

# Service Recovery & Proviso 7 Response

Mobility & Environment Committee  
March 2021



# Service Recovery Overview

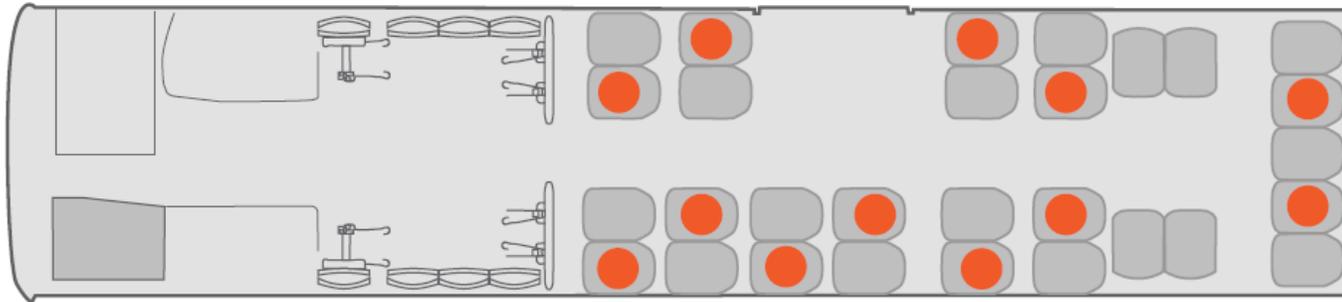
- Service during COVID
- Growing towards post-COVID
  - Recovering existing capacity by raising load limits
  - Restoring service to meet demand
- Recovery measures



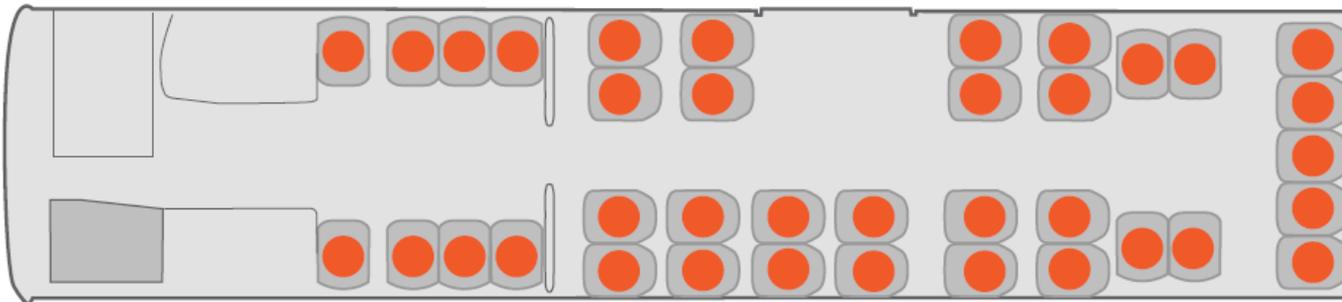


# Service during COVID

Load limits remain in place, limiting buses to 22-24% of pre-COVID capacity



**COVID capacity limits 40' Bus**  
12 Riders  
24% of Crowding Threshold



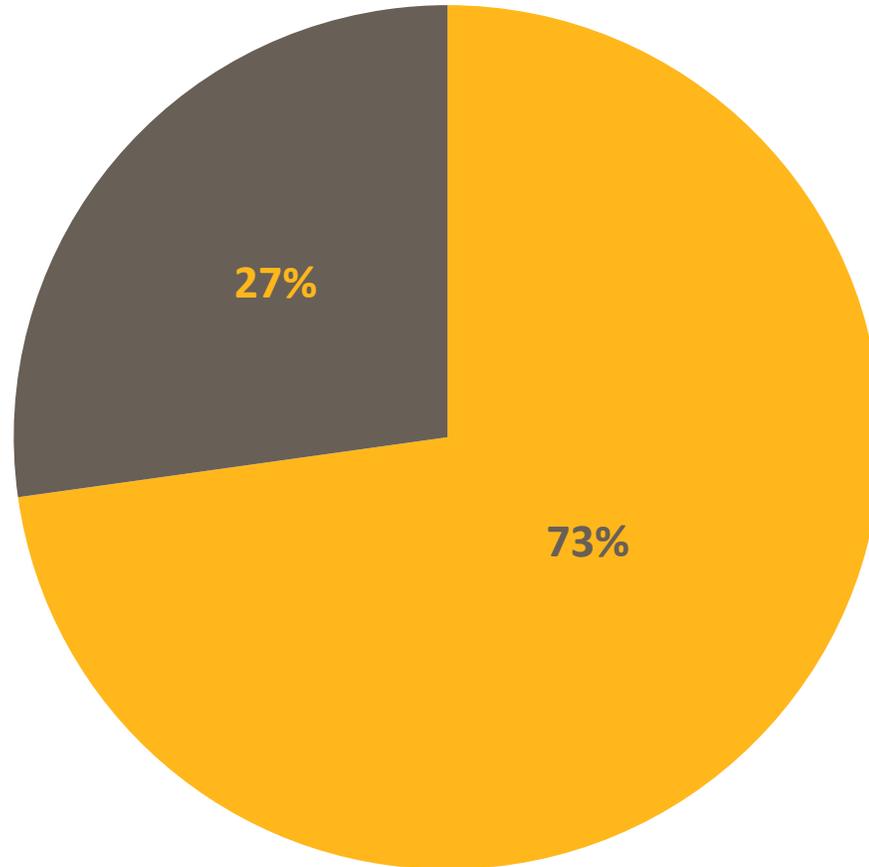
**Full seated load 40' Bus**  
37 Riders  
71% of Crowding Threshold

# What type of Metro service is suspended?

- Approximately 414,000 Metro service hours currently suspended (about 9% of Metro service)

