



King County

Transportation, Economy and Environment Committee

STAFF REPORT

Agenda Item:	4	Name:	Mike Alvine Kendall Moore
Proposed No.:	2012-B0045	Date:	April 17, 2012
Invited:	Paul Reitenbach, Manager, Comprehensive Plan, DDES Karen Wolf, Division Manager, Performance, Strategy and Budget Julia Larsen, Manager, Unincorporated Public Engagement and Economic Strategies Programs, Performance, Strategy and Budget		

SUBJECT

Briefing on Executive’s 2012 proposed amendments to King County Comprehensive Plan (“KCCP”) policies and text contained in Chapter 9 (Economic Development).

The Growth Management Act (“GMA”) requires the County’s comprehensive plan to include an economic development element to establish goals, policies, objectives, and provisions for economic growth and vitality, and a high quality of life.¹

SYNOPSIS OF KEY ISSUES

- Policies have been combined in some cases, and separated in others. In this process, some key policy elements have been dropped.
- In one case the plan uses the phrase “King County recognizes the importance of” to replace the more active phrase “King County policies, programs and strategies shall” making it unclear what force or effect of the policy will have.
- Farming and forestry have more policy support than the other four rural economic clusters of equestrian, home-based businesses, recreation and tourism, and commercial/industrial businesses.

¹ The element shall include: (a) A summary of the local economy such as population, employment, payroll, sectors, businesses, sales, and other information as appropriate; (b) a summary of the strengths and weaknesses of the local economy defined as the commercial and industrial sectors and supporting factors such as land use, transportation, utilities, education, workforce, housing, and natural/cultural resources; and (c) an identification of policies, programs, and projects to foster economic growth and development and to address future needs. A city that has chosen to be a residential community is exempt from the economic development element requirement of this subsection. RCW 36.70A.070(7).

OVERVIEW OF PERTINENT CHAPTER SECTIONS AND ISSUES:

ANALYSIS

Section I c. General Economic Development Policies, (pp. 9-5 through 9-7)² contain general economic development policies that are both Countywide and for subareas within the County, but are less focused on particular topics than other sections of the economic development chapter.

1. p. 9-5

ED-101a Within the Urban Growth Area, the focus for significant economic growth will remain while within the Rural Area, the focus will be on sustaining and enhancing prosperous and successful rural businesses that support and are compatible with the rural economic clusters.

ISSUES: This new policy appears to only support **existing** businesses in rural areas and does not support start-up businesses. In any economy, businesses fail and start continuously. The policy might be improved by offering support for new as well as existing businesses. Also this policy references “rural economic clusters” which are not explained until page 9-20. An earlier statement of what constitutes rural economic clusters would be helpful to the reader. Executive staff agrees with the inclusion of new businesses and that an earlier discussion of the six rural clusters would be helpful.

2. p. 9-6

~~((ED-102 King County policies, programs, and strategies shall recognize the importance of, and place special emphasis on, retaining and expanding home-grown firms in basic industries that bring income into the county and increase the standard of living of our residents.))~~

ISSUE: This is a significant loss of policy direction for economic development. Studies have shown that the most effective and least costly way to grow a local economy is to foster the formation and expansion of **home-grown firms**, particularly those that export goods and services. This detailed level of policy direction does not exist in any other County policy or planning document including the Strategic Plan. Contrary to the Executive's comment³ that this issue is covered in ED-201a, it is not. Executive staff agrees that inclusion of “home-grown firms” has value and can be included in a policy. Council staff suggests that this policy be restored as a stand-alone policy.

² The KCCF chapters use an outline form to divide the chapters. The hierarchy is: Roman numerals for the overall section, then capital letters to demark subsections.

³ See attached matrix.

3. p. 9-6

ED-103 King County ~~((policies, programs, and strategies shall))~~ recognizes the importance of a diversified economic base to provide a continuum of ((providing)) job opportunities to meet the skill levels of all workers. ~~((for all residents and will place special emphasis on training low income, low skill residents for job opportunities with benefits and wage progression and retention strategies.))~~

ISSUE: The new language, while covering some of the concepts in the previous policy, leaves out the critical linkage to the active role of “policies, programs and strategies shall.” Rather, it simply states that King County “recognizes the importance of ...”. Executive staff supports returning to the previous language of “programs and strategies shall” because it strengthens the policy.

