



Memorandum

October 6, 2008

TO: The Honorable Julia Patterson, Chair, King County Council
The Honorable Ron Sims, King County Executive

FROM: G. Saroja Reddy, KCASIWG¹ Co-Chair (KCC Policy Staff Director)
Elissa Benson, KCASIWG Co-Chair (Manager, MAPS Division, OMB)

RE: King County Animal Services Strategic Plan and Operational Master Plan 2008-2011.

On April 21, 2008, the King County Council adopted Motion 12737 creating the King County Animal Services Interbranch Work Group. The Work Group was charged with developing a Strategic Plan (2009-2011), an Operational Master Plan (2009-2011) and a Facilities Master Plan. We have completed the task and today we submit to you our report, *King County Animal Services Strategic Plan and Operational Master Plan 2008-2011*.

This report is intended to serve as a starting point for policymaking by providing you with the information necessary to address the provision of model animal services in King County. The Strategic Plan sets forth the components of a model program and identifies immediate improvements to management, operations and facilities. The Operational Master Plan presents three alternative organizational models by which the Strategic Plan could be implemented. Each organizational model includes an evaluation of how animal services would be provided or contracted for by King County for the unincorporated areas and cities that chose to participate in the implementation of a model program through a formal agreement. Implementation of any of the organizational models, or combinations thereof, will require transitional provisions and time.

Consistent with Motion 12737, a Community Stakeholder Group reviewed the report and their comments and recommendations are included as an appendix to the report. The Facilities Master Plan will be submitted under separate cover, per Motion 12737.

The Interbranch work group members were pleased to serve and worked hard to conduct a streamlined planning process that was fair and responsive. Interbranch work group members included: Marilyn Cope, KCC Policy Staff, Jim Buck, DES, Sergeant Nancy Spadoni, KCSO, Dr. Sharon Hopkins, PH, Bonnie Glenn, PAO. We would like to thank members of the Community Stakeholder Group for their time and attention to this important matter. We listened closely to their feedback on the first draft. Their comments to our earlier draft report have resulted in a much improved work product. We would also like to thank Ms. Stephanie Findley, our facilitator, as well as Ms. Kendall LeVan and Mr. Jerry Hughs for their invaluable contributions and support of the work group.

¹ King County Animal Services Interbranch Work Group (KCASIWG)