## All-day routes

- **9 routes** fully suspended
- **17 routes** partially suspended



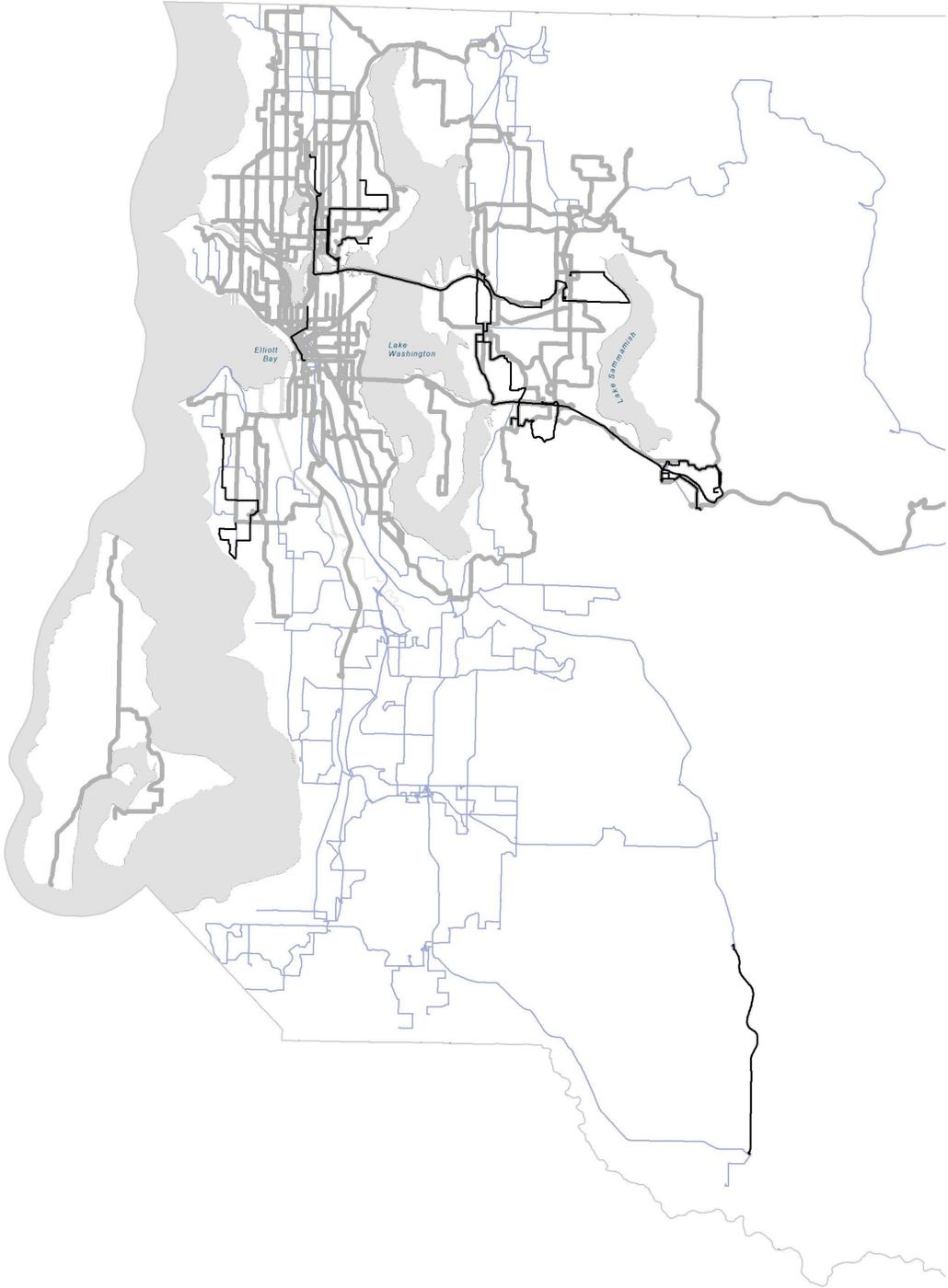
## Peak-only routes (morning & afternoon)

- **49 routes** fully suspended
- **4 routes** partially suspended

# Where is all-day service is suspended?

## ALL-DAY ROUTE NETWORK

- Suspended all-day routes
- Reduced all-day routes
- Other operating all-day routes