Section II Business Development, (pp. 9-8 through 9-12) contains policies focused on helping businesses to grow.

4. p. 9-9

~~((ED-202))~~ **ED-201a** King County ~~((supports programs and strategies, in partnership))~~ shall partner with federal, state, and local governments, economic development organizations, and the private sector ~~((, that provide technical and financial assistance to businesses including, but not limited to:~~

- ~~a. Financial, marketing, expansion, and general operations assistance for small businesses to help them become competitive in the private sector;~~
- ~~b. Incentives and/or other methods for small businesses to gain greater participation on county-funded public works, consulting, and goods and services contracts;~~
- ~~c. Assessment and/or remediation of contaminated property (Brownfields) in order to continue or expand operations to help individual small businesses or jurisdictions impacted by Brownfields;~~
- ~~d. Supporting small businesses to pursue historic building façade improvements or jurisdictions to pursue historic business district revitalization projects; and~~
- ~~e. Technological, efficiency, and managerial assessments to help manufacturers reduce costs and use smaller footprints for existing or expanded production))~~ to foster an innovative and entrepreneurial environment and support programs and strategies that promote sustainable business development and job creation.

ISSUE: This is a notable change in policy direction. In particular, it eliminates examples of specific programs that King County already supports with partners and it obscures the finer points of ways in which the policy can be implemented. Deleted services that are currently offered through partnerships include: (1) Financial, marketing, expansion, and general operations assistance for small businesses to help them become competitive in the private sector and (2) Technological, efficiency, and managerial assessments to help manufacturers reduce costs and use smaller footprints for existing or expanded production. Executive staff agrees that these two examples of

business support should be retained. Council staff suggests adding back these two examples into policy ED-201a.

5. p. 9-10

~~((ED-201))~~ ED-201b King County ~~((supports programs and strategies to help create, retain, and expand homegrown businesses in basic industries, particularly those)) shall emphasize continued support for the aerospace and information technology industrial clusters as well as industrial clusters offering the best opportunities for business development and growth ((and job creation as)) including those identified in the Prosperity Partnership's Regional Economic Strategy for urban areas and the King County Rural Economic Strategies for ((the Rural Area)) rural areas (including resource lands).~~

ISSUE: Overall, an appropriate new policy addressing aerospace and information technology. However, it is unclear why the reference to job creation is dropped. Executive staff agrees that restoring the reference to job creation is appropriate.

6. p. 9-10

ED-201c King County shall support and participate in programs and strategies that help create, retain, expand, and attract businesses that export their products and services. Exports bring income into the county that increases the standard of living of residents.

ISSUE: Keeps part of ED-102 as noted above. It is important to keep this part but Council staff has concerns about dropping the other half of ED-102 emphasizing home-grown firms. The narrative text on page 9-8 refers to "home-grown, small to medium-size businesses" but there is no policy specifically referencing these firms. As noted above, Executive staff agrees to include home-grown small and medium-size businesses in a policy. As noted earlier, Council staff suggests that this policy be restored as a stand-alone policy.

7. p. 9-11

~~((ED-204 King County supports programs and strategies to expand international trade including those that:~~

- ~~a. Promote, market, and position the county for increased export, import, and foreign investment opportunities; and~~
- ~~b. Provide technical assistance, training, and opportunities for local firms wishing to export.))~~

ISSUE: Important loss of policy direction related to increasing exports for County firms. Specifically, "Promote, market, and position the county for increased export opportunities; and Provide technical assistance, training, and opportunities for local firms wishing to export" is dropped. Executive staff supports retaining this policy.

