



## King County

### Metropolitan King County Council Law, Justice and Human Services Committee

#### STAFF REPORT

**AGENDA ITEM: 9**

**DATE: March 20, 2008**

**BRIEFING: 2008-B0155**

**PREPARED BY: Kelli Carroll**

**SUBJECT:** A briefing on the quarterly report for the Veterans and Human Services Levies.

**BACKGROUND:** In 2005, King County voters approved the Veteran's and Human Services Levy which provides approximately \$13,300,000 per year (\$0.05 per \$1,000 assessed valuation) for six years. Collections began in 2006. The purpose of the levy is to fund health and human services such as housing assistance, mental health counseling, substance abuse prevention and treatment, and employment assistance; as well as capital facilities and improved access to and coordination of services for veterans, military personnel and their families. Fifty percent of the levy proceeds are dedicated to these services for veterans, military personnel and their families; and fifty percent are dedicated to improving health, human services and housing for a wider array of King County citizens in need.

In April 2006, the Council approved Ordinance 15406, which provided direction as to how the money from the levy should be spent, specifying that "the proceeds shall be used primarily to prevent or reduce homelessness and unnecessary involvement in the criminal justice and emergency medical systems for veterans, military personnel and their families and other individuals and families most at risk." The levy funds are dispersed into five broad strategy areas corresponding to the Council's direction: veterans, homelessness, behavioral health, strengthening families and resource management and evaluation. As stipulated in the ballot measure, funds are divided equally between veteran and non-veteran populations. These overarching strategies are outlined below:

Strategy	Description
Strategy One	Enhancing services and access for veterans (Veterans Levy Fund only)
Strategy Two	Ending homelessness through outreach, prevention, permanent supportive housing and employment
Strategy Three	Increasing access to behavioral health services
Strategy Four	Strengthening families at risk (Human Services Levy Fund only)
Strategy Five	Increasing effectiveness of resource management and evaluation

Annually, at least \$2 million of veterans funds are designated for enhancements to the existing King County Veterans' Program, and \$1.5 million in non-veterans funds are dedicated to early childhood prevention and intervention. Levy administration costs are about five percent of the total funds.

The Regional Human Services Levy Oversight Board and the Veterans Citizens Levy Oversight Board were convened in February, 2007. The boards have established extensive procedures for the review of procurement plans that includes a period for public comment. The board review process includes an initial review of the procurement plan by the full board before release for public comment. Once the two week comment period is concluded, the board, through its appropriate subcommittee, re-reviews the procurement plans along with the public comment and then forwards the final revised plan to the full board for its concluding review.

Through the course of briefings in 2007, the Council determined that more frequent and detailed information on levy expenditures was required. Thus with the adoption of the King County's annual Budget via Ordinance 15975, the Council required the submission of quarterly reports for the Veterans and Human Services Levy by the Executive.

**ANALYSIS:** The 2008 first quarter report submitted by the Executive on May 27, 2008 meets the criteria set forth in Ordinance 15975, including the:

- amount of funding expended to date
- amount of funding contracted to date
- number and status of Request for Proposals (RFPs) to date
- individual program statistics

The quarterly report provides cumulative data through the first quarter of 2008.

By the end of the first quarter of 2008, 23 program designs or procurement plans had been through the review process and 61 community based agencies have received funding (attachment 2).

**First Quarter 2008 Highlights:**

- According to first quarter 2008 service data, the King County Veterans Program had about 2,600 client visits, representing over 1000 unduplicated clients seeking services at the downtown and Renton sites. Of these, 578 received financial assistance for such things as rent, utilities, mortgage and transportation assistance. Over 400 received vouchers for food.
- By the end of the first quarter, seven RFPs for housing and supportive services have been completed. Two RFPs, one related to linking educational and employment services to supportive housing, and the other related to permanent housing placement supports for parents with young children and a criminal justice history are currently in process.
- The City of Seattle received funding to expand PEARLS services, an in-home service providing treatment for mild depression in elderly veterans and other seniors which it has provided throughout the county for several years. According to their first quarter data, twenty individuals, many more than had been anticipated, were interviewed by PEARLS counselors and twelve clients enrolled. Fifty percent of these PEARLS clients were from communities of color.

- Expansion of the Nurse Family Partnership (a program operated by Public Health-Seattle & King County) is currently underway. Fifty-nine clients have been served in 155 visits by the increased capacity created by levy funding. Overall the program served 438 individuals in 1,698 visits. 32 of the 59 clients seen in the first quarter have been enrolled in the program and live throughout the county:

Auburn	2	SeaTac	1
Federal Way	6	Seattle	9
Homeless	1	Shoreline	2
Kent	7	Tukwila	1
Renton	2	Vashon	1

- The Safe Harbors Procurement Plan was approved first quarter 2008, allocating \$350,000 in 2008 to provide direct support services as agencies transition to the next generation Homeless Management Information System (HMIS) application. The enhanced HMIS will function as an integral part of agencies management, and improve agency capacity to participate in regional services coordination. Program level training and technical assistance will also be provided through this project. Clients of over 170 programs in the region will be linked through the new system. A significant number of levy projects will rely on Safe Harbors to demonstrate program performance.

Summary information of the combined Veterans and Human Services Levy data is shown in the following table:

<b>2006-First Quarter 2008 Cumulative Veterans and Human Services Levy Program Plan \$\$</b>	<b>Step 1 Board/Public Review of Plans</b>	<b>Step 2 Funds Committed</b>	<b>Step 3 Funds Expended</b>
35,761,580	32,643,580	25,439,513	4,106,699
Percent of Program Plan \$\$	91%	71%	11%

- 91% (\$32,643,580) of the \$35 million available for programming has been through the planning phase; activity plans for the balance of the funds are scheduled to enter the pipeline the first half of 2008.
- 71% (\$25,439,513) of the \$35 million available for programming has been through the request for proposal (RFP) process or have been committed via letter of award, memorandum of agreement to 61 community based agencies or through internal King County implementation (such as the Veterans program expansion).
- 11% (\$4,106,699) of the \$35 million available was expended by March 31, 2008; King County pays on a reimbursement basis. Contracted agencies have to spend the fund and submit reimbursement requests to the county before any funds are released.

The combined financial plans show \$12.4 million as undesignated fund balance in 2008 with \$2.0 million being allocated to the target reserves.

Because actual revenue has been higher than projected, and is expected to be higher in future years, the two levy boards have been considering which activities outlined in the Service Improvement Plan should receive additional funding.

The Regional Human Services Levy Oversight Board has recommended that the additional Human Services Levy funding be invested in Strategy 4, Strengthening Families at Risk, specifically, the employment component for young parents in the Nurse Family Partnership program. Consistent with established board practice, a revised program design for that activity will shortly be posted on the levy web site for public review and comment. Other additional funds are available on a one-time basis, and rather than investing these funds into ongoing programs that may not be able to be maintained, the board has recommended using them for capital investment in homeless housing.

The Veterans Citizens Levy Oversight Board has recommended that the additional Veterans Services funds be invested in Strategy 1, Enhancing Services for Veterans and Their Families, for a variety of targeted initiatives, including expanding outreach to underserved communities through contracts with community-based organizations (to be selected through an RFP process). A revised program design will be posted on the levy web site for public review and comment. Additional funds are also available on a one-time basis, and rather than investing these funds into ongoing programs that may not be able to be maintained, the board has recommended using them for one-time activities such as homeless veterans housing and community events or veterans "stand downs".

Additional funds available for remaining years of the levy are as yet undetermined.

The changes in the ongoing and additional one time funds for 2008 are summarized in attachment 6, the revised Service Improvement Plan *Appendix D: Veterans and Human Services Levy Financial Allocation Plan*.