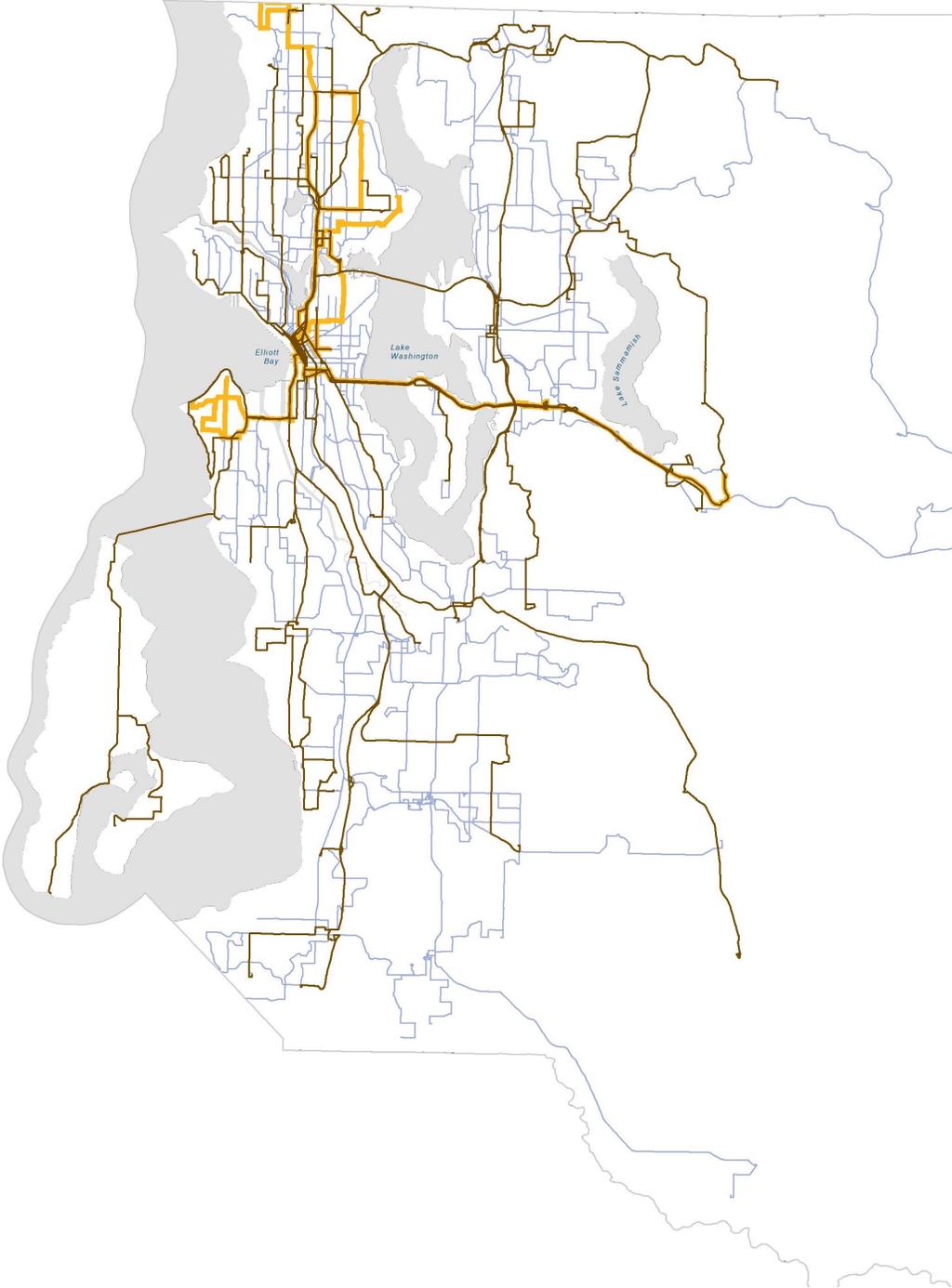


# Where is peak service suspended?

## PEAK-ONLY ROUTE NETWORK

- Suspended peak-only route
- Reduced peak-only routes
- Other operating routes\*

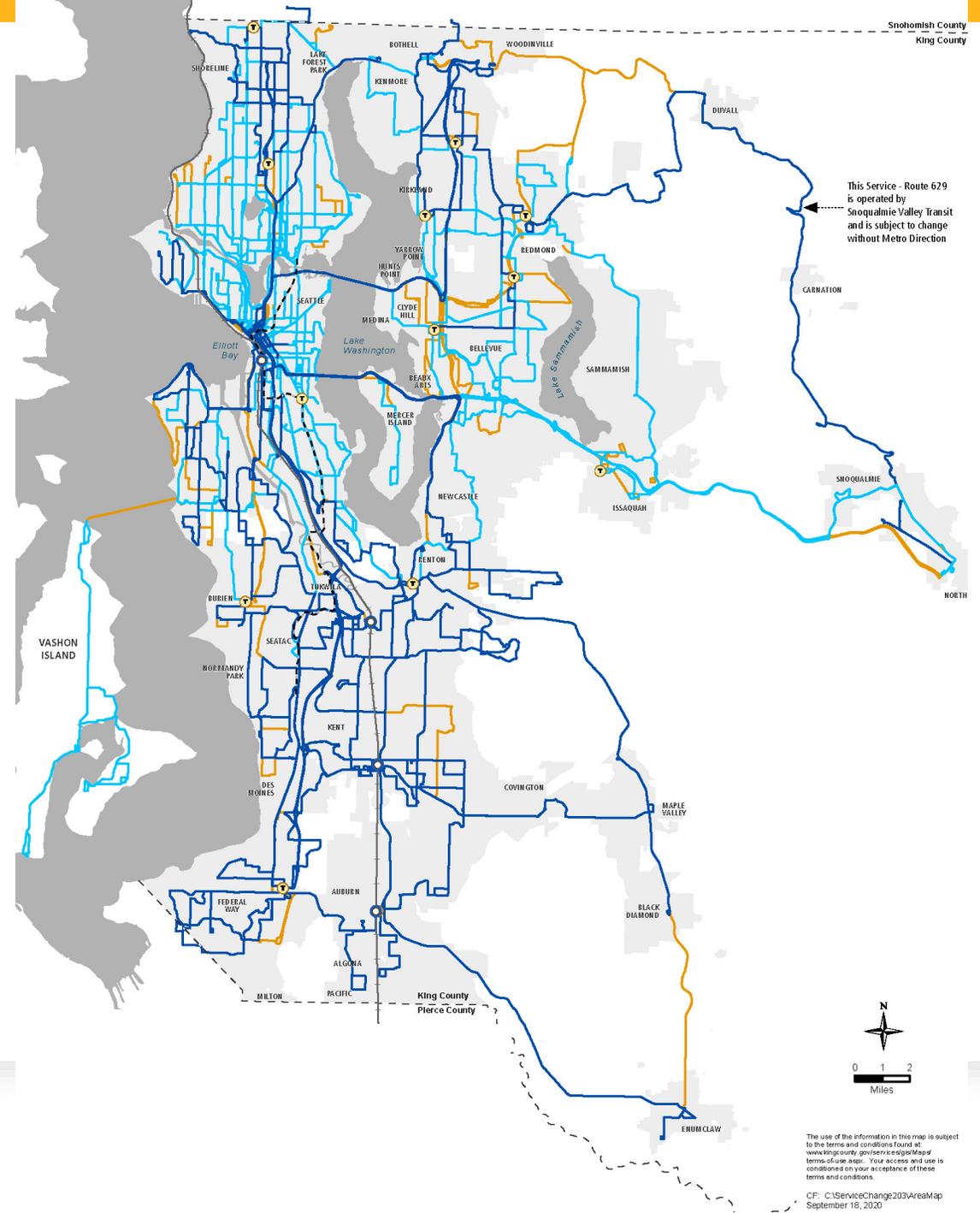
\*this includes all-day routes as they also run during peak periods



# Current service profile

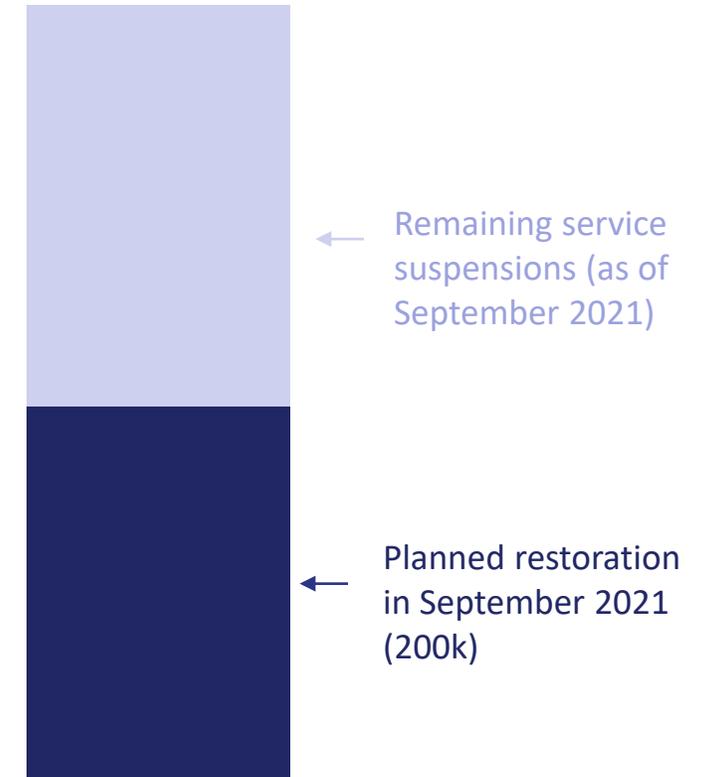
## King County Metro Transit Service\*

-  Bus routes operating at full service levels
  -  Bus routes operating with reduced service levels
  -  Bus routes suspended/ not operating
  -  Link light rail
  -  Sounder rail and station
  -  Transit Center
- \*Other transit service not shown:  
 Sammamish and Juanita Community Rides - operating at full service  
 Via to Transit - reduced  
 All other Community Rides - suspended
- \*Sound Transit Express bus routes not included on map