8. p. 9-11, 9-12

~~((ED-205 — King County supports programs and strategies to preserve and plan for an adequate supply of industrial and commercial land including but not limited to:~~

- ~~a. Compliance with the State of Washington Buildable Lands legislation — RCW 36.70A.215 — and in cooperation with the cities, inventory and monitor the use of industrial, commercial, and residential lands every 5 years;~~
- ~~b. Partnership with other jurisdictions and the private sector, advocate for development and maintenance of a regional Geographic Information System to track the supply of land;~~
- ~~c. Actively apply for federal, state, and other resources to help defray the costs of assessment, remediation, and redevelopment of private and/or public brownfields. Brownfields are defined as vacant or underdeveloped industrial/commercial sites with real or perceived contamination;~~
- ~~d. Sell county owned surplus industrial and commercial lands for development by the private sector;~~
- ~~e. Promote the redevelopment and infill of industrial and commercial areas and explore the feasibility of using incentives to achieve this goal;~~
- ~~f. Prevent the encroachment of non-industrial uses on industrially-zoned land and the rezoning of industrial land to other uses.))~~

ISSUE: This is a significant loss of policy direction on an issue required in state law and of great interest to the private sector. Maintaining an adequate supply of commercial, industrial and residential land is essential for economic growth. Executive staff support the restoration of this policy.

Section V The Rural Economy, (pp. 9-19 through 9-22) contains policies focused on appropriate rural economic development.

9. p. 9-21, 9-22

ED-503 King County shall use the Rural Economic Strategies to guide future rural economic development and will modify and add strategies as needed to reflect the evolving nature of the rural economy, while protecting the traditional rural economic clusters.

- a. King County ~~((supports programs and strategies to help preserve and enhance rural businesses focusing on the rural economic clusters of agriculture (including livestock), forestry, home based business, small-scale tourism, and other compatible rural businesses))~~ recognizes the value of the agriculture and forestry clusters for both their economic contribution and for their natural, educational, and recreational benefits to the county as a whole.
- b. King County is committed to ensuring that all economic development, including the provision of infrastructure, within the rural area, which includes resource lands, shall be compatible with the surrounding rural character, be of an appropriate size and scale, and protect the natural environment.

c. King County will continue to support and partner on programs and incentives to ensure the economic vitality of rural historic resources to help maintain the character of the rural area, which includes resource lands.

d. King County will explore opportunities to support agricultural tourism and value-added program(s) related to the production of food, flowers, and wine in the county. These partnership venues should be educational and include information on the diversity of products available in the county and the importance of buying local.

e. King County should continue to review existing and proposed regulations to ensure they are relevant and effective in accommodating the differing needs and emerging trends of ((rural economic activity))the compatible businesses that comprise the rural economy.

~~((c. King County should partner with rural businesses, unincorporated area councils, and others to develop and implement policies, programs, and strategies to preserve and enhance the traditional rural economic base.~~

~~d. King County should partner with other Puget Sound counties and businesses to analyze the need and possible sites for regional agricultural (including beef and poultry) and forest product processing facilities that may require regional demand to make them economically feasible. The county should also explore options and incentives to encourage entrepreneurs to invest in mobile forest and food production processing facilities that can serve the region.~~

~~e. King County supports programs and strategies that strengthen the interdependence and linkage between the rural and urban economies.))~~

ISSUE: This policy addresses agriculture and forestry effectively, but leaves out any reference to the other four rural economic clusters. Council staff will work with Executive staff on policy revisions to capture the other rural economic clusters.

10. p 9-20 (introductory text)

The mission of the Rural Economic Strategies is to advance the long-term economic viability of the Rural Area, with an emphasis on farming, forestry, and other rural businesses consistent with the unique character of rural King County. The mission is accomplished by initiating and implementing specific strategies and actions to support and enhance rural economic viability. Rural businesses generally fall into six rural economic clusters and each cluster is supported by specific strategies and actions to strengthen and/or enhance it. The clusters are Agriculture, Forestry, Equestrian, Home-Based Businesses, Recreation and Tourism, and Commercial/Industrial, which includes the Rural Neighborhood Commercial Centers, ~~((and))~~ Rural Towns, and ~~((r))~~Rural ~~((c))~~Cities designations.

ISSUE: The paragraph of text above is part of the introduction to the Section V. Rural Economy in this Chapter 9. In discussions between Council staff and Executive staff it became clear that this paragraph would benefit from the addition of a final sentence

making clear King County's policies regarding the commercial/ industrial area in Fall City. Council and Executive staff recommend the following sentence be added at the end of the paragraph:

“Consistent with King County Comprehensive Plan Policy CP-942, no expansion of industrial land use or zoning is allowed within the Rural Town of Fall City.”

