



Ship Canal Water Quality Project









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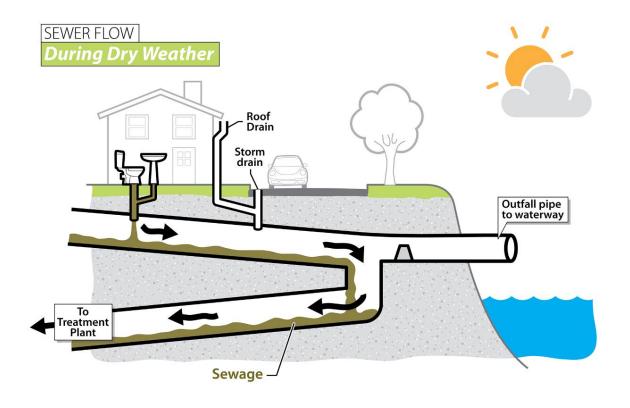
- Program Overview
- Construction Status
- Program budget, schedule and risks

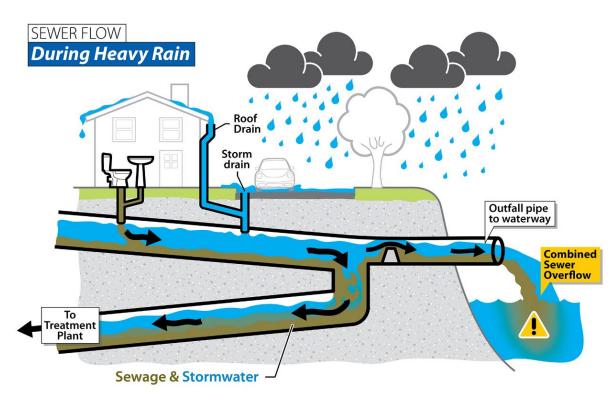




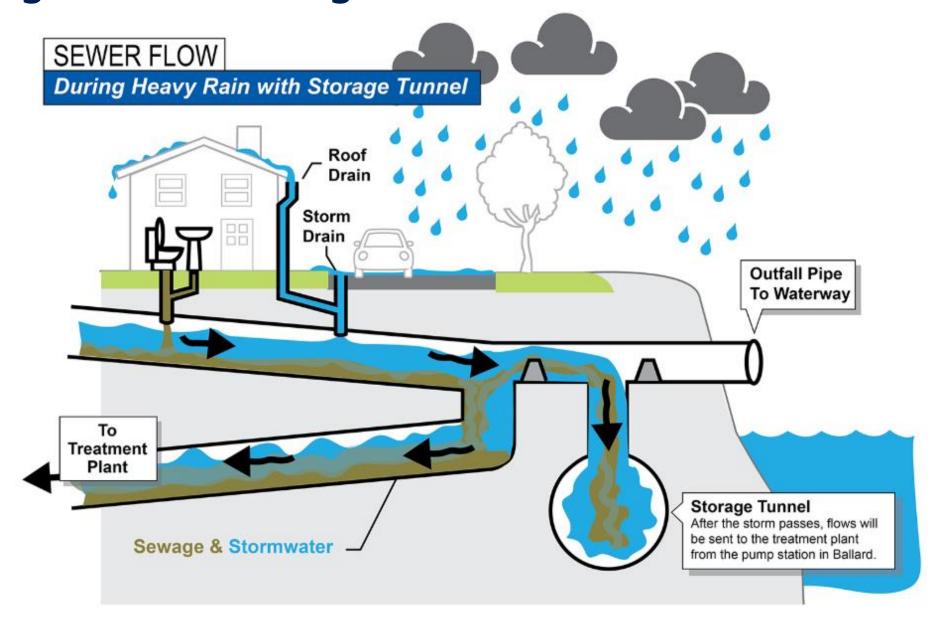


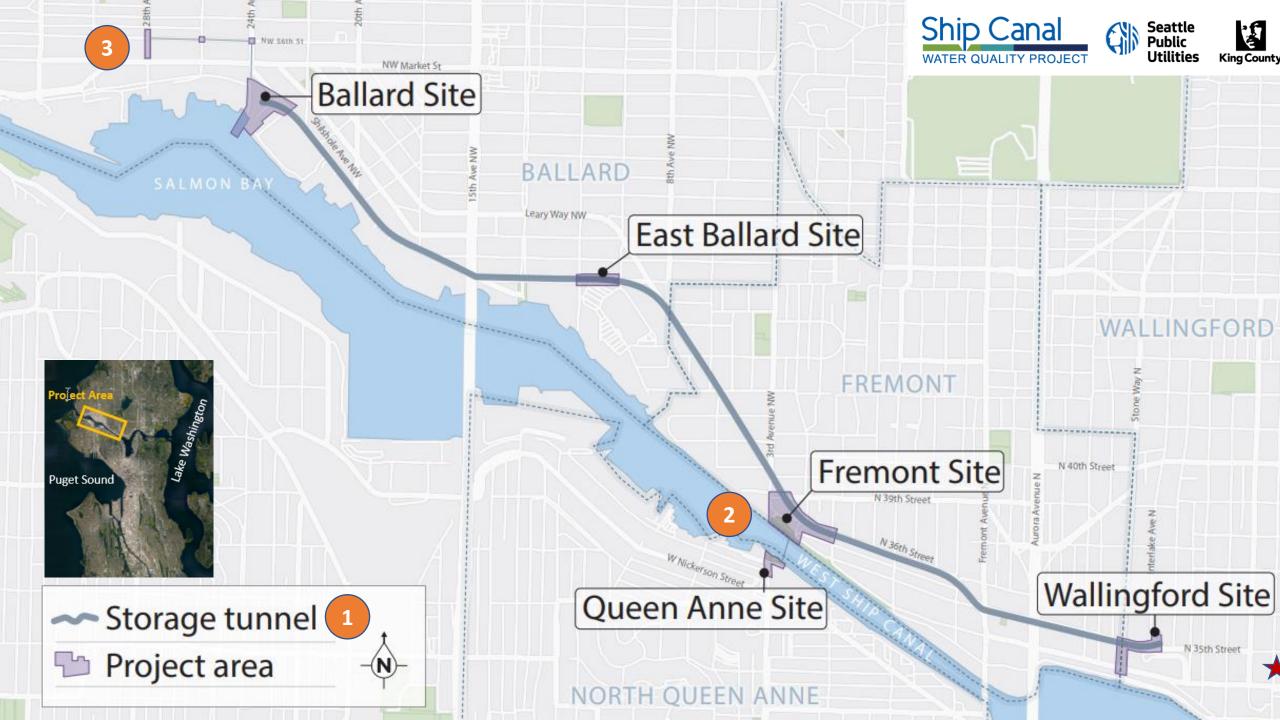
Combined Sewer Overflows





Reducing Combined Sewage Overflows

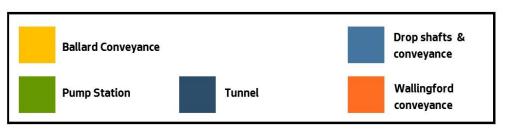


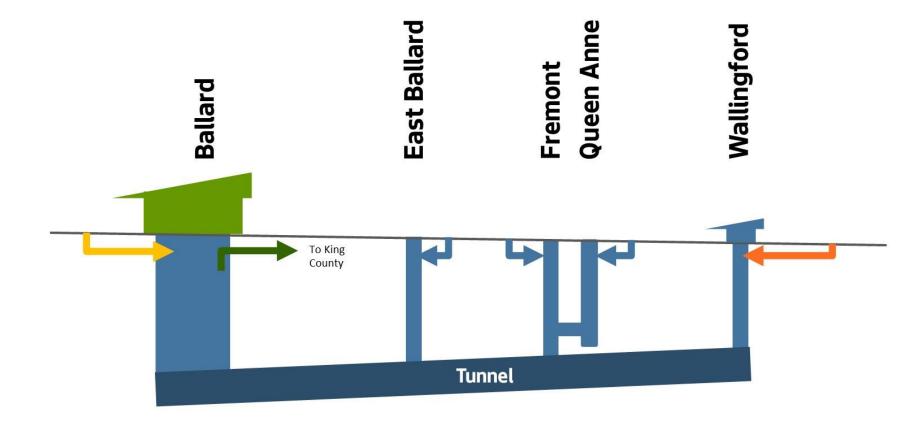






Project Components



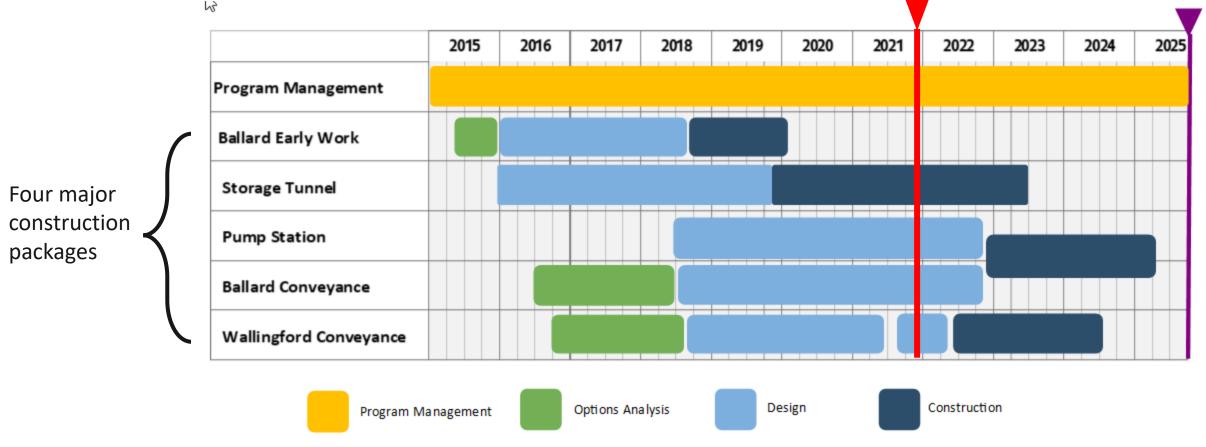






Schedule

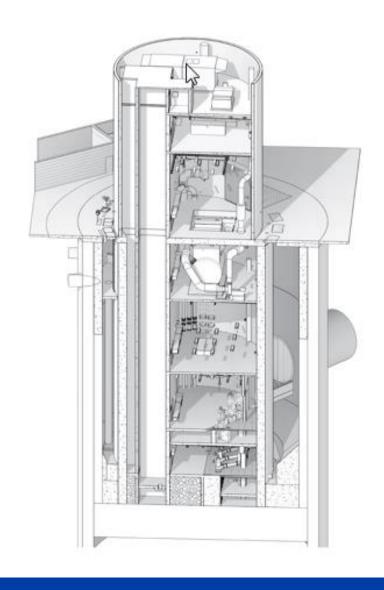






Ballard: Shaft and Pump Station