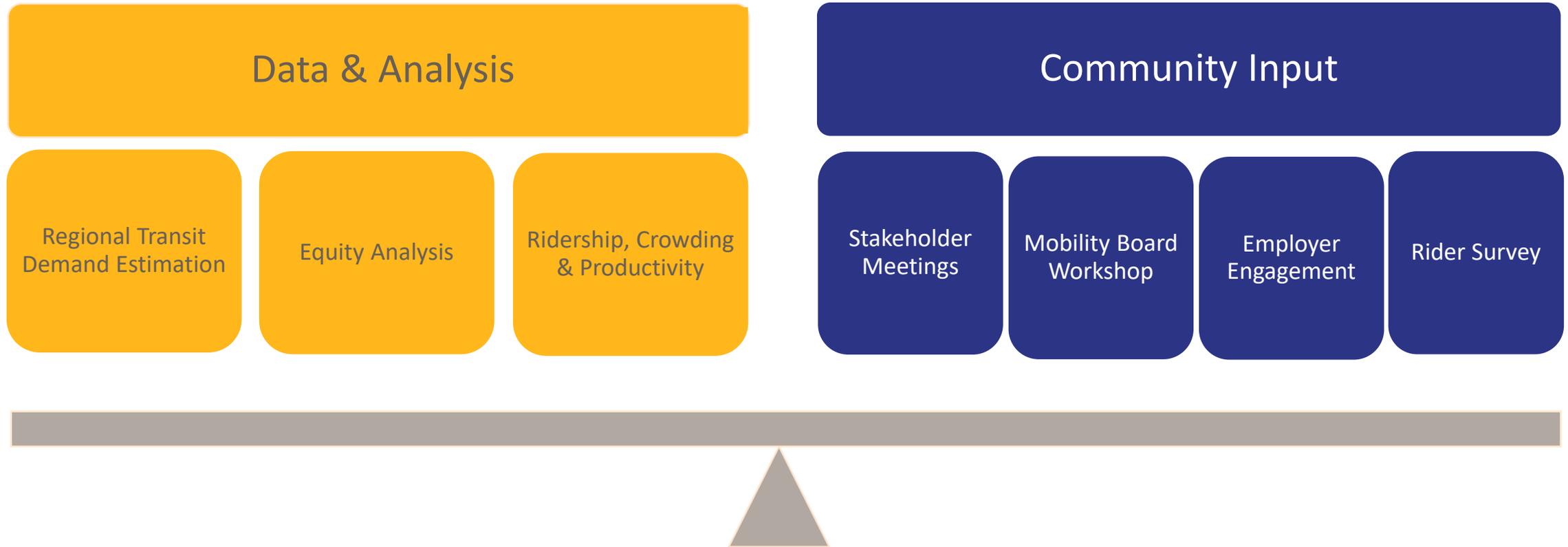


# Building the post-COVID system

- Demand estimation work
  - Work underway to estimate demand in September 2021 using information from employer discussions, rider/non-rider survey data, and ORCA data
  - High uncertainty remains on many factors
- Planning to restore 200,000 hours of service in September 2021
  - Budget target developed in coordination between Operations and Mobility divisions
  - Restorations in September will help meet the needs of a returning economy, based on current assumptions for vaccination and return to in-person school and work for many in 2021
- Planning to remove load limits
  - Determining the timing and triggers to allow more customers per vehicle



# How will we make decisions for September 2021?



# Inputs: Community Engagement Feedback

## Questions

How should we prioritize service restorations?

How have service suspensions impacted your ability to travel?

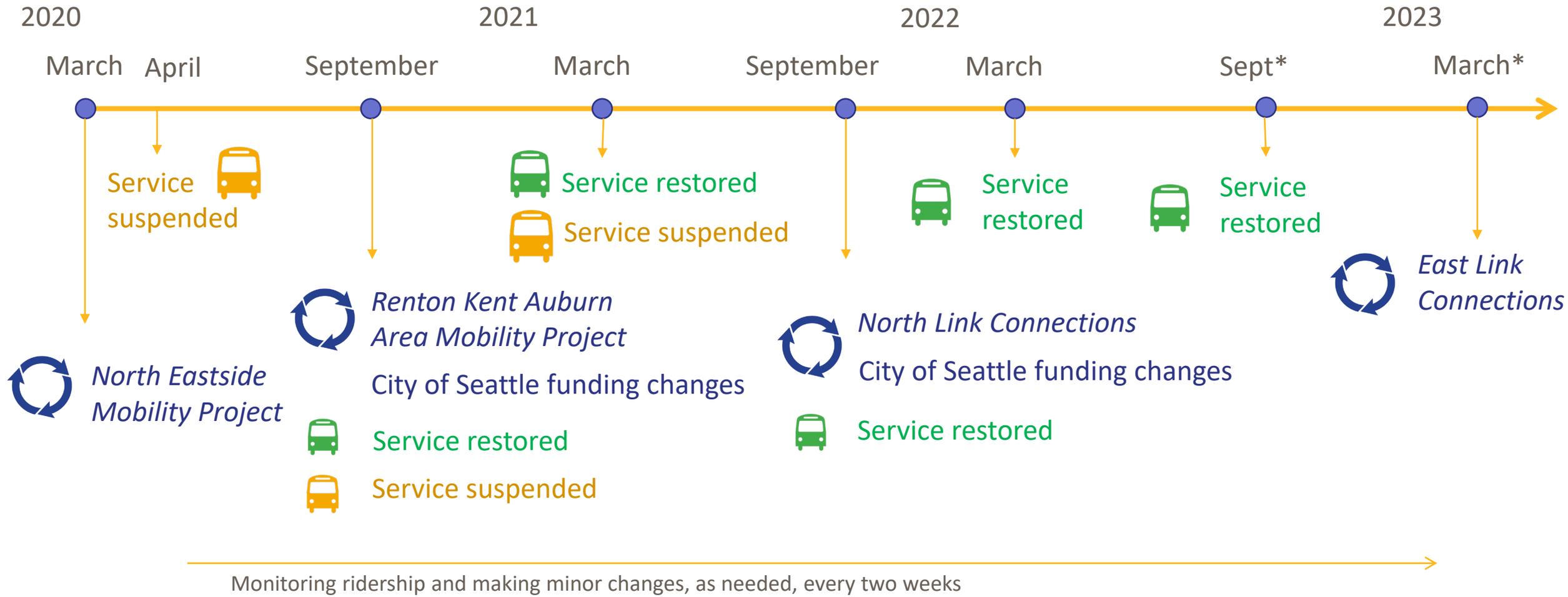
## Engagement Activities

- Mobility Board workshop
- Partner agency groups
- Community advisory groups
- Rider survey (February 8 – March 8)
- Outreach through social media, radio, bus stop signs, rider alerts

