



KING COUNTY

1200 King County Courthouse
516 Third Avenue
Seattle, WA 98104

Signature Report

November 15, 2010

Ordinance 16960

Proposed No. 2010-0543.2

Sponsors Patterson

1 AN ORDINANCE creating the office of performance,
2 strategy and budget; reorganizing the office of strategic
3 planning and performance management and the office of
4 management and budget and; amending Ordinance 15378,
5 Section 6, and K.C.C. 1.36.060, Ordinance 11980, Section
6 3, as amended, and K.C.C. 2.10.010, Ordinance 11980,
7 Section 2, as amended, and K.C.C. 2.10.020, Ordinance
8 16202, Section 6, as amended, and K.C.C. 2.10.045,
9 Ordinance 16202, Section 10, as amended, and K.C.C.
10 2.10.080, Ordinance 16202, Section 11, as amended, and
11 K.C.C. 2.10.090, Ordinance 134 (part), as amended, and
12 K.C.C. 2.12.070, Ordinance 12550, Section 2, as amended,
13 and K.C.C. 2.14.020, Ordinance 12075, Section 3, as
14 amended, and K.C.C. 2.16.025, Ordinance 14199, Section
15 11, as amended, and K.C.C. 2.16.035, Ordinance 11955,
16 Section 9, as amended, and K.C.C. 2.16.045, Ordinance
17 14155, Section 5, as amended, and K.C.C. 2.16.07585,
18 Ordinance 16077, Section 4, and K.C.C. 2.130.010,
19 Ordinance 12076, Section 2, as amended, and K.C.C.

20 4.04.020, Ordinance 12076, Section 5, as amended, and
21 K.C.C. 4.04.200, Ordinance 14921, Section 5, and K.C.C.
22 4.06.030, Ordinance 12076, Section 9, as amended, and
23 K.C.C. 4.08.015, Ordinance 14596, Section 1, and K.C.C.
24 4.08.055, Ordinance 15961, Section 1, and K.C.C.
25 4.08.056, Ordinance 15556, Section 3, as amended, and
26 K.C.C. 4.08.057, Ordinance 12076, Section 35, as
27 amended, and K.C.C. 4.10.050, Ordinance 12076, Section
28 38, as amended, and K.C.C. 4.12.040, Ordinance 15949,
29 Section 3, as amended, and K.C.C. 4.33.010, Ordinance
30 11992, Section 2, as amended, and K.C.C. 12.16.010 and
31 Ordinance 8867, Section 1, as amended, and K.C.C.
32 26.12.010.

33 PREAMBLE:

34 The merging of the office of strategic planning and performance
35 management and the office of management and budget into the office of
36 performance, strategy and budget will integrate the strategy, performance
37 and budget functions within the department of executive services.

38 The newly configured office will allow for better alignment between
39 budgeting, performance management, and strategic planning resulting in
40 effective implementation of the recently adopted King County Strategic
41 Plan.

42 The newly configured office will facilitate effective collaboration and
43 planning across systems, agencies and governments.

44 The business development and contract compliance unit, which develops,
45 promotes, and establishes inclusiveness in King County contracts and
46 administers the King County apprenticeship program, is functionally
47 aligned with the work of the department of executive services.

48 Shifting the business development and contract compliance unit from the
49 existing office of strategic planning and performance management to the
50 department of executive services integrates its work with the overall
51 procurement and contracting functions of the finance and business
52 operations divisions.

53 The historic preservation program ensures that the county's historic and
54 archaeological resources are preserved for future generations.

55 Shifting the historic preservation unit from the existing office of strategic
56 planning and performance management to the department of natural
57 resources and parks provides better alignment with the existing functions
58 of the director's office.

59 These organizational changes are consistent with the adopted King County
60 Strategic Plan by improving customer service through co-location of
61 similar functions.

62 BE IT ORDAINED BY THE COUNCIL OF KING COUNTY:

63 SECTION 1. Ordinance 15378, Section 6, and K.C.C. 1.36.060 are each hereby
64 amended to read as follows:

65 This chapter shall be implemented in phases to minimize cost. The county shall
66 continue to use the previous crown logo on existing items until these are replaced in the
67 usual course of county business, unless replacement with the new logo is either minimal
68 in cost or is necessary for public health and safety purposes such as uniform identification
69 for King County law enforcement officers. The executive shall coordinate with separately
70 elected officials and branches of government to encourage implementation of this chapter
71 in all county agencies. The office of (~~management~~) performance, strategy and budget
72 shall submit semiannual reports to the council through 2009 on actual expenditures
73 related to the implementation of this chapter. The reports should be submitted beginning
74 September 29, 2006, with the subsequent report due March 30, 2007, and every six
75 months thereafter. Eleven copies of each report shall be filed with the clerk of the
76 council for distribution to all councilmembers.

77 SECTION 2. Ordinance 11980, Section 3 as amended, and K.C.C. 2.10.010 are
78 each hereby amended to read as follows:

79 King County shall develop an effective performance management and
80 accountability system designed to enhance government accountability, transparency,
81 service performance and resource allocation. The performance management and
82 accountability system shall be comprised of strategic and business planning at
83 countywide, system, department and agency levels that effectively uses performance
84 measurement to support continuous organizational evaluation and improvement. There is
85 consensus among county leadership that the performance management and accountability
86 system effectively aligns collaborative efforts towards common county goals while

87 respecting the needs of individual agencies to pursue organizational goals, and separately
88 elected officials' obligation to deliver on their commitments to the public.

89 A. The purpose of creating and implementing a countywide performance
90 management and accountability system shall be to promote a culture of accountability
91 within King County government and will:

92 1. Engage the public in the development of countywide priorities as part of the
93 development of a countywide strategic plan;

94 2. Demonstrate to the public and its decision makers the county's achievement
95 in meeting its prioritized goals;

96 3. Increase the ability of county managers and staff to improve county
97 management and customer service delivery and assess program effectiveness; and

98 4. Assist county elected leaders in making policy and budget decisions.

99 In order for the performance management and accountability system to be successful it is
100 the intent of King County that the system shall use strategic business planning to develop
101 high-level strategic plans for the entire county government and for each individual county
102 agency, executive department and office that are directly related to the executive
103 proposed county budget. The office of (~~strategic planning and~~) performance
104 (~~management~~), strategy and budget will provide leadership in and coordination of
105 countywide performance management and measurement. It is the intent that the
106 countywide performance management and accountability system be developed and
107 implemented in a fiscally responsible manner.

108 B. The King County performance management and accountability system should
109 be guided by the following guiding principles:

110 1. The public and elected leaders are engaged to develop countywide prioritized
111 goals and align services to those goals;

112 2. King County publicly reports on how well it is meeting its performance
113 goals;

114 3. Performance measures are directly linked to policy and resource allocation
115 decisions;

116 4. Performance measurement is used by managers for strategic planning,
117 program evaluation, operational improvements and budgeting; and

118 5. Performance measures are not to be used in a punitive manner but are used to
119 support continuous organizational evaluation and improvement in collaboration with the
120 workforce.

121 SECTION 3. Ordinance 11980, Section 2 as amended, and K.C.C. 2.10.020 are
122 each hereby amended to read as follows:

123 The definitions in this section apply throughout this chapter unless the context
124 clearly requires otherwise:

125 A. "Accountability" means a process to set priorities, measure performance, and
126 inspire the workforce to improve the overall performance and customer service of county
127 government. County leadership should relentlessly follow up on commitments made in
128 strategic and business plans and should also regularly monitor results over time to verify
129 that change is real and sustainable.

130 B. "Agency" means the legislative branch, prosecuting attorney's office, superior
131 court, district court, sheriff's office, the assessor's office and the office of economic and
132 financial analysis.

133 C. "Benchmarks" means internal or external points of comparison to help
134 understand performance results and should be used to help set targets and provide context
135 for county results.

136 D. "Business plan" means a plan that reflects how individual agencies,
137 departments, divisions or offices will contribute to achievement of the goals identified in
138 the strategic plan during the next one to two years. The business plan provides an
139 opportunity for continuous monitoring of the strategic plan. In addition to stating the
140 agency's vision, mission and goals, the business plans shall identify internal and external
141 change dynamics and strategies and evaluate how they will affect budget priorities and
142 program direction. Business plans should be aligned with the budget and should provide
143 performance measures that support budget decisions.

144 E. "Executive branch departments and offices" means all county departments and
145 offices directly reporting to the county executive.

146 F. "Goals" means the results that the organization plans to achieve within a
147 defined period of time.

148 G. "King County" or "countywide" means all county agencies and executive
149 branch departments and offices.

150 H. "Mission statement" means the purpose of the organization. The purpose shall
151 be described in terms of the outcomes or results the organization intends to achieve.

152 I. "Objectives" means the identification of some of the specific ways in which
153 goals are to be achieved.

154 J. "Operational master plan" means the comprehensive plan for an agency setting
155 forth how the organization will operate now and in the future. An operational master

156 plan builds on an organization's strategic plan and shall include analysis of agency
157 strategies, alternatives and their lifecycle costs to accomplish defined goals and
158 objectives, performance measures, projected workload, needed resources, implementation
159 schedules and general cost estimates. The operational master plan shall also address how
160 the organization will respond in the future to changed conditions. K.C.C. 4.04.200
161 requires that an operational master plan is done in conjunction with the director((s)) of
162 the office of ~~((management and))~~ performance, strategy and budget ~~((and the office of~~
163 ~~strategic planning and performance management))~~. The completed operational master
164 plan includes an implementation plan and schedule and feeds into capital planning efforts
165 for an organization.

166 K. "Outcomes" means results that are expected to be achieved and assessed by
167 the use of performance measures that can indicate a rate of change over time. They
168 measure the extent to which goals and objectives have been achieved.

169 L. "Performance management" means the systemic use of performance
170 measurement information to help set performance goals, allocate and prioritize resources,
171 inform decision making about program performance, policy and budget, to evaluate
172 results achieved and to report on the success of meeting goals.

173 M. "Performance measure" means a quantifiable, enduring measurement of the
174 amount, quality, efficiency or effectiveness of products or services produced by an
175 agency, department, office or program.

176 N. "Performance measurement" means the identification and ongoing monitoring
177 and reporting of program or agency results, particularly progress toward preestablished
178 goals.

