

JKW → Am # S1  
passed

18442  
Council

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S1

December 12, 2016

KMC

Sponsor: Kohl-Welles

Proposed No.: 2016-0283

1 **STRIKING AMENDMENT TO PROPOSED ORDINANCE 2016-0283, VERSION**

2 **1**

3 On page 1, beginning on line 6, strike everything through page 6, line 101, and insert:

4 "STATEMENT OF FACTS:

5 1. Communities of Opportunity ("COO"), which was launched by the  
6 Seattle Foundation and King County in March 2014, is designed to  
7 improve equity by addressing the needs in areas in King County that have  
8 the most inequitable health and well-being outcomes, as defined in the  
9 Best Starts for Kids implementation plan approved by the council with  
10 Ordinance 18373, adopted September 19, 2016.

11 2. COO works in partnership with community leaders, community  
12 residents and coalition or partnerships, community-based organizations,  
13 intermediary organizations and other funders and partners that agree to  
14 work in a collective impact model, in which cross-sector partners share a  
15 common vision for change, as well as a shared agenda for measuring  
16 results, holding each other accountable, engaging in open communication  
17 and providing adequate backbone support for the work. A COO interim

PI

18 governance group, made up of King County and Seattle Foundation  
19 appointees and a cross-section of COO partners, has been in place since  
20 October 2014.

21 3. Under Ordinance 18088, the COO interim governance group shall  
22 serve as the advisory board for the COO elements of the best starts for  
23 kids levy and consistent with Ordinance 18220 shall serve until a  
24 successor group is established by ordinance. Accordingly, the county  
25 executive has been working with the initiative's founding partner, the  
26 Seattle Foundation, and the COO interim governance group to plan for the  
27 transition to a permanent governance group that shall also serve as the  
28 COO-best starts for kids advisory board for the best starts for kids levy  
29 COO elements by the end of year 2016, with the intent to complete the  
30 transition by February 15, 2017. The same parties also worked on the  
31 development of an implementation plan for the expenditure of the funding  
32 associated with the COO element of the best starts for kids levy, as  
33 adopted by council as Attachment A to Ordinance 18373 on September  
34 19, 2016.

35 4. The COO interim governance group members, as prescribed by  
36 Ordinance 18220, met at least eleven times over the first five months of  
37 2016 to identify a proposed structure of the ongoing COO governance  
38 group. The ongoing COO governance group shall also serve as the  
39 ongoing COO-best starts for kids levy advisory board. The COO interim  
40 governance group developed policies for the COO-best starts for kids levy

41 advisory board that include the structural elements requested by council in  
42 Ordinance 18220, Section 1.G.

43 BE IT ORDAINED BY THE COUNCIL OF KING COUNTY:

44 NEW SECTION. SECTION 1. There is hereby added to K.C.C. chapter 2A.300  
45 a new section to read as follows:

46 A. The communities of opportunity-best starts for kids levy advisory board shall  
47 be the successor group to the communities of opportunity interim governance group and  
48 shall be structured as follows:

49 1.a. The board shall consist of a minimum of fourteen members and a maximum  
50 of eighteen members, as determined by the board, except that the initial group size of the  
51 board, also between a minimum of fourteen and a maximum of eighteen members, shall  
52 be determined by the interim governance group;

53 2.a. Members of the board shall possess specific context or content experience  
54 related to improving health and well-being outcomes in communities with the greatest  
55 need for improvement, and shall be committed to the communities of opportunity best  
56 starts for kids levy implementation plan, as adopted by the council by ordinance. The  
57 commitment shall include a commitment to the principles of equity and social justice  
58 articulated in the best starts for kids implementation plan as well as a commitment to  
59 evaluate and make potential decisions through the equity and social justice lens  
60 articulated in the best starts for kids implementation plan. Members shall reflect the  
61 diversity in King County and shall reflect a range of backgrounds, including living in or  
62 working in affected communities, working in a community-based organization, nonprofit  
63 agency, intermediary organization, business, or institution, and having experience in the



64 relevant subject matter areas of housing, health, social and community connection or  
65 economic prosperity. Members shall recognize that strategies may vary for different  
66 populations and in different locations of the county where there are inequitable health and  
67 well-being outcomes.

68 b.(1) The board membership is constituted as follows:

69 (a) two members shall be appointed by the Seattle Foundation;

70 (b) one member shall be appointed as a representative of the county  
71 executive by the county executive, and confirmed by the council by ordinance;

72 (c) one member shall be appointed and confirmed as a representative of the  
73 county council by the county council by ordinance;

74 (d) at least twenty percent of the advisory board members, or three,  
75 whichever is greater, shall be community members who reflect demographic  
76 characteristics of the communities that qualify for funding in accordance with  
77 communities of opportunity funding guidelines, and who are grassroots organizers or  
78 activists in those communities or who live in or have worked in those communities.