MINOR ISSUES There are typographical and grammatical corrections that need to be made in Chapter 9 that do not affect policy intent.

ATTACHMENT

1. Chapter 9 Policy Matrix

Chapter 9: Economic Development

Policy Revision	Executive Purpose	Committee Staff Comment
<p>ED-101</p> <p>King County has a long-term commitment to sustainable economic development ((on a)) <u>throughout the county</u>(wide basis). Sustainable economic development shall mean economic development that does not exceed the ability of the natural or built environments to remain healthy while sustaining growth over the long term.</p>	<p>Technical change</p>	<p>Technical change</p>
<p>ED-101a</p> <p><u>Within the Urban Growth Area, the focus for significant economic growth will remain while within the Rural Area, the focus will be on sustaining and enhancing prosperous and successful rural businesses that support and are compatible with the rural economic clusters.</u></p>	<p>New policy initiative. Provides policy support for GMA and implementation of KC Strategic Plan EGBE Goal and objectives. Ensure County economic development focus is appropriate in level and type of growth for differences in urban and rural communities.</p>	<p>This policy appears to only support existing businesses in rural areas and not support start up businesses. In any economy businesses fail and start continuously. The policy might be improved by offering support for new as well as existing businesses.</p>
<p>((ED 102 King County policies, programs, and strategies shall recognize the importance of, and place special emphasis on, retaining and expanding home-grown firms in basic industries that bring income into the county and increase the standard of living of our residents.))</p>	<p>Covered in ED-201a</p>	<p>This is a significant loss of policy direction for economic development. Studies have shown that the most effective and least costly way to grow a local economy is to foster the formation and expansion of home-grown firms, particularly those that export goods and services. This detailed level of policy direction does not exist in any other County policy or planning document including the Strategic Plan. Contrary to the statement that this issue is covered in ED-201a, it is not.</p>
<p>ED-103</p> <p>King County ((policies, programs, and strategies shall)) recognizes the importance of a diversified economic base to provide a continuum of ((providing)) job opportunities <u>to meet</u> the skill levels of all workers. ((for all residents and will place special emphasis on training</p>	<p>Expanded policy initiative to ensure that County policy focuses on all workers, not just one segment. Ensure County explores impacts of economic development efforts to ensure diversified</p>	<p>The new language, while covering some of the concepts in the previous policy, leaves out the critical linkage to the active role of "policies, programs and strategies." Rather, it</p>

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Policy Revision	Executive Purpose	Committee Staff Comment
<p>low income, low-skill residents for job opportunities with benefits and wage progression and retention strategies.))</p>	<p>economic base.</p>	<p>simply states that King County "recognizes the importance of ...".</p>
<p>ED-106</p> <p>At the multicounty level, King County should partner with other counties, regional entities and the state, as appropriate, to devise and implement economic development policies, programs and strategies <u>to provide for sustainable and equitable growth throughout the Puget Sound ((for the benefit of the)) region.</u></p>	<p>Technical change to describe what benefit is intended from implementing policy.</p>	<p>Technical change/clarification.</p>
<p>ED-107</p> <p>At the countywide level, King County should partner with other jurisdictions, economic development organizations, <u>chambers of commerce</u>, the Port of Seattle, and others, as appropriate, to develop and implement policies, programs, and strategies that set the general framework for economic development within the county. ((for the benefit of the county as a whole)).</p>	<p>Technical change to be more inclusive and for clarity.</p>	<p>Technical change/clarification.</p>
<p>ED-108</p> <p>Within the unincorporated areas, King County should partner and engage with local businesses, the Agriculture and Rural Forest Commissions, community service areas, adjacent cities, ((and)) other((s)) organizations and residents, as appropriate, to develop and implement policies, programs, and strategies that promote ((appropriate)) compatible local economic development.</p>	<p>Technical change</p>	<p>Technical change</p>
<p>((ED-202)) ED-201a</p> <p>King County ((supports programs and strategies, in)) shall partner((ship)) with federal, state, and local governments, <u>economic development organizations</u>, and the private sector to foster <u>an innovative and entrepreneurial environment and support programs and strategies that promote sustainable business development and job creation.</u> ((, that provide technical and financial assistance to businesses including, but not limited to:</p> <p>a. Financial, marketing, expansion, and general operations assistance for small businesses to help them become competitive in the private sector;</p> <p>b. Incentives and/or other methods for small businesses to gain greater participation on county-funded public works, consulting, and goods and services contracts;</p> <p>c. Assessment and/or remediation of contaminated property (Brownfields) in order to</p>	<p>Technical change, part of reorganization of entire chapter. Policy revision is to clarify County role in business development and job creation. Change reflects and will assist in directing current and evolving County business development and job creation programs.</p>	<p>This is a notable change in policy direction. In particular, it eliminates some examples of specific programs that King County already supports with partners and it obscures the finer points of ways in which the policy can be implemented. Deleted services that are currently offered through partnerships include: (1) Financial, marketing, expansion, and general operations assistance for small businesses to help them become</p>