179 O. "Strategic plan" means a plan that clarifies the strategic direction on where an
180 organization will be in five years and how it intends to get there. A strategic plan should
181 define the current status of the organization, including its vision, mission and goals. It
182 should also identify strengths, weaknesses, opportunities and challenges, both internal
183 and external, that will either advance or impede the execution of the plan. A strategic
184 plan should include prioritized strategies and actions that describe how goals will be
185 achieved given the projected opportunities and challenges. The strategic plan should also
186 include a monitoring plan that describes, tracks and evaluates key outcomes to be
187 achieved and high-level performance measures relevant to the stated goals.

188 P. "Targets" means a quantified statement of what level of performance a
189 program or agency plans to achieve. Targets help to evaluate performance and should be
190 based on baseline data, regulatory or industry standards, policy decisions, program
191 evaluation, or the performance of comparable organizations or benchmarks.

192 Q. "Vision" means the vision statement that describes what the agency,
193 department, office or program would like to achieve by delivering on the stated mission.
194 The vision should be stable and can be very long-term and difficult to achieve. The
195 vision shall be specific to the mission of the organization.

196 SECTION 4. Ordinance 16202, Section 6, as amended, and K.C.C. 2.10.045 are
197 each hereby amended to read as follows:

198 A. The performance management workgroup is hereby created. The workgroup
199 shall provide a forum for managers and others responsible for performance management
200 across county government to coordinate implementation of the goals of the countywide
201 performance management and accountability system, including the countywide strategic

202 plan. The workgroup shall advise the county council and shall be chaired by the county
203 auditor. The workgroup shall meet at least quarterly.

204 B. Members of the workgroup shall include personnel from the following
205 agencies, department and offices:

- 206 1. The council;
- 207 2. The sheriff;
- 208 3. The prosecuting attorney;
- 209 4. The assessor;
- 210 5. The superior court;
- 211 6. The district court;
- 212 7. The auditor;
- 213 8. Each executive branch department;
- 214 9. The office of information resources management; and
- 215 10. The office of ~~((management and))~~ performance, strategy and budget~~((; and~~
- 216 ~~11. The office of strategic planning and performance management))~~.

217 C. The performance management workgroup shall:

- 218 1. Advise on implementation of a countywide performance management and
219 accountability system;
- 220 2. Provide a collaborative forum among county peers on performance
221 management and measurement and coordinate with potential partners outside of King
222 County government;
- 223 3. Advise on the county's training curriculum on performance management and
224 measurement; and

225 4. Advise on new developments in the ~~((filed))~~ field and potential opportunities
226 to improve the county's performance management and accountability system.

227 SECTION 5. Ordinance 16202, Section 10, as amended, and K.C.C. 2.10.080 are
228 each hereby amended to read as follows:

229 A. Each county agency, department and office shall develop a business plan to
230 guide its ongoing and proposed activities for a one- to two-year period. Each county
231 agency, department and office business plan shall be revised and updated annually.

232 B. Each county agency, department and office business plan shall be transmitted
233 to King County council along with the county executive proposed King County budget
234 after review by the office of ~~((strategic planning and))~~performance ~~((management and
235 the office of management))~~, strategy and budget.

236 C. The agency, department and office annual business plans shall be directly
237 related to their strategic plans, strategic plan updates and to the county executive-
238 proposed King County budget.

239 D. The agency, department and office business plans shall include, but shall not
240 be limited, to the following components:

- 241 1. A vision, mission and goals for the agency, department or office;
- 242 2. Objectives and strategies to accomplish goals;
- 243 3. Internal and external change dynamics and strategies and an evaluation of
244 how they will affect budget priorities and program direction;
- 245 4. A prioritized list of recommended budget changes to reflect change
246 dynamics, funding, and goal achievement; and

247 5. Performance measures for each goal or program to help determine the impact
248 of the proposed budget change with a primary manager listed as accountable for
249 improvement of each performance measure.

250 SECTION 6. Ordinance 16202, Section 11, as amended, and K.C.C. 2.10.090 are
251 each hereby amended to read as follows:

252 It is the intent that there be an ongoing dialogue between the county council and
253 agency, department and office directors on the countywide performance reports and
254 strategic plans and individual agency, department and office strategic plans and business
255 plans.

256 To assist in this review, the office of (~~strategic planning and~~) performance
257 (~~management~~), strategy and budget shall present to the county council the annual
258 countywide performance report and countywide strategic plan. It is the intent that the
259 county council will review department, office and agency strategic plans and business
260 plans on a periodic basis.

261 SECTION 7. Ordinance 134 (part), as amended, and K.C.C. 2.12.070 are each
262 hereby amended to read as follows:

263 Copies of the annual King County budget shall be available from the office of
264 (~~management~~) performance, strategy and budget upon payment of five dollars for each
265 copy, which fee shall be paid to the King County treasurer. The county executive shall
266 make available to the public on the county's website, at no charge, an electronic copy of
267 the budget ordinance.

268 SECTION 8. Ordinance 12550, Section 2, as amended, and K.C.C. 2.14.020 are
269 each hereby amended to read as follows:

270 A. King County is committed to managing its public records as a countywide
271 resource and in a manner that is efficient and economical; promotes open government
272 and an informed citizenry; protects individual privacy; and meets county record retention
273 and disposition standards.

274 B. A public records committee is hereby established. The public records
275 committee shall advise the council and the executive on county public records policies,
276 including both paper and electronic records. These policies must include policies for
277 posting records on county web sites. The public records committee shall also provide
278 guidance on the planning and implementation of a countywide records storage
279 management plan and a countywide electronic records management system.

280 C. The manager of the records and licensing services division shall be the chair
281 of the public records committee. The public records committee shall involve a broad
282 membership of county departments and elected agencies, including at a minimum the
283 following:

- 284 1. The council;
- 285 2. The prosecuting attorney's office;
- 286 3. The sheriff's office;
- 287 4. The assessor's office;
- 288 5. Office of ~~((management))~~ performance, strategy and budget;
- 289 6. The office of information resource management;
- 290 7. The department of executive services' public disclosure officer;
- 291 8. The department of executive services' chief of information security and
292 privacy officer; and

293 9. The department of executive services and other departments.

294 D. The executive shall submit to the council for approval by motion by March 1,
295 2007, a document detailing the vision, guiding principles, goals, and governance and
296 management structure of the public records committee.

297 SECTION 9. Ordinance 12075, Section 3, as amended, and K.C.C. 2.16.025 are
298 each hereby amended to read as follows:

299 The county executive shall manage and be fiscally accountable for the office of
300 ~~((management))~~ performance, strategy and budget~~((, the office of strategic planning and
301 performance management))~~ and the office of labor relations.

302 A. The office of ~~((management))~~ performance, strategy and budget functions and
303 responsibilities shall include, but not be limited to:

304 1. Planning, preparing and managing, with emphasis on fiscal management and
305 control aspects, the annual operating and capital improvement budgets;

306 2. Preparing forecasts of and monitor revenues;

307 3. Monitoring expenditures and work programs in accordance with Section 475
308 of the King County Charter;

309 4. Developing and preparing expenditure plans and ordinances to manage the
310 implementation of the operating and capital improvement budgets throughout the fiscal
311 year;

312 5. ~~((Developing and using outcome based performance indicators to monitor
313 and evaluate the effectiveness and efficiency of county agencies in collaboration with the
314 office of strategic planning and performance management;~~

315 6.) Formulating and implementing financial policies regarding revenues and
316 expenditures for the county and other applicable agencies;

317 ~~((7.))~~ 6. Performing program analysis, and contract and performance evaluation
318 review ~~((in collaboration with the office of strategic planning and performance
319 management)); ((and~~

320 8.) 7. Developing and transmitting to the council, concurrent with the annual
321 proposed budget, supporting materials consistent with K.C.C. 4.04.030(~~(-~~

322 ~~B. The office of strategic planning and performance management functions and
323 responsibilities shall include, but not be limited to:));~~

324 ~~((4.))~~ 8. Performance management and accountability:

325 a. providing leadership and coordination of the performance management and
326 accountability system countywide;

327 b. overseeing the development of strategic plans and business plans for each
328 executive branch department and office;

329 ~~((e.))~~ c. providing technical assistance on the development of strategic plans
330 and business plans for agencies;

331 ~~((f.))~~ d. developing and using ~~((outcome-based))~~ community-level indicators
332 and agency performance ((indicators)) measures to monitor and evaluate the effectiveness
333 and efficiency of county agencies ~~((in collaboration with the office of budget and
334 management));~~

335 ~~((g.))~~ e. overseeing the production of an annual performance report for the
336 executive branch;

337 ~~((h. Managing an ongoing))~~ f. coordinating the performance review process of
338 executive branch departments~~(('))~~ and offices~~(('performance, known as the KingStat~~
339 ~~program))~~);

340 ~~((i.))~~ g. collecting and analyzing land development, population, housing,
341 natural resource enhancement, transportation and economic activity data to aid decision
342 making and to support implementation of county plans and programs, including
343 benchmarks; ~~((and))~~

344 ~~((j. conducting))~~ h. leading public engagement ~~((about))~~ and working in
345 support of county performance management, budget, and ~~((reporting activities))~~ strategic
346 planning;

347 ~~((3.))~~ 9. Strategic planning and interagency coordination:

348 a. coordinating and staffing executive initiatives across departments and
349 agencies;

350 b. facilitating interdepartmental, interagency and interbranch teams on
351 multidisciplinary issues;

352 c. leading governance transition efforts for the urban area consistent with the
353 Growth Management Act;

354 d. providing technical assistance in the update of regional growth management
355 planning efforts including the Countywide Planning Policies and distribution of
356 jurisdictional population and employment growth targets;

357 e. providing assistance in the development of agency and system planning
358 efforts such as operational master plans;

359 f. negotiating interlocal agreements as designated by the executive; and

- 360 g. serving as the liaison to the boundary review board for King County; and
- 361 ~~((2-))~~ 10. Business relations and economic development:
- 362 a. developing proposed policies to address regional, unincorporated urban, and
- 363 rural economic development;
- 364 b. establishing, fostering and maintaining healthy relations with business and
- 365 industry;
- 366 c. implementing strategies and developing opportunities that include partnering
- 367 with, cities, the Port of Seattle and other economic entities on regional and subregional
- 368 economic development projects;
- 369 d. developing and implementing strategies to promote economic revitalization
- 370 and equitable development in urban unincorporated areas including the possible assembly
- 371 of property for the purpose of redevelopment;
- 372 e. refining and implementing strategies in the county's rural economic
- 373 strategies to preserve and enhance the rural economic base so that the rural area can be a
- 374 place to both live and work; and
- 375 f. assisting communities and businesses in creating economic opportunities,
- 376 promoting a diversified economy and promoting job creation with the emphasis on
- 377 family-wage jobs(;
- 378 ~~g. managing the contracting opportunities program to increase opportunities~~
- 379 ~~for small contractors and suppliers to participate on county funded contracts. Submit an~~
- 380 ~~annual report as required by Ordinance 15703;~~