# Inputs: Data & Analysis



# Regional Service Recovery



\*potential additional service changes as early as September 2022, depending on federal recovery funds

# Restoration Analysis Metrics

- Ridership: Prioritize routes with higher pre-COVID ridership based on the 2020 System Evaluation Report.
- Crowding: Prioritize restorations to mitigate identified crowding issues on service in operation.\*
- Equity: Prioritize restorations on routes with high opportunity scores defined based on the proportion of populations of persons of color, poverty/low-income, linguistically diverse, disability, and immigrant/refugee (born abroad).
- Employers: Prioritize restorations on routes with high proportions of ORCA passport usage from major employers (e.g. Amazon, Microsoft, UW), when those employers indicate they may begin phasing out or reducing teleworking.
- Productivity: De-prioritize service restoration on routes with low pre-COVID productivity based on higher probability of later permanent reduction based on Service Guidelines reduction priorities.

# Ridership

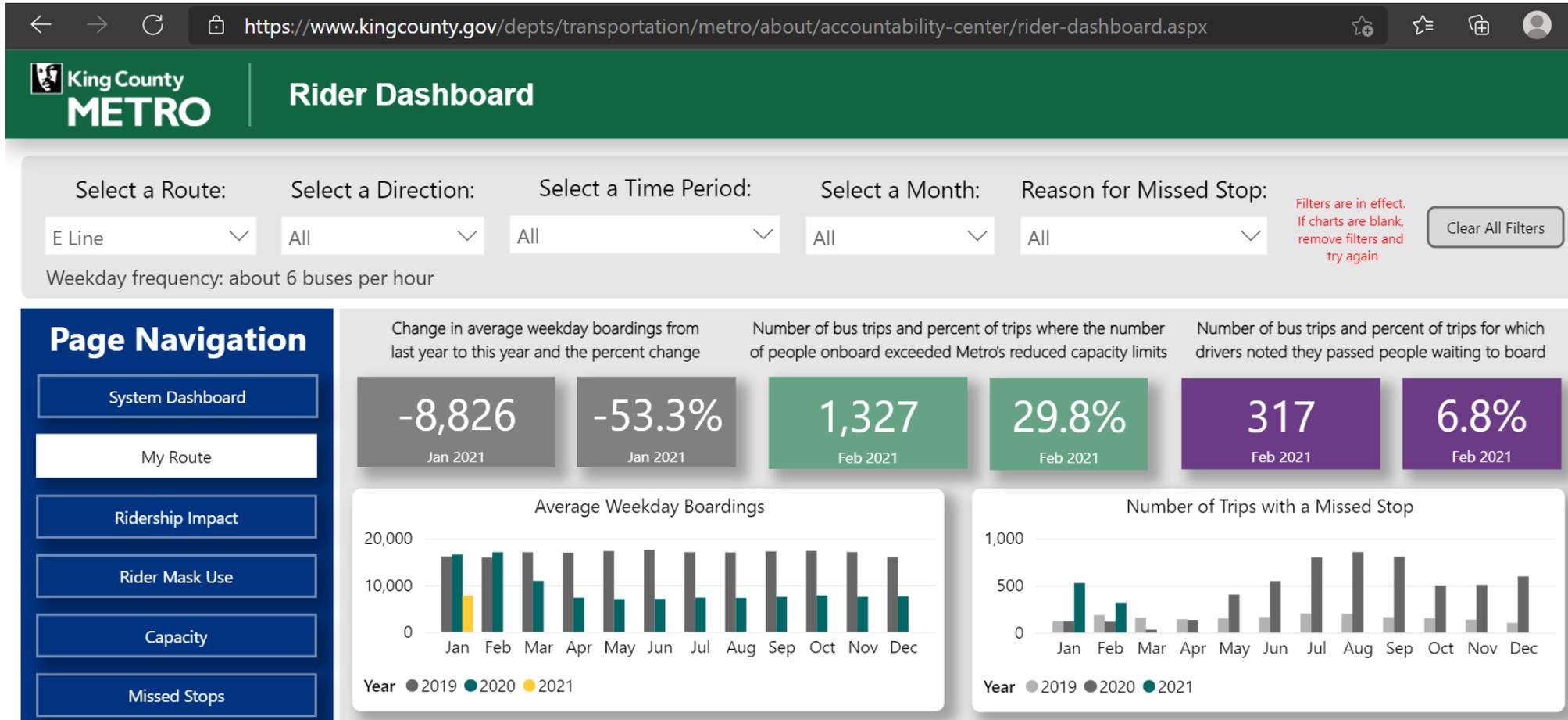
- Average daily ridership is about 125,000 (30% of 2019 levels)
- Routes with the smallest declines:
  - Frequent, all-day routes
  - Routes serving South King County
  - RapidRide routes

Top 10 Routes by Average Daily Boardings – 2/1/2021

| Route | Avg Baseline | Avg Current | Percent Change |
|-------|--------------|-------------|----------------|
| 675   | 17,413       | 7,844       | -55.0%         |
| 7     | 12,087       | 6,422       | -46.9%         |
| 671   | 8,934        | 5,823       | -34.8%         |
| 674   | 14,333       | 4,939       | -65.5%         |
| 120   | 8,307        | 4,240       | -49.0%         |
| 36    | 9,769        | 4,210       | -56.9%         |
| 673   | 11,708       | 3,634       | -69.0%         |
| 40    | 14,435       | 3,385       | -76.6%         |
| 676   | 5,184        | 3,130       | -39.6%         |
| 160   |              | 2,859       | N/A            |

|           |  |
|-----------|--|
| Ridership | Prioritize routes with higher pre-COVID ridership based on the 2020 System Evaluation Report |
|-----------|--|