Any 2008 supplemental budget authority requested to expend the unprogrammed revenue would be subject to the Council's Operating Budget, Fiscal Management and Select Issues Committee review process.

Board membership update: There are four vacancies on the Human Services Levy Oversight Board. Council districts four, six and seven are vacant as well as one executive appointee position. There are two vacancies on the Veterans Citizen Levy Oversight Board. Council districts six and nine are vacant. Council district staff are working on identifying potential district representatives.

Representatives from the Department of Community and Human Services are available to provide detailed information regarding individual programs.

**ATTENDEES:**

- Debora Gay, Manager, Veterans and Community Services Programs  
Community Services Division, Department of Community and Human Services
- Douglas Hoople, Chair, Veterans Citizen Levy Oversight Board
- Joe Ingram, Chair, Regional Human Services Levy Oversight Board
- Linda Peterson, Community and Human Services Division Director, Department of  
Community and Human

**ATTACHMENTS:**

1. Executive transmittal letter dated May 28, 2008
2. Community Based Agencies Receiving Funds
3. Veterans and Human Services Levy First Quarter Report 2008
4. Veterans Levy Financial Plan
5. Human Services Financial Plan
6. Revised Service Improvement Plan *Appendix D: Veterans and Human Services Levy Financial  
Allocation Plan*



## King County

**Ron Sims**

King County Executive

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CLERK  
KING COUNTY COUNCIL

The Honorable Julia Patterson  
Chair, King County Council  
Room 1200  
COURTHOUSE

May 27, 2008

Dear Councilmember Patterson:

Pursuant to provisos in the 2008 Adopted Budget (Ordinance 15975, Sections 73 and 74), enclosed for King County Council review is the First Quarter 2008 Report on the implementation of the Veterans and Human Services Levy Service Improvement Plan.

*Proviso 1 of Section 73 states: "Of this appropriation, \$100,000 shall not be expended nor encumbered until the executive submits four quarterly progress reports for the veterans services levy. The quarterly reports shall include at a minimum: the amount of funding expended to date, the amount of funding contracted to date, the number and status of request for proposals to date, and any individual program statistics available, such as number of individuals served. The quarterly reports to the council are due on March 1, June 1, September 1 and December 1, 2008, for council review."*

A similar proviso in Section 74 pertains to the human services levy, with identical requirements and timelines. The enclosed quarterly report provides the information requested by the council in response to both budget ordinance provisos.

The First Quarter 2008 Report provides a summary overview of activities related to the implementation of the Veterans and Human Services Levy Service Improvement Plan and includes an attachment showing the status of funds as of March 31, 2008 by levy activity (Attachment A).

### **Status of Funds as of March 31, 2008**

The Regional Human Services Levy Oversight Board and the Veterans Citizen Levy Oversight Board have been hard at work reviewing the procurement plans or program designs for each levy activity, and incorporating feedback from the public. I am pleased to report that the boards have reviewed activity plans representing \$32.6 million (91 percent) of all available funds through the end of first quarter 2008. A total of \$25.4 million (71 percent) of all available funds have been committed by Letter of Award, Contract and/or Memorandum of Agreement, or allocated to expand the capacity of the King County Veterans' Program (KCVP). This includes \$20.6 million (88 percent) of the funds available through the end of

2007. Several Request for Proposal (RFP) processes have been completed with funds awarded to community agencies who are expending the awarded funds.

The Service Improvement Plan created five overarching strategies to enhance programs and services to help veterans, military personnel and their families, and other residents in need throughout the county. These overarching strategies include the following:

Strategy One: Enhancing services and access for veterans (Veterans Levy Fund only).

Strategy Two: Ending homelessness through outreach, prevention, permanent supportive housing and employment.

Strategy Three: Increasing access to behavioral health services.

Strategy Four: Strengthening families at risk (Human Services Levy Fund only).

Strategy Five: Increasing effectiveness of resource management and evaluation.

Each strategy includes several service activities. Thirty-one activities, each falling under one of the above strategies, are described in the Service Improvement Plan and funded by the Veterans Services Levy Fund or the Health and Human Services Levy Fund, or in some cases, both. Attachment A provides a chart showing how each of the individual activities are progressing through a "pipeline" from the required board and public review, through the RFP process, and ultimately, to contracting and expenditure of the funds.

The report provides updates on each of the strategies, and includes early service data.

Strategy One: Services for Veterans. Four general categories related to enhancing access to services for veterans and their families were identified in the Service Improvement Plan. Activities to expand the geographic range and to increase the capacity of the King County Veterans' Program have been under way since the fourth quarter of 2006 and are periodically reviewed by the Veterans Citizen Levy Oversight Board. An important step in increasing service capacity was increasing funding for the KCVP.

According to first quarter 2008 service data, the program had over 2,600 client visits, representing over 1,000 unduplicated clients seeking services at the downtown and Renton sites. Of these, 578 received financial assistance for such things as rent, utilities, mortgage and transportation assistance. Over 400 received vouchers for food. The King County Veterans' Program continues to serve a diverse population; in the first quarter, 520 were people of color.

Strategy Two: Ending Homelessness. Eight activities related to ending homelessness through outreach, prevention, permanent supportive housing and employment are described in the Service Improvement Plan. Of these, six have been reviewed by the

boards, as well as some elements of the other two activity areas. One of these is currently under discussion by the boards. To date, seven RFPs for housing and supportive services have been completed. Two RFPs, one related to linking educational and employment services to supportive housing, and the other related to permanent housing placement supports for parents with young children and a criminal justice history, are currently in process.

Sound Mental Health (SMH) operates the Forensic Assertive Community Treatment (FACT) Program, a community-based program targeted at the highest utilizers of the King County Jail who have severe and persistent mental illness, are likely to be homeless, and have a co-occurring substance abuse disorder. The FACT program, which includes housing placement, comprehensive, individualized assistance and services, was implemented in late January 2008.

Strategy Three: Behavioral Health Services. All four activities related to increasing access to behavioral health services have been reviewed by the boards. An RFP and Request for Investment (RFI) for two of these activities took place in first quarter 2008. Awards will be announced in second quarter 2008.

The City of Seattle received funding to expand their PEARLS program, an in-home service providing treatment for mild depression in elderly veterans and other seniors. According to their first quarter data, 20 individuals were interviewed by PEARLS counselors and twelve clients enrolled, exceeding the number anticipated. Fifty percent of these PEARLS clients were from communities of color.

Request for Proposals related to developing training programs in trauma and training behavioral health providers to use evidence-based practices for Post Traumatic Stress Disorder will take place in second quarter 2008.

Strategy Four: Strengthening Families.

Six activities were described in the Service Improvement Plan related to strengthening families, and plans for all six have been reviewed by the boards. The two RFPs remaining to be conducted, related to early intervention support and education, and employment for parents exiting the criminal justice system, are currently underway. Results will be announced next quarter.

Another activity, Expansion of Nurse Family Partnership (a program operated by the Seattle-King County Department of Public Health) is currently underway. Fifty-nine clients have been served in 155 visits by the increased capacity resulting from levy funding. Thirty-two of the 59 clients seen have been enrolled in the program and reside throughout the county.

Strategy Five: Resource Management and Evaluation. The Service Improvement Plan identified nine activities under this strategy, four of which have been reviewed by the levy boards. The primary focus of Strategy Five is evaluating levy program performance, increasing the quality and coordinated use of information systems to improve services, and coordinated regional planning efforts.



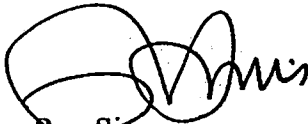
One activity of particular importance is the Homeless Management Information System (HMIS) – Safe Harbors. The Safe Harbors Procurement Plan was approved first Quarter 2008 – allocating \$350,000 in 2008 to provide direct support services as agencies transition to the next generation HMIS application. The enhanced HMIS will function as an integral part of agencies management, and improve agency capacity to participate in regional services coordination. A significant number of levy projects will rely on Safe Harbors to demonstrate program performance.