381 h. ~~Managing the apprenticeship program to optimize the number of apprentices~~
382 ~~working on county construction projects. Submit an annual report as required by~~
383 ~~Ordinance 12787;~~

384 i. ~~serving as the disadvantaged business enterprise liaison officer for federal~~
385 ~~Department of Transportation and other federal grant program purposes; and~~

386 j. ~~managing the county's historic preservation program including landmark~~
387 ~~designation, protection, and enhancement to support tourism development, downtown~~
388 ~~revitalization and environmental and cultural sustainability;~~

389 3. ~~Strategic initiatives and policy development~~

390 a. ~~coordinating executive initiatives across departments and agencies;~~

391 b. ~~facilitating interdepartmental, interagency and interbranch teams on~~
392 ~~multidisciplinary issues;~~

393 c. ~~leading governance transition efforts for the urban area consistent with the~~
394 ~~Growth Management Act;~~

395 d. ~~providing technical assistance in the update of regional growth management~~
396 ~~planning efforts including the Countywide Planning Policies and distribution of~~
397 ~~jurisdictional population and employment growth targets;~~

398 e. ~~providing assistance in the development of agency and system planning~~
399 ~~efforts such as operational master plans; and~~

400 f. ~~serving as the liaison to the Boundary Review Board for King County)).~~

401 ((C.)) B. The office of labor relations functions and responsibilities shall include,
402 but not be limited to:

403 1. Representing county agencies in the collective bargaining process as required
404 by chapter 41.56 RCW;

405 2. Developing and maintaining databases of information relevant to the
406 collective bargaining process;

407 3. Representing county agencies in labor arbitrations, appeals, and hearings
408 including those in chapter 41.56 RCW and required by K.C.C. Title 3, in collaboration
409 with the human resources division;

410 4. Administering labor contracts and providing consultation to county agencies
411 regarding the terms and implementation of negotiated labor agreements, in collaboration
412 with the human resources division;

413 5. Advising the executive and council on overall county labor policies; and

414 6. Providing resources for labor relations training for county agencies, the
415 executive, the council((;)) and others, in collaboration with the human resources division.

416 ~~((D.))~~ C. The executive may assign or delegate budgeting, performance
417 management and accountability, ~~((business relations,))~~ economic development and
418 strategic ~~((initiatives and policy development))~~ planning and interagency coordination
419 functions to employees in the office of the executive but shall not assign or delegate those
420 functions to any departments.

421 SECTION 10. Ordinance 14199, Section 11, as amended, and K.C.C. 2.16.035
422 are each hereby amended to read as follows:

423 The county administrative officer shall be the director of the department of
424 executive services. The department shall include the records and licensing services
425 division, ~~((elections division,))~~ the finance and business operations division, the human

426 resources management division, the facilities management division, the administrative
427 office of risk management, the administrative office of emergency management and the
428 administrative office of civil rights. In addition, the county administrative officer shall be
429 responsible for providing staff support for the board of ethics.

430 A. ~~((The duties of the elections division shall include conducting all special and
431 general elections held in the county and registering voters.~~

432 B.)) The duties of the records and licensing services division shall include the
433 following:

434 1. Issuing marriage, vehicle/vessel, taxicab and for-hire driver and vehicle and
435 pet licenses, collecting license fee revenues and providing licensing services for the
436 public;

437 2. Enforcing county and state laws relating to animal control;

438 3. Managing the recording, processing, filing, storing, retrieval and certification
439 of copies of all public documents filed with the division as required;

440 4. Processing all real estate tax affidavits;

441 5. Acting as the official custodian of all county records, as required by general
442 law, except as otherwise provided by ordinance; and

443 6. Managing the printing and distribution of the King County Code and
444 supplements to the public.

445 ~~((C.))~~ B. The duties of the finance and business operations division shall include
446 the following:

447 1. Monitoring revenue and expenditures for the county. The collection and
448 reporting of revenue and expenditure data shall provide sufficient information to the

449 executive and to the council. The division shall be ultimately responsible for maintaining
450 the county's official revenue and expenditure data;

451 2. Performing the functions of the county treasurer;

452 3. Billing and collecting real and personal property taxes, local improvement
453 district assessments and gambling taxes;

454 4. Processing transit revenue;

455 5. Receiving and investing all county and political subjurisdiction moneys;

456 6. Managing the issuance and payment of the county's debt instruments;

457 7. Managing the accounting systems and procedures;

458 8. Managing the fixed assets system and procedures;

459 9. Formulating and implementing financial policies for other than revenues and
460 expenditures for the county and other applicable agencies;

461 10. Administering the accounts payable and accounts receivable functions;

462 11. Collecting fines and monetary penalties imposed by district courts;

463 12. Developing and administering procedures for the procurement of and
464 awarding of contracts for tangible personal property, services, professional or technical
465 services and public work in accordance with K.C.C. chapter 4.16 and applicable federal
466 and state laws and regulations;

467 13. Establishing and administering procurement and contracting methods, and
468 bid and proposal processes, to obtain such procurements;

469 14. In consultation with the prosecuting attorney's office and office of risk
470 management, developing and overseeing the use of standard procurement and contract
471 documents for such procurements;

472 15. Administering contracts for goods and services that are provided to more
473 than one department;

474 16. Providing comment and assistance to departments on the development of
475 specifications and scopes of work, in negotiations for such procurements, and in the
476 administration of contracts;

477 17. Assisting departments to perform cost or price analyses for the procurement
478 of tangible personal property, services and professional or technical services, and price
479 analysis for public work procurements;

480 18. Developing, maintaining and revising as may be necessary from time to
481 time the county's general terms and conditions for contracts for the procurement of
482 tangible personal property, services, professional or technical services and public work;

483 19. Managing the payroll system and procedures, including processing benefits
484 transactions in the payroll system and administering the employer responsibilities for the
485 retirement and the deferred compensation plans; (~~and~~)

486 20. Managing and developing financial policies for borrowing of funds,
487 financial systems and other financial operations for the county and other applicable
488 agencies;

489 21. Managing the contracting opportunities program to increase opportunities
490 for small contractors and suppliers to participate on county-funded contracts. Submit an
491 annual report as required by K.C.C. 4.19.070.D;

492 22. Managing the apprenticeship program to optimize the number of apprentices
493 working on county construction projects. Submit an annual report as required by K.C.C.
494 12.16.175; and

495 23. Serving as the disadvantaged business enterprise liaison officer for federal
496 Department of Transportation and other federal grant program purposes. The
497 disadvantaged business enterprise liaison officer shall have direct, independent access to
498 the executive on disadvantaged business enterprise program matters consistent with 49
499 C.F.R. Sec. 26.25. For other matters, the disadvantaged business enterprise liaison
500 officer shall report to the director of the finance and business operations division.

501 ~~((D-))~~ C. The duties of the human resources management division shall include
502 the following:

- 503 1. Developing and administering training and organizational development
504 programs, including centralized employee and supervisory training and other employee
505 development programs;
- 506 2. Developing proposed and administering adopted policies and procedures for:
507 a. employment ~~((E))~~, including recruitment, examination and selection~~((F))~~;
508 b. classification and compensation~~((G))~~; and
509 c. salary administration;
- 510 3. Developing proposed and administering adopted human resources policy;
- 511 4. Providing technical and human resources information services support;
- 512 5. Developing and managing insured and noninsured benefits programs,
513 including proposing policy recommendations, negotiating benefits plan designs with
514 unions, preparing legally mandated communications materials and providing employee
515 assistance and other work and family programs;

516 6. Developing and administering diversity management and employee relations
517 programs, including affirmative action plan development and administration,
518 management and supervisory diversity training and conflict resolution training;

519 7. Developing and administering workplace safety programs, including
520 inspection of work sites and dissemination of safety information to employees to promote
521 workplace safety;

522 8. Administering the county's self-funded industrial insurance/worker's
523 compensation program, as authorized by Title 51 RCW;

524 9. Advising the executive and council on overall county employee policies;

525 10. Providing labor relations training for county agencies, the executive, the
526 council and others, in collaboration with the office of labor relations;

527 11. Overseeing the county's unemployment compensation program; and

528 12. Collecting and reporting to the office of management and budget on a
529 quarterly basis information on the numbers of filled and vacant full-time equivalent and
530 term-limited temporary positions and the number of emergency employees for each
531 appropriation unit.

532 ~~(E.)~~ D. The duties of the facilities management division shall include the
533 following:

534 1. Overseeing space planning for county agencies;

535 2. Administering and maintaining in good general condition the county's
536 buildings except for those managed and maintained by the departments of natural
537 resources and parks and transportation;

- 538 3. Operating security programs for county facilities except as otherwise
539 determined by the council;
- 540 4. Administering all county facility parking programs except for public
541 transportation facility parking;
- 542 5. Administering the supported employment program;
- 543 6. Managing all real property owned or leased by the county, except as provided
544 in K.C.C. chapter 4.56, ensuring, where applicable, that properties generate revenues
545 closely approximating fair market value;
- 546 7. Maintaining a current inventory of all county-owned or leased real property;
- 547 8. Functioning as the sole agent for the disposal of real properties deemed
548 surplus to the needs of the county;
- 549 9. In accordance with K.C.C. chapter 4.04, providing support services to county
550 agencies in the acquisition of real properties, except as otherwise specified by ordinance;
- 551 10. Issuing oversized vehicle permits, franchises and permits and easements for
552 the use of county property except franchises for cable television and telecommunications;
- 553 11. Overseeing the development of capital projects for all county agencies
554 except for specialized roads, solid waste, public transportation, airport, water pollution
555 abatement and surface water management projects;
- 556 12. Being responsible for all general projects, such as office buildings or
557 warehouses, for any county department including, but not limited to, the following:
- 558 a. administering professional services and construction contracts;
- 559 b. acting as the county's representative during site master plan, design and
560 construction activities;

561 c. managing county funds and project budgets related to capital improvement

562 projects;

563 d. assisting county agencies in the acquisition of appropriate facility sites;

564 e. formulating guidelines for the development of operational and capital

565 improvement plans;

566 f. assisting user agencies in the development of capital improvement and

567 project program plans, as defined and provided for in K.C.C. chapter 4.04;

568 g. formulating guidelines for the use of life cycle cost analysis and applying

569 these guidelines in all appropriate phases of the capital process;

570 h. ensuring the conformity of capital improvement plans with the adopted

571 space plan and approved operational master plans;

572 i. developing project cost estimates that are included in capital improvement

573 plans, site master plans, capital projects and annual project budget requests;

574 j. providing advisory services, feasibility studies or both services and studies to

575 projects as required and for which there is budgetary authority;

576 k. coordinating with user agencies to assure user program requirements are

577 addressed through the capital development process as set forth in this chapter and in

578 K.C.C. Title 4;

579 l. providing engineering support on capital projects to user agencies as

580 requested and for which there is budgetary authority; and

581 m. providing assistance in developing the executive budget for capital

582 improvement projects; and

583 13. Providing for the operation of a downtown winter shelter for homeless
584 persons between October 15 and April 30 each year.