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Policy Revision	Executive Purpose	Committee Staff Comment
<p>continue or expand operations to help individual small businesses or jurisdictions impacted by Brownfields; d. Supporting small businesses to pursue historic building façade improvements or jurisdictions to pursue historic business district revitalization projects; and e. Technological, efficiency, and managerial assessments to help manufacturers reduce costs and use smaller footprints for existing or expanded production.))</p>		<p>competitive in the private sector and (2) Technological, efficiency, and managerial assessments to help manufacturers reduce costs and use smaller footprints for existing or expanded production</p>
<p>((ED-204)) ED-201b King County ((supports programs and strategies to help create, retain, and expand homegrown businesses in basic industries, particularly those)) <u>shall emphasize continued support for the aerospace and information technology industrial clusters as well as industrial clusters offering the best opportunities for business development and growth ((and job creation as))</u> including those identified in the <u>Prosperity Partnership's Regional Economic Strategy for urban areas and the King County Rural Economic Strategies for ((the Rural Area)) rural areas (including resource lands).</u></p>	<p>Technical change part of reorganization of entire chapter. Policy revision is to guide County's involvement in economic development and growth efforts to ensure projects in differing urban and rural communities are suitable for the area targeted.</p>	<p>Overall, an appropriate new policy addressing aerospace and information technology. However, it is unclear why the reference to job creation is dropped.</p>
<p>ED-201c <u>King County shall support and participate in programs and strategies that help create, retain, expand, and attract businesses that export their products and services. Exports bring income into the county that increases the standard of living of residents.</u></p>	<p>Technical change part of reorganization of chapter and breaking up policy ED-204. Policy revision expands on exports and benefits to the County, directing focus for future involvement in export projects.</p>	<p>Keeps part of ED-102 as noted above. It is important to keep this part but staff has concerns about dropping the other half of ED-102 emphasizing home-grown firms.</p>
<p>ED-201d <u>King County shall encourage redevelopment of and reinvestment in industrial and manufacturir.g properties by collaborating with other jurisdiction, and the private sector to remove, revise, or streamline regulatory or other redevelopment barriers without compromising environmental standards or quality. This includes assessment and/or remediation of contaminated properties.</u></p>	<p>New policy to improve clarity and to explain purpose.</p>	<p>A new policy that is consistent with the past practice of King County as well as ongoing County programs.</p>
<p>ED-201e</p>	<p>Policy revision clarifies County's</p>	<p>An appropriate revised/clarified policy</p>