Ballard: Future Pump Station





Storage Tunnel: MudHoney

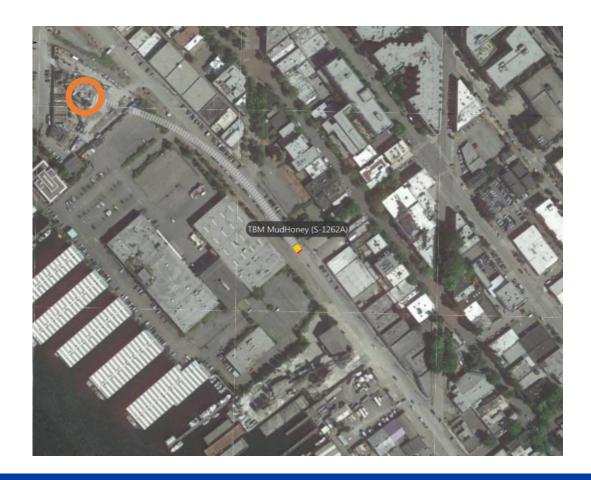
The Storage Tunnel's Tunnel Boring Machine (TBM)







Storage Tunnel: Mining





Other Construction Activities











Cost Estimate "Confidence"





Costs we can estimate in current and future dollars?

Single value



What could happen and what would be the cost or time impact? How likely is it to happen?

Based on probability



Program Budget and Schedule

Budget

- \$570M at 65% confidence*
- No change from 2018 budget/confidence.
- Current King County capital cost share is approximately \$174M

Schedule

 On-track to meet Construction Completion deadline at the end of 2025 with a 74% confidence * There is a 65% chance costs will be at or below the estimated cost and a 35% chance the estimated cost will be exceeded.





Project Risks and Uncertainties

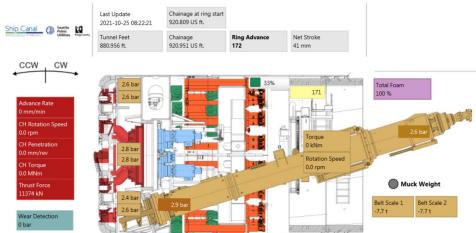
- 1. Unknown underground tunneling issues
- 2. Escalating market conditions



Tunneling Risk Management

- Extensive subsurface investigation program
- Tunnel boring machines designed for ground conditions
- 3. Surface and sub-surface monitoring
- 4. Tunnel boring machine monitoring
- 5. Oversight

















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