585 ~~((F.))~~ E. The duties of the administrative office of risk management shall include
586 the management of the county's insurance and risk management programs consistent with
587 K.C.C. chapter 4.12.

588 ~~((G.))~~ F. The duties of the administrative office of emergency management shall
589 include the following:

590 1. Planning for and providing effective direction, control and coordinated
591 response to emergencies;

592 2. Being responsible for the emergency management functions defined in
593 K.C.C. chapter 2.56; and

594 3. Managing the E911 emergency telephone program.

595 ~~((H.))~~ G. The duties of the administrative office of civil rights shall include the
596 following:

597 1. Enforcing nondiscrimination ordinances as codified in K.C.C. chapters 12.17,
598 12.18, 12.20 and 12.22;

599 2. Assisting departments in complying with the federal Americans with
600 Disabilities Act of 1990, the federal Rehabilitation Act of 1973, Section 504, and other
601 legislation and rules regarding access to county programs, facilities and services for
602 people with disabilities;

603 3. Serving as the county Americans with Disabilities Act coordinator relating to
604 public access;

605 4. Providing staff support to the county civil rights commission;

- 606 5. Serving as the county federal Civil Rights Act Title VI coordinator; and
607 6. Coordinating county responses to federal Civil Rights Act Title VI issues and
608 investigating complaints filed under Title VI.

609 SECTION 11. Ordinance 11955, Section 9, as amended, and K.C.C. 2.16.045 are
610 each hereby amended to read as follows:

611 A. The department of natural resources and parks is responsible to manage and
612 be fiscally accountable for the wastewater treatment division, water and land resources
613 division, solid waste division and parks and recreation division. The department shall
614 manage, design, develop, operate, maintain and enhance the geographic information
615 systems for the county and other contracting agencies. The department shall administer
616 and implement the requirements of the federal Clean Water Act, federal Endangered
617 Species Act and other federal and state laws and regulations related to those
618 requirements. The department shall perform the metropolitan water pollution abatement
619 function referred to in this section as "the water quality program," as set forth in chapter
620 35.58 RCW, K.C.C. Title 28 and other federal and state laws and regulations applicable
621 to that function, although financial planning for and administration of the water quality
622 program shall be conducted consistent with financial policies approved by the council.
623 The department shall coordinate the county's National Pollutant Discharge Elimination
624 System ("NPDES") municipal stormwater permit program. The department shall provide
625 the support to the county's participation in the regional water supply planning process
626 including the development of reclaimed water and the review of local utility district plans
627 for conformance with county plans and policies and shall participate in the process of
628 preparing coordinated water system plans to ensure conformance with county plans and

629 policies. The department shall provide for the active and passive recreational needs of
630 the region, consistent with the mission of the parks and recreation division described in
631 subsection E.1 of this section. The department shall designate as natural resource lands
632 those county-owned lands that serve important natural resource functions, including, but
633 not limited to, benefiting and protecting natural drainage systems, drainage basins, flood
634 control systems, ecosystems, water quality, ground water, fisheries and wildlife habitat
635 and other natural resource purposes. The department shall act to ensure integration of
636 environmental programs across utility and resource functions and to balance stewardship
637 with economic development issues. To ensure integration and balanced stewardship
638 through the director's office the department shall oversee strategic planning using staff
639 resources budgeted in the department's divisions. Strategic planning may include, but not
640 be limited to: integration of land and water resource protection; coordination of
641 groundwater, water reuse and water supply plan approval; development of new funding
642 approaches for resource protection; establishment of new partnerships with businesses,
643 community organizations and citizens; and better coordination of sewerage and flood
644 control facilities to prevent water quality degradation. The director's office shall manage
645 the county's historic preservation program including landmark designation, protection
646 and enhancement to support tourism development, downtown revitalization and
647 environmental and cultural sustainability.

648 B.1. The duties of the waste water treatment division shall include the following:

649 a. administering the functions and programs related to the operation,
650 maintenance, construction, repair, replacement and improvement of the metropolitan
651 sewerage system and its financing;

- 652 b. administering the county's sewage disposal agreements with cities and
653 special districts;
- 654 c. providing planning for the water quality capital program;
- 655 d. providing design, engineering and construction management services related
656 to the water quality capital programs including new facilities development and
657 maintenance of the existing infrastructure;
- 658 e. providing support services such as project management, environmental
659 review, permit and right-of-way acquisitions, scheduling and project control; and
- 660 f. regulating industrial discharges into the metropolitan sewerage system.

661 2. The council may assign responsibility for services ancillary to and in support
662 of the operation and maintenance of the metropolitan water pollution abatement system
663 under chapter 35.58 RCW, including, but not limited to, human resources, accounting,
664 budgeting, finance, engineering, fleet administration, maintenance, laboratory,
665 monitoring, inspection and planning, as it determines appropriate.

666 C. The duties of the water and land resources division shall include the
667 following:

- 668 1. Proposing or updating, or both, and implementing adopted policies, plans and
669 programs relating to water and land resources, open space and other natural resources that
670 protect fisheries, natural resources, water quality and ground water and that solve and
671 prevent drainage problems;
- 672 2. Responding to major river floods and addressing drainage problems in
673 unincorporated portions of the county as provided in K.C.C. Title 9, the Surface Water

674 Management Program, in K.C.C. chapter 20.12, the King County Flood Hazard

675 Reduction Plan Policies and other policies established by the council;

676 3. Within available resources, maintaining major river channels, and surface and
677 storm drainage systems and lands to minimize flood hazards and protect fisheries
678 resources, drainage systems and lands, and water quality;

679 4. Providing coordination and technical assistance within the county and other
680 governments to assist in setting and implementing priorities for water and land resources,
681 including sample collection, laboratory services, monitoring, analysis and other activities
682 to protect, enhance and evaluate the quality of land, habitat and water resources in the
683 county;

684 5. Planning the surface water management capital program, providing design,
685 engineering and construction management services related to the surface water
686 management capital program including new facilities development and maintenance of
687 the existing infrastructure and providing support services such as project management,
688 environmental review, permit and right-of-way acquisitions, scheduling and project
689 control;

690 6. Preparing standards for storm water management facilities that are
691 constructed as part of land development;

692 7. Providing technical assistance and education to businesses and the general
693 public to encourage environmental stewardship;

694 8. Implementing the county park, open space, trails, agriculture, forestry, and
695 other natural resources acquisition programs, including planning, site selection,

696 financing, acquisition, project budget management and purchasing fee and less than fee
697 interests;

698 9. Monitoring and protecting the county's development rights interests related to
699 agricultural lands;

700 10. Consulting in the preparation of management plans for protection and use of
701 the natural resource values of county owned lands, including natural resource lands,
702 dedicated and deeded open space lands and lands acquired by the county as a condition of
703 land development approval, and consulting with the parks and recreation division the
704 appropriate means to execute such management plans;

705 11. The office of rural and resource lands shall be a distinct functional unit of
706 the division reporting directly to the water and land resources division manager. The
707 office shall plan, manage and be responsible for administering the county's rural and
708 resource lands programs including, but not limited to, agriculture, farmlands preservation,
709 current use taxation programs, forestry, noxious weeds, terrestrial wildlife and habitat,
710 rural economic development, and encouraging environmental stewardship; and

711 12. Planning, prioritizing, seeking funding for, designing and implementing
712 restoration projects on natural resource lands, dedicated and deeded open space lands and
713 lands acquired by the county as a condition of land development approval in coordination
714 with the parks and recreation division.

715 D. The duties of the solid waste division shall include the following:

716 1. Managing and operating the county's comprehensive solid waste program on
717 a self-supporting basis;

718 2. Administering the county's solid waste interlocal agreements with cities and
719 towns;

720 3. Diverting as much material as possible from disposal in a manner that
721 reduces the overall costs of solid waste management to county residents and businesses,
722 conserves resources, protects the environment and strengthens the county's economy;

723 4. Managing and being accountable for all transfer station operations and
724 landfills, as well as the transportation of waste between county facilities;

725 5. Procuring and maintaining all capital and operating equipment specific to the
726 solid waste function;

727 6. Providing planning, design, engineering and construction management
728 services related to the solid waste capital program including new facilities development
729 and maintenance of existing infrastructure;

730 7. Providing support services such as project management, environmental
731 review, permit acquisitions, scheduling and project control; and

732 8. Actively pursuing all revenue sources in an effort to maintain the lowest
733 possible rate structure for the benefit of county residents.