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Policy Revision	Executive Purpose	Committee Staff Comment
<u>King County shall support programs and strategies to promote and market direct foreign investment opportunities in the county.</u>	involvement and role in regional programs and strategies that supporting foreign investment opportunities. Help guide future involvement in such opportunities.	for economic development.
ED-201f <u>King County shall promote and help position small and mid-size businesses to gain greater participation in the supply chains of large companies and the military located in the region.</u>	New policy initiative expands County's economic support role, recognizing benefits of working with larger regional employers to support opportunities for our small and mid-size businesses.	This new policy fits with the County's aerospace initiative, but it is unclear to what extent King County can help or influence outcomes in this area.
ED-201g <u>King County shall provide opportunities for small businesses to compete for and obtain contracts on county-funded construction, consulting, and goods and services projects. King County shall also collaborate with other jurisdictions to promote public-contracting opportunities for small businesses and to develop and maintain common standards, a common application, and a common directory for small contractors and suppliers seeking contracts on publicly-funded projects.</u>	Technical change part of reorganization of chapter and breaking up of policy ED-202. Also expands efforts to assist small businesses regionally.	Consistent with past policy and program decisions made by the Council. Most notably, the Contracting Opportunities Program, run by King County, fits into an implementation action of this policy.
ED-201h <u>King County shall assist businesses, property owners, and other jurisdictions in preserving and enhancing historic properties, including historic business districts, through incentives and other economic development measures.</u>	Technical change part of reorganization of chapter and breaking up of policy ED-202.	Consistent with previous policy decisions by Council and ongoing County programs. Captures a portion of ED-202. Other parts of ED-202 are captured elsewhere while some are dropped as noted in staff comments under new ED-201a.
((ED-203 — King County supports programs and strategies for the targeted recruitment of firms that will: a. Export their goods or services and/or have the potential for high levels of growth and wages, particularly those firms within the industrial clusters identified by the Regional Economic Strategy; or b. Support the county's basic industries by providing services that help keep existing firms globally competitive; or c. Support and enhance industries that are basic to the Rural Area as identified in the Rural Economic Strategies.))	Covered in other policies	Covered in other policies
((ED-204 — King County supports programs and strategies to expand international trade including those that:	Covered in ED-201e	Important loss of policy direction related to increasing exports for

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Policy Revision	Executive Purpose	Committee Staff Comment
<p>a. Promote, market, and position the county for increased export, import, and foreign investment opportunities; and b. Provide technical assistance, training, and opportunities for local firms wishing to export.))</p>		<p>County firms. Specifically, "Promote, market, and position the county for increased export opportunities; and Provide technical assistance, training, and opportunities for local firms wishing to export" is dropped.</p>
<p>((ED 205 — King County supports programs and strategies to preserve and plan for an adequate supply of industrial and commercial land including but not limited to: a. Compliance with the State of Washington Buildable Lands legislation — RCW 36.70A.215 — and in cooperation with the cities, inventory and monitor the use of industrial, commercial, and residential lands every 5 years; b. Partnership with other jurisdictions and the private sector, advocate for development and maintenance of a regional Geographic Information System to track the supply of land; c. Actively apply for federal, state, and other resources to help defray the costs of assessment, remediation, and redevelopment of private and/or public brownfields. Brownfields are defined as vacant or underdeveloped industrial/commercial sites with real or perceived contamination; d. Sell county owned surplus industrial and commercial lands for development by the private sector; e. Promote the redevelopment and infill of industrial and commercial areas and explore the feasibility of using incentives to achieve this goal; f. Prevent the encroachment of non-industrial uses on industrially-zoned land and the rezoning of industrial land to other uses.))</p>	<p>Technical change part of reorganization of entire chapter. Concepts moved to Section IV Infrastructure Development.</p>	<p>This is a significant loss of policy direction on issues related to land availability, which is a critical component of economic development. It is of particular importance to the private sector, but affects all sectors of the economy.</p>
<p>ED-301a King County supports workforce development programs that are integrated with the county's overall economic strategies, including but not limited to: a. Apprenticeship opportunities on county public works projects to ensure a continual pipeline of skilled, local construction trades workers and to encourage family-wage job opportunities. b. Development and growth of clean technology "green" jobs linked to the preservation and sustainability of the natural environment including jobs in pollution prevention, Brownfields cleanup, energy efficiency, renewable energy industries, and other</p>	<p>Technical change to combine policies ED-3-4, 305, & 306 as part of reorganization of entire chapter. Also expands efforts to identify and assist with training opportunities in all identified regional industry clusters.</p>	<p>Maintains existing policies in a reorganized fashion. Policies support existing County programs.</p>