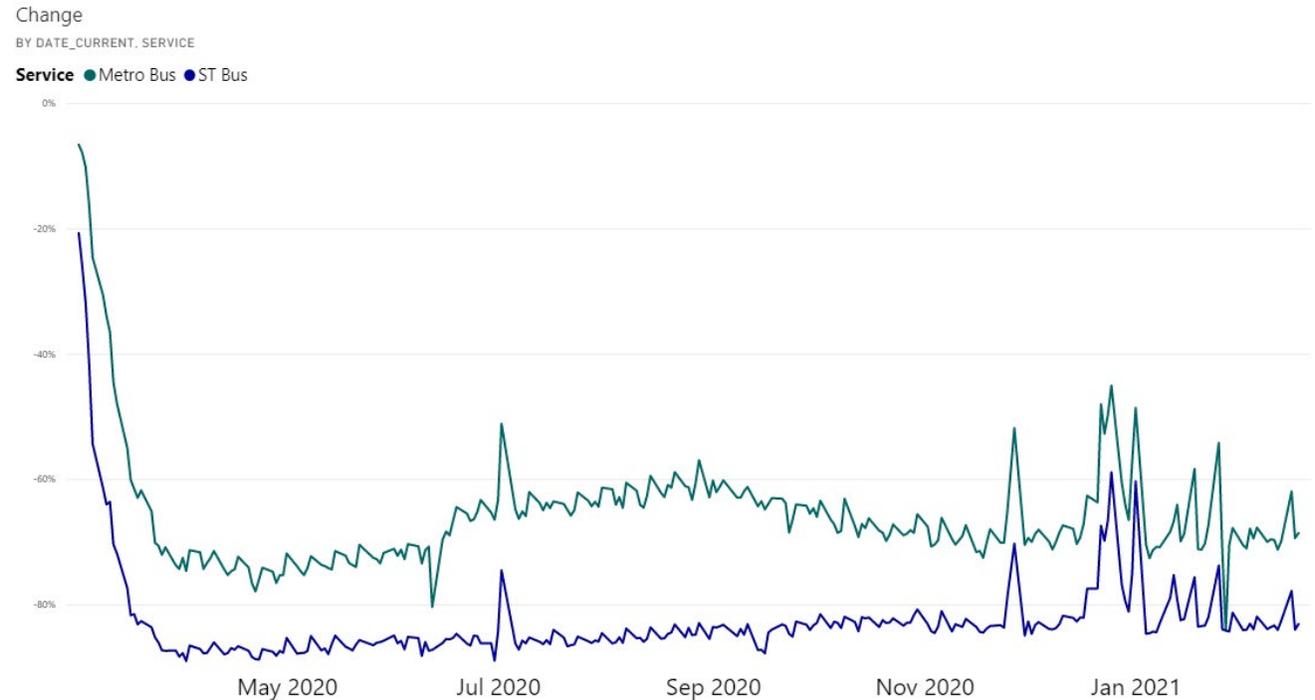
# Ridership



# Ridership

- Peak-only and express routes lost the most riders before suspensions
- Some peak-only routes operating in early 2021 will see trip reductions in March 2021 due to low demand
- Transit demand estimation work is ongoing for September 2021

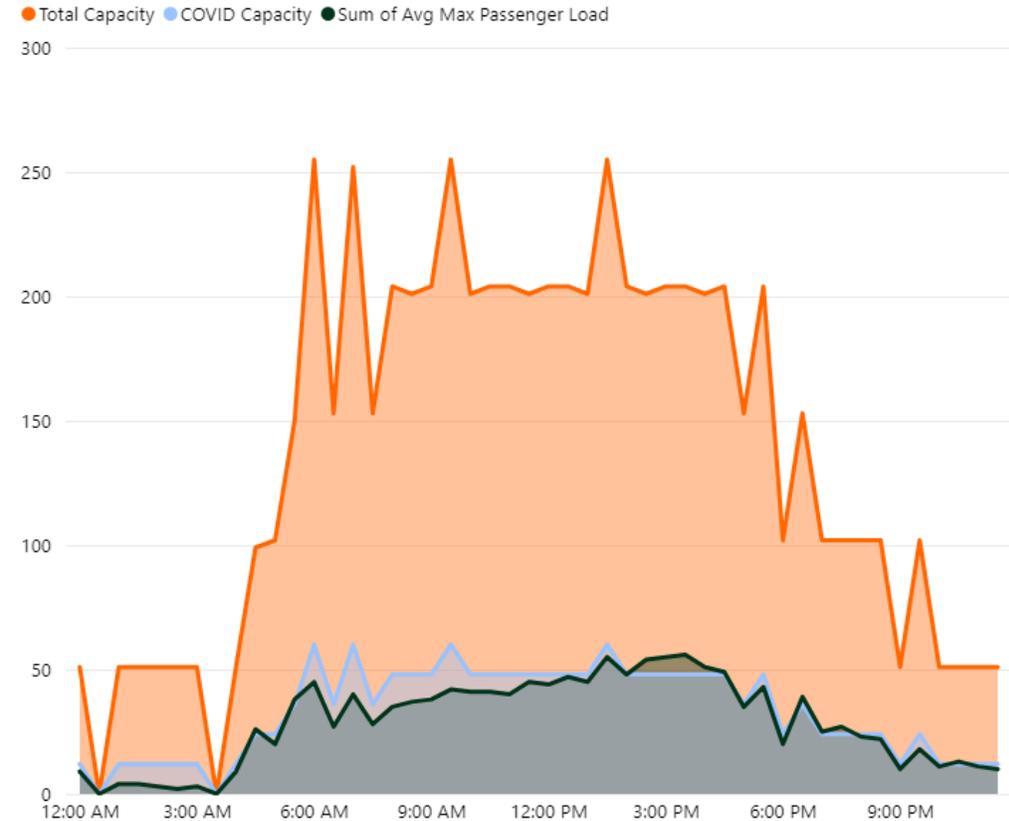
Percent Change in Ridership compared to Baseline (2019)



# Crowding

- **Current load limits: 12 on 40' bus and 18 on 60' bus**
  - If ridership increases and current load limits remain in place, crowding/pass ups will worsen
  - This is already occurring on some routes at current ridership levels (e.g. Route 160)
- Metro is adding service to 15 routes in March 2021 to address crowding issues
- Metro is continuously monitoring crowding to inform provision of supplemental service

Route 160 (future I Line)