734 E. The duties of the parks and recreation division shall include the following:

735 1. Carrying out the county's parks and recreation division mission, which is to
736 provide regional trails, regional passive parks, regional resource and ecological lands and
737 regional active recreation facilities, rural parks and local unincorporated area parks within
738 the urban growth boundary until annexed, by employing entrepreneurial strategies that
739 raise revenues to support park operations and facilitating agreements with other
740 jurisdictions and entities to provide for recreational services and other activities;

741 2. Proposing and implementing adopted policies, plans and programs related to
742 the provision of regional and rural parks and recreation facilities and programs and
743 natural resource lands in King County and local parks in the unincorporated portion of
744 King County within the urban growth boundary until those areas are annexed;

745 3. Within available resources, managing, operating and maintaining or
746 facilitating the management, operation and maintenance of the county parks and
747 recreation facilities;

748 4. Within available resources, maintaining, restoring or facilitating the
749 maintenance of regional resource and ecological lands in consultation with the water and
750 land resources division;

751 5. Monitoring and protecting the county's real property and development rights
752 interests acquired through the conservation futures and other open space and natural
753 resource programs, with the exception of development rights on agricultural lands,
754 ensuring to the greatest extent practicable that subsequent county land use policies remain
755 compatible with the acquired interests;

756 6. Preparing and implementing in consultation with the water and land resources
757 division the management plans for protection and use of the natural resource values of
758 county owned lands, including natural resource lands, dedicated and deeded open space
759 lands and lands acquired by the county as a condition of land development approval, and
760 determining appropriate means to execute those management plans;

761 7. Administering, operating and maintaining those lands designated as natural
762 resource lands, using any work forces as appropriate;

763 8. Developing and maintaining an operational master plan and develop and
764 monitoring a capital improvement plan as defined in K.C.C. chapter 4.04;

765 9. Within available resources, developing and facilitating agreements for the
766 development of specific active park and recreation facilities;

767 10. Coordinating with other departments and divisions as appropriate in the
768 preparation of grant applications for park and open space acquisition, development and
769 operations;

770 11. Developing, managing, or facilitating agreements for the provision of
771 recreational programs; and

772 12. Facilitating programs that promote the safe enjoyment of county-owned
773 swimming pools and guarded swim beaches.

774 SECTION 12. Ordinance 14155, Section 5, as amended, and K.C.C. 2.16.07585
775 are each hereby amended to read as follows:

776 A. The project review board is hereby created. The board shall act in an advisory
777 capacity to the county's chief information officer in implementing the project
778 management guidelines developed by the central information technology project
779 management office as described in K.C.C. 2.16.0758 A. through E. As appropriate, the
780 board also may assume the project oversight role assigned to the project management
781 office under K.C.C. 2.16.0758 F. through K. The members shall be: the chief
782 information officer, the assistant county executive operations I, the director of the office
783 of ~~((management))~~ performance, strategy and budget and the director of the department
784 of executive services.

785 B. The King County chief information officer shall serve as the chair of the
786 project review board.

787 C. Ad hoc project review teams may be convened as determined to be necessary
788 by the project review board to focus on specific projects. Each ad hoc project review
789 team will include the project's sponsoring agency director. These teams shall report back
790 findings to the board.

791 D. Formal votes shall be taken and recorded on all recommendations and meeting
792 minutes shall formally record issues and concerns raised for consideration by the chief
793 information officer.

794 SECTION 13. Ordinance 16077, Section 4, and K.C.C. 2.130.010 are each
795 hereby amended to read as follows:

796 A. There is hereby established a King County mental illness and drug
797 dependency oversight committee.

798 B.1. The oversight committee shall act as an advisory body to the county
799 executive and council. The oversight committee is responsible for oversight of the
800 mental illness and drug dependency tax-funded strategies, programs and goals outlined in
801 ~~((Ordinance 15949))~~ K.C.C. chapter 4.33 and consistent with the mental illness and drug
802 dependency action plan. The oversight committee shall provide ongoing oversight of
803 mental illness and drug dependency tax-funded programs until all revenues have been
804 expended and the final evaluation of the mental illness and drug dependency programs
805 and services has been submitted to the council.

806 2. The oversight committee shall:

- 807 a. review and provide written recommendations to the executive and the
808 council on the implementation and effectiveness of the county's sales tax funded
809 programs in meeting the goals established in ((~~Ordinance 15949~~)) K.C.C. chapter 4.33;
- 810 b. review and report to the executive and the council on the quarterly, annual
811 and evaluation reports as required by ((~~Ordinance 15949~~)) K.C.C. chapter 4.33;
- 812 c. review and make comment on emerging and evolving priorities for the use
813 of the mental illness and drug dependency sales tax revenue;
- 814 d. serve as a forum to promote coordination and collaboration between entities
815 involved with sales tax programs;
- 816 e. educate the public, policymakers and stakeholders on sales tax funded
817 programs; and
- 818 f. coordinate and share information with other related efforts and groups.
- 819 C. The oversight committee shall be composed of one representative from each
820 of the following:
- 821 1. The council;
 - 822 2. The executive;
 - 823 3. The superior court;
 - 824 4. The district court;
 - 825 5. The prosecuting attorney's office;
 - 826 6. The sheriff's office;
 - 827 7. The department of public health;
 - 828 8. The department of judicial administration;
 - 829 9. The department of adult and juvenile detention;

- 830 10. The department of community and human services;
- 831 11. The King County mental health advisory board;
- 832 12. The King County alcoholism and substance abuse administrative board;
- 833 13. A provider of both mental health and chemical dependency services in King
834 County;
- 835 14. A provider of culturally specific mental health services in King County;
- 836 15. A provider of culturally specific chemical dependency services in King
837 County;
- 838 16. A provider of domestic violence prevention services in King County;
- 839 17. A provider of sexual assault victim services in King County;
- 840 18. An agency providing mental health and chemical dependency services to
841 youth;
- 842 19. Harborview Medical Center;
- 843 20. The Committee to End Homelessness in King County;
- 844 21. King County systems integration initiative, which is an ongoing work group
845 established by the executive for addressing juvenile justice matters;
- 846 22. The Community Health Council;
- 847 23. The Washington State Hospital Association, representing King County
848 hospitals;
- 849 24. The Suburban Cities Association;
- 850 25. The city of Seattle;
- 851 26. The city of Bellevue;
- 852 27. Labor representing a bona fide labor organization;

853 28. The office of the public defender;

854 29. The national alliance on mental illness; and

855 30. A representative from a public defender agency that the county contracts
856 with to provide services.

857 D.1. Separately elected officials and King County agency directors or their
858 designees are not required to be appointed or confirmed.

859 2. A member of the oversight committee who has been confirmed to serve on
860 another county board or commission is not required to be confirmed to serve on the
861 oversight committee.

862 3. All other members of the oversight committee are subject to appointment by
863 the county executive and confirmation by the county council.

864 4. ~~((Until all members of the oversight committee are appointed, the executive
865 shall utilize the oversight planning group to begin collaboration on the development of
866 the implementation plan. For this purpose, the executive shall expand membership of the
867 planning group to include representatives of all of the entities that will be included in the
868 oversight committee. This planning group shall expire on June 1, 2008. It is the
869 expectation of the county that executive appointments shall be completed on or before
870 this date.~~

871 5.)) The executive shall appoint oversight committee members to staggered
872 terms in accordance with K.C.C. 2.28.010.C.

873 E. The oversight committee shall adopt rules governing its operations at its first
874 meeting.

875 1. The committee shall elect a chair or cochairs.

876 2. Subcommittees and workgroups may be formed at the discretion of the
877 oversight committee.

878 3. At each meeting of the oversight committee, the oversight committee shall
879 provide an open comment period.

880 F. The oversight committee shall coordinate with other county groups including,
881 but not limited to, the Committee to End Homelessness in King County, the regional
882 human services levy citizen oversight board, the veterans levy citizen oversight board and
883 the adult and juvenile justice operational master plan advisory groups to ensure that
884 information is shared and, when appropriate, efforts are linked and not duplicated.

885 G. The office of ~~((management))~~ performance, strategy and budget and the mental
886 health, chemical abuse and dependency services division of the department of community
887 and human services shall provide staffing of the oversight committee.

888 H. Members of the oversight committee who are not full-time county employees
889 may be reimbursed for parking expenses in the King County parking garage when
890 attending meetings of the committee.

891 SECTION 14. Ordinance 12076, Section 2, as amended, and K.C.C. 4.04.020 are
892 each hereby amended to read as follows:

893 The definitions in this section apply throughout this chapter unless the context
894 clearly requires otherwise.

895 A. "Acquisition of right of way" or "land acquisition" means funds budgeted for
896 the purchase of property rights, excluding county force charges of the facilities
897 management division.

898 B. "Adopted" means approval by council motion or ordinance.

899 C. "Agency" means a county office, officer, institution whether educational,
900 correctional or other, department, division, board commission, except as otherwise
901 provided in this chapter.

902 D. "Allocation" means a part of a lump sum appropriation that is designated for
903 expenditure by either a specific organization unit or for specific purposes, or both.

904 E. "Allotment" means a part of an appropriation that may be encumbered or
905 expended during an allotment period.

906 F. "Allotment period" means a period of less than a fiscal year in length during
907 which an allotment is effective.

908 G. "Allotment plan" means a fiscal management plan that divides a county
909 agency's program element budget into quarterly increments, reflecting the cyclical or
910 seasonal pattern of expenditures, for the purpose of identifying over and under
911 expenditures throughout the year.

912 H. "Appropriations" means an authorization granted by the council to make
913 expenditures and to incur obligations for specific purposes.

914 I. "Appropriation ordinance" means the ordinance that establishes the legal level
915 of appropriation for a fiscal year.

916 J. "Art" means funds budgeted for the one percent for art program under K.C.C.
917 chapter 4.40 or as otherwise provided by ordinance for a public art program.

918 K. "Budget" means a proposed plan of expenditures for a given period or purpose
919 and the proposed means for financing these expenditures.

920 L. "Budget detail plan" means the council's proposed spending plan for the
921 operational budgets of all agencies detailed at the section level and attached to the

922 adopted appropriation ordinance or as modified by the most-recent supplemental
923 appropriation ordinance.

924 M. "Budget document" means a formal, written, comprehensive financial
925 program presented by the executive to the council, including an electronic database with
926 revenues and expenditures for all county agencies at the lowest organization levels and
927 all summary levels provided in the general ledger system, balanced to the financial plans
928 and the appropriation ordinance, fee ordinances, motions related to proposed levy rates to
929 comply with chapter 36.40 RCW and cost-of-living adjustment ordinance proposed by
930 the executive.

931 N. "Budget message" means a formal oral presentation by the executive to the
932 council that explains the budget in terms of goals to be accomplished and how the budget
933 relates to the Comprehensive Plan.

934 O. "Capital improvement plan" means a plan that establishes the capital
935 improvements required to implement an approved operational master plan. This plan
936 should extend over a minimum period of six years to define long-range capital
937 improvement requirements and the annual capital improvements budget for a user
938 agency.