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<p><u>technologies that address climate change.</u></p> <p>c. <u>Training in skills (job clusters) that apply to and are in demand across multiple industry clusters.</u></p>		
<p>ED-301 King County supports the King County Workforce Development Council, established by the federal Workforce Investment Act of 1998, composed of high-level representatives from business, local government, labor, education and training institutions, advocacy organizations, and human service providers. The purpose of the council is to coordinate and improve employment, training, literacy, and vocational rehabilitation programs to meet the needs of ((the workforce system's two customers—)) workers and employers.</p>	<p>Technical change for clarity.</p>	<p>Technical change for clarity.</p>
<p>ED-302 King County policies, ((supports programs and strategies to provide employment and training opportunities to)) <u>programs, strategies, and partnerships shall recognize the importance of worker training and retraining, especially for low-income and low-skilled residents ((including)), to provide the skilled workers needed by industry. Examples include, but are not limited to:</u></p> <p>a. ((Programs that facilitate employer involvement in hiring workers with limited experience and skills, and provide successful strategies for skills training, job placement, and retention for workers)) <u>Programs that retrain dislocated workers for jobs in growing industries;</u></p> <p>b. Training for ((and placement in)) jobs in growing industries that ((pay an average wage rate of \$13.66 per hour provide benefits, and offer workers wage progression opportunities)) <u>require post technical or post-secondary training and credentials and provide a career pathway to self-sufficiency;</u></p> <p>c. Programs that facilitate employer involvement in hiring workers with limited experience and skills and provide successful strategies for skills training, job placement, and worker retention;</p> <p>((e.)) <u>d. Programs that reduce recidivism by helping residents ((involved in)) exiting the criminal justice system gain access to training and employment services ((and training services in lieu of jail sentence.))</u></p> <p>((d.)) <u>e. School-to-work programs and effective alternatives for out-of-school youth to provide a clear pathway to self-sufficiency through career options and applied learning opportunities; ((and))</u></p> <p>((e.)) <u>f. Summer youth employment programs for at-risk youth;</u></p> <p><u>g. Access to alternative modes of transportation by providing transportation information, financial assistance, and services to jobseekers and workers;</u></p>	<p>Technical change for clarity around programs currently being undertaken by the county and to eliminate time sensitive data such as dollar amounts that vary by year.</p>	<p>Updated and refined policy that keeps the original intent of the previous policy.</p>

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Policy Revision	Executive Purpose	Committee Staff Comment
<p align="center"><u>and</u> <u>h. Access to childcare by increasing the availability and affordability of quality childcare for low-income families.</u></p>		
<p>((ED-304 King County supports apprenticeship opportunities for low-income populations on county public works projects in order to address the on-going shortage of qualified construction trades workers and to encourage family wage job opportunities.))</p>	Incorporated into ED-301a	Incorporated into ED-301a
<p>((ED-305 King County supports workforce development programs that are integrated with the county's economic development strategies, such as training and employment as environmental clean-up technicians for low-income residents of brownfields communities.))</p>	Duplicative with ED-301	Incorporated into ED-301
<p>((ED-306 King County supports programs, strategies, and partnerships to promote the development and growth of green jobs. Green jobs—particularly in the Clean Technology cluster but also across all industry clusters—are jobs that are linked to the preservation and sustainability of the natural environment, as well as those that involve the design, manufacture, installation, operation, and/or maintenance of renewable energy and energy efficiency technologies.))</p>	Incorporated in ED-301a, section b.	Incorporated into ED301a, section b.
<p>((ED-206)) <u>ED-401a</u> King County recognizes that adequate infrastructure is essential to support existing economic activity and to attract new industry and development. The county therefore supports <u>and partners</u> on programs and strategies to maintain existing infrastructure and construct new facilities (transportation, utilities, schools, information, communications, including an adequate supply of housing) necessary to accommodate current and future economic demand.</p>	Technical change.	Technical change
<p><u>ED-401b</u> King County will support programs and partnerships to facilitate the efficient movement of freight <u>to</u> promote global competitiveness for business and industry.</p>	New policy initiative to support new KC Strategic Plan EGBE	New policy. Consistent with other Council policy decisions and supports new KC Strategic Plan EGBE
<p><u>ED-405</u> Through local subarea planning and ((coordination)) partnerships with other agencies and organizations, King County should use zoning, incentives, or other measures to ensure that an appropriate proportion of the land adjacent or near to major public infrastructure facilities is</p>	Technical changes.	Technical changes