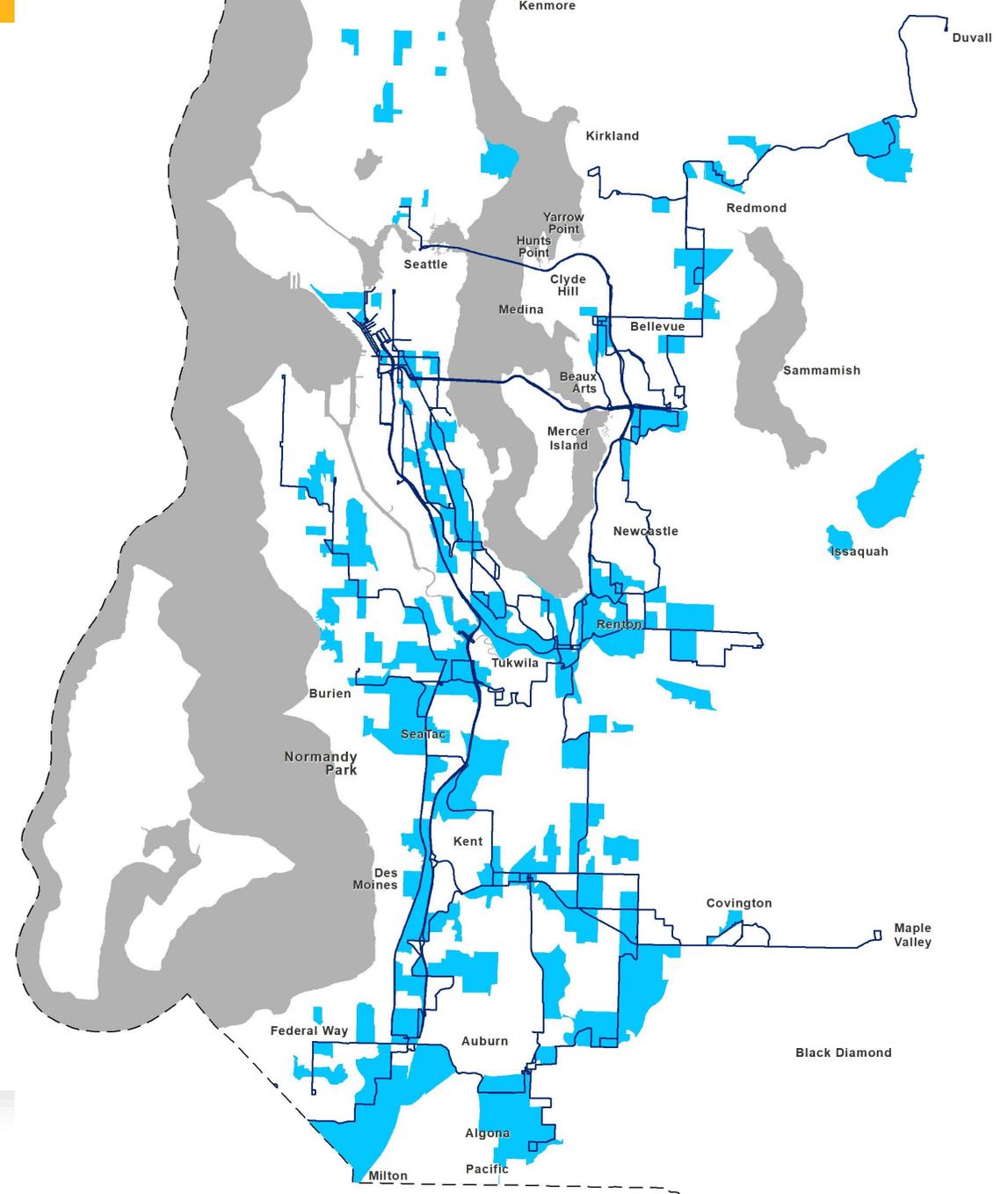
# Crowding

- Key findings:
  - Several routes have consistently met or exceeded COVID load limits:
    - High ridership routes serving areas with a high proportion of priority populations (A, E, 7, 36)
  - Most crowding situations occur in the mid-day or PM period

|          |   |
|----------|---|
| Crowding | Prioritize restorations to mitigate identified crowding issues on service in operation. This metric will change as load limits change during COVID. |
|----------|---|

# Equity

- Some suspended routes have high Opportunity Scores
  - 4 of 17 partially suspended all-day routes
  - 2 of 9 fully suspended all-day routes
  - 2 of 4 partially suspended peak-only routes
  - 13 of 41 fully suspended peak-only routes



# Equity

- How will Metro planning incorporate equity?
  - Prioritizing routes with high Opportunity Scores
  - Identifying equity gaps through analysis
  - Identify impacts to equity priority populations through engagement



|        |   |
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| Equity | Prioritize restorations on routes with high opportunity scores defined based on the proportion of populations of persons of color, poverty/low-income, linguistically diverse, disability, and immigrant/refugee (born abroad). |
|--------|---|

# Employers

- Business accounts made up 41% of all boardings and 51% of total fare revenue in 2019
  - Business account boardings are down 85% relative to baseline
- Metro is working with numerous employers who are custom Passport customers to understand plans for staff who are currently teleworking.
  - Amazon, AT&T, Children's Hospital, Expedia, Facebook, Holland America, Kaiser Permanente, Microsoft, Port of Seattle, REI, Sound Transit, Swedish, Uber, University of Washington, Virginia Mason, Zulily



Seattle Children's



# Employers

- Key findings:
  - Employers closely monitoring the rollout of vaccines and COVID caseloads
  - Expectation is the return to work/school can begin in summer though more likely fall
  - Most employers are planning for a hybrid model of time split between working from home and being in the office

|           |   |
|-----------|---|
| Employers | Prioritize restorations on routes with high proportions of ORCA passport usage from major employers (e.g. Amazon, Microsoft, UW), when those employers indicate they may begin phasing out or reducing teleworking. |
|-----------|---|

# Productivity

- Many partially or fully suspended routes have productivity below 25% threshold and are top candidates for reduction based on the Service Guidelines and pre-Covid route performance:
  - 6 of 17 partially suspended all-day routes
  - 5 of 9 fully suspended all-day routes
  - 1 of 4 partially suspended peak-only routes
  - 20 of 41 fully suspended peak-only routes



 2020 System Evaluation



|              |   |
|--------------|---|
| Productivity | De-prioritize service restoration on routes with low pre-COVID productivity based on higher probability of later permanent reduction based on Service Guidelines reduction priorities |
|--------------|---|

# Proviso 7 Response

# Requirements of Proviso 7

## **A. Recovery, restorations and emergency service changes:**

- New Guidelines language addressing emergency planning authority
- Performance indicators for reduced or suspended routes for service restorations
- Factors used for planning restorations, service additions or reductions
- Restoration planning as it relates to Metro Connects updates

## **B. Description of proposed changes to the Restructuring Service section of the Service Guidelines**

## **C. Future briefings to describe the changes the Metro transit department is preparing to address service restructures and post pandemic service restoration in the King County Metro Service Guidelines**

# Guidelines for emergencies

- **Proposed updates to Service Guidelines will include more specific information about emergency situations that impact ridership or service levels**
  - Adding a description of Metro's emergency authority from the King County code section 28.94.010.B.2 into the section about major service changes.
  - Adding information about how Metro should develop situation-specific policies when emergencies arise, including recognition that Metro will use performance information from both before and during emergencies to guide planning.
  - Continued recognition of the need for Metro to have flexibility to immediately change service in response to emergencies.