939 1. The capital improvement plan shall include the following elements, where
940 applicable:

941 a. general program requirements that define the development scope for specific
942 sites or facilities;

943 b. general space and construction standards;

- 944 c. prototype floor plans and prototype facility designs for standard
945 improvements;
- 946 d. space requirements based on the adopted county space plan;
- 947 e. initial, and life-cycle cost, of alternative facilities and locations including
948 lease and lease/purchase approaches;
- 949 f. approximate location of planned capital improvements;
- 950 g. general scope and estimated cost of infrastructure;
- 951 h. a schedule, that extends over a minimum of six years, for the
952 implementation of projects included in capital improvement plans, based on overall user
953 agency priorities and projected available revenue;

954 2. The user agency shall prepare the elements of the plan in subsection L.1. a, d,
955 f and h of this section. The implementing agency shall prepare the elements of this plan
956 in subsection L.1. b, c, e and g of this section.

957 3. The six-year budget schedule included in the capital improvement plan shall
958 be updated annually in conjunction with the capital budget adoption process.

959 P. "Capital project" means a project with a scope that includes one or more of the
960 following elements, all related to a capital asset: acquisition of either a site or existing
961 structure, or both; program or site master planning; design and environmental analysis;
962 construction; major equipment acquisition; reconstruction; demolition; or major
963 alteration. "Capital project" includes a: project program plan; scope; budget by task; and
964 schedule. The project budget, conceptual design, detailed design, environmental studies
965 and construction elements of a project shall be prepared or managed by the implementing
966 agency.

967 Q. "CIP" means capital improvement program.

968 R. "CIP exceptions notification" means, except for major maintenance reserve
969 fund, roads, solid waste, surface water management and wastewater CIP projects, a letter
970 filed with the clerk of the council for distribution to the chair of the budget and fiscal
971 management committee, or its successor committee, which describes changes to an
972 adopted CIP project's scope or schedule, or both, or total project cost and, with the
973 exception of schedule changes, shall be sent in advance of any action. For major
974 maintenance reserve fund CIP projects, "exceptions notification" means a letter filed with
975 the clerk of the council for distribution to the chair of the budget and fiscal management
976 committee, or its successor committee, that describes changes of fifteen percent or more
977 to an adopted CIP project's scope or schedule, or both, or total project costs and, with the
978 exception of schedule changes, shall be sent in advance of any action. For road CIP
979 projects, "exceptions notification" means a letter filed with the clerk of the council for
980 distribution to the chair of the transportation committee, or its successor committee, that
981 describes changes of fifteen percent or more to an adopted CIP project's scope or
982 schedule, or both, or total project costs and, with the exception of schedule changes, shall
983 be sent in advance of any action. For wastewater, solid waste and surface water
984 management CIP projects, "exceptions notification" means a letter filed with the clerk of
985 the council for distribution to the chair of the budget and fiscal management committee,
986 or its successor committee, and to the chair of the utilities committee, or its successor
987 committee, which describes changes of fifteen percent or more to an adopted CIP
988 project's scope or schedule, or both, or total project costs and, with the exception of
989 schedule changes, shall be sent in advance of any action.

990 S. "Construction" means funds budgeted for CIP project construction including
991 contract construction, contract inspection and testing and, as appropriate, construction
992 tasks performed by county forces.

993 T. "Contingency" means funds budgeted for unanticipated CIP project costs
994 associated with any other project activities.

995 U. "Contracted design" or "preliminary engineering" means funds budgeted for
996 activities of a contract nature associated with all CIP project phases through bid
997 advertising. Included are contracts for feasibility studies, planning, studies, preliminary
998 design, construction drawings, bid specifications and on-site inspections.

999 V. "Cost elements" means CIP budgeting activities related to construction,
1000 contracted design, preliminary engineering, acquisition of right of way, equipment and
1001 furnishings, contingency, artistic furnishings, county force design, county force right of
1002 way, project administration or other activities as provided by the council.

1003 W. "Council" means the metropolitan King County council.

1004 X. "County force design" means funds budgeted for CIP project design or design
1005 review by county personnel.

1006 Y. "County force right of way" means funds budgeted for real property costs
1007 associated with CIP land acquisition.

1008 Z. "Deficit" means the excess of expenditures over revenues during an
1009 accounting period, or an accumulation of such excesses over a period of years.

1010 AA. "Director" means the director of the office of ~~((management))~~
1011 performance, strategy and budget.

1012 BB. "Equipment and furnishings" means all costs for the purchase of equipment
1013 and furnishings associated with CIP project construction.

1014 CC. "Executive" means the King County executive, as defined by Article 3 of the
1015 King County Charter.

1016 DD. "Expenditures" means, where the accounts are kept on the accrual basis or
1017 the modified accrual basis, the cost of goods delivered or services rendered, whether paid
1018 or unpaid, including expenses, provisions for debt retirement not reported as a liability of
1019 the fund from which retired, and capital outlays. Where the accounts are kept on the cash
1020 basis, "expenditures" means actual cash disbursements for these purposes.

1021 EE. "Financial plan" means a summary by fund of planned revenues and
1022 expenditures, reserves and undesignated fund balance.

1023 FF. "Fiscal period" means a calendar year or a biennium.

1024 GG. "Fund" an independent fiscal and accounting entity with a self-balancing set
1025 of accounts recording either cash or other resources, or both, together with related
1026 liabilities, obligations, reserves and equities that are segregated for the purpose of
1027 carrying on specific activities or attaining certain objectives in accordance with special
1028 regulations, restrictions or limitations.

1029 HH. "Fund balance" means the excess of the assets of a fund over its liabilities
1030 and reserves except in the case of funds subject to budgetary accounting where, before
1031 the end of a fiscal period, it represents the excess of the fund assets and estimated
1032 revenues for the period over its liabilities, reserves and appropriations for the fiscal
1033 period.

1034 II. "General facility major maintenance emergent need contingency project"
1035 means an appropriation to provide contingent budget authority for emergent needs within
1036 major maintenance reserve fund CIP projects.

1037 JJ. "Implementing agency" means the appropriate department and division
1038 responsible for the administration of CIP projects.

1039 KK. "Lapse" of an appropriation means an automatic termination of an
1040 appropriation.

1041 LL. "Major maintenance reserve fund CIP project" means any major maintenance
1042 reserve fund CIP project that is allocated in the adopted six-year major maintenance
1043 reserve fund CIP and is appropriated at the major maintenance reserve fund level in
1044 accordance with K.C.C. 4.04.265 or is a high-risk project under K.C.C. 4.04.245.

1045 MM. "Major widening project" means any roads CIP project adding at least one
1046 through lane in each direction.

1047 NN. "Object of expenditure" means a grouping of expenditures on the basis of
1048 goods and services purchased, such as salary and wages.

1049 OO. "Open space non-bond fund project" means an open space project that is
1050 allocated in the adopted six-year open space CIP and is appropriated at the open space
1051 non-bond fund number 3522 level in accordance with K.C.C. 4.04.300.

1052 PP. "Operational master plan" means a comprehensive plan for an agency setting
1053 forth how the organization will operate now and in the future. An operational master plan
1054 shall include the analysis of alternatives and their life cycle costs to accomplish defined
1055 goals and objectives, performance measures, projected workload, needed resources,

1056 implementation schedules and general cost estimates. The operational master plan shall
1057 also address how the organization would respond in the future to changed conditions.

1058 QQ. "Program" means the definition of resources and efforts committed to
1059 satisfying a public need. The extent to which the public need is satisfied is measured by
1060 the effectiveness of the process in fulfilling the needs as expressed in explicit objectives.

1061 RR. "Project administration" means funds budgeted for all county costs
1062 associated with administering design and construction contracts on CIP projects.

1063 SS. "Project program plan" means a plan, primarily in written narrative form, that
1064 describes the overall development concept and scope of work for a building, group of
1065 buildings or other facilities at a particular site. The complexity of the project program
1066 plan will vary based upon the size and difficulty of the program for a particular site.

1067 When the plan includes projects that are phased over time, each phase shall have an
1068 updated project program plan prepared by the user agency before project implementation.

1069 The project program plan shall be prepared by the user agency with assistance from the
1070 implementing agency. The program plan describes the user agency program requirements

1071 for a specific building or site; provides the basis for these requirements; and identifies

1072 when funds for the implementation of the capital projects will be provided. The program

1073 plan shall elaborate on the general program information provided in the operational

1074 master plan and the capital improvement plan. The plan shall also describe user agency

1075 programs, how these programs would fit and function on the site, and the general

1076 recommendation of the user agency regarding the appearance of the building or site. The

1077 plan shall indicate when a site master plan is required for a project.

1078 TT. "Public need" means those public services found to be required to maintain
1079 the health, safety and well-being of the general citizenry.

1080 UU. "Quarterly management and budget report" means a report prepared
1081 quarterly by the director for major operating and capital funds, that:

- 1082 1. Presents executive revisions to the adopted financial plan or plans;
- 1083 2. Identifies significant deviations in agency workload from approved levels;
- 1084 3. Identifies potential future supplemental appropriations with a brief discussion
1085 of the rationale for each potential supplemental;
- 1086 4. Identifies significant variances in revenue estimates;
- 1087 5. Reports information for each appropriation unit on the number of filled and
1088 vacant full-time equivalent and term-limited temporary positions and the number of
1089 temporary employees;
- 1090 6. Includes the budget allotment plan information required under K.C.C.
1091 4.04.060; and

1092 7. Describes progress towards transitioning potential annexation areas to cities.

1093 VV. "Reappropriation" means authorization granted by the council to expend the
1094 appropriation for the previous fiscal year for capital programs only.

1095 WW. "Regulations" means the policies, standards and requirements, stated in
1096 writing, designed to carry out the purposes of this chapter, as issued by the executive and
1097 having the force and effect of law.

1098 XX. "Revenue" means the addition to assets that does not increase any liability,
1099 does not represent the recovery of an expenditure, does not represent the cancellation of

1100 certain liabilities on a decrease in assets and does not represent a contribution to fund
1101 capital in enterprise and intragovernmental service funds.

1102 YY. "Roads CIP project" means roads capital projects that are allocated in the
1103 adopted six-year roads CIP and are appropriated at the roads CIP fund level in
1104 accordance with K.C.C. 4.04.270 or a high-risk project under K.C.C. 4.04.245.

