

Financial Plan 2025 Standalone - RNG Processing Facility Acquisition
Solid Waste Operating / 4040

| Category | 2023-2024 Actuals | 2025 Adopted | 2025 Current Budget | 2025 Annual-to- Date Actuals | 2025 Estimated | 2026-2027 Projected | 2028-2029 Projected |
|--|----------------------|-----------------|------------------------|---------------------------------|-------------------|------------------------|------------------------|
| Beginning Fund Balance | 66,936,757 | 50,106,891 | 49,814,465 | 49,814,465 | 49,814,465 | 31,159,571 | 41,614,080 |
| Revenues | | | | | | | |
| Disposal Fees | 290,969,276 | 149,195,668 | 141,069,586 | 51,201,546 | 147,499,867 | 339,585,581 | 402,916,458 |
| Fixed Annual Charge ¹ | 22,614,181 | 27,610,452 | 13,886,900 | 7,779,278 | 23,337,835 | 57,702,797 | 76,274,877 |
| Moderate Risk Waste Reimbursement Income | 4,945,755 | 35,563,362 | 25,594,004 | 374,201 | 2,472,877 | 5,145,855 | 5,422,678 |
| Landfill Gas Revenue ² | 2,434,044 | 6,567,000 | 3,524,000 | 125,036 | 125,036 | 53,805,586 | 52,715,272 |
| Rental Income ³ | 5,133,258 | 10,000,000 | 6,500,000 | 1,064,250 | 2,536,822 | 5,306,245 | 5,633,159 |
| Construction and Demolition Fees | 2,239,005 | 4,000,000 | 2,000,000 | 642,807 | 2,600,000 | 5,200,000 | 5,407,704 |
| State Grants | 1,810,123 | 4,589,990 | 2,837,221 | 642,807 | 130,000 | 260,000 | 260,000 |
| Miscellaneous Revenue | 4,994,939 | 10,000,000 | - | 943,669 | 4,071,528 | 11,157,580 | 7,629,087 |
| | | - | - | | | | |
| Total Revenues | \$ 335,140,581 | \$ 247,526,473 | \$ 195,411,711 | \$ 62,773,595 | \$ 182,773,965 | \$ 478,163,645 | \$ 556,259,235 |
| Expenditures | | | | | | | |
| SWD Operating Expenditures | 266,161,205 | 141,069,586 | 141,069,586 | 50,914,712 | 141,294,581 | 292,794,852 | 312,618,747 |
| Landfill Reserve Fund Transfer ¹ | 27,610,452 | 13,886,900 | 13,886,900 | 3,188,890 | 13,886,900 | 33,653,269 | 39,617,469 |
| Debt Service - General Obligation Bonds | 35,563,362 | 25,594,004 | 25,594,004 | - | 25,594,004 | 78,884,058 | 131,460,337 |
| Cedar Hills Landfill Rent | 6,567,000 | 3,524,000 | 3,524,000 | 1,643,792 | 3,299,000 | 6,840,441 | 7,216,962 |
| Capital Equipment Recovery Fund (CERP) | 10,000,000 | 6,500,000 | 6,500,000 | 6,500,000 | 6,500,000 | 15,000,000 | 19,500,000 |
| Construction Fund Transfer | 4,000,000 | 2,000,000 | 2,000,000 | 2,000,000 | 5,000,000 | 9,000,000 | 4,000,000 |
| Landfill Post-Closure Maint. Fund Transfer | 4,589,990 | 2,837,221 | 2,837,221 | 668,181 | 2,837,221 | 3,588,657 | 3,679,442 |
| BEW Settlement Costs ² | 10,000,000 | - | - | - | 5,000,000 | - | - |
| RNG Facility Operating and Acquisition Costs | - | - | - | - | 6,902,446 | 37,464,269 | 38,600,689 |
| Total Expenditures | \$ 364,492,010 | \$ 195,411,711 | \$ 195,411,711 | \$ 64,915,575 | \$ 210,314,152 | \$ 477,225,545 | \$ 556,693,646 |
| Estimated Underexpenditures | - | (4,885,293) | (8,885,293) | | (8,885,293) | (9,516,409) | (11,043,495) |
| Other Fund Transactions | | | | | | | |
| FBOD Ending Fund Balance Adjustment ¹ | 12,229,137 | | | | | | |
| Total Other Fund Transactions | \$ 12,229,137 | \$ - | \$ - | \$ - | \$ - | \$ - | \$ - |
| Ending Fund Balance | \$ 49,814,465 | \$ 107,106,946 | \$ 58,699,758 | \$ 47,672,485 | \$ 31,159,571 | \$ 41,614,080 | \$ 52,223,165 |
| Reserves | | | | | | | |
| Recession Reserve ¹ | 7,088,629 | 7,459,783 | 5,474,993 | 7,459,783 | 5,474,993 | 8,843,294 | 10,500,538 |
| Rate Stabilization Reserve ² | 29,404,854 | 23,166,501 | | 25,730,120 | | 15,368,696 | 18,887,781 |
| Rainy Day Reserve (30 days) ³ | 13,320,982 | 13,586,490 | 14,482,581 | 14,482,581 | 14,482,581 | 17,402,090 | 22,834,845 |
| Total Reserves | \$ 49,814,465 | \$ 44,212,775 | \$ 19,957,575 | \$ 47,672,485 | \$ 19,957,575 | \$ 41,614,080 | \$ 52,223,165 |
| Reserve Shortfall | - | - | - | - | - | - | - |
| Ending Undesignated Fund Balance | \$ - | \$ 62,894,172 | \$ 38,742,183 | \$ - | \$ 11,201,997 | \$ - | \$ - |

Financial Plan Notes

- All financial plans have the following assumptions, unless otherwise noted in below rows:
- 2025 Adopted Budget ties to PBCS.
- Outyear projections columns: revenue and expenditure inflation assumptions are consistent with figures provided by PSB's Q2 2025 BFPA guidance and SWD's internal assumptions and methodology.

Revenue Notes:

- 1) The Fixed Annual Charge was implemented in 2024 and is invoiced monthly to commercial haulers in addition to the per-ton fees.
2) Renewable Natural Gas (RNG) revenue is derived from the sale of both product gas and environmental attributes.
3) Most of the rental income comes from the lease of the division's Harbor Island property.

Expenditure Notes:

- 1) The Landfill Reserve Transfer is a per-ton rate used to cover the cost of landfill closure and infrastructure projects, along with post-closure care. In 2025, the per-ton rate is \$16.96.
2) Settlement costs are a one-time cost, consistent with negotiated agreement.
3) 2025 RNG costs include operating costs during demonstration period, as defined by settlement agreement, plus operating costs for the period post-acquisition. It also includes consulting services during

Reserve Notes:

- 1) The Recession Reserve is set at 5% of annual disposal revenues.
2) The Rate Stabilization Reserve is a reserve that is used to mitigate future rate increases.
3) 30-day Rainy Day Reserve is based on operating expenditures, debt service, and rental agreements net of grant backed expenditures and services provided to the Moderate Risk Waste program.