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Policy Revision	Executive Purpose	Committee Staff Comment
used to capitalize on the economic benefit of that infrastructure. The surrounding land uses should be ((buffered or)) compatible with <u>the economic development uses or a buffer provided as necessary.</u>		
ED-501 King County is committed to a sustainable and vibrant rural economy <u>that allows rural residents to live and work throughout the rural area and resource lands.</u> County policy, regulations, programs <u>should be reviewed and developed in partnership with rural businesses, the Agriculture and Rural Forest Commissions, the unincorporated area councils, and others</u> to support the preservation and enhancement of traditional rural economic activities and lifestyles, while supporting evolving compatible commercial uses and job opportunities.	Technical changes. New language reflects one of the goals of the Rural Economic Strategies to support opportunities that allow residents to live and work in the rural area. Other changes are to ensure inclusion in the process.	Policy intent appears unchanged but new language adds clarity and is more inclusive.
((ED-502 All economic development, including the provision of infrastructure, within the Rural Area and on resource lands shall be compatible with the surrounding rural character, be of an appropriate size and scale, and protect the natural environment.))	Concept incorporated into policy ED-503	Incorporated into policy ED-503 b
ED-503 King County shall use the Rural Economic Strategies to guide future rural economic development and will modify and add strategies as needed to reflect the evolving nature of the rural economy, <u>while protecting the traditional rural economic clusters.</u> a. King County ((supports programs and strategies to help preserve and enhance rural businesses focusing on the rural economic clusters of agriculture (including livestock), forestry, home-based business, small-scale tourism, and other compatible rural businesses)) <u>recognizes the value of the agriculture and forestry clusters for both their economic contribution and for their natural, educational, and recreational benefits to the county as a whole.</u> b. <u>King County is committed to ensuring that all economic development, including the provision of infrastructure, within the rural area, which includes resource lands, shall be compatible with the surrounding rural character, be of an appropriate size and scale, and protect the natural environment.</u> c. <u>King County will continue to support and partner on programs and incentives to ensure the economic vitality of rural historic resources to help maintain the character of the rural area, which includes resource lands.</u> d. <u>King County will explore opportunities to support agricultural tourism and value-added program(s) related to the production of food, flowers, and wine in the county. These partnership venues should be educational and include information on the diversity of products available in the county and the</u>	Technical Change for clarity. New policy Initiative (c) is to support existing county efforts to maintain historic and cultural resources and the businesses that make the preservation possible. New policy initiative (d) is reflect the evolving nature of the rural economy towards manufacture of value-added products and agricultural tourism, both necessary to support the economic vitality of natural resource enterprises in the County.	ED-501 c and d represent new or enhanced policy initiatives that appear appropriate for the rural areas.

Chapter 9: Economic Development

Policy Revision	Executive Purpose	Committee Staff Comment
<p>importance of buying local.</p> <p>e. King County should continue to review existing and proposed regulations to ensure they are relevant and effective in accommodating the differing needs and emerging trends of ((rural-economic activity))<u>the compatible businesses that comprise the rural economy.</u></p> <p>((e. King County should partner with rural businesses, unincorporated area councils, and others to develop and implement policies, programs, and strategies to preserve and enhance the traditional rural economic base.</p> <p>d. King County should partner with other Puget Sound counties and businesses to analyze the need and possible sites for regional agricultural (including beef and poultry) and forest product processing facilities that may require regional demand to make them economically feasible. The county should also explore options and incentives to encourage entrepreneurs to invest in mobile forest and food production processing facilities that can serve the region.</p> <p>e. King County supports programs and strategies that strengthen the interdependence and linkage between the rural and urban economies.))</p>		
<p><u>ED-503b</u></p> <p><u>King County will continue to partner with organizations that support programs and strategies that strengthen the interdependence and linkage between the rural and urban economies, such as the Regional Food Policy Council and Puget Sound Fresh.</u></p>	<p>Linkages are a critical component of our existing economic development programs.</p>	<p>Previously was part of ED-501. Policy intent remains the same.</p>