1105 ZZ. "Scope change" means, except for major maintenance reserve fund, roads,
1106 solid waste, surface water management and wastewater CIP projects, that a CIP project's
1107 total project cost increases by ten percent or by fifty thousand dollars, whichever is less.
1108 For major maintenance reserve fund, roads, solid waste, surface water management or
1109 wastewater CIP projects, "scope change" means the total project cost increases by fifteen
1110 percent.

1111 AAA. "Section" means an agency's budget unit comprised of a particular project,
1112 program or line of business as described in Ordinance 16445, Section 5, for the 2010
1113 budget or for all subsequent budgets as described in the budget detail plan for the
1114 previous fiscal period as attached to the adopted appropriation ordinance or as modified
1115 by the most-recent supplemental appropriation ordinance. This definition is not intended
1116 to create an organizational structure for any agency.

1117 BBB. "Site master plan" means a plan prepared by the implementing agency,
1118 with input from the user agency, that describes, illustrates and defines the capital
1119 improvements required to provide user agency program elements.

1120 1. The site master plan shall include preliminary information regarding, at a
1121 minimum:

1122 a. site analysis, including environmental constraints;

1123 b. layout, illustration and description of all capital improvements;

1124 c. project scopes and budgets;

1125 d. project phasing; and

1126 e. operating and maintenance requirements.

1127 2. The site master plan shall be approved by the user agency and the
1128 implementing agency before submittal to the executive and council for approval.

1129 CCC. "Solid waste CIP project" means a solid waste project that is allocated in
1130 the adopted six-year solid waste CIP and is appropriated at the solid waste CIP fund level
1131 in accordance with K.C.C. 4.04.273 or is a high-risk project under K.C.C. 4.04.245.

1132 DDD. "Surface water management CIP project" means a surface water
1133 management project that is allocated in the adopted six-year surface water management
1134 CIP and is appropriated at the surface water management CIP fund level in accordance
1135 with K.C.C. 4.04.275 or is a high-risk project under K.C.C. 4.04.245.

1136 EEE. "User agency" means the appropriate department, division, office or section
1137 to be served by any proposed CIP project.

1138 FFF. "Wastewater asset management projects" means the wastewater capital
1139 projects identified and intended by the wastewater treatment division to extend and
1140 optimize the useful life of wastewater treatment assets, including facilities, structures,
1141 pipelines and equipment.

1142 GGG. "Wastewater CIP project" means wastewater capital projects that are
1143 allocated in the adopted six-year wastewater CIP and are appropriated at the wastewater
1144 CIP fund level in accordance with K.C.C. 4.04.280 or is a high-risk project under K.C.C.
1145 4.04.245.

1146 SECTION 15. Ordinance 12076, Section 5, as amended, and K.C.C. 4.04. 200

1147 are each hereby amended to read as follows:

1148 A.1. The executive shall be responsible for the implementation of all CIP projects
1149 pursuant to adopted project budgets and schedules. However, major maintenance reserve
1150 fund CIP projects may be implemented in accordance with the major maintenance reserve
1151 fund capital improvement budgeting procedures in K.C.C. 4.04.265, road CIP projects
1152 may be implemented in accordance with the roads capital improvement budgeting
1153 procedures in K.C.C. 4.04.270, solid waste CIP projects may be implemented in
1154 accordance with the solid waste capital improvement budgeting procedures in K.C.C.
1155 4.04.273, surface water management CIP projects may be implemented in accordance
1156 with the surface water management capital improvement budgeting procedures in K.C.C.
1157 4.04.275 and wastewater CIP projects may be implemented in accordance with the
1158 wastewater capital improvement budgeting procedures in K.C.C. 4.04.280

1159 2. At least fifteen days before advertising for construction bids for any capital
1160 project, the council chair and councilmembers in whose district construction will take
1161 place shall be notified. The notification shall include project identification, advertising
1162 dates and a summary description of the work to be performed, though failure to comply
1163 with this provision shall not delay bid advertisement.

1164 B.1. The executive shall be responsible for implementation of adopted CIP
1165 projects to ensure their completion on schedule and within adopted budgets. However,
1166 major maintenance reserve fund CIP projects may be reprogrammed in accordance with
1167 K.C.C. 4.04.265, roads CIP projects may be reprogrammed in accordance with K.C.C.
1168 4.04.270, solid waste CIP projects may be reprogrammed in accordance with K.C.C.

1169 4.04.273, surface water management CIP projects may be reprogrammed in accordance
1170 with K.C.C. 4.04.275 and wastewater CIP projects may be reprogrammed in accordance
1171 with K.C.C. 4.04.280.

1172 2. The budget for each major maintenance reserve fund CIP project shall not
1173 exceed by more than fifteen percent the amount specified for that project in the adopted
1174 six-year major maintenance reserve fund CIP, except when the amount is modified by
1175 ordinance or in accordance with the CIP exceptions notification process. The budget for
1176 each roads CIP project shall not exceed by more than fifteen percent the amount specified
1177 for that project in the adopted six-year roads CIP, except when the amount is modified by
1178 ordinance or in accordance with the CIP exceptions notification process. The budget for
1179 each solid waste, surface water management and wastewater CIP project shall not exceed
1180 by more than fifteen percent the amount specified for that project in the adopted six-year
1181 solid waste, surface water management or wastewater CIP, except when the amount is
1182 modified by ordinance or in accordance with the CIP exceptions notifications process.

1183 3. The executive may select consultants on all CIP projects. The executive shall
1184 implement this section by establishing rules and procedures that provide for consultant
1185 selection, ongoing CIP design review and project implementation.

1186 C. All above-grade CIP projects shall be subject to the following process:

1187 1. An operational master plan shall be developed by the agency requesting a
1188 CIP project in conjunction with the office of ~~((management))~~ performance, strategy and
1189 budget ~~((and the office of strategic planning and performance management))~~ and shall be
1190 submitted to the executive and the council for approval;

1191 2. A capital improvement plan, based upon the adopted county space plan,
1192 where applicable, and the approved operational master plan, shall be developed by the
1193 user agency with assistance from the implementing agency and shall be submitted to the
1194 executive and the council for approval.

1195 3. A project program plan, based upon the adopted county space plan, where
1196 applicable, and the approved operational master plan, shall be developed by the user
1197 agency, with assistance from the implementing agency, for each requested CIP. This
1198 plan shall be submitted to the executive and the council for approval. This plan shall
1199 specify which projects will require a site master plan;

1200 4. A site master plan shall be developed by the implementing agency, with input
1201 from the user agency, for all capital improvements that involve multiple projects, are
1202 complex in nature, or are otherwise identified as requiring such a plan in the project
1203 program plan. This plan shall be submitted to the executive and council for approval;

1204 5. The executive may exempt smaller scale projects from the requirements in
1205 subsection C.1. and 2. of this section if criteria for granting exemptions are established
1206 and approved by the council and if the implementing agency certifies the project program
1207 plan and related CIP or lease request is in conformance with the adopted county space
1208 plan; and

1209 6. Capital projects that involve the development of new parks or significant
1210 addition to or rehabilitation of existing parks shall require a public meeting in the affected
1211 community at the program plan and site master plan stages, before submitting these plans
1212 to the executive and council for approval.

1213 SECTION 16. Ordinance 14921, Section 5, and K.C.C. 4.06.030 are each hereby
1214 amended to read as follows:

1215 A. The group members shall be the chair of the metropolitan King County
1216 council, the chairs of the budget and fiscal management committee and the labor,
1217 operations and technology committee or their successor committees as defined by the
1218 council's organizational motion, and three participants as determined appropriate by the
1219 executive, depending on projects to be discussed. Executive participants may include the
1220 facilities management director, the department of natural resources director, the
1221 department of transportation director((;)) or the office of ((management)) performance,
1222 strategy and budget director, as assigned by the executive.

1223 B. The chair of the metropolitan King County council and the King County
1224 executive, or their designees, shall serve as group cochairpersons.

1225 C. Group members may appoint a designee to participate in any meeting on their
1226 behalf.

1227 D. Councilmembers or executive branch persons directly affected by or with
1228 specific knowledge of the real estate or major capital project program areas to be
1229 discussed at a monthly meeting may be invited by any group member to participate as ex
1230 officio members during consideration of that program area.

1231 SECTION 17. Ordinance 12076, Section 9, as amended, and K.C.C. 4.08.015 are
1232 each hereby amended to read as follows:

1233 A. First tier funds and fund managers are as follows:

Fund No.	Fund Title	Fund Manager
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103	County Road	Dept. of Transportation
104	Solid Waste Landfill Post Closure Maintenance	Dept. of Natural Resources and Parks
106	Veterans' Relief	Dept. of Community and Human Services
109	Recorder's O & M	Dept. of Executive Services
111	Enhanced-911 Emergency Tel System	Dept. of Executive Services
112	Mental Health	Dept. of Community and Human Services
113-5	Mental Illness and Drug Dependency	Dept. of Community and Human Services
114-1	Veterans' Services Levy	Dept. of Community and Human Services
114-2	Health and Human Services Levy	Dept. of Community and Human Services
115	Road Improvement Guaranty	Dept. of Transportation
117	Arts and Cultural Development	Dept. of Executive Services
119	Emergency Medical Services	Dept. of Public Health
121	Surface Water Management	Dept. of Natural Resources and Parks
122	Automated Fingerprint Identification System	Dept. of Public Safety

124	Citizen Councilor Revolving	Auditor
128	Local Hazardous Waste	Dept. of Public Health
129	Youth Sports Facilities Grant	Dept. of Natural Resources and Parks
131	Noxious weed control fund	Dept. of Natural Resources and Parks
134	Development and Environmental Services	Dept. of Development and Environmental Services
137	Clark Contract Administration	Office of ((Management)) <u>Performance, Strategy and Budget</u>
138	Parks Trust and Contribution	Dept. of Natural Resources and Parks
139	Risk Abatement	Office of ((Management)) <u>Performance, Strategy and Budget</u>
145	Parks and Recreation	Dept. of Natural Resources and Parks
156-1	KC Flood Control Operating Contract	Dept. of Natural Resources and Parks
164	Two-Tenths Sales Tax Revenue Receiving	Dept. of Transportation
165	Public Transit Self Insurance	Dept. of Transportation