I would like to take this opportunity to acknowledge the exceptional efforts of the volunteer members of the two levy oversight boards. Through the first quarter of 2008, these individuals have already devoted over 300 volunteer hours to support the implementation of the levy, particularly in the reviewing and rating of procurement plans and RFPs. The county is truly fortunate to have their extraordinary commitment and dedication.

While a great deal of work has been completed implementing the Service Improvement Plan, much remains to be done. I look forward to working with the council, the advisory boards, and the community as we continue the implementation of the Service Improvement Plan and the enhancement of programs and services to help veterans, military personnel and their families, and other residents in need throughout the county.

If you have any questions, please feel free to contact Jackie MacLean, Director of the Department of Community and Human Services, at 206-263-9100.

Sincerely,



Ron Sims  
King County Executive

Enclosures

cc: King County Councilmembers

ATTN: Ross Baker, Chief of Staff

Saroja Reddy, Policy Staff Director

Anne Noris, Clerk of the Council

Frank Abe, Communications Director

Regional Human Services Levy Oversight Board Members

Veterans Citizen Levy Oversight Board Members

Bob Cowan, Director, Office of Management and Budget (OMB)

Cindy West, Budget Supervisor, OMB

Jackie MacLean, Director, Department of Community and Human Services (DCHS)

Linda Peterson, Division Director, Community Services Division, DCHS

Debora Gay, Manager, Veterans and Community Services Programs, DCHS

Marcy Kubbs, Coordinator, Veterans and Human Services Levy, DCHS

## Veterans and Human Services Levy

Community Agencies with Letters of Award or Contracts/Subcontracts to Date

No.	Strategy #	Fund Recipient
1	1	The Compass Center
2	1	Salvation Army - William Booth Center
3	1	WDVA-Veterans' Incarcerated Program
4	1	WDVA-PTSD Services
5	1	WDVA-Homeless Veterans
6	2	Sound Mental Health
7	2	Compass Center
8	2	St. Andrews Housing Group
9	2	Catholic Community Services
10	2	Friends of Youth
11	2	Plymouth Housing Group
12	2	Valley Cities Counseling & Consultation
13	2	Low Income Housing Institute
14	2	Highline West Seattle Mental Health
15	2	YWCA of Seattle-King-Snohomish Counties
16	2	Community Housing Mental Health Agency
17	2	Archdiocesan Housing Authority
18	2	YWCA
19	2	Puget Sound Neighborhood Health Centers
20	2	Community Health Centers of King County
21	2	Downtown Emergency Service Center
22	2	Valley Cities Counseling & Consultation
23	2	Evergreen Treatment Services
24	2	Archdiocesan Housing Authority
25	2	Downtown Emergency Service Center
26	2	Plymouth Housing Group
27	2	Sound Mental Health
28	2	Solid Ground
29	2	Hopelink
30	2	Catholic Community Services
31	2	Friends of Youth
32	2	YWCA - Renton
33	2	Valley Cities
34	2	Multi-Service Center
35	2	Senior Services
36	2	Vashon Youth & Family Services
37	2	First Place
38	2	Neighborhood House
39	2	Salvation Army - Seattle
40	2	YWCA - Seattle
41	2	Crisis Clinic - Community Info Line
42	3	Community Health Centers of King County
43	3	Valley Cities Counseling & Consultation
44	3	King County Behavioral Health Safety Net Consortium

**Veterans and Human Services Levy**

Updated May 22, 2008

**Community Agencies with Letters of Award or Contracts/Subcontracts to Date**

45	3	Community Health Centers of King County
46	3	Country Doctor Community Health Centers
47	3	International Community Health Services
48	3	Harborview Medical Center
49	3	Puget Sound Neighborhood Health Centers
50	3	Sea Mar Community Health Centers
51	3	Seattle Indian Health Board
52	4	Community Health Centers of King County
53	4	Country Doctor Community Health Centers
54	4	International Community Health Services
55	4	Puget Sound Neighborhood Health Centers
56	4	Sea Mar Community Health Centers
57	4	Valley Cities Counseling & Consultation
58	4	Friends of Youth
59	4	Northshore Youth & Family Services
60	4	Renton Area Youth Services
61	4	Center for Human Services
62	4	Youth Eastside Services
63	4	Chinese Information Service Center
64	4	Jewish Family Services
65	4	Indian Association of Western Washington
66	4	Catholic Community Services
67	4	Childcare Resources
68	4	Odessa Brown Clinic
69	4	Family Services
70	4	Highline West Seattle Mental Health

Eight additional RFP processes are scheduled to be completed in the second and third quarters this year.

The four levy strategy areas referenced above are:

- 1: Enhancing access to services for veterans and their families
- 2: Ending homelessness through outreach, prevention, permanent supportive housing and employment
- 3: Increasing access to behavioral health services
- 4: Strengthening families at risk

**VETERANS AND HUMAN SERVICES LEVY**  
**First Quarter 2008 Report**

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**Introduction**

In November 2005, the citizens of King County voted to approve a Veterans and Human Services Levy to respond to the needs of the county's veterans and their families, and other individuals and families in need.

The King County Executive, the Metropolitan King County Council, the volunteer members of two citizen oversight boards, veterans' organizations, housing and human services providers, and human services staff and advocates from across the county have been involved in the implementation of the Veterans and Human Services Levy.

The 2008 Adopted King County Budget (Ordinance 15975, Sections 73 and 74) approved by the King County Council in November 2007 called for quarterly reports on the progress of levy implementation. Proviso 1 of Section 73 states: *"Of this appropriation, \$100,000 shall not be expended nor encumbered until the executive submits four quarterly progress reports for the veterans services levy. The quarterly reports shall include at a minimum: the amount of funding expended to date, the amount of funding contracted to date, the number and status of request for proposals to date, and any individual program statistics available, such as number of individuals served. The quarterly reports to the council are due on March 1, June 1, September 1 and December 1, 2008, for council review."*

A similar proviso in Section 74 pertains to the human services levy, with identical requirements and timelines.

This First Quarter 2008 Report on the implementation of the Veterans and Human Services Levy is submitted to the King County Council per the budget provisos. It provides updates on the efforts and activities related to the levy, and includes an attachment showing the status of funds as of March 31, 2008 by levy activity (Attachment A).

**Background**

King County Ordinance 15279, approved in September 2005, placed before the voters a measure to create the Veterans and Human Services Levy. The ballot measure authorized King County to levy an additional regular property tax of five cents per \$1,000 of assessed value for a period of six years. The ordinance stipulated the levy proceeds would be split, with one-half dedicated to assist veterans, military personnel and their families, and the other half to help other individuals and families in need. The voters of King County overwhelmingly approved the levy in November 2005.

The county established the citizen oversight boards called for in the ordinance, and developed the Service Improvement Plan required by the King County Council to serve as the overarching

## **VETERANS AND HUMAN SERVICES LEVY**

### **First Quarter 2008 Report**

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policy and service plan for expending levy proceeds. The Service Improvement Plan was submitted to the council in September 2006 and approved the following month. The two boards, the Regional Human Services Levy Oversight Board and the Veterans Citizen Levy Oversight Board, convened in February 2007.

#### **Service Improvement Plan**

The Service Improvement Plan, approved by the King County Council through Ordinance 15632, created five overarching strategies to enhance programs and services to help veterans and their families and other low-income residents throughout the county. These overarching strategies include the following:

- Strategy One: Enhancing services and access for veterans (Veterans Levy Fund only)
- Strategy Two: Ending homelessness through outreach, prevention, permanent supportive housing and employment
- Strategy Three: Increasing access to behavioral health services
- Strategy Four: Strengthening families at risk (Human Services Levy Fund only)
- Strategy Five: Increasing effectiveness of resource management and evaluation.

Each strategy area includes several service activities. Thirty-one activities in all, each falling under one of the above strategies, are described in the Service Improvement Plan. Staff has prepared most of the program designs or procurement plans for these activities.

#### **Financial Status Report**

The Regional Human Services Levy Oversight Board and the Veterans Citizen Levy Oversight Board have been hard at work reviewing the procurement plans and program designs for each levy activity, and incorporating feedback from the public. The boards have reviewed activity plans representing \$32.6 million (91 percent) of all available funds through the end of first quarter 2008. A total of \$25.4 million (71 percent) of all available funds have been committed by Letter of Award, Contract and/or Memorandum of Agreement and funds to expand the capacity of the King County Veterans' Program. This includes \$20.6 million (88 percent) of the funds available through the end of 2007. Several Request for Proposal (RFP) processes have been completed, with funds awarded to community agencies who are expending the awarded funds.

## **VETERANS AND HUMAN SERVICES LEVY**

### **First Quarter 2008 Report**

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King County Ordinance 15551 created two separate funds for Veterans and Human Services Levy proceeds, a Veterans Services Levy Fund and a Health and Human Services Levy Fund. Proceeds from the levy are equally split into these two funds. Attachment A provides a chart showing how each of the thirty-one individual Service Improvement Plan activities are progressing through a “pipeline” from the required board and public review, through the RFP process, and ultimately, to contracting and expenditure of the funds. Each of these activities is funded by either the Veterans Services Levy Fund or the Health and Human Services Levy Fund, or in some cases, both.

The steps in this “pipeline” include:

Step 1: Board review and public comment on the procurement plan and/or program design for each specific activity, as required by the council. The boards have reviewed twenty-three activity plans covering \$32.6 million (91 percent) of available funding.

Step 2: Request for Proposal (RFP) processes occur if community agencies will be implementing the activity. If there is to be an RFP process for the activity area, the attached spreadsheet will indicate whether it has been completed, is in process, or is scheduled for an upcoming date. In some cases, there is no RFP because the Service Improvement Plan designated a county department or program as responsible for implementing the activity, such as the Nurse Family Partnership program with Public Health-Seattle & King County.

Step 3: Actual commitment of the funds to specific community agencies or county departments, once the RFP or other review process has been completed. This commitment may occur through letters of award, contracts, or memoranda of agreement.

Step 4: Expenditure. The county pays on a reimbursement basis, so this step occurs only after the individual agencies have provided services and submitted reimbursement requests.

Attachment A provides detail on each of the 31 strategies according to the steps noted above. The first spreadsheet is a consolidated one, combining both the Veterans Services Levy Funds and the Health and Human Services Levy Funds. The next two spreadsheets show the commitments and expenditures broken out for each of the two funds, but do not repeat the information for steps one and two already captured in the consolidated report.

#### **Program Design/Procurement Plan Review Status**

By the end of first quarter 2008, staff had written and the oversight boards had reviewed twenty-three program designs or procurement plans. A brief summary of progress in each strategy area follows.

## **VETERANS AND HUMAN SERVICES LEVY**

### **First Quarter 2008 Report**

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Strategy One: Services for Veterans. Activities to expand the geographic range and increase the capacity of the King County Veterans' Program have been under way since fourth quarter 2006 and are periodically reviewed by the Veterans Citizen Levy Oversight Board. An important step in increasing service capacity was increasing funding for the King County Veterans' Program (KCVP).

According to first quarter 2008 service data, the KCVP had about 2,600 client visits, representing over 1000 unduplicated clients seeking services at the downtown and Renton sites. Of these 578 received financial assistance for such things as rent, utilities, mortgage and transportation assistance. Over 400 received vouchers for food. KCVP continues to serve a diverse population. In the first quarter, 520 were people of color.

Strategy Two: Ending Homelessness. Eight activities related to ending homelessness through outreach, prevention, permanent supportive housing and employment are described in the Service Improvement Plan. Of these, six have been reviewed by the boards, as well as some elements of the other two activity areas. One of these is currently being reviewed by the boards. By the end of the first quarter, seven RFPs for housing and supportive services have been completed. Two RFPs, one related to linking educational and employment services to supportive housing, and the other related to permanent housing placement supports for parents with young children and a criminal justice history are currently in process.

Sound Mental Health (SMH) operates the Forensic Assertive Community Treatment (FACT) Program, a community-based program targeted at the highest utilizers of the King County Jail who have severe and persistent mental illness, are likely to be homeless, and have a co-occurring substance abuse disorder. The FACT program, with a capacity of 50 participants, includes housing placement arranged with the assistance of the Seattle and King County housing authorities. The voluntary program provides comprehensive, individualized assistance and services that are available 24 hours a day, seven days a week, to assist participants in their journey toward recovery in the community. The FACT program was implemented in late January 2008. In the first quarter of 2008, SMH worked with 15 eligible individuals, hoping to enroll them in the program.

Strategy Three: Behavioral Health Services. All four activities related to increasing access to behavioral health services have been reviewed by the boards. An RFP and Request for Investment (RFI) for two of these activities took place in first quarter 2008. Awards will be announced in second quarter 2008.

The City of Seattle received funding to expand PEARLS services, an in-home service providing treatment for mild depression in elderly veterans and other seniors which it has provided throughout the county for several years. According to their first quarter data, twenty individuals, many more than had been anticipated, were interviewed by PEARLS counselors and twelve clients enrolled. Fifty percent of these PEARLS clients were from communities of color.

## VETERANS AND HUMAN SERVICES LEVY

### First Quarter 2008 Report

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Request for Proposals related to developing training programs in trauma, and training behavioral health providers to use evidence-based practices for Post Traumatic Stress Disorder will take place in second quarter 2008.

Strategy Four: Strengthening Families. Six activities were described in the Service Improvement Plan related to strengthening families, and plans for all six have been reviewed by the boards. The two remaining RFPs to be conducted, one related to maternal depression and the other to education and employment for parents exiting the criminal justice system, are currently underway. Results are expected to be announced next quarter.

Another activity, Expansion of Nurse Family Partnership (a program operated by Public Health-Seattle & King County) is currently underway. Fifty-nine clients have been served in 155 visits by the increased capacity created by levy funding. (Overall the program served 438 individuals in 1,698 visits.) Thirty-two of the 59 clients seen in the first quarter have been enrolled in the program and live throughout the county:

Auburn	2	SeaTac	1
Federal Way	6	Seattle	9
Homeless	1	Shoreline	2
Kent	7	Tukwila	1
Renton	2	Vashon	1

Strategy Five: Resource Management and Evaluation. The Service Improvement Plan identified nine activities under this strategy, four of which have been reviewed by the levy boards. The primary focus of Strategy Five is evaluating levy program performance, increasing the quality and coordinated use of information systems to improve services, and coordinated regional planning efforts.

One activity of particular importance is the Homeless Management Information System (HMIS) – Safe Harbors. The Safe Harbors Procurement Plan was approved first quarter 2008 – allocating \$350,000 in 2008 to provide direct support services as agencies transition to the next generation HMIS application. The enhanced HMIS will function as an integral part of agencies management, and improve agency capacity to participate in regional services coordination. Program level training and technical assistance will also be provided through this project. Clients of over 170 programs in the region will be linked through the new system. A significant number of levy projects will rely on Safe Harbors to demonstrate program performance.





# VETERANS AND HUMAN SERVICES LEVY

## First Quarter 2008 Report

## Attachment A

### Veterans and Human Services Levy Funds 1141 and 1142 Consolidated First Quarter 2008 Financial Status Report

Strategy	Step 1		Step 2	Step 3		Step 4			
	Program Dollars Per Plan 2006-2007	Program Dollars Per Plan 2008		Board/Public review status as of 3/31/08	RFP or Other Process	2006-2007 Cumulative Funds Committed *	2008 Funds Committed *	2006-2007 Cumulative Expenditures	1Q 2008 Expenditures
Overarching Strategy 1: Veterans									
1.1 Expand geographic range of the King County Veterans' Program	\$ 300,000	\$ 100,000	Periodic	NA	\$ 300,000	\$ 100,000	\$ 48,800	\$ 40,000	
1.2 Increase capacity of the King County Veterans' Program	\$ 2,907,580	\$ 2,000,000	Completed	NA	\$ 4,907,580	\$ 2,000,000	\$ 1,343,321	\$ 419,633	
1.3 Phone resource for veterans	\$ 100,000	\$ 100,000	Under Discussion	RFP June 08	\$ -	\$ -	\$ -	\$ -	
1.4 Provide training & info re: VA linkages	\$ 40,000	\$ 40,000	Under Discussion		\$ -	\$ -	\$ -	\$ -	
Overarching Strategy 2: Homelessness									
2.1 Initiatives to identify/engage/house long term homeless	\$ 470,000	\$ 820,000	Partially Completed	Partially Completed	\$ 752,000	\$ 398,000	\$ 48,200	\$ -	
2.2 Increase permanent housing w/support services	\$ 9,855,000	\$ 1,000,000	Completed	Completed	\$ 10,855,000	\$ -	\$ 500,000	\$ -	
2.3 Landlord risk reduction	\$ 1,000,000	\$ NA	Completed	Completed	\$ 1,000,000	\$ NA	\$ -	\$ NA	
2.4 Investment in support services for housing	\$ 1,250,000	\$ 1,250,000	Completed	Completed	\$ 2,500,000	\$ 250,000	\$ -	\$ -	
2.5 KCCJ housing/services	\$ 500,000	\$ 500,000	Partially Completed	Partially Completed	\$ 100,000	\$ -	\$ -	\$ -	
2.6 Perm housing placement suppl/CJ parents exiting transitional hsg	\$ NA	\$ 110,000	Completed	RFP May 08	\$ 110,000	\$ NA	\$ -	\$ 50,000	
2.7 Housing stability program	\$ 1,000,000	\$ 1,000,000	Completed	Completed	\$ 2,000,000	\$ -	\$ 25,000	\$ -	
2.8 Link education & employment to supportive housing	\$ 700,000	\$ 850,000	Completed	RFP May 08	\$ 1,550,000	\$ -	\$ -	\$ -	
Overarching Strategy 3: Behavioral Health									
3.1 Integrate MH/CD into primary care clinics	\$ 1,100,000	\$ 1,300,000	Completed	In Process	\$ 2,400,000	\$ 475,000	\$ -	\$ -	
3.2 Training programs in trauma sensitive & PTSD treatment	\$ 75,000	\$ 75,000	Completed	RFP June 08	\$ 150,000	\$ -	\$ -	\$ -	
3.3 Train behavioral health providers in PTSD	\$ 250,000	\$ 250,000	Completed	RFP June 08	\$ 500,000	\$ -	\$ -	\$ -	
3.4 In-home services to treat depression in elderly vets, others	\$ 140,000	\$ 168,000	Completed	In Process	\$ 308,000	\$ 80,000	\$ -	\$ -	
Overarching Strategy 4: Strengthening Families									
4.1 Nurse Family Partnership	\$ 400,000	\$ 400,000	Completed	NA	\$ 800,000	\$ 79,930	\$ 80,282	\$ -	
4.2 Pilot new services for maternal depression	\$ 500,000	\$ 500,000	Completed	In Process	\$ 1,000,000	\$ 125,000	\$ -	\$ -	
4.3 Early childhood intervention/prevention	\$ 493,000	\$ 493,000	Completed	Completed	\$ 986,000	\$ 123,250	\$ -	\$ -	
4.4 Early intervention support for parents exiting CJ/in transitional hsg	\$ NA	\$ 280,000	Completed	RFP May 08	\$ 280,000	\$ -	\$ NA	\$ -	
4.5 Invest in education and employ for single parents exiting CJ	\$ NA	\$ 150,000	Completed	RFP May 08	\$ 150,000	\$ -	\$ NA	\$ -	
4.6 Family Treatment Court	\$ 200,000	\$ NA	Completed	NA	\$ 200,000	\$ NA	\$ 200,000	\$ NA	
Overarching Strategy 5: Resource Management and Evaluation									
5.1 Evaluation	\$ 550,000	\$ 350,000	Completed	NA	\$ 900,000	\$ 350,000	\$ 13,932	\$ 24,860	
5.2 Cross system planning/Youth	\$ 250,000	\$ NA	Scheduled Sept 08	RFP/RFQ Dec 08	\$ -	\$ NA	\$ -	\$ NA	
5.3 Profile of offenders with MH & COD	\$ 120,000	\$ NA	Completed	NA	\$ 120,000	\$ NA	\$ 120,000	\$ NA	
5.4 Planning, training, service design efforts	\$ NA	\$ 100,000	NA	NA	\$ NA	\$ -	\$ NA	\$ -	
5.5 Safe Harbors	\$ 350,000	\$ 275,000	Completed	NA	\$ 625,000	\$ 275,000	\$ -	\$ -	
5.6 Information systems	\$ 350,000	\$ NA	Scheduled Sept 08	NA	\$ -	\$ NA	\$ -	\$ NA	
5.7 Consultation and training (HIPAA)	\$ 150,000	\$ NA	Completed	RFP July 08	\$ 150,000	\$ -	\$ -	\$ NA	
5.8 Common data set	\$ 200,000	\$ 100,000	Completed	NA	\$ -	\$ -	\$ -	\$ NA	
5.9 Facilitation of ongoing partnerships	\$ 150,000	\$ 150,000	Scheduled July 08	NA	\$ NA	\$ 150,000	\$ 139,236	\$ 38,905	
Board Support, Start-up, and Administrative Expenses									
	\$ 23,400,580	\$ 12,361,000			\$ 32,643,580	\$ 4,879,933	\$ 939,619	\$ 74,911	
					\$ 20,559,580	\$ 3,458,390	\$ 648,309		

\*Includes funds committed by Letter of Award, Contract and/or Memorandum of Agreement (MOA), as well as funds committed to expanding the range/capacity of the King County Veterans' Program



VETERANS AND HUMAN SERVICES LEVY  
First Quarter 2008 Report

Attachment A

Veterans Services Levy Fund 1141  
First Quarter 2008 Financial Status Report

Strategy	Step 1		Step 2		Step 3		Step 4	
	Program Dollars Per Plan 2006-2007	Program Dollars Per Plan 2008	Board/Public review status as of 3/31/08	RFP or Other Process	2006-2007 Cumulative Funds Committed *	2008 Funds Committed *	2006-2007 Cumulative Expenditures	1Q 2008 Expenditures
<b>Overarching Strategy 1: Veterans</b>								
1.1 Expand geographic range of the King County Veterans' Program	\$ 300,000	\$ 100,000			\$ 300,000	\$ 100,000	\$ 48,800	\$ 40,000
1.2 Increase capacity of the King County Veterans' Program	\$ 2,907,580	\$ 2,000,000			\$ 2,907,580	\$ 2,000,000	\$ 1,343,321	\$ 419,633
1.3 Phone resource for veterans	\$ 100,000	\$ 100,000			\$ -	\$ -	\$ -	\$ -
1.4 Provide training & info re: VA linkages	\$ 40,000	\$ 40,000			\$ -	\$ -	\$ -	\$ -
<b>Overarching Strategy 2: Homelessness</b>								
2.1 Initiatives to identify/engage/house long term homeless	\$ 141,000	\$ 246,000			\$ 43,200	\$ 119,400	\$ 14,460	\$ -
2.2 Increase permanent housing w/support services	\$ 5,062,500	\$ 300,000			\$ 5,062,500	\$ -	\$ 500,000	\$ -
2.3 Landlord risk reduction	\$ 500,000	\$ -			\$ 500,000	\$ NA	\$ -	\$ NA
2.4 Investment in support services for housing	\$ 375,000	\$ 375,000			\$ 375,000	\$ 75,000	\$ -	\$ -
2.5 KCCJ housing/services	\$ 150,000	\$ 150,000			\$ 30,000	\$ -	\$ -	\$ 15,000
2.6 Perm housing placement suppl/CJ parents exiting transitional hsg	\$ NA	\$ NA			\$ NA	\$ NA	\$ NA	\$ NA
2.7 Housing stability program	\$ 500,000	\$ 500,000			\$ 500,000	\$ 236,877	\$ -	\$ -
2.8 Link education & employment to supportive housing	\$ 210,000	\$ 255,000			\$ -	\$ -	\$ -	\$ -
<b>Overarching Strategy 3: Behavioral Health</b>								
3.1 Integrate MH/CD into primary care clinics	\$ 600,000	\$ 800,000			\$ 600,000	\$ 345,454	\$ -	\$ -
3.2 Training programs in trauma sensitive & PTSD treatment	\$ 22,500	\$ 22,500			\$ -	\$ -	\$ -	\$ -
3.3 Train behavioral health providers in PTSD	\$ 250,000	\$ 250,000			\$ -	\$ -	\$ -	\$ -
3.4 In-home services to treat depression in elderly vets, others	\$ 70,000	\$ 84,000			\$ 70,000	\$ 40,000	\$ -	\$ -
<b>Overarching Strategy 4: Strengthening Families</b>								
4.1 Nurse Family Partnership	NA	NA			NA	NA	NA	NA
4.2 Pilot new services for maternal depression	NA	NA			NA	NA	NA	NA
4.3 Early childhood intervention/prevention	NA	NA			NA	NA	NA	NA
4.4 Early intervention support for parents exiting CJ/in transitional hsg	NA	NA			NA	NA	NA	NA
4.5 Invest in education and employ for single parents exiting CJ	NA	NA			NA	NA	NA	NA
4.6 Family Treatment Court	NA	NA			NA	NA	NA	NA
<b>Overarching Strategy 5: Resource Management and Evaluation</b>								
5.1 Evaluation	\$ 275,000	\$ 175,000			\$ 275,000	\$ 175,000	\$ 6,966	\$ 12,430
5.2 Cross system planning/Youth	\$ 125,000	NA			\$ -	\$ NA	\$ -	\$ NA
5.3 Profile of offenders with MH & COD	\$ 60,000	NA			\$ 60,000	\$ NA	\$ 60,000	\$ NA
5.4 Planning, training, service design efforts	NA	\$ 50,000			NA	\$ -	\$ NA	\$ -
5.5 Safe Harbors	\$ 105,000	\$ 82,500			\$ 105,000	\$ 82,500	\$ -	\$ -
5.6 Information systems	\$ 175,000	NA			\$ -	\$ NA	\$ -	\$ NA
5.7 Consultation and training (HIPAA)	\$ 75,000	NA			\$ -	\$ NA	\$ -	\$ NA
5.8 Common data set	\$ 100,000	\$ 50,000			\$ -	\$ -	\$ -	\$ -
5.9 Facilitation of ongoing partnerships	\$ 75,000	\$ 75,000			\$ 75,000	\$ 75,000	\$ 69,618	\$ 19,452
Board Support, Start-up, and Administrative Expenses	\$ 12,216,580	\$ 5,655,000			\$ 10,903,280	\$ 3,249,231	\$ 739,277	\$ 35,595
Percent of total 06-07 program dollars:					89.2%		22.8%	
								\$ 542,110

\*Includes funds committed by Letter of Award, Contract and/or Memorandum of Agreement (MOA), as well as funds committed to expanding the range/capacity of the King County Veterans' Program



# **VETERANS AND HUMAN SERVICES LEVY** **First Quarter 2008 Report**

**Attachment A**

## **Health and Human Services Levy Fund 1142** **First Quarter 2008 Financial Status Report**

Strategy	Step 1		Program Dollars Per Plan 2006-2007	Program Dollars Per Plan 2008	Step 2		Step 3		Step 4		
	Board/Public review status as of 3/31/08	RFP or Other Process			2006-2007 Cumulative Funds Committed *	2008 Funds Committed *	2006-2007 Cumulative Expenditures	1Q 2008 Expenditures			
Overarching Strategy 1: Veterans											
1.1 Expand geographic range of the King County Veterans' Program	NA		NA	NA			NA	NA	NA	NA	
1.2 Increase capacity of the King County Veterans' Program	NA		NA	NA			NA	NA	NA	NA	
1.3 Phone resource for veterans	NA		NA	NA			NA	NA	NA	NA	
1.4 Provide training & info re: VA linkages	NA		NA	NA			NA	NA	NA	NA	
Overarching Strategy 2: Homelessness											
2.1 Initiatives to identify/engage/house long term homeless	\$ 329,000		\$ 574,000				\$ 100,800	\$ 278,600	\$ 33,740	\$ -	
2.2 Increase permanent housing w/support services	\$ 4,792,500		\$ 700,000				\$ 4,792,500	\$ -	\$ -	\$ -	
2.3 Landlord risk reduction	\$ 500,000		\$ -				\$ 500,000	\$ -	\$ -	\$ -	
2.4 Investment in support services for housing	\$ 875,000		\$ 875,000				\$ 875,000	\$ 175,000	\$ -	\$ -	
2.5 KCCJ housing/services	\$ 350,000		\$ 350,000				\$ 70,000	\$ -	\$ -	\$ -	
2.6 Perm housing placement supp/CJ parents exiting transitional hsg	NA		\$ 110,000				NA	\$ -	NA	\$ 35,000	
2.7 Housing stability program	\$ 500,000		\$ 500,000				\$ 500,000	\$ 236,877	\$ 25,000	\$ -	
2.8 Link education & employment to supportive housing	\$ 490,000		\$ 595,000				\$ -	\$ -	\$ -	\$ -	
Overarching Strategy 3: Behavioral Health											
3.1 Integrate MH/CD into primary care clinics	\$ 500,000		\$ 500,000				\$ 500,000	\$ 129,545	\$ -	\$ -	
3.2 Training programs in trauma sensitive & PTSD treatment	\$ 52,500		\$ 52,500				\$ -	\$ -	\$ -	\$ -	
3.3 Train behavioral health providers in PTSD	NA		NA				NA	NA	NA	NA	
3.4 In-home services to treat depression in elderly vets, others	\$ 70,000		\$ 84,000				\$ 70,000	\$ 40,000	\$ -	\$ -	
Overarching Strategy 4: Strengthening Families											
4.1 Nurse Family Partnership	\$ 400,000		\$ 400,000				\$ 400,000	\$ 79,930	\$ 80,282	\$ -	
4.2 Pilot new services for maternal depression	\$ 500,000		\$ 500,000				\$ 500,000	\$ 125,000	\$ -	\$ -	
4.3 Early childhood intervention/prevention	\$ 493,000		\$ 493,000				\$ 493,000	\$ 123,250	\$ -	\$ -	
4.4 Early intervention support for parents exiting CJ/in transitional hsg	NA		\$ 280,000				NA	\$ -	NA	\$ -	
4.5 Invest in education and employ for single parents exiting CJ	NA		\$ 150,000				NA	\$ -	NA	\$ -	
4.6 Family Treatment Court	\$ 200,000		NA				\$ 200,000	NA	\$ 200,000	NA	
Overarching Strategy 5: Resource Management and Evaluation											
5.1 Evaluation	\$ 275,000		\$ 175,000				\$ 275,000	\$ 175,000	\$ 6,966	\$ 12,430	
5.2 Cross system planning/Youth	\$ 125,000		NA				\$ -	NA	\$ -	NA	
5.3 Profile of offenders with MH & COD	\$ 60,000		NA				\$ 60,000	NA	\$ 60,000	NA	
5.4 Planning, training, service design efforts	NA		\$ 50,000				NA	\$ -	NA	\$ -	
5.5 Safe Harbors	\$ 245,000		\$ 192,500				\$ 245,000	\$ 192,500	\$ -	\$ -	
5.6 Information systems	\$ 175,000		NA				\$ -	NA	\$ -	NA	
5.7 Consultation and training (HIPAA)	\$ 75,000		NA				\$ -	NA	\$ -	NA	
5.8 Common data set	\$ 100,000		\$ 50,000				\$ -	\$ -	\$ -	\$ -	
5.9 Facilitation of ongoing partnerships	\$ 75,000		\$ 75,000				\$ 75,000	\$ 75,000	\$ 69,618	\$ 19,452	
Board Support, Start-up, and Administrative Expenses											
	\$ 11,182,000		\$ 6,706,000				\$ 9,656,300	\$ 1,630,702	\$ 200,342	\$ 39,318	
										\$ 675,948	\$ 106,200
Percent of total 06-07 program dollars:										6.0%	6.0%
										86.4%	

Please see the Consolidated Financial Status Report

\*Includes funds committed by Letter of Award, Contract and/or Memorandum of Agreement (MOA), as well as funds committed to expanding the range/capacity of the King County Veterans' Program

## Veterans Services Levy / 1141

Category	2007 Actual	2008 Adopted	2008 Projected	2009 Projected	2010 Projected	2011 Projected
<b>Beginning Fund Balance</b>						
Revenues	6,277,094	6,537,794	11,411,515	8,226,436	4,401,274	3,034,355
* Veterans Services Levy Millage	6,951,312	7,079,201	7,111,639	7,253,866	7,391,683	7,546,907
* Interest Income (1)	445,072	346,500	228,230	164,529	88,025	60,687
<b>Total Revenues</b>	<b>7,396,384</b>	<b>7,425,701</b>	<b>7,339,869</b>	<b>7,418,395</b>	<b>7,479,708</b>	<b>7,607,594</b>
<b>Expenditures</b>						
* Administration and Board Support	(190,457)	(450,483)	(401,710)	(421,957)	(442,485)	(464,139)
* Services and Capital (2)	(2,071,506)	(6,905,958)	(9,338,836)	(10,821,600)	(8,404,142)	(7,978,462)
* Planning, Development and Start-up		(1,000,000)	(784,402)			
<b>Total Expenditures</b>	<b>(2,261,963)</b>	<b>(8,356,441)</b>	<b>(10,524,948)</b>	<b>(11,243,557)</b>	<b>(8,846,627)</b>	<b>(8,442,601)</b>
<b>Ending Fund Balance</b>	<b>11,411,515</b>	<b>5,607,054</b>	<b>8,226,436</b>	<b>4,401,274</b>	<b>3,034,355</b>	<b>2,199,349</b>
<b>Designations and Reserves</b>						
* Encumbrances for contracted providers	(376,876)					
* Capital projects commitments (3)	(4,562,500)		(2,535,633)	(582,192)	(827,163)	(908,302)
* Service Programs commitments (4)	(5,207,698)		(4,686,929)	(2,603,849)	(1,041,540)	
* Planning, Development and Start-up	(784,402)					
<b>Total Designations and Reserves</b>	<b>(10,931,476)</b>		<b>(7,222,562)</b>	<b>(3,186,041)</b>	<b>(1,868,703)</b>	<b>(908,302)</b>
<b>Ending Undesignated Fund Balance</b>	<b>480,039</b>	<b>5,607,054</b>	<b>1,003,874</b>	<b>1,215,233</b>	<b>1,165,652</b>	<b>1,291,047</b>
<b>Target Fund Balance</b>		<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>	<b>1,000,000</b>

## Footnotes

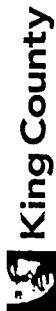
- 1) Remaining fund balances conservatively projected to accrue at 2% interest rate.
- 2) Revenue from interest accrued on remaining fund balances will be allocated to Services and Capital expenditures.
- 3) Capital Projects funds will be spent over a four-year period.
- 4) Designated reserves remain high in 2008 due to board review of procurement plans during 2007, causing delayed program start-up.

## Human Services Levy Fund / 1142

Category	2007 Actual	2008 Adopted	2008 Projected	2009 Projected	2010 Projected	2011 Projected
<b>Beginning Fund Balance</b>	6,733,987	7,585,929	13,559,243	10,929,542	6,319,716	3,676,240
<b>Revenues</b>						
* Veterans Services Levy Millage	6,951,312	7,079,201	7,111,639	7,253,866	7,391,683	7,546,907
* Interest Income (1)	486,287	408,358	271,185	218,591	126,394	73,525
<b>Total Revenues</b>	7,437,598	7,487,559	7,382,824	7,472,457	7,518,077	7,620,433
<b>Expenditures</b>						
* Administration and Board Support	(165,736)	(367,282)	(464,746)	(488,080)	(511,904)	(537,036)
* Services and Capital (2)	(446,606)	(6,819,486)	(9,547,779)	(11,594,202)	(9,649,650)	(8,263,612)
* Planning, Development and Start-up		(1,000,000)				
<b>Total Expenditures</b>	(612,342)	(8,186,768)	(10,012,525)	(12,082,282)	(10,161,554)	(8,800,648)
<b>Ending Fund Balance</b>	13,559,243	6,886,720	10,929,542	6,319,716	3,676,240	2,496,024
<b>Designations and Reserves</b>						
* Encumbrances for contracted providers	(149,800)					
* Capital projects commitments (3)	(4,792,500)		(4,721,179)	(2,341,715)	(1,482,493)	(1,220,000)
* Service Programs commitments (4)	(5,793,094)		(5,213,784)	(2,896,546)	(1,158,619)	
* Planning, Development and Start-up	(348,920)					
<b>Total Designations and Reserves</b>	(11,084,314)	-	(9,934,963)	(5,238,261)	(2,641,112)	(1,220,000)
<b>Ending Undesignated Fund Balance</b>	2,474,929	6,886,720	994,579	1,081,455	1,035,128	1,276,024
<b>Target Fund Balance</b>		1,000,000	1,000,000	1,000,000	1,000,000	1,000,000

## Footnotes

- 1) Remaining fund balances conservatively projected to accrue at 2% interest rate.
- 2) Revenue from interest accrued on remaining fund balances will be allocated to Services and Capital expenditures.
- 3) Capital Projects funds will be spent over a four-year period.
- 4) Designated reserves remain high in 2008 due to board review of procurement plans during 2007, causing delayed program start-up.



# Appendix D

Veterans and Human Services Levy Allocation Plan  
Operating Funds Years 1-6 by Overarching Strategy  
Includes Ongoing and One-Time Investments

	2006	2007	2008	2009	2010	2011	Total
<b>Enhancing Access to Services for Veterans</b>							
<b>Increase access to services</b>							
Expand geographic range of King County Veterans' Program	200,000	100,000	394,970	789,939	789,939	789,939	3,064,787
Increase the capacity of the KC Veterans' Program, including:							
Financial assistance	250,000	500,000	565,000	788,640	788,640	788,640	3,680,920
Contracted PTSD treatment for veterans & their families	242,500	485,000	485,000	485,000	485,000	485,000	2,667,500
Contracted Veterans Incarcerated Program	45,000	95,000	95,000	95,000	95,000	95,000	520,000
Employment, outreach and case mgt in S & E King County	370,080	920,000	982,500	1,045,000	1,045,000	1,045,000	5,407,580
<b>Subtotal</b>							<b>\$15,340,787</b>
<b>Increase access to information about services</b>							
Provide dedicated phone resource for veterans		100,000	100,000	100,000	100,000	100,000	500,000
Provide training and information for community providers on VA services and linkages		40,000	40,000	40,000	40,000	40,000	200,000
<b>Subtotal</b>							<b>\$700,000</b>
<b>TOTAL</b>						<b>\$</b>	<b>\$ 16,040,787</b>
							<b>20.1%</b>
<b>Ending Homelessness through Outreach, Prevention, Permanent Supportive Housing and Employment</b>							
<b>Initiatives to identify, engage and house long-term homeless people</b>							
Develop coordinated entry into housing and expanded outreach and engagement		470,000	820,000	820,000	820,000	820,000	<b>\$3,750,000</b>
<b>Increase permanent housing with supportive services</b>							
Veterans	4,762,500	300,000	636,853	300,000	626,725	567,982	7,194,060
Other persons in need	4,092,500	700,000	2,324,929	700,000	900,000	700,000	9,417,429
<b>Subtotal</b>							<b>\$16,611,489</b>

\* includes youth and adults

	2006	2007	2008	2009	2010	2011	Total
<b>Permanent housing - operations and supportive services</b>							
Landlord Risk Reduction Fund:							
Veterans	500,000						500,000
Other persons in need	500,000						500,000
Investment in supportive services and operating costs for current and new permanent housing	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	1,250,000	6,250,000
Enhance the housing and supportive service program of the KCCJL for individuals with histories of long-term homelessness	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000
Invest in permanent housing placement supports for single parents with children with criminal justice involvement exiting transitional housing	110,000	110,000	110,000	110,000	110,000	110,000	440,000
<b>Subtotal</b>							<b>\$10,190,000</b>
<b>Prevent homelessness from re-occurring</b>							
Invest in housing stability program:							
Veterans	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000
Other persons in need	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000
Link comprehensive education and employment programs for the homeless and formerly homeless to housing and supportive services	700,000	850,000	1,000,000	1,000,000	1,000,000	1,000,000	4,550,000
<b>Subtotal</b>							<b>\$9,550,000</b>
<b>TOTAL</b>							<b>\$40,101,489</b>
* includes youth and adults							<b>50.2%</b>
<b>Increasing Access to Behavioral Health Services</b>							
<b>Expand behavioral health services through primary care and other providers</b>							
Enhance the integration of mental health/chemical dependency treatment services with primary care at Community Health and Public Health Clinics:							
Veterans	600,000	800,000	800,000	800,000	800,000	800,000	3,800,000
Other persons in need	500,000	500,000	500,000	500,000	500,000	500,000	2,500,000
Invest in training programs in trauma sensitive and PTSD treatment	75,000	75,000	75,000	75,000	75,000	75,000	375,000
<b>Subtotal</b>							<b>\$6,675,000</b>
<b>Expand and extend availability of in-home mental health services</b>							
Train behavioral health providers across multiple systems to use evidence based practices for Post Traumatic Stress Disorder	250,000	250,000	250,000	250,000	250,000	250,000	1,250,000

	2006	2007	2008	2009	2010	2011	Total
<b>Invest in services to treat depression in chronically ill and disabled elderly vets, spouses, and other elderly</b>							
Veterans		70,000	84,000	98,000	98,000	98,000	448,000
Others in need		70,000	84,000	98,000	98,000	98,000	448,000
<b>Subtotal</b>							<b>\$2,146,000</b>
<b>TOTAL</b>						<b>\$</b>	<b>8,821,000</b> 11.0%
<b>Strengthening Young Families at Risk</b>							
<b>Support maternal-child attachment and maternal health</b>							
Expand Nurse Family Partnership and add linkages to employment opportunities		400,000	467,500	535,000	535,000	535,000	2,472,500
Pilot new services for maternal depression through community health and public health clinics		500,000	500,000	500,000	500,000	500,000	2,500,000
<b>Subtotal</b>							<b>\$4,972,500</b>
<b>Support healthy early childhood development and parenting</b>							
Establish pool of funds to invest in early childhood intervention and prevention best practices (examples include but not limited to community-based home visiting; curricula such as Promoting First Relationships & Incredible Years; and improving access to services for immigrant families)		493,000	493,000	493,000	493,000	493,000	\$2,465,000
<b>Provide early intervention and supports for children of parents exiting the criminal justice system</b>							
Provide service enhancements for single parents exiting the criminal justice system, living in transitional housing			280,000	280,000	280,000	280,000	1,120,000
Invest in education and employment programs for single parents exiting the criminal justice system			150,000	150,000	150,000	150,000	600,000
Provide treatment for parents involved with the King County Family Treatment Court for Child Dependency Cases. This critical program faces a one-year funding gap as new funding streams are put in place to secure its stability over time.		200,000					200,000
<b>Subtotal</b>							<b>\$1,920,000</b>
<b>TOTAL</b>						<b>\$</b>	<b>9,357,500</b> 11.7%

\* includes youth and adults



	2006	2007	2008	2009	2010	2011	Total
<b>Increasing Effectiveness of Resource Management &amp; Evaluation</b>							
<b>Planning &amp; Evaluation</b>							
Design and implement comprehensive evaluation of Levy process and outcomes	200,000	350,000	350,000	350,000	350,000	350,000	1,950,000
Cross systems planning and initiatives for a coherent system of care for youth 18-21 aging out of foster care, juvenile justice and other systems serving youth	250,000						250,000
Create a profile of offenders in King County with mental illnesses and co-occurring substance use disorders	120,000						120,000
Planning, training and service design efforts to be determined and carried out over life of the Levy			100,000	100,000	100,000	100,000	400,000
<b>Subtotal</b>							<b>\$2,720,000</b>
<b>Information Systems</b>							
Facilitate a functional Homeless Management Information System (Safe Harbors) with one-time assistance to providers		350,000	275,000	200,000	150,000	150,000	1,125,000
Enhance DCHS information systems to support administration and evaluation of the Levy	350,000						350,000
Consultation and training related to protocols and policies for Release of Information and sharing of patient information.		150,000					150,000
<b>Subtotal</b>							<b>\$1,625,000</b>
<b>Enhancement of collaboration between local governments and human service organizations</b>							
Develop a common data set for assessment for adults, youth and families seeking a range of human services		200,000	100,000	80,000	60,000	40,000	480,000
Facilitation of ongoing partnerships		150,000	150,000	150,000	150,000	150,000	750,000
<b>Subtotal</b>							<b>\$1,230,000</b>
<b>TOTAL</b>							<b>\$ 5,575,000</b>
							<b>7.0%</b>
<b>TOTAL OVERARCHING STRATEGIES (in 2006 Dollars)</b>							
	12,082,580	11,318,000	14,812,752	13,682,579	14,139,304	13,860,561	79,895,776
Levy Administration and Board Support	\$ -	\$ 356,193	\$ 866,456	\$ 910,037	\$ 954,389	\$ 1,001,175	4,088,250
Planning, Development and Start-up	\$ 584,087	\$ -	\$ 1,133,322	\$ -	\$ -	\$ -	1,717,409
<b>GRAND TOTAL</b>	<b>12,666,667</b>	<b>11,674,193</b>	<b>16,812,530</b>	<b>14,592,616</b>	<b>15,093,693</b>	<b>14,861,736</b>	<b>85,701,435</b>