79 These members shall be recommended to the executive by the interim governance group,  
80 in the case of the appointees to the initial board, and by the board thereafter;

81 (e) at least two members of the board shall be members of the Communities  
82 of Opportunity community-based partnerships representatives group. Recommendations  
83 regarding appointments of persons to fill these positions shall be made to the executive  
84 by the interim governance group, in the case of the initial appointees to the board, and by  
85 the board thereafter. Recommendations to the executive regarding appointments of  
86 persons to fill these positions and regarding lengths of terms of any of those potential

87 appointees shall be made after the community-based partnerships representatives group  
88 has made its recommendations to the interim governance group, in the case of the initial  
89 appointees to the board, and by the board thereafter;

90 (f) the interim governance group, in the case of the initial appointees, and  
91 the board thereafter shall make recommendations to the executive regarding  
92 appointments of the remaining board members; and

93 (g) the executive shall create an open application process that would enable  
94 individuals interested in serving on the board to submit a letter of interest via the King  
95 County website. The interim governance group, in the case of appointments to the first  
96 board, and the board, for appointments thereafter, shall review and take into  
97 consideration letters of interest received from individuals before making appointment  
98 recommendations to the executive.

99 (2) In addition to considering the recommendations from the interim governance  
100 group, in the case of appointments to the first board, and from the board, for  
101 appointments thereafter, the executive shall consider appointment recommendations from  
102 King County councilmembers of individuals who have applied for a board position  
103 through the open application process described in subsection A.2.b.(1)(g) of this section  
104 and who have been determined by the interim governance group or the board, as  
105 appropriate, to meet the membership criteria for service on the board outlined in  
106 subsection A.2.a. of this section. Members shall be appointed to the positions described  
107 in subsection A.2.b.(1)(d), (e) and (f) of this section by the executive within thirty days of  
108 receiving recommendations from the interim governance group for the initial board



109 appointees, or from the board for appointees after the initial board is convened, and the  
110 council shall confirm appointments to these positions by motion.

111           3. A minimum of thirty percent of the members appointed to the initial board in  
112 2017 shall be new members who have not served on the interim governance group;

113           4. The board shall be convened when the executive appoints all individuals who  
114 would fill the board positions described in subsections A.2.b.(1)(d), (e) and (f) to serve on  
115 the initial board, the number of which shall be determined by the interim governance  
116 group pursuant to subsection A.1.a. of this section.

117           5. The two members appointed by the county and described in subsection  
118 A.2.b.(1)(b) and (c) of this section and the two members appointed by the Seattle  
119 Foundation shall each serve until replaced by a new appointee.

120           6. The community-based partnerships representatives on the board specified in  
121 subsection A.2.b.(1)(e) of this section have terms of at least one year and no more than  
122 three years. The community-based partnerships representatives group, comprised of one  
123 individual from a funded entity participating in each of the funded community-based  
124 partnership collectives for geographic or cultural community-based partnerships, shall  
125 issue recommendations regarding the two or more potential appointees to fill the board  
126 positions specified in subsection A.2.b.(1)(e) of this section and the term length of those  
127 potential appointees.

128           7. All other board members shall have three-year terms that may only be renewed  
129 one time;

130           8. The board shall either use a formal consensus process, in which a majority of  
131 all appointed members must participate, and in which two or more members opposing a

132 decision together may block it; or the board shall select and use another voting system.  
133 Meeting notes shall reflect all board decisions and the tally of members voting to accept  
134 or block a decision; and

135 9. The board shall have an established conflict of interest policy, requiring  
136 members to declare a conflict in advance of a board decision in which the members, their  
137 partners or spouses have a potential financial, fiduciary or employment conflict of  
138 interest, and to recuse themselves from that decision, and requiring members who  
139 represent entities with current communities of opportunity funding for geographic or  
140 cultural community-based partnership work to declare a conflict in advance and to recuse  
141 themselves from board decisions related to those partnerships.

142 B.1. The duties of the board are to review and make simultaneous advisory  
143 recommendations to the executive and county council concerning the use of levy  
144 proceeds for the communities of opportunity element of the best starts for kids levy,  
145 consistent with the council adopted communities of opportunity section of the best starts  
146 for kids levy implementation plan, to make appointment recommendations to the  
147 executive as outlined in this section and to evaluate letters of interest of individuals  
148 wishing to serve on the board to determine whether they meet the membership criteria  
149 under the requirements of this section.

150 2. The representative of the county council shall have the additional duty to seek  
151 input from all councilmembers before each meeting of the board on items known by this  
152 individual to be scheduled for discussion or decision at each board meeting.

153 C.1. Administrative support shall be provided to the board by the communities of  
154 opportunity staff team in the department of community and human services and the  
155 department of public health - Seattle & King County.