# Service changes during Covid emergency

Temporary changes

## Temporarily suspending service



- Shortening operating hours
- Suspending an entire route
- Reducing the frequency of route

## Temporarily adding service



- Adding service to a crowded route

## Restoring service



- Partial restoration of a route
- Full restoration of a route

Permanent changes

## Permanent changes to service

- Permanently reducing service
- Changing the structure and pathway of a route
- Consolidating routes
- Permanently investing in new service



# Recovery & Metro Connects

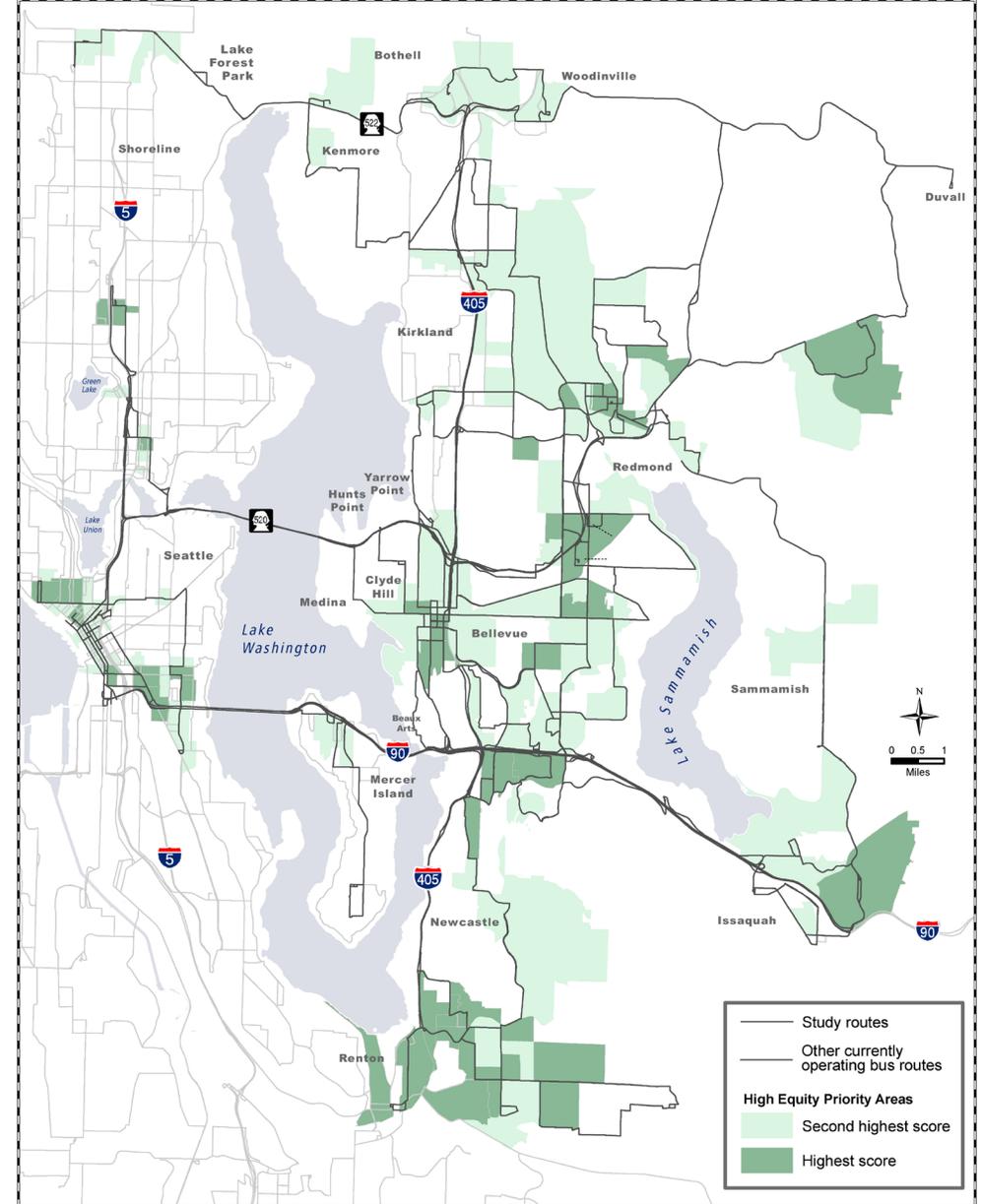
- Metro Connects represents a vision for King County's transit service more than 20 years in the future.
- This vision remains strong and the ridership and other trends during COVID reinforce the need to serve trips throughout all times of day.
- Though COVID and recovery-related service changes were not incorporated into the update to the Metro Connects service networks, Metro Connects has influenced how we think about recovery
- Service recovery is an opportunity to build towards the long-range system
- Future updates to Metro Connects are expected over time and will incorporate any long-term changes that result from the pandemic and post-pandemic recovery.



# Guidelines for Service Restructures

- **Updates to the Restructuring Service section will be discussed in detail at the April RTC meeting**
- The Guidelines provide clear direction on service restructures, including the triggers for considering restructures.
- **New restructures goals will include:**
  - *Improved access to address unmet need*
  - *Reducing emissions*
  - *Move towards Metro Connects*
  - *Create convenient transfer opportunities*
  - *Match capacity and mobility service type*

East Link Connections Phase 1- Full Extent with Highest Equity Priority Areas



# Next Steps

- King County Executive will continue to work closely and collaboratively with the King County Council, its committees, and the Regional Transit Committee on Metro's planning and policy updates.
- Quarterly reports on COVID service recovery including how we are using the measures outlined in Table will be provided to RTC
- Briefings to Councilmembers on these or other issues related to service restorations, planning, and policy update processes are available.
- Current data on routes and Metro recovery is available on public dashboard, [The Dash](#)

# Closing and Questions