and county operations to address climate change impacts. Each goal and
- 1027 strategy shall address environmental justice and ensure that the strategies promote an
- 1028 equitable distribution of any environmental benefit;
- 1029 d. performance measures and related targets for both operational emissions and
- 1030 implementation of priority strategies, including the green job strategy, that advance the
- 1031 strategic climate action plan and provide for assessment of progress relative to
- 1032 overarching climate goals at the community scale; and
- 1033 e. an assessment of cost effectiveness for key county services and operations
- 1034 building on the pilot cost effectiveness assessment in the 2015 strategic climate action
- 1035 plan update.

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1036 2. Consistent with the county's strategic planning cycle, updates will occur at
1037 least every five years, unless more frequent updates are needed to respond to changing
1038 information about emissions sources, performance relative to targets, new technologies,
1039 or a changing regulatory context. The executive shall transmit updates to the strategic
1040 climate action plan to the council for adoption by motion.

1041 3. In developing future updates to the strategic climate action plan, the
1042 executive shall continue to review climate change-related plans being developed by other
1043 municipalities, including the city of Seattle's climate action plan, and identify
1044 opportunities and strengthen recommendations for partnership with cities, businesses and
1045 nonprofit organizations to advance actions to reduce greenhouse gas emissions and
1046 prepare for climate change impacts.

1047 4. The council recognizes that science related to climate change and successful
1048 climate solutions is evolving, and each update to the strategic climate action plan should
1049 build upon and refine the strategies, activities and performance targets in accordance with
1050 best available science, practices and progress toward emissions reductions targets.

1051 5. Future updates shall include the requirements of subsection A.1. of this
1052 section.

1053 6. Progress in achieving strategic climate action plan performance measure
1054 targets and accomplishment of priority actions identified in subsection A.1. of this
1055 section, as well as findings outlining recommendations for changes in policies, priorities
1056 and capital investments, shall be reported and transmitted to council biennially. The
1057 progress report shall be included as part of the report required in K.C.C. 18.50.010.

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1058 7. The executive shall convene a strategic climate action plan labor advisory
1059 council or seek input from county labor and workforce development organizations,
1060 including the Martin Luther King, Jr. County Labor Council of Washington, the Seattle
1061 Building and Construction Trades Council and the Workforce Development Council of
1062 Seattle-King County, on recommendations for policies, programs and partnerships to
1063 strengthen pathways to local green jobs and to provide guidance on each update.

1064 B. Future updates to climate-related objectives and strategies (~~in the King~~
1065 ~~County Strategic Plan~~) should be informed by the strategic climate action plan.

1066 C. The executive must transmit the legislation and reports required to be
1067 submitted by this section in the form of a paper original and an electronic copy with the
1068 clerk of the council, who shall retain the original and provide an electronic copy to all
1069 councilmembers, the council chief of staff and the lead staff for the transportation,
1070 economy and environment committee or its successor.

1071 SECTION 16.

1072 A. Ordinance 17834, Section 5, and K.C.C. 2.10.044 are hereby repealed.

1073 B. Ordinance 17834, Section 6, and K.C.C. 2.10.054 are hereby repealed.

1074 C. Ordinance 17834, Section 7, as amended, and K.C.C. 2.10.064 are hereby
1075 repealed.

1076 D. Ordinance 17834, Section 8, and K.C.C. 2.10.074 are hereby repealed.

1077 E. Ordinance 17834, Section 9, and K.C.C. 2.10.084 are hereby repealed.

1078 F. Ordinance 17834, Section 10, and K.C.C. 2.10.094 are hereby repealed.

1079 G. Ordinance 17834, Section 11, and K.C.C. 2.10.104 are hereby repealed.

1080 H. Ordinance 17834, Section 12, and K.C.C. 2.10.114 are hereby repealed.

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- 1081 I. Ordinance 16897, Section 1, and K.C.C. 2.10.300 are hereby repealed.
- 1082 J. Ordinance 16897, Section 2, and K.C.C. 2.10.310 are hereby repealed.
- 1083 K. Ordinance 17929, Section 51, and K.C.C. 4A.10.093 is hereby repealed.

Ordinance 19540 was introduced on 10/25/2022 and passed by the Metropolitan King County Council on 11/15/2022, by the following vote:

Yes: 9 - Balducci, Dembowski, Dunn, Kohl-Welles, Perry, McDermott, Upthegrove, von Reichbauer and Zahilay

KING COUNTY COUNCIL
KING COUNTY, WASHINGTON

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 Claudia Balducci, Chair

ATTEST:

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 Melani Pedroza, Clerk of the Council

APPROVED this _____ day of 11/29/2022, _____.

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 Dow Constantine, County Executive

Attachments: None

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