156 2. The support shall include the provision of all information and materials to the  
157 county council representative that may be needed to seek meaningful input from  
158 councilmembers on matters scheduled for discussion or decision at each board meeting at  
159 least forty-eight business hours before a scheduled board meeting.

160 D. Notice of meetings of the board shall be posted on the county communities of  
161 opportunity website and meetings of the board shall be open to the public to listen to and  
162 observe. In addition, when the board is considering or acting on determining the size of  
163 the board or making appointments to the board, it shall conduct its meetings in  
164 compliance with the provisions of the Open Public Meetings Act of 1971, chapter 42.30  
165 RCW.

166 E. This section expires December 31, 2021.

167 SECTION 2. A. The member of the communities of opportunity-best starts for  
168 kids levy advisory board appointed to represent the executive is Betsy Jones, who is  
169 hereby confirmed.

170 B. The member of the communities of opportunity best starts for kids levy  
171 advisory board appointed to represent the county council is Katherine Cortes, who is  
172 hereby confirmed."

173

174 **EFFECT:**

175 • Changes references to acknowledge adoption of BSK Implementation Plan on  
176 September 19, 2016



- 177 • States the intent to complete the transition from the interim governance group  
178 (IGG) to a permanent governance group by February 15, 2017
- 179 • Explicitly states that this advisory board is a successor to the IGG
- 180 • Clarifies intent of “will” by replacing with “shall” (directive) or “should”  
181 (aspirational)
- 182 • Renumbers sections and makes other technical corrections suggested by the Code  
183 Reviser
- 184 • Removes requirement that commitment to Best Starts for Kids (BSK)  
185 implementation plan be made by written agreement
- 186 • Adds language requiring the board to be committed to the principles of equity and  
187 social justice articulated in the best starts for kids implementation plan
- 188 • Adds language requiring a commitment to evaluate and make potential decisions  
189 through the equity and social justice lens articulated in the best starts for kids  
190 implementation plan
- 191 • Specifies that members shall reflect the diversity of King County and recognize  
192 that strategies may vary for different populations and in different locations of the  
193 county where there are inequitable health and well-being outcomes
- 194 • Specifies that two members represent the Executive and Council respectively
- 195 • Clarifies the role of the community-based partnership group vis-a-vis  
196 recommendation of potential appointees and term lengths of those potential  
197 appointees
- 198 • Directs that all members, except for the Seattle Foundation, council and executive  
199 representatives, shall be recommended to the Executive by the interim governance  
200 group (in the case of the initial board) and by the board thereafter; appointed by  
201 the Executive (within 30 days of receiving recommendations); and confirmed by  
202 Council by motion
- 203 • Requires that the executive create an open application process that enables  
204 individuals to submit letters of interest via the King County website and directs  
205 that the board consider those applicants before making appointment  
206 recommendations to the executive

- 207 • Directs that the executive consider appointment recommendations by King  
208 County councilmembers of individuals who have applied for a board position  
209 through the open application process and whom the board deems qualified to  
210 serve under the requirements of this ordinance
- 211 • Outlines that the board has the additional duties to make appointment  
212 recommendations to the executive as outlined in this ordinance and to evaluate  
213 letters of interest of individuals wishing to serve on the board for qualification  
214 under the requirements of this ordinance
- 215 • Corrects errors in transmittal related to community appointees and aligns to  
216 requirements of Ordinance 18220
- 217 • Directs a minimum 30 percent turnover in members between the interim  
218 governance group and appointees to the initial board in 2017
- 219 • Clarifies the triggering event effectuating the transition from the IGG to the board
- 220 • Describes “formal consensus process” (including requiring a quorum) to illustrate  
221 how it constitutes a voting system, as required by Ordinance 18220, and specifies  
222 that the board may select another voting system
- 223 • Removes the limitation to decisions concerning recommendations for BSK levy  
224 proceeds of the “formal consensus process” (voting system)
- 225 • Adds language to description of conflict of interest policy to meet requirement of  
226 Ordinance 18220
- 227 • Specifies that the board has a duty to review and make advisory funding  
228 recommendations to Executive and Council simultaneously
- 229 • Makes a technical correction to specify that “notice of meetings” (not “meetings”)  
230 shall be posted to the web
- 231 • Specifies that board meetings involving deliberations on board size or board  
232 member appointments shall be conducted in compliance with the Open Public  
233 Meetings Act
- 234 • Sets an expiration date for the new Code section coincident with the end of the  
235 BSK levy (December 31, 2021)
- 236 • Appoints and confirms Katherine Cortes as the Council representative

- 237 • Directs that the Council representative shall have the duty to seek input from all  
238 councilmembers before each meeting of the board on items scheduled for  
239 discussion or decision at each board meeting
- 240 • Directs that administrative support shall include the provision of information  
241 needed for decision or discussion items on the board's agenda to the Council  
242 representative at least 48 business hours prior to the meeting, to allow for that  
243 individual to seek the required input from member offices  
244