215	Grants tier 1 fund	Dept. of Executive Services
216	Cultural Resource Mitigation Fund	Office of ((Strategie Planning and)) Performance ((Management)), Strategy <u>and Budget</u>
309	Neighborhood Parks and Open Space	Dept. of Executive Services
312	HMC Long Range CIP	Dept. of Executive Services
315	Conservation Futures	Dept. of Natural Resources and Parks
316	Parks, Rec. and Open Space	Dept. of Executive Services
318	Surface and Storm Water Mgmt Const	Dept. of Natural Resources and Parks
320	Public Art Fund	Dept. of Executive Services
322	Housing Opportunity Acquisition	Dept. of Community and Human Services
326	1990 Series B Youth Detention Facility	Dept. of Executive Services
327	Equipment and Building Acquisition	Dept. of Executive Services
329	SWM CIP Construction 1992-1997	Dept. of Natural Resources and Parks
331	Long-Term Leases	Dept. of Executive Services
334	Capital Acqn and County Fac Renovation	Office of ((Management)) <u>Performance, Strategy and</u>

		Budget
335	Youth Services Facilities Construction	Dept. of Executive Services
338	Airport Construction	Dept. of Transportation
339	Working Forest 1995 B	Dept. of Natural Resources and Parks
340	Park Lands Acquisition 1993	Dept. of Natural Resources and Parks
340-3	Urban Reforestation and Habitat Restoration	Dept. of Natural Resources and Parks
341	Arts and Historic Preservation Capital	Dept. of Executive Services
342	Major Maintenance Reserve	Dept. of Executive Services
343	Core GIS Capital Project	Dept. of Natural Resources and Parks
346	Regional Justice Center Construction	Dept. of Executive Services
347	Emergency Communications System	Dept. of Executive Services
349	Parks Facilities Rehabilitation	Dept. of Executive Services
350	Open Space Acquisition	Dept. of Natural Resources and Parks
357-1	KC Flood Control Capital Contract	Dept. of Natural Resources and Parks
358	Parks Capital Fund	Dept. of Natural Resources and Parks

364-3	Transit Cross-Border Lease Financing Fund	Dept. of Executive Services
368	Real Estate Excise Tax Capital Summary Fund	Dept. of Executive Services
369	Transfer of Development Credits Program (TDC) Fund	Dept. of Natural Resources Parks
377-1	OIRM Capital Fund	Office of Information Resource Management
378	Information and Telecommunications Capital Improvement Fund	Dept. of Executive Services
381	Solid Waste Cap Equip Recovery	Dept. of Natural Resources and Parks
383	Solid Waste Environmental Reserve	Dept. of Natural Resources and Parks
384	Farmland and Open Space Acquisition	Dept. of Natural Resources and Parks
385	Renton Maintenance Fac. Const	Dept. of Transportation
386	County Road Construction	Dept. of Transportation
387	HMC Construction	Dept. of Executive Services
390	Solid Waste Construction	Dept. of Natural Resources and Parks
391	Landfill Reserve	Dept. of Natural Resources and Parks

394	Kingdome CIP	Dept. of Executive Services
395	Building Capital Improvement	Dept. of Executive Services
396	HMC Building Repair and Replacement	Dept. of Executive Services
404	Solid Waste Operating	Dept. of Natural Resources and Parks
429	Airport Operating	Dept. of Transportation
448	Stadium Management	Dept. of Executive Services
453-1	Institutional Network Operating Fund	Dept. of Executive Services
461	Water Quality	Dept. of Natural Resources and Parks
464	Public Transportation	Dept. of Transportation
542	Safety and Workers' Compensation	Dept. of Executive Services
544	Wastewater Equipment Rental and Revolving Fund	Dept. of Transportation
Fund No.	Fund Title	Fund Manager
546	Department of Executive Service Equipment Replacement	Dept. of Executive Services
547	Office of Information Resource Management Operating Fund	Dept. of Executive Services
550	Employee Benefits Program	Dept. of Executive Services
551	Facilities Management	Dept. of Executive Services
552	Insurance	Dept. of Executive Services

557	Public Works Equipment Rental	Dept. of Transportation
558	Motor Pool Equipment Rental	Dept. of Transportation
560	Printing/Graphic Arts Services	Dept. of Executive Services
603	Cultural Resources Endowment	Dept. of Executive Services
622	Judicial Administration Trust and Agency	Dept. of Judicial Administration
624	School District Impact Fee	Office of ((Management)) <u>Performance, Strategy and Budget</u>
674	Refunded Ltd GO Bond Rdmp.	Dept. of Executive Services
675	Refunded Unltd GO Bond	Dept. of Executive Services
676	H&CD Escrow	Dept. of Executive Services
693	Deferred Compensation	Dept. of Executive Services
694	Employee Charitable Campaign Contributions	Dept. of Executive Services
696	Mitigation Payment System	Dept. of Transportation
840	Limited GO Bond Redemption	Dept. of Executive Services
843	DMS Limited GO Bonds	Dept. of Executive Services
851	Stadium GO Bond Redemption	Dept. of Executive Services
890	ULID Assessment - 1981	Dept. of Transportation
1010	Climate Exchange Fund	Office of ((Management)) <u>Performance, Strategy and</u>

		Budget
1411	Rainy Day Reserve	Office of ((Management)) <u>Performance, Strategy and</u> Budget
1421	Children and Families Services	Dept. of Community and Human Services
1590	Marine Division Operating Fund	Dept. of Transportation
3590	Marine Division Capital Fund	Dept. of Transportation
4590	Animal Bequest Fund	Dept. of Executive Services
****	Historical Preservation and Historical Programs Fund	Dept. of Executive Services

1234 B. The following shall also be first tier funds:

1235 1. All funds now or hereafter established by ordinance for capital construction
1236 through specific road improvement districts, utility local improvement districts or local
1237 improvement districts. The director of the department of transportation shall be the fund
1238 manager for transportation-related funds. The director of the department of natural
1239 resources and parks shall be the fund manager for utility-related funds.

1240 2. All county funds that receive original proceeds of borrowings made under
1241 Chapter 216, Washington Laws of 1982, as now existing or hereafter amended, to the
1242 extent of the amounts then outstanding for the borrowings for that fund. For purposes of
1243 this subsection, the director of the county department or office primarily responsible for
1244 expenditures from that fund shall be the fund manager.

1245 3. Any other fund as the council may hereinafter prescribe by ordinance to be
1246 invested for its own benefit. County funds shall be treated as provided in K.C.C.
1247 4.10.110 unless a designation is made by the council.

1248 SECTION 18. Ordinance 14596, Section 1, and K.C.C. 4.08.055 are each hereby
1249 amended to read as follows:

1250 There is hereby established the risk abatement fund. This fund shall be a first tier
1251 fund managed by the office of ~~((management))~~ performance, strategy and budget. The
1252 fund shall be used to process administrative and related costs associated with fund
1253 activity.

1254 SECTION 19. Ordinance 15961, Section 1, and K.C.C. 4.08.056 are each hereby
1255 amended to read as follows:

1256 A. There is hereby created the rainy day reserve fund for the purpose of
1257 accumulating revenues to be available for emergencies, as defined in subsection B. of this
1258 section. This fund shall be a first tier fund, fully invested for its own benefit. The director
1259 of the office of ~~((management))~~ performance, strategy and budget shall be the fund
1260 manager.

1261 B. The rainy day reserve fund shall be used in the event of an emergency, as
1262 declared by a vote of the ~~((€))~~county ~~((€))~~council for the following purposes:

1263 1. Maintenance of essential county services in the event that current expense
1264 fund revenue collections in a given fiscal year are less than ninety-seven percent of
1265 adopted estimates~~((-))~~;

1266 2. Payment of current expense fund legal settlements or judgments in excess of
1267 the county's ability to pay from other sources~~((-))~~;

1268 3. Catastrophic losses in excess of the county's other insurances against such
1269 losses~~((:))~~; and

1270 4. Other emergencies, as determined by the council.

1271 SECTION 20. Ordinance 15556, Section 3, as amended, and K.C.C. 4.08 057 are
1272 each hereby amended to read as follows:

1273 A. There is hereby created the Climate Exchange fund, classified as a special
1274 revenue fund, for the purpose of accounting for any revenue generated by the sale of
1275 carbon credits and other emission credits, and the expenditures incurred for the purchase
1276 of carbon credits or other emission credits, in accordance with the rules of the Chicago
1277 Climate Exchange or other emissions trading programs in which the county may
1278 participate. Carbon credits include but are not limited to those credits sold or purchased
1279 through the Chicago Climate Exchange. This fund may also be used for the purpose of
1280 accounting for the sale or purchase of other emission credits as the county may develop.

1281 B. Any financial benefit that accrues to the county from its participation in the
1282 Chicago Climate Exchange shall be appropriately invested in actions that either reduce
1283 carbon emissions ~~((and/))~~ or address global warming impacts, or both.

1284 C. The office of ~~((management))~~ performance, strategy and budget shall be the
1285 fund manager for the Climate Exchange fund.

1286 D. For investment purposes, the Climate Exchange fund shall be considered a
1287 first tier fund.

1288 SECTION 21. Ordinance 12076, Section 35, as amended, and K.C.C. 4.10.050
1289 are each hereby amended to read as follows:

1290 The executive finance committee is hereby confirmed as being the "county
1291 finance committee((")," referred to in RCW 36.29.020 and RCW 36.48.070, and shall be
1292 composed of the following: the county executive; the manager of the finance and
1293 business operations division; the director of the office of (~~(management)~~) performance,
1294 strategy and budget; and the (~~(chairperson)~~) chair of the county council. The executive
1295 finance committee shall be responsible for directing the manager of the finance and
1296 business operations division in determining the maximum prudent extent to which
1297 residual treasury cash shall be invested pursuant to RCW 36.29.020 and this chapter.
1298 Actions of the committee shall be by majority vote except when the (~~(chairperson)~~) chair
1299 of the council determines such action constitutes a policy determination, as opposed to an
1300 administrative determination, which should be referred to the council. The
1301 (~~(chairperson)~~) chair of the council may defer action on the proposal until the council
1302 makes such a policy determination regarding the proposed action.

1303 SECTION 22. Ordinance 12076, Section 38, as amended, and K.C.C. 4.12.040
1304 are each hereby amended to read as follows:

1305 A. There is created a risk management committee to be composed of the
1306 following individuals: RM; safety manager; chief civil deputy; and the director of the
1307 office of (~~(management)~~) performance, strategy and budget. The RM shall chair the
1308 committee. The safety manager shall be a nonvoting member of the committee and shall
1309 serve to inform and advise the committee on safety matters and coordinate employee
1310 safety programs with the risk identification and control functions of the committee.

1311 B. The risk management committee shall:

