From: Pedersen, Alex <Alex.Pedersen@seattle.gov>

**Sent:** Thursday, June 29, 2023 12:01 PM

**To:** Giambattista, Jennifer

**Cc:** Balducci, Claudia; Macnab, Jeannie; Hennessey, Bob; Saffery, Susan **Subject:** Review requested by 6-29 on draft motion for RWQC (Pedersen edit)

**Attachments:** Draft motion forecasting long-term capital improvement investments - Pedersen edit.docx

Hi, Jennifer.

Thank you for the opportunity to comment on this excellent motion!

ADDITIONAL SUGGESTION: I also consulted with the appropriate professionals at SPU and they had no edits, but I would favor adding a sentence to encourage independent expert forecasting rather than just in-house. I'm concerned that if it's just in-house, the price tag will be unnecessarily high as they put in everything they want rather than just what we need. For example, the WTD recently requested a plethora of new staff to handle all of the capital improvements they foresaw and that was a major cost-driver impacting higher-than-anticipated rate increases. Moreover, I'd appreciate the perspective of experts familiar with a greater breadth of methodologies proven to work well in forecasting in other jurisdictions, including best practices from outside of Washington State.

Adding to Section A, something similar to this: The wastewater treatment division is encouraged to craft for consideration a competitive request for proposals that would promptly identify and engage an experienced independent expert in proven national best practices for successful forecasting methodologies to optimize efficiency and effectiveness for ratepayers.

Thank you for asking for this input.

Regards,

## **Alex Pedersen**

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